



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

AGENDA



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

GENERAL MEETING AGENDA

June 15, 2023
3:30 PM – 5:00 PM
Zoom Meeting

The agenda will be followed in subsequent order and items may be heard earlier than the scheduled time.

- I. CALL TO ORDER AND WELCOME**
Mr. Peter Collins, Chair
- II. APPROVAL OF MINUTES**
February 24, 2023, Meeting Minutes
March 23, 2023, Meeting Minutes
April 25, 2023, Meeting Minutes
- III. PUBLIC COMMENTS**
- IV. PRESIDENT'S REPORT**
Dr. Richard McCullough, President
- V. CHAIR'S REPORT**
Mr. Peter Collins, Chair
- VI. CONSENT ITEMS**
 - A. Request for Approval:** 2024-2025 Academic Calendar (Academic Affairs)
 - B. Request for Approval:** FSU-5.100 Confidentiality and Management of Examination and Assessment Materials (Academic Affairs)
 - C. Request for Approval:** FSU Foundation, Inc. Board of Trustees Bylaw Revisions (Advancement)
 - D. Request for Approval:** Nominations to the Board of Trustees of the FSU Foundation, Inc. (Advancement)
 - E. Request for Approval:** Alumni Association Board of Directors Bylaw Revisions (Advancement)
 - F. Request for Approval:** Nominations to the Board of Directors of the FSU Alumni Association, Inc. (Advancement)
 - G. Request for Approval:** Nominations to the Board of Directors of the Seminole Boosters, Inc. (Advancement)
 - H. Request for Approval:** Nominations to the Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc. (Advancement)

- I. Request for Approval:** Nominations to the Board of Trustees of the FSU International Programs Association, Inc. (Governance)
- J. Request for Approval:** Nominations to the Board of Directors of the FSU College of Business Student Investment Fund (Governance)
- K. Request for Approval:** Nominations to Board of Directors of the FSU Research Foundation, Inc. (Governance)
- L. Request for Approval:** Nominations to the Board of Directors of the FSU Magnet Research and Development, Inc. (Governance)
- M. Request for Approval:** FSU Magnet Research and Development, Inc. (MRD) 5-year Contract with James Moore & Company (Audit & Compliance)
- N. Request for Approval:** FY 2023-2024 OIGS Audit Plan (Audit & Compliance)
- O. Request for Approval:** FY 2024-2025 Capital Improvement Plan (Finance & Business)
- P. Request for Approval:** FSU Educational Plant Survey Report (Finance & Business)
- Q. Request for Approval:** Campus Master Plan Minor Amendment (Finance & Business)
- R. Request for Approval:** Emergency Regulation Amendment FSU-ER23-1, Waivers and Exemptions of Tuition and Fees (Finance & Business)
- S. Request for Approval:** Amendment to Regulation FSU-2.010, Bicycle Parking and Traffic Code (Finance & Business)
- T. Request for Approval:** Issue Tax-exempt Debt in the Amount not to Exceed \$125M to Fund a Portion of the Football Operations Facility Construction (Finance & Business)

VII. NEW BUSINESS AND UPDATES

A. Faculty Senate Steering Committee

Dr. Roxanne Hughes, Vice-Chair, Faculty Senate Steering Committee

B. Student Government Association

Ms. Nina Chong, Vice President, Student Government Association

C. Legislative Affairs

Mr. Clay Ingram, Chief Legislative Affairs Officer

D. Academic Affairs Committee

Trustee de las Cuevas-Diaz, Chair

Dr. James Clark, Provost & Executive Vice President for Academic Affairs

Action Item I: Request for Approval: FSU-4.073 Post-Tenure Faculty Review Regulation

Student Report

Mr. Liam White, PhD Student, Department of Computational Science, College of Arts & Sciences

E. Finance & Business Committee

Trustee Jim Henderson, Chair

Mr. Kyle Clark, Senior Vice President for Finance & Administration

Action Item I: Request for Approval: Regulation Amendment FSU-2.024, Tuition and Fees (Continuation of Existing Tuition and Fees for fiscal year 2023-2024)

Action Item II: Request for Approval: FY 2023-2024 Operating Budget

- 1. *Approve the University's fiscal year 2023-2024 operating budget of \$2,461,578,616 which includes \$347,411,462 for the Annual Capital Outlay Budget.*

2. *Approve the University's fiscal year 2023-2024 Florida Medical Practice Plan operating budget of \$14,247,734.*
3. *Approve the University's fiscal year 2023-2024 Direct Support Organizations operating budgets totaling \$150,553,291.*
4. *Grant approval for the President to make subsequent changes to the budgets outlined in motions 1, 2, and 3, as needed during the fiscal year, within available resources and fund balances, and consistent with applicable laws and regulations.*
5. *Continue the existing Tuition and Fee Regulation at current rates for fiscal year 2023-2024 and approve an amendment of the current regulation to that effect.*

F. Governance Committee

Trustee Bob Sasser, Chair

Ms. Carolyn Egan, Vice President for Legal Affairs

Action Item I: Board of Trustees Election of Chair & Vice-Chair

VIII. OPEN FORUM FOR BOARD OF TRUSTEES

IX. ADJOURNMENT



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

MEETING MINUTES

February 24, 2023



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

MEETING MINUTES (DRAFT)

Friday, February 24, 2023

11:00 AM

**Jim Moran Building
111 S Monroe St.
Tallahassee, FL 32301**

Attendees: Kathryn Ballard, Eric Chicken, Peter Collins, Vivian de las Cuevas-Diaz, Nimna Gabadage, Jorge Gonzalez, Jim Henderson, Justin Roth, Deborah Sargeant, Bob Sasser

Attended via Zoom: Max Alvarez, Vivian de las Cuevas-Diaz, John Thiel

Absent: Drew Weatherford

I. CALL TO ORDER AND WELCOME

Mr. Peter Collins, Chair

Chair Collins welcomed everyone and called the meeting to order at 11:00 AM.

Heather Mayo called the roll and confirmed a quorum.

II. APPROVAL OF MINUTES

November 18, 2022, Meeting Minutes

February 6, 2023, Meeting Minutes

Trustee Henderson moved to approve the November 18, 2022, and February 6, 2023, Board Meeting Minutes. Trustee Gabadage seconded the motion, and both sets of minutes were approved unanimously.

III. PUBLIC COMMENTS

There were three public comments from members of the Graduate Assistants United.

Chair Collins read the Ethics Conduct Policy.

IV. PRESIDENT'S REPORT

Dr. Richard McCullough, President

President McCullough introduced a new senior leadership team member, Susannah Wesley-Ahlschwede, the university's first Chief Marketing Officer. He also noted that Undra Baldwin, Chief Audit Officer, will serve as Interim Chief Compliance and Ethics Officer as the university searches for a permanent replacement.

President McCullough gave an update on regular admissions decisions. He noted that the number and quality of first-year applications FSU receives reflects FSU's growing reputation for academic excellence. Additionally, he said FSU's freshmen retention rate is a record 99 percent for first-year undergraduates who started in the fall and returned for this spring semester. This is one of the best first-semester rates in the country and another indicator of FSU's national leadership in student success. Seventy-four percent of our students graduate in 4 years, a rate that is in the Top 10 among public universities.

President McCullough reported on the upcoming legislative session and FSU's top priorities. He also noted the new FSU Legislative Internship Program.

President McCullough gave an update on University Advancement and discussed recent and upcoming travels to meet with prospective donors and alums. He noted the 6th annual Seminole 100 celebration.

President McCullough concluded his report with a presentation and update on FSU Health.

V. CHAIR'S REPORT

Mr. Peter Collins, Chair

Chair Collins began his report by noting that FSU Health will be one of the most transformative events at Florida State University during the current Trustees' time of service. He said it was only possible with the \$125 million from the Florida Legislature.

Chair Collins thanked Trustee Ballard for the transformational gift of the Jim Moran Building to Florida State University.

Chair Collins noted student campus housing and the Board's tour of a campus housing facility. He thanked VP Hecht and VP Clark for their work in this area.

Chair Collins concluded his report by thanking everyone for their work.

VI. CONSENT ITEMS

- A. Request for Approval:** Performance-Based Funding Metrics (**Audit and Compliance**)
- B. Request for Approval:** Preeminent Research University Funding Metrics (**Audit and Compliance**)
- C. Request for Approval:** Real Estate Foundation's Contract Extension (**Audit and Compliance**)
- D. Request for Approval:** Historical Evaluation and Review Summaries for Centers and Institutes (**Academic Affairs**)
- E. Request for Approval:** Amendment to 2022-2023 Fixed Capital Outlay Budget (**Finance and Business**)
- F. Request for Approval:** Campus Master Plan Minor Amendment (**Finance and Business**)
- G. Request for Approval:** 2023-2024 Budget Projections for Auxiliaries with Outstanding Revenue Bonds (**Finance and Business**)

Trustee Henderson moved to approve Consent Items A-G. Trustee Sasser seconded the motion, and it was approved unanimously.

VII. NEW BUSINESS AND UPDATES

A. Athletics Update

Mr. Michael Alford, Vice President and Director of Athletics

Mr. Michael Alford, Vice President and Director of Athletics began his report by introducing Mr. Patrick McCann and Ms. Amelia Williamson.

Information Item:

Mr. Patrick McCann, Men's Golf Team, FSU Seminoles

Ms. Amelia Williamson, Women's Golf Team, FSU Seminoles

Mr. Patrick McCann and Ms. Amelia Williamson both thanked the Board and spoke about their student athlete experience at FSU.

Mr. Michael Alford gave an update on Facility and Scholarship Giving. He also gave an update on 2022 football tickets.

Mr. Alford gave further updates on ACC television, athletic facilities, the athletics industry which included an overview of state legislation, civil litigation, administrative action, and federal legislation.

B. Faculty Senate Steering Committee

Ms. Bridgett Birmingham, Vice-Chair, Faculty Senate

Ms. Bridgett Birmingham, Vice-Chair of the Faculty Senate, reported on behalf of the Faculty Senate Steering Committee. She noted that the Faculty Senate has updated graduate policies and has weighed in on improving doctoral education at FSU and online courses. Ms. Birmingham stated that the faculty are preparing to welcome newly tenured faculty and that they recently celebrated the Torch Awards.

Ms. Birmingham raised the faculty's concerns on DEI and noted the Faculty Senate's resolutions on Post Tenure Review, and Civil Discourse and Academic Freedom. Additionally, the Faculty Senate recently passed a resolution entitled Statement in Support of DEI Initiatives in Higher Education at their February meeting. Ms. Birmingham noted that it would be shared with the Board when their meeting minutes were finalized.

C. Student Government Association

Ms. Kenley Adams, Vice President of Student Government Association

Ms. Kenley Adams, Vice President of the Student Government Association, reported on behalf of the student government association. She noted that the student government association is currently undergoing its presidential elections. She thanked and acknowledged the current leadership team. Ms. Adams gave an update on their team's executive projects and noted student agencies' events. Ms. Adams noted some student agencies concerns on DEI.

D. Governance Committee

Trustee Bob Sasser, Chair

Ms. Carolyn Egan, Vice President for Legal Affairs

Action Items:

- I. Request for Approval:** Charter by FSU to The Collegiate School
- II. Request for Approval:** Lease for The Collegiate School
- III. Request for Approval:** Board Self Evaluation Instrument

Trustee Bob Sasser, Chair of the Governance Committee, gave an overview of the Governance Committee meeting on February 23, 2023. He noted that Panama City Dean, Randy Hanna, presented on The Collegiate School at FSU Panama City.

Trustee Sasser noted that as a result of \$7.8M in funding provided by the Triumph Gulf Coast fund, there is an opportunity for an innovative K-12 school serving primarily military families in the panhandle of Florida. Trustee Sasser advised that the Committee had a very spirited discussion of the educational model and a number of aspects of the proposal. However, Trustee Sasser noted that the Committee felt additional information was necessary before it could recommend to the Board the granting of the Charter and the execution of the lease for the space that has been identified for the proposed school.

Trustee Sasser noted that the Committee recommended that the Board vote to formally create the school pursuant to Section 1002.32 (2), Florida Statutes. However, the Committee requested additional information before fully endorsing the granting of the Charter and the execution of the lease for the premises of the school. Trustee Sasser noted that information would be forthcoming very soon and that they will be in a position to fully endorse the proposal. Trustee Sasser stated that they look forward to moving on that very quickly.

