



# FLORIDA STATE UNIVERSITY

## BOARD OF TRUSTEES

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### MEETING MINUTES

Wednesday, March 26, 2025

8:00 a.m.

Zoom Meeting

**Attended:** Kathryn Ballard, Bridgett Birmingham, Jackson Boisvert, Peter Collins (Chair), Vivian de las Cuevas-Diaz (Vice Chair), Jorge Gonzalez, Jim Henderson, Peter Jones, Deborah Sargeant, John Thiel, and Drew Weatherford.

**Absent:** Maximo Alvarez, Justin Roth.

**Also in attendance:** President Richard McCullough, Senior Vice President Kyle Clark, Vice President Stacey Patterson, Vice President Carolyn Egan, Vice President Marissa Langston, other university staff and guests.

#### **I. CALL TO ORDER AND WELCOME**

*Peter Collins, Chair*

Chair Collins called the meeting to order at 8:01 a.m.

Heather Mayo called the roll and confirmed a quorum.

Chair Collins asked for everyone to observe a moment of silent reflection.

#### **II. PUBLIC COMMENT**

There were no public comments.

Chair Collins read the Ethics Conduct Policy.

### III. NEW BUSINESS AND UPDATES

#### A. Finance & Business

*Mr. Kyle Clark, Senior Vice President for Finance & Administration*

**Action Item I: Request for Approval:** Authorization to Issue Debt for a University-Affiliated Hospital

Mr. Kyle Clark, senior vice President for finance & administration, introduced Dr. Stacey Patterson, vice president for research to begin the presentation.

Vice President Patterson thanked the Board for the opportunity to discuss this project. She noted that FSU Health at Panama City Beach would provide the following:

- Serve a regional need by providing quality health care options to one of Florida's fastest growing populations.
- Expand FSU's distributed health center model for education, research and service.
- Compliment other FSU projects in the region such as FSU's InSPIRE program.
- Partner with the State of Florida to address the growing needs of the community.

Vice President Patterson commented that the greater Panama City Beach area has experienced continuous population growth over the last 45 years. This project would be a unique opportunity for FSU Health to expand healthcare services, grow its academic research portfolio, boost research capabilities, and a serve a growing region in need.

Vice President Patterson noted that the hospital is anticipated to be a 180-bed facility, expected to initially open with 80 operational beds – with inpatient nursing units ranging from medical-surgical to critical care – as well as a 20-bed emergency room. FSU will enter into a long-term lease and management agreement with an operator for the hospital, who will manage the day-to-day operations of the facility under the FSUHealth brand. She noted that the partnership will drive more collaboration with the local physicians but also allow FSU to bring new opportunities for FSU's students and the community.

Senior Vice President Clark discussed the term sheet and gave a summary of the key terms of the agreement. He then gave a summary of the proposed debt issuance, noting that the university is working with the State of Florida Division of Bond Finance on structuring the new debt. Senior Vice President Clark provided an overview of the estimated sources and uses of funds and presented the debt timeline.

Chair Collins asked President McCullough to share his thoughts on the project. He expressed his excitement and gratitude to Senior Vice President Clark, Vice President Patterson, and their teams for their hard work. President McCullough highlighted the importance of building an academic health center in Panama City Beach that will put the community needs first and bring world-class, cutting-edge therapies to the area. He noted the success of academic health centers in the world and in the United States.

Trustee Gonzalez noted that this agenda item represents the culmination of a tremendous amount of work by the team and that the effort has been comprehensive, thorough, and

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measured. He noted that this project has the potential to be transformational. He recognized Senior Vice President Clark and Vice President Patterson for their work.

*Trustee Gonzalez motioned to approve the following:*

- *The University to seek BOG approval during their March 26, 2025, meeting to issue debt through the State of Florida Division of Bond Finance, in the amount not to exceed \$413.9M, to fund the construction of a new hospital in Panama City Beach, Florida. Such approval also permits the University to be reimbursed from the bond proceeds for capital expenditures to be paid by the University in connection with the Project.*
- *Grant authority to the President to make any necessary changes between now and the issuance.*

*Trustee Thiel seconded the motion, and it was unanimously approved by all present at the meeting.*

#### **IV. OPEN FORUM FOR BOARD OF TRUSTEES**

*Peter Collins, Chair*

Chair Collins expressed his excitement for the project and thanked everyone for their participation in the meeting.

Vice Chair de las Cuevas-Diaz thanked everyone for their hard work.

#### **V. ADJOURNMENT**

*Chair Collins*

*Chair Collins asked for a motion to adjourn the meeting. Trustee Birmingham made a motion, and Vice Chair de las Cuevas-Diaz seconded. The meeting was adjourned at 8:24 a.m.*