Trustee Sasser asked for a motion to approve the Establishment of the Collegiate School. Trustee Henderson moved to approve the Establishment of The Collegiate School. Trustee Gonzalez seconded the motion, and it was approved unanimously.

Trustee Sasser also noted the need for the school and the importance of the school in the area. Chair Collins agreed and noted that in the future, the Board needs to approve the establishment of projects such as this before work is done on carrying items forward.

Trustee Sasser reported that next, the Committee recommended that the Board approve the Board Self Evaluation survey in the Board materials. He noted that periodically as a Board, they have an opportunity to provide feedback on the Board's engagement. The data gathered by the self evaluation often frames the Board's agenda for upcoming meetings and workshops.

Trustee Sasser asked for a motion to approve the Board Self Evaluation Instrument. Trustee Thiel moved to approve the Board Self Evaluation Instrument. Trustee Henderson seconded the motion, and it was approved unanimously.

Trustee Sasser reported that the Committee ran out of time before hearing Chief Audit Officer Undra Baldwin's update on the first meeting of the University Risk Management Committee, but that PowerPoint will be shared with the Board directly.

Additionally, having yet to reach the final standing Committee agenda item, the reaccreditation update, the Committee will look forward to hearing from Dr. Storm at its next meeting.

Trustee Sasser noted that it needs to be determined if the University Risk Management Committee will reside under the Audit & Compliance Committee or the Governance Committee.

E. Student Affairs Committee

Trustee Deborah Sargeant

Dr. Amy Hecht, Vice President for Student Affairs

Trustee Deborah Sargeant reported on behalf of the Student Affairs Committee and gave an overview of their meeting on February 20, 2023. Trustee Sargeant said that their Committee discussed campus recreation updates and reconceptualizing career services at FSU.

Dr. Amy Hecht, Vice President for Student Affairs, began her report by thanking SGA President Nimna Gabadage for his service. She also thanked Jack Hitchcock for his service to the FSU Student Foundation.

Dr. Hecht gave an overview of the university program L.I.F.T. (Living Intentionally Finding Togetherness).

Dr. Hecht introduced the Christine Ortoll Recovery Organization and introduced Mr. Mike Ortoll, FSU Alumni, Founder, Christine Ortoll Recovery Organization.

Information Item:

Mr. Mike Ortoll, Alumni, Founder, Christine Ortoll Recovery Org

Mike Ortoll gave an overview of the Christine Ortoll Recovery Organization and his purpose behind starting this organization in memory of his daughter.

F. Audit and Compliance Committee

Trustee Max Alvarez, Chair

Mr. Undra Baldwin, Chief Audit Officer and Interim Chief Compliance and Ethics Officer

Trustee Max Alvarez, Audit & Compliance Committee Chair, gave an update on their committee meeting. He noted the three items on the consent agenda which their Committee approved: the Performance-Based Funding Metrics, the Preeminent Research Funding Metrics, and the Real Estate Foundation's Request for Approval of Contract Extension. Trustee Alvarez also reported that their Committee had a discussion on cybersecurity.

G. Academic Affairs Committee

Trustee Vivian de las Cuevas-Diaz, Chair

Dr. James Clark, Provost and Executive Vice President for Academic Affairs

Trustee Vivian de las Cuevas-Diaz, Chair of the Academic Affairs Committee, gave an update on their committee meeting on February 23, 2023. Trustee de las Cuevas-Diaz reported that John Barnhill gave an update on the Visitors Center. She noted Dr. Rick Burnette's upcoming presentation on the State Data Center and mentioned their important action item on the agenda, the 2023-2027 Strategic Plan.

James Clark, Provost and Executive Vice President for Academic Affairs, updated Academic Affairs at Florida State University. His updates included an update on university admissions, Fall-to-Spring freshman retention, performance-based funding, and an update on preeminence, graduate program rankings, faculty recognitions, and deans' searches.

Action Item:

I. Request for Approval: FSU 2023-2027 Strategic Plan

Provost Clark concluded his report by presenting FSU's 2023-2027 Strategic Plan for approval.

Trustee de las Cuevas-Diaz asked for a motion to approve the FSU 2023-2027 Strategic Plan. Trustee Sasser moved to approve FSU's 2023-2027 Strategic Plan. Trustee Ballard seconded the motion, and it was approved unanimously by all board members present.

Information Item:

State Data Center

Dr. Rick Burnette, Associate Provost for Strategy and Analytics and Interim CIO

Dr. Rick Burnette, Associate Provost for Strategy and Analytics and Interim CIO, gave an update Florida State University's Northwest Regional Data Center (NWRDC) and the State Data Center Transition. Serving public and not-for-profit entities for over 50 years, NWRDC is one of Florida's leading IT providers for government and educational communities. They are a dedicated service organization committed to providing a wide range of technology support to our customers on a cost recovery basis. The NWRDC is a self-funded, not-for-profit auxiliary of Florida State University. No state funding is received. There are facilities in Tallahassee and Atlanta.

With over 100 State, K-12, College, University, City, County, and Local Government customers, it is governed by a Policy Board comprised of its customers.

Dr. Burnette continued by giving a breakdown of NWRDC customers by region, discussed their toolkit of services, discussed their public-private partnerships, partnership program, and the program's advantages.

Dr. Burnette concluded his report by discussing the state data center transition, which included an overview of the first 14 days, their accomplishments, their next steps, and finally, a cloud assessment.

H. Advancement Committee

Trustee John Thiel, Chair

Ms. Marla Vickers, Vice President for University Advancement and President, FSU Foundation, Inc.

Trustee John Thiel, Chair of the Advancement Committee, gave an update on their Committee's meeting on February 23, 2023. He noted that they started in two working groups – one on the naming policy and one on the gift acceptance & counting policies. Their committee meeting was mostly focused on a presentation from Rod Kirsch with GG+A, who gave an overview of GG+A's report. He noted that VP Marla Vickers reported on university advancement and her updates.

Ms. Marla Vickers, Vice President for University Advancement and President of the FSU Foundation, Inc., gave an update on University Advancement. Ms. Vickers's updates included fundraising success, the university's endowment, and the status of FSU's alumni giving rate. Ms. Vickers noted that FSU's Annual Great Give would occur on March 8, 2023.

Ms. Vickers discussed university advancement's alignment and gave an overview of all the areas that comprise advancement, which include the FSU Foundation; Advancement Services/Support; Real Estate Foundation; Alumni Relations/Association; Fundraising (alumni, students, parents, faculty, and staff, & friends); Communications; Corporate and Foundation Relations (in partnership with University Research).

Ms. Vickers continued her report by giving an update on the naming policy working group and the gift acceptance & counting policies working group. She noted the

Presidential Advancement Dinners that have been occurring this year and will continue in additional key markets. Ms. Vickers gave an update on campaign planning and noted GG+A report implementation.

I. Finance and Business Committee

Trustee Jim Henderson, Chair

Mr. Kyle Clark, Vice President for Finance and Administration

Trustee Jim Henderson, Chair of the Finance and Business Committee, provided an update on their Committee's meeting on February 23, 2023. He noted that their Committee approved the items on the consent agenda: Amendment to 2022-2023 Fixed Capital Outlay Budget; Campus Master Plan Minor Amendment; 2023-2024 Budget Projections for Auxiliaries with Outstanding Revenue Bonds. Trustee Henderson gave a brief overview of the Housing Rental Rates Action Item and its purpose and said that VP Clark would provide a further update on the Action Item during his report.

Mr. Kyle Clark, Vice President for Finance and Administration, started his report by providing an overview of the Housing Rental Rates Action Item. University Housing requested up to a 4.5% increase for each of the next five academic years. By approving a multi-year plan, Mr. Clark noted that University Housing could manage its operations and plan more proactively and prudently for future needs. Mr. Clark stated that University Housing monitors their rates closely to acknowledge costs for attending FSU and to remain competitive with rates at similar institutions and within the Tallahassee off-campus market.

Action Item:

I. Request for Approval: Housing Rental Rates

Trustee Alvarez moved to approve the Housing Rental Rates. Trustee Gonzalez seconded the motion, and it was approved unanimously by all board members present.

Mr. Clark continued his report by providing updates within Finance and Administration area at Florida State University. He concluded his report by providing an update on university facility projects.

J. University Research Committee

Trustee Jorge Gonzalez, Chair

Dr. Stacey Patterson, Vice President for Research

Trustee Jorge Gonzalez, Chair of the University Research Committee, provided an update on their Committee's meeting on February 23, 2023. He noted that Dr. Patterson discussed grants, goals, and FSU Health. Trustee Gonzalez reported that Dr. Boebinger gave a presentation to their Committee and indicated that Dr. Boebinger would be stepping down as director.

Dr. Stacey Patterson, Vice President for Research, began her report by discussing the broad goals for the Office of Research. She noted the total proposal submissions from FY 2017 to FY 2021 for federal, state, and other categories. Dr. Patterson said success rates within awards from FY 2017 to FY 2021 from the National Science Foundation and the

National Institute for Health by comparing FSU to the national average. She noted Federal Research expenditures and total research expenditures. Dr. Patterson concluded her report by noting our successful five-year extension with the National Magnetic Field Laboratory.

K. Legislative Affairs

Mr. Clay Ingram, Chief Legislative Affairs Officer

Mr. Clay Ingram, Chief Legislative Officer, gave an update on legislative affairs. He discussed the legislative committee weeks in Florida and the upcoming legislative session dates. Mr. Ingram reported on the top legislative priorities for Florida State University for the 2023 session. Mr. Clay Ingram noted that FSU Day at the Capitol and the Seminole Evening Reception would occur in March. He gave an overview of the FSU Legislative Intern program and introduced Mr. Kai Garel.

Information Item:

Kai Garel, Senior, Political Science & Criminology Major

Mr. Kai Garel discussed his overall student experience at FSU, his motivation for coming to Florida State University, and his involvement with the FSU Legislative Internship Program.

VIII. OPEN FORUM FOR BOARD OF TRUSTEES

Chair Collins noted upcoming important dates and meeting dates. Chair Collins thanked the staff at the Jim Moran Building for opening their beautiful facility. He also thanked the leadership staff and those who presented at the meeting.

IX. ADJOURNMENT

Chair Collins adjourned the meeting at 4:06 PM.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

MEETING MINUTES

March 23, 2023



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

MEETING MINUTES

March 23, 2023
1:00 PM – 2:00 PM

Virtual Meeting via Zoom

Attended via Zoom: *Max Alvarez, Kathryn Ballard, Eric Chicken, Peter Collins, Nimna Gabadage, Jorge Gonzalez, Jim Henderson, Justin Roth, Deborah Sargeant, Bob Sasser, John Thiel, and Drew Weatherford.*

Absent: *Vivian de las Cuevas-Diaz*

I. CALL TO ORDER AND WELCOME

Mr. Peter Collins, Chair

Chair Collins welcomed everyone and called the meeting to order at 1:03 PM.

Heather Mayo called the roll and confirmed a quorum.

II. PUBLIC COMMENTS

There were no public comments.

Chair Collins read the Ethics Conduct Policy.

Chair Collins introduced Provost James Clark.

III. NEW BUSINESS AND UPDATES

a. Overview of The Collegiate School at FSU Panama City

Dr. James Clark, Provost, and Executive Vice President for Academic Affairs

Provost Clark began his remarks by thanking the Board and for their time in reviewing materials related to this meeting. Provost Clark said he wanted to address various components of the Collegiate School at FSU Panama City, followed by a Q&A if

agreeable to the Chair. Chair Collins agreed, and the following individuals made presentations on various components of the Collegiate School at FSU Panama City:

- *Damon Andrew, Dean, College of Education, Florida State University.*
- *Randy Hanna, Dean, and Chief Executive Officer, Florida State University Panama City.*
- *Elizabeth Crowe, Assistant Dean for Academic Affairs, Florida State University Panama City; Associate Teaching Professor, College of Education, Florida State University.*
- *Kyle Clark, Senior Vice President, Finance & Administration, Florida State University.*

Chair Collins asked Vice-Chair Sasser to give his thoughts on where they are today versus where they were at the February 2023 Board meeting. Vice-Chair Sasser noted that there was a lot of hard work put into providing more information on the Charter and Lease for The Collegiate School at FSU Panama City. He stated they were in a much better place, and the lease was much better. Vice-Chair Sasser did ask for everyone to continue to look for the best place for a permanent location and noted that, in his opinion, it would be great for the site to be close to the Panama City campus. He said that the curriculum and finances seem to be in good order.

Chair Collins thanked Vice-Chair Sasser for his work. Chair Collins asked for President McCullough to share comments.

President McCullough thanked Chair Collins and the Board. He shared his thoughts on this project and how it fits into the vision for FSU in the Panhandle. He thanked the team for gathering the materials and the Board for their consideration.

Chair Collins asked for any questions from the Board.

Trustee Thiel asked what could potentially go wrong. Dean Hanna outlined potential challenges and noted that they have prepared to meet any challenges.

Trustee Gonzalez stated that demand is the most significant risk factor, in his opinion. He advised that the best way to provide context is to understand how important the military is to northwest Florida and believes that the demand will be high.

Trustee Sargeant asked if the length of stay for military students would be a factor in the success of the students. Dr. Elizabeth Crowe advised that advisors would assist the students if transferring schools was needed.

Chair Collins asked who decides on the community-based Board members. Dean Hanna outlined the structure of the board and advised that there will be a set term and governance for the board members. Board members will also be required to go through Board training with the Florida Department of Education.

Action Items:

- I. **Request for Approval:** Charter by FSU to The Collegiate School at FSU Panama City
- II. **Request for Approval:** Lease for The Collegiate School at FSU Panama City

Vice-Chair Sasser moved to approve the Charter by FSU to The Collegiate School at FSU Panama City. Trustee Gonzalez seconded the motion, and it was approved unanimously by all who were present on the call.

Vice-Chair Sasser moved to approve the Lease for The Collegiate School at FSU Panama City. Trustee Gonzalez seconded the motion, and it was approved unanimously by all who were present on the call.

IV. OPEN FORUM FOR BOARD OF TRUSTEES

Mr. Peter Collins, Chair

Chair Collins concluded the meeting by reminding everyone that projects needing Board approval must be brought to the Board well in advance of the project's initiation.

Chair Collins announced upcoming Board meeting dates.

V. ADJOURNMENT

Chair Collins adjourned the meeting at 1:59 PM.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

MEETING MINUTES

April 25, 2023



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

MEETING MINUTES

April 25, 2023

10:00 AM – 10:45 AM

Virtual Meeting via Zoom

Attended via Zoom: *Max Alvarez, Kathryn Ballard, Bridgett Birmingham, Peter Collins, Vivian de las Cuevas-Diaz, Jorge Gonzalez, Jim Henderson, Jack Hitchcock, Justin Roth, Deborah Sargeant, Bob Sasser, and John Thiel.*

Absent: *Drew Weatherford.*

I. CALL TO ORDER AND WELCOME

Mr. Peter Collins, Chair

Chair Collins welcomed everyone and called the meeting to order at 10:02 AM.

Heather Mayo called the roll and confirmed a quorum.

II. PUBLIC COMMENTS

There were no public comments.

Chair Collins read the Ethics Conduct Policy.

Chair Collins introduced Provost James Clark.

III. NEW BUSINESS AND UPDATES

a. Academic Affairs

Dr. James Clark, Provost and Executive Vice President for Academic Affairs

Dr. James Clark, Provost and Executive Vice President for Academic Affairs began his report by thanking the Board. Provost Clark introduced the Accountability Plan. He gave an overview of the plan and its purpose. Provost Clark noted the plan's close alignment

with FSU's Strategic Plan, Florida policies and the Florida Board of Governors (FLBOG) procedures that require information.

Chair Collins opened the meeting for questions from the Trustees.

Chair Collins noted the Performance Metrics and how the FLBOG grades our university in these areas. He pointed out that the proposed goals within the plan are the most important to look at.

Dr. Rick Burnette, Associate Provost for Strategy and Analytics, noted that the plan encompasses a five-year projection, and the goal is to set reasonable expectations. Dr. Burnette also noted trend patterns.

President McCullough commented on the freshmen from the top 10% of high school classes and how our numbers have improved in this area. He noted that this is the first year the entire 4-year cohort has come from Florida State University ranking in the top 20 for public universities. Additional contributing factors include a change in methodology and a move from self-reporting. Dr. Burnette added that there has been improvement even with the change in methodology.

Trustee Gonzalez commented on the AAU Readiness overarching initiative in the Accountability Plan document and asked if there has been feedback from the FLBOG on this very important initiative. President McCullough advised that he discussed AAU readiness in his strategic plan presentation to the FLBOG at their meeting in March. The feedback received from FLBOG leadership has been very supportive. He also noted that he has created an internal committee focused on AAU readiness. Additionally, Chair Collins advised on the legislative ask for recurring revenue to go towards items such as AAU readiness.

Vice-Chair Sasser commented on the plan and gave congratulations to the team for a job well done. He noted how FSU has maintained a low student cost even with our bold vision and strategy.

President McCullough advised that in order to further drive down costs for students, we will need to invest in additional funding in scholarships. He also noted that FSU's admission of students is very selective.

Trustee de las Cuevas-Diaz commented on FSU's attraction of top students and how we continue to attract those top students. She noted that the process needs to be curated and President McCullough agreed. Trustee de las Cuevas-Diaz also emphasized the importance of institutional knowledge as staff transitions occur.

Chair Collins asked about the accountability plan submission process to the FLBOG. Dr. James Hunt gave an overview of the submission process and advised that the plan would be submitted to the FLBOG upon approval of the FSU Board of Trustees. The FLBOG will then take up the accountability plan for approval at their meeting in June.

Action Item:

I. Request for Approval: FSU's 2023 Accountability Plan

Chair Collins asked if there was a motion to approve FSU's 2023 Accountability Plan. Vice-Chair Sasser moved to approve FSU's 2023 Accountability Plan. Trustee Thiel seconded the motion, and it was approved unanimously by all who were present on the call.

IV. OPEN FORUM FOR BOARD OF TRUSTEES

Mr. Peter Collins, Chair

Chair Collins advised on the upcoming meeting in June and discussed the FSU vs. LSU game in Orlando, FL, Labor Day weekend.

Chair Collins welcomed new SGA President and Trustee Jack Hitchcock and new Faculty Senate President and Trustee Bridgett Birmingham to their first board meeting as Trustees. Trustee Hitchcock and Trustee Birmingham both thanked the Board for their welcome.

Chair Collins noted that the Board elections for Chair and Vice-Chair will occur at the FSU BOT virtual meeting on June 15. Vice President Egan commented on the process and advised that all are welcome to reach out to her with any questions. Trustee de las Cuevas-Diaz noted that in the future, it would be ideal for the election to take place in person rather than in a virtual format.

President McCullough and members of the Provost Staff commented on rankings.

V. ADJOURNMENT

Chair Collins adjourned the meeting at 10:46 AM.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM A



FLORIDA STATE UNIVERSITY
OFFICE OF THE PROVOST

TO: President Richard D. McCullough

FROM: Provost James C. Clark

DATE: June 15, 2023

SUBJECT: 2024-25 Academic Calendar
Request for Approval

Board of Governors Regulation 8.001 requires each university to adopt an academic calendar. Each calendar must include the appropriate number of days of classroom instruction, the common entry periods, pre-established dates for issuing certificates, diplomas or degrees, and a summer program.

The University Calendar Committee met and approved a 2024-25 calendar that meets these requirements and aligns with the academic calendars of both Florida A&M University and Tallahassee Community College. This request is to approve the attached academic calendar with the ability to adjust as appropriate for special programs or circumstances.

FLORIDA STATE UNIVERSITY ACADEMIC CALENDAR, 2024-2025 APPROVED

Fall 2024

Event	Date	Day	Notes
Beginning Date:	August 26	Monday	
Law Beginning Date	August 26	Monday	
FAMU Beginning Date:	August 26	Monday	Coll. of Engineering alignment
<i>Labor Day</i>	September 2	Monday	
<i>Veteran Day</i>	November 11	Monday	
<i>Thanksgiving</i>	November 27 - 29	Wed-Friday	University closed Wednesday, Nov. 27 as part of Thanksgiving
Ending Date	December 13	Friday	
Law Ending Date	December 13	Friday	
FAMU Ending Date:	December 13	Friday	Coll. of Engineering alignment
Medicine (MD)	See Medicine calendar for each specific Med cohort		

Five (5) working days between the end of Fall and start of Winter Break: TBD

Spring 2025

Event	Date	Day	Notes
Beginning Date:	January 6	Monday	
Law Beginning Date	January 6	Monday	
FAMU Beginning Date:	January 6	Monday	Coll. of Engineering alignment
<i>Martin Luther King, Jr Day</i>	January 20	Monday	
<i>Spring Break</i>	March 10	March 14	align with Leon County Schools
Ending Date	May 2	Friday	
Law Ending Date	May 2	Friday	
FAMU Ending Date:	May 2	Friday	Coll. of Engineering alignment
Medicine (MD)	See Medicine calendar for each specific Med cohort		

Five (5) working days between semesters.

Summer 2025

Event	Date	Day	Notes
Beginning Date :	May 12	Monday	
Law Beginning Date	May 12	Monday	May adjust if Law appt. dates change
FAMU Beginning Date:	May 12	Monday	Coll. of Engineering alignment
<i>Memorial Day</i>	May 26	Monday	
<i>Juneteenth</i>	June 19	Thursday	
<i>July 4th</i>	July 4	Friday	
Ending Date	August 1	Friday	
Law Ending Date	August 8	Friday	May adjust if Law appt. dates change
FAMU Ending Date:	August 1	Friday	Coll. of Engineering alignment
Medicine (MD)	See Medicine calendar for each specific Med cohort		

Summer Sessions

Event	C/ 12 week	A/ 6 week1	B/ 6 week2	F/ 8 Week	Law 8 week
Beginning Date :	May 12	May 12	June 23	May 12	May 12
<i>Memorial Day</i>	May 26	May 26	---	May 26	May 26
<i>Juneteenth</i>	June 19	June 19	---	June 19	June 19
<i>July 4th</i>	July 4	---	July 4	---	---
Ending Date	August 1	June 20	August 1	July 3# (THURSDAY)	July 3# (THURSDAY)

*FAMU dates listed as of 4_01_2022

Holiday observed on Friday



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM B



FLORIDA STATE UNIVERSITY
OFFICE OF THE PROVOST

TO: President Richard McCullough

FROM: Provost James Clark

DATE: May 22, 2023

SUBJECT: FSU-5.100 Confidentiality and management of examination and assessment materials

Request for Approval

Board of Governors Regulation 3.005, Examinations and Assessments, requires each university to adopt by regulation these minimum standards for access, maintenance and destruction of examination and assessment instruments and related developmental materials and workpapers.

First, the standards assert that the referenced documents are confidential and exempt from disclosure under section 119.07(1), Florida Statutes, and section 24(a), Article I, Florida Constitution. The following basic requirements of document management are specifically adopted:

- (a) Protecting the security and confidentiality of examination and assessment instruments from unauthorized access or disclosure.
- (b) Maintaining the security of such instruments through encrypted electronic means or secure storage, as applicable.
- (c) Requiring third-party contractors responsible for administering or proctoring examinations or assessments to comply with the university regulation.
- (d) Destruction of obsolete examination and assessment instruments and related materials pursuant to records retention schedules applicable to state universities.
- (e) Defining permissible access to, or authorized disclosure of, examination and assessment instruments to faculty, staff, and students outside of the regular examination or testing process.

This regulation is comparable to similar regulations already adopted by several of our peer SUS institutions. Additional detail, as needed will be developed in policy and procedure.

FSU-5.100 Confidentiality and management of examination and assessment materials

- (1) This regulation governs all examination and assessment instruments, including directly related developmental materials and workpapers that are prepared, prescribed or administered by a university.
- (2) All such documents are exempt from disclosure under section 119.07(1), Florida Statutes, and section 24(a), Article I, Florida Constitution, as provided in section 1008.23, Florida Statutes.
- (3) Access, maintenance and destruction of examination and assessment instruments and related developmental materials and workpapers shall, at a minimum, be protected and managed by the university as follows:
 - (a) Protecting the security and confidentiality of examination and assessment instruments from unauthorized access or disclosure.
 - (b) Maintaining the security of such instruments through encrypted electronic means or secure storage, as applicable.
 - (c) Requiring third-party contractors responsible for administering or proctoring examinations or assessments to comply with the university regulation.
 - (d) Destruction of obsolete examination and assessment instruments and related materials pursuant to records retention schedules applicable to state universities.
 - (e) Defining permissible access to, or authorized disclosure of, examination and assessment instruments to faculty, staff and students outside of the regular examination or testing process.

Authority: BOG Regulation 3.005, s. 1008.23 F.S., BOG 1.001(3) (j) and BOG Regulation Procedure History: New _____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM C



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: Foundation Documents for University Board of Trustees Approval

Dear University Board of Trustees,

Please find the updates to the FSU Foundation's bylaws. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation

**BYLAWS OF
THE FLORIDA STATE UNIVERSITY FOUNDATION, INC.**

**A Nonprofit Foundation
ADOPTED OCTOBER 15, 1965**

Amended:

April 3, 1970	May 19, 2001	May 16, 2014
October 15, 1977	February 16, 2002	May 29, 2015
October 21, 1989	October 25, 2003	May 20, 2016
February 9, 1991	October 16, 2004	May 19, 2017
February 12, 1994	October 8, 2005	April 13, 2018
October 7, 1995	October 20, 2006	June 4, 2020
May 18, 1996	October 21, 2011	June 17, 2021
November 15, 1997	May 18, 2012	June 22, 2022

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ARTICLE I—GOVERNANCE

Section 1: Definitions and Organization

a. Definitions

As used in these bylaws, except where the context otherwise clearly indicates:

- 1) Foundation: refers to the Florida State University Foundation Inc., a nonprofit corporation created as a direct support organization of Florida State University;
- 2) University: refers to Florida State University;
- 3) Trustee or member: these terms shall be interchangeable and refer to any member of the board whether elected, appointed, ex officio, voting or non-voting;
- 4) Annual meeting: refers to the board meeting held in the spring;
- 5) Regular trustee: refers to those trustees who have voting privileges and are elected by majority vote of the voting trustees;
- 6) Voting trustee: refers to all board members who have voting privileges, whether regular trustees or ex officio;
- 7) Non-voting trustee: refers to board members who have no voting privileges;
- 8) Ex officio trustee: refers to board members whose board service is by virtue of holding another designated non-board office rather than election to the board and who may be voting members or non-voting members;
- 9) Founding member or founding trustee: refers only to those members who were members of the board at its incorporation in 1960 and who have subsequently been recognized as founding trustees by the board;
- 10) Board: refers to the board of trustees of the Florida State University Foundation unless otherwise specifically denoted;
- 11) FSU: refers to Florida State University and is used as an abbreviation.

- b. The organization and operation of the Foundation shall be in compliance with Florida Statutes.
- c. The board is the governing and policy-making body for the Foundation and has full legal authority to raise, accept, hold, invest and disburse any private gift made through the Foundation for the benefit of Florida State University, its programs,

colleges or administrative units as outlined in these bylaws. As set forth in these bylaws, the board may delegate its authority to specified offices of the Foundation so that delegates may raise, accept, hold, invest and disburse any gift made through the Foundation to the university.

Section 2: The Board of Trustees

- a. Each trustee must demonstrate outstanding qualities of leadership and a serious personal intention to promote the advancement of higher education and the university through dedicated service to the Foundation. Each regular trustee must set an example of charitable interest in the university and the Foundation that alumni and other friends of the university may emulate. Each trustee must be supportive of the Foundation, its board and its policies and procedures. Each regular trustee must contribute financial support to the university as outlined in the FSU Foundation Board of Trustees Minimum Giving Requirement.
- b. The board shall include not less than thirty-six (36) regular trustees elected by a majority vote of the voting trustees.
- c. A regular trustee who satisfies the criteria and requirements established by the board may, by majority vote of the voting trustees, be elected as a non-voting trustee emeritus for a life term.
- d. The board shall also include the following ~~six (6)~~ **seven (7)** ex officio, voting trustees:
 1. the university president or designee;
 - 2. a presidential appointee**
 3. the chair of the FSU Board of Trustees or designee;
 - 4. the chair of the FSU Board of Trustees Advancement Committee**
 - ~~5. the Foundation president;~~
 5. the president of the university Faculty Senate;
 6. a dean appointed by the university provost to serve a two-year term, concurrent with the Foundation's officer and chair cycle; and
 7. the chair of the FSU Student Foundation.
- e. The board shall also include founding trustees, who shall hold all rights and privileges of regular members and serve as members during their lifetime, unless removed pursuant to the provisions of these bylaws.

- f. The board shall also include the following four (4) ex officio, non-voting trustees:
 - 1. the chair of the FSU Alumni Association National Board of Directors or designee;
 - 2. the chair of the Seminole Boosters, Inc. Board of Directors or designee;
 - 3. the chair of The John and Mable Ringling Museum Board of Trustees or designee; and
 - 4. the president of the FSU Student Government Association.
- g. Regular trustees shall be elected each year at the annual meeting for a term of three (3) years. A regular trustee may be re-elected for a second term of three (3) years.
- h. Upon appointment, each committee chair shall serve a two-year term.
- i. If a regular trustee serves as an officer of the board or chair of a committee, the member may be re-elected as a trustee for a third term of three (3) years, based on their original term date.
- j. In no event may a regular trustee serve for more than twelve (12) consecutive years.
- k. Following a hiatus of at least one (1) year from membership on the board, former trustees become eligible for election under the same terms and conditions described for initial board membership.
- l. Following a hiatus of at least one (1) year from membership on the board of a FSU advancement direct support organization, individuals become eligible for election to the board.
- m. All regular trustees shall be elected by a majority vote of the voting trustees after recommendation by the Trusteeship and Engagement Committee and with the consultation **and approval of the university president**. The election of trustees is approved by a majority vote of the FSU Board of Trustees.

Section 3: Meetings

- a. Notice of each **regular** meeting shall be sent to each trustee by the secretary or designee not less than thirty (30) days before the meeting. Notice of each special meeting shall be sent to each trustee not less than fifteen (15) days before the meeting. Notice of any meeting referenced in these bylaws may be effected by use of electronic communication.
- b. If the notice is for a special meeting, the notice shall indicate the reason(s) for the meeting.

- c. Notices of emergency meetings shall be sent to each trustee not less than 24 hours prior to the emergency meeting.
- d. By a majority vote, the board may discuss additional matters not indicated in the notice of a meeting or special meeting.
- e. Special meetings of the board may be held at any time and place designated by the board chair.
- f. Any meeting may be conducted through teleconference, videoconference or other appropriate electronic means.

Section 4: Quorums and Voting

- a. The presence of at least thirty-three and one-third (33⅓) percent of the voting trustees, in person, by phone or other acceptable electronic means, shall constitute a quorum at any meeting of the board or any of its committees, unless otherwise provided by these bylaws.
- b. Once a quorum is established, all questions shall be determined by majority vote of the voting trustees present.

Section 5: Attendance, Removal and Vacancies

- a. All trustees are expected to attend board and committee meetings.
- b. Prior to the completion of a trustee's term, the Foundation shall present the attendance record of the trustee to the Trusteeship and Engagement Committee.
- c. If a trustee fails to attend at least fifty (50) percent of the scheduled board meetings taking place during the trustee's term in office, the Trusteeship and Engagement Committee shall recommend to the committee chair whether the trustee should be nominated to serve an additional term.

The Trusteeship and Engagement Committee chair will discuss the committee's recommendation with the board chair, Foundation president and ~~executive vice president~~ **assistant vice president of Advancement, Strategic Initiatives** to determine proper courses of action.

- d. At the request of the university president or the chair of the Foundation board, the Executive Committee will review, at any point in his or her term, a trustee who is not performing according to the standards outlined in Article 1, Section 2 of these bylaws to determine appropriate action, up to and including immediate removal.

- f. If a trustee vacates his or her position before expiration of his or her term, a successor may be elected by the board after consultation with the university president and will serve for the remainder of the term. The election of successors is approved by a majority vote of the FSU Board of Trustees.

Section 6: Conflicts of Interest

Trustees shall avoid conflicts of interest and abide by standards of conduct outlined in the Association of Fundraising Professionals' Code of Ethical Principles and Standards of Professional Practice. A conflict of interest form shall be signed every year by each board member. **An appropriate conflict of interest and ethics statement shall be read to the board at the beginning of each meeting.**

ARTICLE II—OFFICERS

Section 1: Chair

The chair shall be elected by a majority vote of the voting trustees during the annual meeting and shall serve a term of office of two (2) years beginning on July 1 in the year of the chair's election. The chair shall:

- a. preside at all meetings of the board;
- b. deal with all business of the Foundation in the manner and with the authority prescribed by the board and these bylaws;
- c. see that the orders of the board are carried out promptly or advise the board if its orders are not executed;
- d. report to the university president, or designee, in accordance with the policies of the FSU Board of Trustees;
- e. appoint chairs and vice chairs of committees **in consultation with the president of the Foundation**, as appropriate;
- f. appoint individuals to committees; and
- g. attend any committee meetings and join in debate or discussion, but will serve as a voting member of only the Executive Committee and up to two additional committees that he or she assigns themselves to as an official member.

If, after serving as board chair, a trustee's term is scheduled to expire in less than two years, the trustee's term will be extended to allow him or her to complete a two-year term as immediate past chair, after which, the extended term will expire.

Section 2: Chair-Elect

The chair-elect shall be elected by a majority vote of the voting trustees during the annual meeting. The chair-elect will serve a term of office of two (2) years beginning on July 1 in the year of his or her election. The chair-elect shall assist the chair and, in the absence or inability of the chair to serve, shall assume the duties of the chair until the chair resumes the duties, or the board has elected a new chair.

Section 3: Foundation President

The university president shall recommend the selection of the Foundation president to the board, who shall, by majority vote of the voting trustees, be elected as the chief executive officer of the Foundation. The Foundation president shall:

- a. provide leadership for the Foundation, subject to the direction of the university president and the board;
- b. report to the university president, ~~or designee~~;
- c. execute the policies and directives of the board;
- ~~d. serve as an ex officio, voting member of all committees except the Audit Committee as stipulated by audit regulations governing direct support organizations.~~
- d. carry out any business of the Foundation to include the exercise of authority prescribed by the board, these bylaws and applicable law;
- e. be faithful in the performance of his or her duties as the board may require;
- f. present a written report of the conduct of the office at each annual meeting of the board; and
- g. delegate ~~executive vice president~~ **assistant vice president of Advancement, Strategic Initiatives** any duties or responsibilities, as appropriate, relating to the conduct of the board, its meetings or the business of the Foundation.

Section 4: ~~Executive Vice President~~ Assistant Vice President of Advancement, Strategic Initiatives

The ~~executive vice president~~ assistant vice president of Advancement, Strategic Initiatives of the Foundation shall be a Foundation employee and be appointed by the Foundation president. The ~~executive vice president~~ assistant vice president of Advancement, Strategic Initiatives shall:

- a. execute the policies and directives of the board;
- b. assist other officers of the Foundation in the performance of their duties;
- c. carry out the day-to-day business of the Foundation to include the exercise of authority prescribed by the board and these bylaws;
- d. be faithful in the performance of all duties as the board may require; and
- e. delegate to the appropriate Foundation staff any duties or responsibilities, as appropriate, relating to the conduct of the board, its meetings or the business of the Foundation.

Section 5: Secretary

The secretary shall be elected by a majority vote of the voting trustees during the annual meeting and shall serve a term of office of two (2) years beginning on July 1 in the year of the secretary's election. The secretary or designee shall:

- a. attend all meetings of the board;
- b. keep accurate minutes to serve as a permanent record, stored at the Foundation;
- c. keep on record a copy of the Articles of Incorporation of the Foundation and a copy of its bylaws;
- d. keep the official records of the Foundation, with the exception of the financial records kept by the board treasurer;
- e. have the authority to sign the name of the Foundation to all papers, documents and writings requiring the signature of this Foundation authorized by the board, these bylaws and applicable law. In the absence or inability of the secretary to sign said documents, the signature of the assistant secretary or any other board officer may be substituted for that of the secretary;
- f. keep the seal of the Foundation and affix the seal to such official documents, records and papers as may be required;

- g. carry on such of the general correspondence of the Foundation as may be assigned by the chair; and
- h. delegate to the assistant secretary any duties or responsibilities, as appropriate, relating to the conduct of the board, its meetings or the business of the Foundation.

Section 6: Assistant Secretary

The assistant secretary shall be elected by a majority vote of the voting trustees during the annual meeting, and may be an employee of the Foundation or other non-member of the board. The assistant secretary shall work with the secretary and perform such duties as delegated by the secretary. The assistant secretary shall serve a term of office of two (2) years beginning on July 1 in the year of the assistant secretary's election. In the absence or inability of the secretary to serve, the assistant secretary shall assume the duties of the secretary until the secretary resumes the duties, or the board has elected a new secretary.

Section 7: Treasurer

The treasurer shall be elected by a majority vote of the voting trustees during the annual meeting and shall serve a term of office of two (2) years beginning on July 1 in the year of the treasurer's election. The treasurer, or designee, shall:

- a. oversee the receipt, deposit and custody of all funds and securities of the Foundation and deposit them in the name of the Foundation in such depositories as may be selected by the board, acting in conformance with these bylaws;
- b. keep the official financial records and accounts of the Foundation;
- c. review all financial statements, make reports as necessary to the board and carry out the Foundation's routine administrative functions;
- d. account to each successor in office for all funds and securities that were listed on the financial statements at the time of the last audit and all funds and securities that have come into the treasurer's hands since the last audit of the financial statements of the office, and deliver over to the successor in office such funds and securities as remain on hand upon the appointment and qualification of the successor;
- e. cause an audit of the financial statements of the Foundation to be made as soon as practicable after the close of the fiscal year of the Foundation, and have it reported to the chair at once and to the board at its next meeting; and
- f. delegate to the assistant treasurer, or Foundation chief financial officer, any duties or responsibilities, as appropriate, relating to the conduct of the board, its meetings

or the business of the Foundation as authorized by the board, these bylaws and applicable law.

Section 8: Assistant Treasurer

The assistant treasurer shall be elected by a majority vote of the voting trustees during the annual meeting, may be an employee of the Foundation or other non-member of the board. The assistant treasurer shall work with the treasurer and perform such duties as delegated by the treasurer. The assistant treasurer shall serve a term of office of two (2) years beginning on July 1 in the year of the assistant treasurer's election. In the absence or inability of the treasurer to serve, the assistant treasurer shall assume the duties of the treasurer until the treasurer resumes the duties, or the board has elected a new treasurer.

Section 9: Removal and Vacancies

In the event of absence, inability or refusal to act by any of the officers of the Foundation, the board, or Executive Committee, may appoint any person to perform the officer's respective duties, as provided in these bylaws, until the next meeting of the board or such time as members may hold an election to replace the appointed officer.

ARTICLE III—COMMITTEES

Section 1: Establishment or Dissolution of Committees

With majority vote of the voting trustees, the board chair may establish or dissolve committees as deemed necessary. The board chair shall appoint all committee chairs and membership **in consultation with the president of the Foundation.**

Section 2: Conduct of Committee Meetings

- a. A majority vote shall be necessary for the adoption of any resolution or recommendation before the committee.
- b. Each committee shall meet at the call of its chair and minutes of all meetings shall be kept by the secretary, or designee, and stored within the Foundation.
- c. All action taken at any committee meeting shall be captured in the minutes and reported at the next meeting of the board.

- d. Meetings of committees may be conducted by teleconference, videoconference or through other appropriate electronic means.

Section 3: Executive Committee

- a. The Executive Committee shall exercise the powers and authority of the board when the board is not in session.
- b. The committee shall include the chair; past chair; Foundation president; treasurer; secretary; the university president or designee; the chair of the FSU Board of Trustees or designee; the president of the University Faculty Senate; and the chair of each standing committee.
- c. The committee shall consider, evaluate and analyze issues that have implications for changes to the board and make recommendations of appropriate action to the board.
- d. If the committee meets to exercise the powers and authority of the board when the board is not in session, the committee shall have no authority to alter, amend or repeal the Articles of Incorporation or bylaws or to elect trustees.

Section 4: Finance Committee

The committee shall assist the board in assuring that the budgetary and financial practices of the Foundation are sound and prudent. To meet these responsibilities, the committee shall:

- a. review the annual operating budget and present its recommendations to the board;
- b. approve submission of the Foundation's annual budget to the university president or designee by May 1;
- c. work closely with other committees where advice is necessary for budget considerations;
- d. review the effectiveness of the Foundation's management of financial functions and present recommendations to the board; and
- e. review all financial statements.

Section 5: Audit Committee

The Audit Committee shall be composed of no less than three (3) members. At least one member must have strong professional working experience in accounting, business, finance, audit and internal controls. The committee shall review the audit plan of the Foundation, appraise and approve the effectiveness of the plan, assist the board in fulfilling its fiduciary responsibilities relating to accounting and reporting practices and maintain a direct line of communication between the board and the Foundation's independent auditors. The independent auditor will report to this committee and the committee shall be responsible for approving the auditor's fees and engaging or disengaging an auditor with final approval by the FSU Board of Trustees. To meet these responsibilities, the committee shall:

- a. review the scope of an overall audit plan for each annual examination;
- b. appraise the effectiveness of the audit effort and present recommendations regarding audit findings to the board;
- c. inquire into the effectiveness of the Foundation's management of its financial and accounting functions, the Foundation's system of internal controls and recommend to the board such changes as shall be advisable;
- d. review the results of any internal audits performed by the university's Office of Inspector General Services and provide recommendations based on such results;
- e. review the Foundation's tax returns for accuracy, prior to them becoming available to the full board for review; and
- f. adhere to all provisions in University Regulation FSU-2.-025, Direct Support Organizations, and in the Foundation's Audit Committee Charter.

Section 6: Investment Committee

The Investment Committee shall be composed of not less than three (3) and not more than ~~nine (9)~~ **ten (10)** persons who have professional experience in the investments management field, **all voting members, including one member appointed by the Seminole Boosters, Inc. Board of Directors' Investment Committee.** The committee shall be responsible for the prudent investment of the Foundation's assets in accord with long-term strategies and for establishing investment policies and practices consistent with fiduciary duty.

A candidate seeking to serve as a voting member of the Investment Committee who is not a Foundation trustee or **the Seminole Boosters, Inc. appointee** must be:

- a. nominated by the Investment Committee chair;
- b. approved by both the Foundation chair and Foundation president; and
- c. elected at the annual meeting of the Foundation trustees.

If so nominated, approved and elected, such member of the Investment Committee shall serve an initial term of three (3) years and may be re-elected for a second term of three (3) years; provided, however, that no such member of the Investment Committee shall be allowed to serve more than six (6) consecutive years; and provided, further, that no such member of the Investment Committee who has served six (6) consecutive years in that capacity shall be eligible for election to another three (3) year term unless at least one (1) year will have passed between the expiration of his or her immediately preceding three (3) year term and the commencement of an additional three (3) year term. Such Investment Committee member shall not ~~be considered~~ serve as a Foundation trustee during the terms of service prescribed by this section. Such members shall not constitute a majority of the voting members of the Investment Committee. This mechanism for staffing the Investment Committee will only be used if necessary following the annual trusteeship process.

Because of the proprietary nature of the materials that come before the Investment Committee, as well as the frequency of meetings and the need for urgency in decision-making to respond to market conditions, this committee has the authority to vote on issues that fall under its purview without first consulting the full board. At the request of the board chair, specific actions taken or planned by the Investment Committee can be shared with the full board.

Section 7: Trusteeship and Engagement Committee

The Trusteeship and Engagement Committee shall be chaired by the board chair-elect. The committee shall recommend candidates for election as regular trustees, first to the university president and then to the full board. The committee will evaluate the performance of board members and recommend to the board and the university president persons deserving of election as trustee emeritus, honorary degrees, distinguished service awards or other such recognition the Foundation deems appropriate. The committee shall:

- a. receive recommendations for trustees to the board at least forty-five (45) days prior to the annual meeting and make recommendations for new trustees to the board at such meeting;
- b. review the attendance of and performance of trustees, including those considered for re-election, and make recommendations to the board chair regarding a trustee's re-election or removal;

- c. maintain a list of candidates for election as trustees and cultivate their interest in the Foundation;
- d. oversee the orientation and development of new trustees;
- e. review and finalize a slate of officers submitted to the committee by the chair-elect in even-numbered years. Advance the slate to the full board at the annual meeting as a recommendation of the committee; and
- f. oversee and evaluate engagement programs and opportunities for trustees.

Section 8: ~~Development~~ Advancement Committee

The committee shall be responsible for making recommendations to the Foundation for raising private support for the university. To meet this responsibility the committee shall:

- a. ~~promote~~ support a comprehensive university development program, which involves trustees in the raising of private support;
- b. provide advice to the board and the development staff in regard to fundraising policies, strategies and in the pursuit of private support emanating from alumni, faculty, students, ~~parents~~, friends, foundations and organizations; and
- c. stimulate vigorous and aggressive efforts to attract ~~and champion~~ private support to the university.

Section 9: Donor Stewardship Committee

The Donor Stewardship Committee will serve as a resource to the Foundation in its efforts to acknowledge, recognize and be accountable to donors. The committee shall:

- a. serve as advocates to interpret and voice donors' views regarding their continual relationship with the university and the Foundation;
- b. advise, support and make recommendations to the Foundation on a broad range of stewardship issues, policies and strategies that strengthen the donor relationship program;
- c. review and make recommendations regarding the Foundation's donor relations/stewardship program, especially as constituent groups in need of more personalized stewardship activities are identified; and
- d. when appropriate, engage all trustees in stewardship activities and initiatives.

ARTICLE IV—AMENDMENTS

These bylaws may be altered, amended, rescinded or repealed at any meeting of the board by a majority vote of the board and shall become effective immediately upon such vote or on such date as otherwise determined by law or by the board.

ARTICLE V—SEAL

The seal of the Foundation shall be in the form of a circle and shall bear, among other things, the name of the Foundation and the date of its incorporation.

ARTICLE VI—INDEMNIFICATION

The Foundation shall indemnify its trustees, officers, employees and/or agents to the full extent allowed by law, including but not limited to Section 617.0831, F.S., Section 607.0831, F.S., and Section 607.0850, F.S., as applicable and as they may be amended from time to time. The board shall maintain an ongoing plan for risk management and indemnification of the employees, trustees and officers of the Foundation, taking into consideration federal and state laws and rules as well as rules and policies of the university and the FSU Board of Trustees.

ARTICLE VII—FISCAL MATTERS

Section 1: Fiscal Year

The fiscal year of the Foundation shall be July 1 to June 30.

Section 2: Contributions

Any contributions, bequests, grants or gifts for the purposes of the Foundation shall only be accepted or collected pursuant to procedures authorized by the board. All contributions, bequests, grants or gifts shall be reported to the board in a timely manner.

Section 3: Depositories

All funds of the Foundation shall be deposited to the credit of the Foundation under such conditions and in such banks as shall be approved by the Finance Committee.

Section 4: Financial Review

An annual audit of the financial statements of the Foundation shall be conducted by an independent public accounting firm, and the results shall be submitted to the Audit Committee of the board, the board and the university president.

Section 5: Authorized Actions

Any two of the following may endorse any and all checks, drafts, notes, bills of exchange and orders for the payment of money for deposit or cashing or other negotiation on bank accounts established from time to time by the board: chair, Foundation president, treasurer and ~~executive vice president.~~ ~~assistant vice president of Advancement, Strategic Initiatives.~~ Notwithstanding the above requirement, endorsements for deposit-only may be a written or stamped endorsement of the Foundation made or authorized by any officer of the Foundation.

Any two of the following may draw and sign checks, bills of exchange and orders on bank accounts, select banks and open or negotiate accounts and account terms, with banks as approved by the Finance Committee as described in these bylaws: chair, Foundation president, treasurer and ~~executive vice president.~~ ~~assistant vice president of Advancement, Strategic Initiative.~~ Any one of the following may authorize the Foundation chief financial officer to open accounts with financial institutions to accept estate distributions: Finance Committee chair, Foundation president or ~~executive vice president.~~ ~~assistant vice president of Advancement, Strategic Initiatives.~~

Any one of the following may execute, by telephone, email or oral direction, orders for investing/reinvesting of funds, purchasing of foreign currency and/or transferring funds among Foundation accounts or to Foundation investment managers: chair, Foundation president, ~~executive vice president.~~ ~~assistant vice president of Advancement, Strategic Initiatives,~~ Foundation chief financial officer, or a Foundation employee designated in writing by one of those officers.

ARTICLE VIII—OPERATIONAL MATTERS

Section 1: Execution of Documents

Any one of the following may execute documents on behalf of the Foundation relating to the administration and operation of the Foundation, including receipts, gift agreements and other instruments and documents pertaining to or evidencing donations, contribution, gifts, bequests, pledges, estates, trusts and/or other instances in which assets are or may be transferred or pledged to the Foundation, providing they do not conflict with the stated purposes of the Foundation and providing they have received all approvals required by these bylaws and/or applicable Foundation

policies: Foundation president, ~~executive vice president~~ assistant vice president of Advancement, Strategic Initiatives, chief financial officer or a Foundation employee designated in writing by one of those officers.

Any one of the following is authorized to enter into any contract or execute any instrument in the name of or on behalf of the Foundation in furtherance of the operations of the Foundation and in compliance with the annual budget adopted by the board: Foundation president, ~~executive vice president~~ assistant vice president of Advancement, Strategic Initiatives or chief financial officer. In addition, the Foundation president, ~~executive vice president~~ assistant vice president of Advancement, Strategic Initiatives or chief financial officer may designate in writing one or more Foundation employees who are authorized to execute contracts on behalf of the Foundation for the purchase of items and/or services as long as the amount of each such contract is no more than \$5,000. Otherwise, the board by resolution may authorize any officer, officers, agent, or agents to enter into any contract or to execute any instrument in the name of and on behalf of the Foundation.

No officer, agent, employee or other person purporting to act on behalf of the Foundation shall have any power or authority to bind the Foundation in any way, to pledge the Foundation's credit or to render the Foundation liable for any purpose or in any amount, unless that person was acting with authority duly granted by the board as set forth in these bylaws or unless an unauthorized act was later ratified by the board.

Section 2: Books and Records

The Foundation will keep correct and complete books and records of account, and will also keep minutes of the proceedings of the board and committees. The Foundation shall keep, at its principal place of business, a list containing the names, addresses and other relevant information of each trustee and officer and the original or a copy of these bylaws.

Section 3: Nonprofit Operations—Compensation and Reimbursement

The Foundation will not have or issue shares of stock. No dividend will be paid and no part of the income of the Foundation will be distributed to any trustee.

Section 4: Limitations

- a. The Foundation shall make no loans to its officers or trustees.
- b. No officer or trustee may have any vested right, interest or privilege of, in or to the assets, functions, affairs or franchises of the Foundation. No officer or trustee has any

right, interest or privilege that may be transferable or inheritable or that will continue if his or her service ceases or while he or she is not in good standing.

- c. Former trustees, officers and employees shall have no property rights to assets of the Foundation.
- d. The organization and operation of the Foundation shall, at all times, be in compliance with Florida Statutes and applicable rules of the Board of Governors and the FSU Board of Trustees.

ARTICLE IX—OTHER MATTERS

Section 1: Rules of Order

In the event of a parliamentary dispute, Robert's Rules of Order, Newly Revised, shall be the authority for all matters of procedures not specifically covered by the bylaws or by special rules of procedure adopted by the Foundation. When determining the order of a business for a meeting, the board chair, committee chair and staff liaison have the authority to deviate from the standard order of business outlined in Robert's Rules of Order, Newly Revised.

Section 2: Dissolution

In the event of the dissolution of the Foundation, the assets of the Foundation remaining after the discharge of all liabilities shall be assigned in conformance with FSU regulation FSU-2.025(7) Direct Support Organizations.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM D



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: Foundation Documents for University Board of Trustees Approval

Dear University Board of Trustees,

Please find enclosed the FSU Foundation Board of Trustees' new slate of candidates. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation



FSU Foundation Board of Trustees Applicants and Term Renewals

FSU Foundation Board of Trustees applicants for a three-year term beginning July 1, 2023, and ending June 30, 2026:

- **Henri W. Crockett** ('96 B.S., Criminology), Pembroke Pine, Fla., co-founder and president of the Crockett Foundation, member of the FSU College of Criminology Development Council Board and member of the Orange Bowl Committee
- **Catherine M. Johnson** ('76 B.S., Interior Design), Houston, Texas, interior designer, current membership chair, treasurer and former president of the Houston area Seminole Club, member of the Rice Design Alliance, CFO and president of the Houston chapter of the Network of Executive Women in Hospitality
- **Bruce W. McNeilage** ('88 B.S., Economics), Brentwood, Tenn., co-founder and CEO of Kinloch Partners, former member of the FSU Alumni Association Board of Directors and 2021 FSU Grad Made Good
- **Fred M. Tresca** ('82 B.S., Finance), The Woodlands, Texas, founder and managing director of Branta II and The Aberdeen Organization, member of the FSU Dean of Undergraduate Studies Advisory Council and FSU College of Business Alumni Hall of Fame Inductee

FSU Foundation Board of Trustees nominated for a second three-year term beginning July 1, 2023, and ending June 30, 2026:

- **Thomas Bartelmo**
- **Yvonne T. Brown**
- **C. Raymond Cottrell**
- **Frank A. Hall**
- **Judith Hayden**
- **Diahann W. Lassus, CFP®, CPA/PFS**
- **Bob Rice**



FOUNDATION BOARD OF TRUSTEES APPLICANT PROFILE

CONFIDENTIAL



Henri W. Crockett
Pembroke Pines, Fla.

BACKGROUND

Henri Crockett is the co-founder and president of the Crockett Foundation, a South Florida-based non-profit organization that serves youth through educational programs to help build character, develop leaders and improve the community one child at a time. A native of Pompano Beach, Florida, Mr. Crockett earned an athletic scholarship to Florida State University, where he joined his older brother Zack as a member of the Seminoles football team.

In the community, Mr. Crockett is a member of the non-profit Executive Alliance of Broward, the Greater Fort Lauderdale Alliance, the Orange Bowl Committee and Orange Bowl Committee Board of Directors and serves as chair of the Orange Bowl Community Outreach. He is set to be the first president of the Orange Bowl to have played in the Orange Bowl and is also a Leadership Florida Class XXXV graduate.

In 2015, Mr. Crockett was honored at the Greater Pompano Beach Chamber of Commerce's "Annual Shining Star" Awards Luncheon for the Crockett Foundation's impact on the community. He was also inducted into the Broward County Sports Hall of Fame for positively influencing Broward County through sports and athletic involvement, and in 2020, Mr. Crockett was inducted into the Broward County Education Hall of Fame, which earned him a star on the steps of the Broward County School Board office.

FSU INVOLVEMENT

Education				Fraternity/Sorority: Omega Psi Phi
School Name	School Type	Degree	Class Of	Major
Florida State University	Criminology and Criminal Justice	Bachelor of Science	1996	Criminology

Volunteer			
Type	Status	Start Date	End Date
Criminology and Criminal Justice— Development Council	Member	10/20/2017	



FOUNDATION BOARD OF TRUSTEES APPLICANT PROFILE

CONFIDENTIAL



Catherine M. "Cathie" Johnson (Schneider)
Houston, Texas

BACKGROUND

Catherine M. Johnson is principal of Johnson-Blohm Interiors Inc. in Houston, Texas. Her work has been recognized with multiple awards, including NEWH Firm of the Year, the 2005 Design Excellence Award, the 2004 PRISM Award for remodeling and the Inaugural APEX Design Award for residential design. She has served as a featured speaker at NEOCON.

While Ms. Johnson's list of practice achievements is extensive, it is her service to developing design professionals and to her alma mater for which she is most proud. In her role as regional representative for Wilson Business Products, she established their Houston-area internship program and its Annual Collegiate Art Contest for Texas students. In various leadership roles with the Houston Chapter of the Network of Executive Women in Hospitality, she expanded their scholarship program. As a member of the Rice Design Alliance, she served as auction chair for fundraising events, and as corporate member chair, she increased partners from six to 50. Ms. Johnson served the Houston Area Seminoles Club as president, treasurer and membership chair.

FSU INVOLVEMENT

Education				Fraternity/Sorority: N/A
School Name	School Type	Degree	Class Of	Major
Florida State University	Fine Arts	Bachelor of Science	1976	Interior Design

COMMUNITY INVOLVEMENT

Affiliations

Houston Chapter, Network of Executive Women in Hospitality
Former Corporate Member Chair, Rice Design Alliance
Former President, Houston Area Seminoles Club



FOUNDATION BOARD OF TRUSTEES APPLICANT PROFILE

CONFIDENTIAL



Bruce William McNeilage
Brentwood, Tenn.

BACKGROUND

Thumbnail

Bruce W. McNeilage brings over 33 years of financial and real estate investment experience to his role as co-founder and president of Kinloch Partners, Kinloch Homes and Harpeth Development. During the past 14 years, he has invested in and built more than 500 residential properties and sold more than 400 throughout Georgia, Florida and Tennessee. Mr. McNeilage has remained an ambassador for FSU since he graduated, referring high school seniors to the university and supporting FSU's economics and business programs.

AWARDS AND ACHIEVEMENTS

Awards and Achievements

2011—Appointee, Florida Pre-Paid College Plan Board of Directors
2021—FSU Alumni Association Grad Made Good

FSU INVOLVEMENT

Education

Fraternity/Sorority: N/A

School Name	School Type	Degree	Class Of	Major
Florida State University	Social Sciences and Public Policy	Bachelor of Science	1988	Economics

Volunteer

Type	Status	Start Date	End Date
FSU Alumni Association Board of Directors	Out-of-State Director	7/1/2016	6/30/2022



FOUNDATION BOARD OF TRUSTEES APPLICANT PROFILE

CONFIDENTIAL



Fred McDonald Tresca
The Woodlands, Texas

BACKGROUND

Fred Tresca is the founder and managing director of Branta II and The Aberdeen Organization, where he is responsible for group operations, investment and strategy. Branta II is an oil and gas exploration and development company and The Aberdeen Organization is a private wealth management company. Prior to 1997, he was a partner at Price Waterhouse and the founding partner of their practice in Central Asia.

Mr. Tresca is a member of Bravo! Vail Board of Directors, Vail Valley Foundation Board of Directors, Amegy Bank Advisory Council, FSU Dean of Undergraduate Studies Advisory Council, Montgomery County Youth Services Board of Directors, The Woodlands Methodist Church and various social clubs. He is also a former board member of The Woodlands Academy Preparatory School.

Past experience:

Price Waterhouse, Partner, 1982–1996

Golden Eagle Partners, Principal, 1996–2002

Meridian Capital (formerly Central Asian Industrial Holdings), Principal, 1999–2002

Branta II LLC, Principal, 2002–2011

FSU INVOLVEMENT

Education

Fraternity/Sorority: N/A

School Name	School Type	Degree	Class Of	Major
Florida State University	Business	Bachelor of Science	1982	Finance

Volunteer

Type	Status	Start Date	End Date
Business–Board of Governors	Member	3/3/2023	
Business–Alumni Hall of Fame Inductees	Member	7/1/2015	
Undergraduate Studies Development Council	Member	12/9/2013	



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: FSU Foundation Board of Trustees Presidential Appointee for University Board of Trustees Approval

Dear University Board of Trustees,

Please find enclosed the FSU Foundation Board of Trustees Presidential Appointee. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

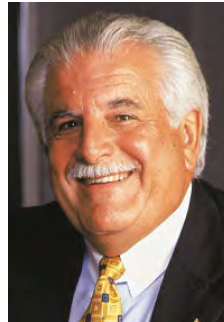
Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation



FOUNDATION BOARD OF TRUSTEES PRESIDENTIAL APPOINTEE

CONFIDENTIAL



William T. Hold, Ph.D.
Austin, Texas/Winter Park, Fla.

BACKGROUND

Dr. William T. Hold is the co-founder, executive chairman and retired president of The National Alliance for Insurance Education and Research. He was named to the prestigious Insurance Newscast's annual list of the "100 Most Powerful People in the Insurance Industry" six years in a row, and in 2011, he received the Dr. Henry C. Martin Award of Industry Achievement. Prior to co-founding The National Alliance, Dr. Hold held faculty positions at the University of Wisconsin and the University of Texas. He has authored several books on industry-related topics and his articles have been published in insurance-related academic and trade journals.

Dr. Hold earned his bachelor's degree from Florida State University and his master's and doctoral degrees from the University of Wisconsin. He was inducted into the Florida State University College of Business Alumni Hall of Fame in 2012. In honor of his contributions to the industry and professional education, the College of Business established a foundation and program in his name: the Dr. William T. Hold/The National Alliance Program in Risk Management and Insurance.

FSU INVOLVEMENT

Education

Fraternity/Sorority: N/A

School Name	School Type	Degree	Class Of	Major
Florida State University	Business	Bachelor of Science	1963	Risk Management/Insurance

Volunteer

Type	Status	Start Date	End Date
FSU Foundation Board of Trustees – Executive Committee	Member	7/1/2014	6/30/2018
FSU Foundation Board of Trustees	Elected Member	7/1/2013	6/30/2022
FSU Foundation Board of Trustees	Member	7/1/2013	6/30/2022
FSU Foundation Board of Trustees	Secretary	7/1/2013	6/30/2022
FSU Foundation Board of Trustees – Development Committee	Member	7/1/2013	6/30/2022
FSU Foundation Board of Trustees – Finance Committee	Member	7/1/2013	6/30/2022
Business – Risk Management/Insurance Executive Council	Member	7/1/2013	
Business – Alumni Hall of Fame Inductees	Member	7/1/2012	



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM E



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: FSU Alumni Association Documents for University Board of Trustees Approval

Dear University Board of Trustees,

Please find enclosed updates to the FSU Alumni Association's bylaws. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation



Bylaws of the Florida State University Alumni Association

as amended: June 15, 2023

Deleted: June 22, 2022

ARTICLE I – GENERAL

SECTION A. NAME. The name of this association (the “Association”) is the Florida State University Alumni Association, a nonprofit corporation incorporated under the laws of the State of Florida.

SECTION B. LOCATION. The principal office and place of business of the Association is located at Florida State University (the “University”), Tallahassee, Leon County, Florida.

SECTION C. OFFICIAL SEAL. The official seal of the Association shall be kept by the President (the “President”) of the Association in the Association’s principal office and shall be affixed to all legal documents or transactions as required.

SECTION D. PURPOSE AND OBJECTIVES. The Association is organized and operated with all powers of a Florida not for profit corporation under Chapter 617, Florida Statutes and a University direct support organization established pursuant to Section 1004.28, Florida Statutes, to promote the welfare, development and advancement of the University and its educational, scientific and programmatic purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, or the corresponding provisions of any future Internal Revenue Service Law. To the extent permitted within the meaning of Section 501(c)(3) of the Internal Revenue Code, the Association serves Members, Alumni and Constituents (all as defined in Article II) by:

1. Developing and sustaining meaningful relationships between and among Members, Alumni, Constituents and the University;
2. Fostering a sense of responsibility among Members, Alumni and Constituents to support the Association and the University through membership and private giving;
3. Perpetuating among Members, Alumni and Constituents a sentiment of affection for the University;
4. Recognizing the accomplishments of Members, Alumni and Constituents;
5. Encouraging the support of Members, Alumni and Constituents for the University’s programs and future development; and
6. Serving Members, Alumni and Constituents in pursuit of their careers and professional development.

SECTION E. LIMITATIONS. The Association is organized and operated exclusively for charitable and educational purposes within the meanings of Section 501(c)(3) and Section 170(c)(2)(b) of the Internal

Revenue Service Code or the corresponding provisions of any future United States Internal Revenue Law. No part of net earnings shall be to the benefit of or be distributable to its Directors or Officers, other private individuals, or associations organized and operating for a profit, except that the Association shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of those purposes as hereinabove stated. No substantial part of the activities of the Association shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the Association shall not participate or intervene in, including the publishing or distributing statements, any political campaign on behalf of or in opposition to any candidate for public office.

SECTION F. FISCAL YEAR. The Fiscal Year of the Association is July 1 through June 30, inclusive, unless otherwise defined.

SECTION G. EXISTENCE. This Association shall have perpetual existence.

ARTICLE II - MEMBERSHIP

SECTION A. The Association will have the following classes of membership:

1. ALUMNI. All persons who have been enrolled and successfully completed one academic term as a full-time student at the University will be Alumni.
2. CONSTITUENTS: All employees, donors, supporters, advocates, associates and friends of the University, together with families of (a) all of the foregoing, (b) students of the University and (c) Alumni.
3. HONORARY ALUMNI. Subject to reasonable due diligence and a background check, any Constituent(s) may be granted or removed from Honorary Alumni status, in recognition of conspicuous, ongoing, enduring and dedicated service on behalf of the University or the Association.
4. MEMBERS. Those classifications of individuals identified in this Section and all other persons who pay the continuing annual, five-year or lifetime dues as established by the Association from time to time shall be members (individually, a "Member" and collectively "Members") of the Association.

SECTION B. RIGHT TO HOLD OFFICE. Everyone who serves on the Association's Board (individually a "Director" and collectively, "Directors") must be a Member of the Association. Every Director who serves on a committee of the Association's Board shall be a Director and be appointed by the chair ("Chair") of the Board.

SECTION C. PROPERTY RIGHTS. No Member shall have any right, title or interest in any of the property or assets, including any earned or investment income of this Association, nor shall any of the property or assets be distributed to any Member upon dissolution of the Association.

ARTICLE III- SEMINOLE CLUBS AND CHAPTERS

SECTION A. PURPOSE. This Association, with the support, funding and authorization of the University, shall establish, promote and serve local clubs (collectively, "Seminole Clubs" or "Clubs") and chapters (collectively, "Seminole Chapters" or "Chapters") composed of Members and Constituents. The purpose of these Clubs and Chapters is to further the purposes of the University by supporting academic, athletic and other programs.

SECTION B. ORGANIZATION. Any individual or group desiring to organize as a Chapter shall notify the Association. To be formally established, a Chapter must be approved by the Board for club status.

Further, the Board of the Association has the authority to terminate a Club or Chapter at any time by a two-thirds (2/3) vote of its Directors present at a regular meeting.

ARTICLE IV- CONSTITUENT NETWORKS

SECTION A. PURPOSE. From time to time, the Board may recognize affiliated groups of the University (individually, a “Constituent Network” and collectively, “Constituent Networks”) organized to further the purposes of the University. Such Constituent Networks will be organized and recognized and regulated in accordance with policies or criteria to be established by the Board from time to time.

ARTICLE V- MEETINGS OF THE ASSOCIATION AND ITS MEMBERS

SECTION A. ANNUAL MEETINGS. An Annual Meeting of the Association and its Members shall be held as determined by the Chair in consultation with the President and CEO. The time and place of the Annual Meeting shall be announced by written notice conveyed to the Members and Directors at least thirty (30) calendar days in advance of the meeting.

SECTION B. SPECIAL MEETINGS. Special meetings of the Association and its Members for any purpose may be called by the Chair or President and CEO or at the request in writing of a majority of the Directors. Special meetings shall be held at the time and place as designated by the Chair or the President and CEO.

ARTICLE VI - DIRECTORS

SECTION A. POWERS. The primary functions of the Board include establishment of policy, organizational vision and prudent care and development with respect to the Association’s Members and resources. The Board determines the general and financial policies of the Association and may delegate the performance of any duties or the exercise of any powers to the Officers, committees and its designees as the Board determines by resolution.

SECTION B. RESOLUTION. The Board may, after duly adopting an appropriate resolution, authorize any Officer of this Association, in addition to the Officers authorized by these Bylaws, to enter into any contract or to execute and deliver any instrument in the name of and on behalf of the Association. The authority may be general or confined to specific instances.

SECTION C. ELIGIBILITY. Only Alumni who are Members shall be eligible to serve on the Board.

SECTION D. NUMBER OF DIRECTORS. The number of Directors serving on the Board shall not exceed forty (40).

1. The Board shall include seven (7) continuing directors (collectively, the “Continuing Directors”):

- (1) the President and CEO of the Association;
- (2) the President of the University (or his or her designee);
- (3) the President of the FSU Emeritus Board;
- (4) the President of the FSU Black Alumni Board;

- (5) the President of the Student Alumni Association;
 - (6) the Chair of the FSU Board of Trustees (or his or her designee);
 - (7) a representative of the Seminole Tribe of Florida
2. Other members shall be appointed by the Board (all directors other than the Continuing Directors collectively referred to as the “Regular Directors”), with:
- (1) Ten (10) of such Directors subject to approval by the President of the University.
 - (2) At least eight (8) Regular Directors must reside outside the State of Florida as of the commencement of service as a Director.

SECTION E. DEFINITIONS.

- 1. Continuing Director: A voting Director serving as a result of elected position as approved by the President and CEO, Chair and Executive Committee.
- 2. Ex-Officio Director: A non-voting Director with all of the duties and obligations of a Regular or Continuing Director; appointment term is designated by the organization represented:
 - (1) Chair of the Foundation Board of Trustees
 - (2) Chair of the Seminole Boosters, Inc.
 - (3) Student Body President
 - (4) Chair of the Faculty Senate
- 3. Regular Director: A voting Director named through an application, interview, and voting process; serves one 3-year term with the ability to remain for a second 3-year term at the invitation of the Board Chair in consultation with the President and CEO and Secretary.
- 4. Invited Guests: From time to time at the invitation of the President and CEO and Board Chair, Guest Speakers will be invited to board meetings for presentations. Guest Speakers will be present to speak on matters to advance the university and inform/educate Board Members.

General guests are welcome to attend Full Board Meetings and observe. This includes, but is not limited to, former board members and former board chairs.

SECTION F. TERMS OF DIRECTORS. A Regular Director shall be elected or appointed to a three-year term. Terms shall be staggered such that up to one-third of all Regular Directors stand for re-election or re-appointment every year. Regular Directors may be re-elected or re-appointed for one additional three-year term. Continuing Directors shall be appointed to a one-year term. If a Continuing Director is elected to the board as a Regular Director and serves an initial three-year term, he or she may be re-elected for one additional three-year term. If a Regular Director is an officer, that director may be re-elected for such additional time needed to fulfill the requirements of that office. If a Director is deployed into active duty of the United States military, and is not able to continue serving a specific term of office, such Director’s remaining tenure on the board shall be extended for the amount of time of the deployment, but shall not exceed three years.

SECTION G. COMMITTEES. The Board shall establish an executive committee, a board development committee and an audit and finance committee and approve a committee charter for each. In consultation with the President and CEO, the Board may designate one or more other committees, each committee to consist of one or more of the Directors of the Association. The charter for such additional committees must be approved by the executive committee. Any committee, to the extent allowed by law and provided in the committee charter approved by the Board establishing such committee, shall have and may exercise all the powers and authority of the Board in the management of the business and affairs of the Association. Each committee shall keep regular minutes and report to the Board when required. A majority of any committee may determine its action and fix the time and place of its meetings. Notice of such meetings shall be given to each member of the committee in the manner provided for in these bylaws. The Board Chair shall have power at any time to fill vacancies in, or to change the membership of any such committee. Any committee designated by the board may be dissolved by a majority vote of the Board.

SECTION H. VACANCIES AND REMOVAL. Vacancies may arise in the event of resignation, removal, death, incapacity, absence, inability, or refusal to act by a Director. Any Director may resign from the Board at any time upon delivering written notice to the Chair. If any vacancy occurs among Regular Directors of the Board, the Chair in consultation with the President and CEO may nominate a replacement Director to be approved by a vote of the Board. To the extent that the resigning director was approved by the University President such Director's replacement will also be subject to approval by the University President. A replacement Director so approved shall hold office for the duration of the replaced Director's remaining term. Any Director approved to fulfill the remainder of his or her predecessor's term due to resignation, removal, or other cessation of that term of that predecessor Director shall be eligible for election to two full subsequent terms as a Director.

In addition to vacancies presented by the preceding circumstances, it may be necessary, in rare cases, to remove existing Directors for various reasons prior to the end of his or her term. The removal of a Director can only be undertaken through the following process:

1. A removal petition, signed by two existing Directors and the President and CEO, is brought to the Board Development Committee for discussion.
2. Subsequent to discussion, the Board Development Committee votes whether to send the removal request to the full Board. Passage must be by two-thirds (2/3) of the Committee.
3. Subsequent to passing committee, the motion is brought before the full Board for discussion and voting. Passage must be by two-thirds (2/3) of the Board at the Board Meeting.

SECTION I. MEETINGS. The Board shall hold at least three meetings yearly, including the Annual Meeting. The Board shall meet during the Annual Meeting of the Association prescribed by Article V, Section 1.

1. The time and place of meetings of the Board shall be announced and conveyed to the Members and Directors by written notice at least thirty (30) calendar days in advance of the meeting.
2. A special meeting of the Board may be held at any time upon reasonable notice no less than three (3) calendar days in advance to the Members and Directors called by the Chair or President and CEO.

3. Public notice of any meeting of the Board or any committee shall be made by posting notice in a section of the Association's website maintained for the purpose of providing public notices of meetings of the Board and committees.
4. Minutes of all meetings shall taken by the Secretary or Secretary's designee and submitted to the Board for review and approval at a future board meeting.

SECTION J. VOTING:

1. Quorum For Board Action. One-half (1/2) of the Directors then serving (excluding any vacancies on the Board) constitutes a quorum of the full Board. An action approved by a majority of the Directors present at a meeting of the Board at which a quorum is present constitutes an act of the Board. A majority vote consists of more than one-half (1/2) of the votes cast at a meeting at which a quorum is present.
2. Quorum for Committee Action. One-half (1/2) of the Directors then serving on a committee of the Board (excluding any vacancies on the applicable committee) constitutes a quorum of that respective committee. An action approved by a majority of the Directors present at a meeting of the committee at which a quorum is present constitutes an act of that committee. A majority vote consists of more than one-half (1/2) of the votes cast at a meeting at which a quorum is present.
3. Voting By Proxy. A Director may not vote by proxy, and may not appoint any person to serve as his or her proxy, in connection with any Board or Board committee meeting or other Board or Board committee action.
4. Voting, Sunshine Law. Any action required or permitted by the Florida Not For Profit Corporation Act, University Regulation 6C2R-2.025, Board of Governors Regulation 9.011, or these bylaws to be taken at a Board meeting or Board committee meeting shall be taken in accordance with Chapter 286, Florida Statutes.

ARTICLE VII- DUTIES OF OFFICERS AND DIRECTORS

SECTION A. GENERAL RESPONSIBILITIES. The Officers and Directors of the Association shall have the following duties and responsibilities:

1. All Directors shall be subject to the following expectations and standards: (a) Directors are expected to attend Board and Committee meetings, make meaningful contributions to the Association, remain engaged with the Association and its Members and advance the purposes and objectives of the Association outlined in Article I, Section D; (b) Directors are expected to comply fully and completely with the Conflict of Interest provisions contained in Article VII, Section C; and (c) Directors shall not commit any actions that cause or are reasonably calculated to cause the Association or its Members or the University to suffer any adverse or negative consequences.
2. All Directors shall support University Advancement initiatives philanthropically, on an annual basis, with a minimum donation of \$1,000 in support of student success, and prospective Directors shall be advised of this prior to appointment to the Board.
3. Chair – Serves as the Chair of the Board; in consultation with the President and CEO setting the agenda for and presiding at all meetings of the Board and the Members; appoints the standing committees, appoints special committees; serves as a member of all committees; and exercises

Deleted: the Association

Deleted: financially

Deleted: above and beyond a membership in the Association

the powers generally associated with the Chair of the Board. The Chair will automatically serve as the Immediate Past Chair in the Fiscal Year commencing upon the expiration of the Chair's term.

4. Vice Chair – Takes on the responsibilities of the Chair in the event of the Chair's death, disability, resignation or absence; serves as an Ex-Officio Member of all committees in absence of the Chair. The Vice Chair will automatically serve as Chair in the Fiscal Year commencing upon the expiration of the then Chair's term.
5. Secretary – Serves as the secretary to the Board and as Parliamentarian at all meetings of the Board, the Association and its Members; prepares the official minutes of all meetings of the Board and the Members, signs and attests to instruments and documents as required. Directors are ineligible to run for this office during their last year of eligibility.
6. Treasurer – Serves as the treasurer of the Board; assists in the direction of the development and maintenance of the financial accounts and records; signs and certifies all checks, drafts, vouchers, notes, instruments and documents as required in the event of the President and CEO's death, disability, resignation or absence, or at the direction of the Chair. Directors are ineligible to run for this office during their last year of eligibility.
7. Immediate Past Chair – Serves on the Executive Committee and as Chair of the Awards Committee and is available for advice and consultation with the Officers and Directors of the Association on an as-needed basis.
8. President and CEO – Serves as the chief executive officer of the Association; serves as parliamentarian at meetings of the Board, the Association and its Members when the Secretary is not present; serves as a member of all special Board committees; and exercises the powers generally associated with the Office of the President and CEO. The President and CEO is not empowered to authorize or consummate any individual transactions or expenditures in excess of Twenty-Five Thousand and No/100 Dollars (\$25,000.00) annually without the express written consent and approval of the Board except when included in the Association's approved budget. The President and CEO of the Association shall be selected and appointed by the Board, with prior approval of the President of the University, and shall report to the President of the University or the University President's designee, and the University's Board of Trustees. The President and CEO of the Association shall be an employee of the University, and the University shall be responsible for the President and CEO's base salary and employee benefits. Additional employment benefits or compensation may be provided by the Association to the President and CEO, subject in all respects to applicable law.

SECTION B. NO DISCRIMINATION. The Association will follow and enforce the non-discrimination policies established and modified by Florida State University from time to time.

SECTION C. CONFLICT OF INTEREST.

1. Directors stand in a fiduciary relationship to the University and the Association. Therefore, Directors shall act in good faith, with due regard to the interests of the University and Association. The Association shall maintain the highest ethical standards in all of its operations in order to protect and preserve the Association's good name, business interests, and relationships with the donors and the community at large.
2. A Director is considered to have a conflict of interest if:

- (1) The Director has existing or potential financial or other interests in a matter before the Board which might reasonably be calculated to impair that Director's independent, unbiased judgment in the discharge of the Director's responsibility; or
 - (2) The Director is aware that a family member in his/her household, or any organization of which the Director is an officer, director, employee, member, partner, agent, trustee or stockholder, has existing or potential financial or other interest in such matter before the Board.
3. No Director may vote on any matter in which that Director has a conflict of interest. Additionally, the minutes from that meeting shall reflect that a disclosure was made that the Director having a conflict of interest abstained from voting.
 4. A Director who is uncertain of a conflict of interest may request the Board or Executive Committee to resolve the uncertainty by majority vote.

ARTICLE VIII - Financial Affairs

SECTION A. SOURCE OF FUNDS. The Board, in conjunction with the University, shall establish sources of funds to ensure adequate operation of the Association for the Fiscal Year. Such funding sources shall include, but not be limited to, member dues established by the Board from time to time.

SECTION B. BUDGETS. The President and CEO in consultation with the Association's staff and representatives of the Foundation's accounting staff shall prepare a proposed annual budget for revenues and expenditures of the Association, which shall be reviewed by the Audit and Finance Committee and submitted for approval by the Board. After approval by the Board, the proposed annual budget shall be submitted to the President of the University for his review and recommendation to the University's Board of Trustees for approval. The annual budget shall be completed and submitted for approval in accordance with the requirements of the University. The President and CEO shall ensure that quarterly reports of expenditures are provided to the President of the University, or his or her designee, and to the Treasurer.

SECTION C. AUDITS. An audit of the Association's financial statements shall be performed in accordance with generally accepted auditing standards ("GAAS") promulgated by the American Institute of Certified Public Accountants by a Florida certified public accountant at the close of every Fiscal Year. The Audit and Finance Committee shall meet annually with the independent auditor in audit session about internal controls and the completeness and accuracy of the Association's financial statements. All audit reports required by GAAS, including an expression of an opinion as to the fairness of the presentation of the Association's financial statements under GAAS, shall be presented to the Audit and Finance Committee and made available to the Board. A copy of the audit report shall be available for review by Members at the Executive Office of the Association.

The appointment of the auditor shall be approved by the Audit and Finance Committee. The Audit and Finance Committee shall evaluate the auditor's qualifications, performance and independence annually. Such evaluation should include the review and evaluation of the lead partner of the independent auditors and take into account the opinions of the Association's management. Within a recommended time frame of every three to five years, the Audit and Finance Committee shall consider rotation of the audit partner and/or key engagement staff, and shall also consider solicitation of bids for performance of the audit and preparation of Form 990 by qualified, reputable firms with experience in performing audits of non-profit organizations.

ARTICLE IX - EXECUTIVE OFFICE

SECTION A. EXECUTIVE OFFICE. The Association shall establish and maintain an Executive Office at the University, or at such other location in Tallahassee, Florida as may be designated by the Board from time to time. The Executive Office shall be the central headquarters for the Association. All membership records, budgets, financial accounts and records, minutes, instruments, documents, other records and reports shall be kept in the Executive Office, except that funds and other specified items shall be deposited in banks and other institutions as directed by the Board from time to time.

ARTICLE X - AMENDMENTS TO BYLAWS

SECTION A. BY BOARD. As provided in Article VIII of the Articles of Incorporation of the Association, these Bylaws may be made, altered or rescinded, in whole or in part, by a majority vote of the board.

SECTION B. PROPOSALS BY DIRECTORS.

1. Any voting director who wishes to propose an amendment or revision to the Bylaws shall submit the proposal to the Chairman with a copy to the Secretary at least thirty (30) calendar days prior to the date of the regular annual meeting of the Board.
2. The Chairman and/or Secretary shall provide written notice of the proposed amendment or revision to each Director at least fifteen (15) calendar days prior to the date of the next regular annual meeting of the Board, and shall place the proposal on the agenda for the regular annual meeting.

SECTION C. APPROVAL OF BOARD OF TRUSTEES. If approved, the amendment or revision shall be submitted by the President of the University to the Board of Trustees of the University for its approval. Upon approval by the Board of Trustees of the University, the amendment or revision shall become immediately effective.

SECTION D. PUBLICATION. A copy of the Articles of Incorporation and these Bylaws, and any amendments or revisions thereto, shall be available for review in the Executive Office of the Association.

ARTICLE XI - OTHER MATTERS

SECTION A. LIMITATIONS. The articles of incorporation and bylaws of the association will be consistent with the laws of the State of Florida and all applicable rules of the University and the University's Board of Trustees.

SECTION B. RULES OF ORDER. All meetings shall be conducted according to the provisions contained in the latest edition of Robert's Rules of Order, Newly Revised, which shall also be the authority for all matters of procedures not specifically covered by the bylaws or by special rules of procedure adopted by the Association. Where the language of the bylaws comes in conflict with Robert's Rules of Order, Newly Revised, the language of the bylaws shall control. When determining the order of business for a meeting, the Board Chair, committee chair or staff liaison has the authority to deviate from the standard order of business outlined in Robert's Rules of Order, Newly Revised.

ARTICLE XII – LIABILITY

SECTION A. MEMBERS. No Member will be personally liable for any of the Association's debts, liabilities or obligations, nor will any Member be assessed for the debts, liabilities or obligations of the Association.

SECTION B. SEMINOLE CLUBS AND CHAPTERS. The Association shall not be liable or in any way responsible for any actions of the local Seminole Clubs or Seminole Chapters, including, without limitation, any negligence or willful misconduct of such Clubs or Chapters or their members agents, employees or invitees.

SECTION C. CONSTITUENT NETWORKS. The Association shall not be liable or in any way responsible for any actions of such Constituent Networks or their members, agents, employees or invitees, including, without limitation, any negligence or willful misconduct of such Constituent Networks or their members, agents, employees or invitees.

SECTION D. INDEMNIFICATION OF DIRECTORS. Each person (including the heirs, executors, administrators, or estate of such person) (1) who is or was a Director or Officer of the Association, or (2) who is or was an agent, employee or representative of the Association other than an Officer and as to whom the Association has agreed to grant such indemnity, shall be indemnified by the Association as of right to the fullest extent permitted or authorized by current or future legislation or by current or future judicial or administrative decision, against any fine, liability, cost or expense, including attorneys' fees, asserted against him or incurred by him in his capacity as such Director, Officer, agent, employee or representative. The foregoing right of indemnification shall not be exclusive of other rights to which those seeking such indemnification may be entitled. The Association may maintain insurance, at its expense, to protect itself and any such person against any fine, liability, cost or expenses, whether or not the Association would have the legal power to directly indemnify such person against such liability.

Provisos Relating to Transition

ARCHIVED June 22, 2022

1. The office of Chair-Elect: The aforementioned office will cease to exist June 30, 2022 and all references to it shall be null and void. Effective July 1, 2021 the position of Vice Chair will replace the office of Chair-Elect. The next election for the office of Vice Chair will occur in the spring of 2022.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM F



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: FSU Alumni Association Documents for University Board of Trustees Approval

Dear University Board of Trustees,

Please find enclosed the FSU Alumni Association Board of Directors new slate of candidates. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

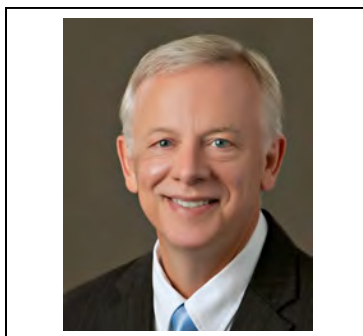
Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation



FLORIDA STATE UNIVERSITY

2023 National Board of Directors Nominee Profile CONFIDENTIAL



JEFF KOTTKAMP
Tallahassee, FL

PROFESSIONAL BACKGROUND

Jeff Kottkamp is an AV Preeminent Rated attorney who owns a firm that specializes in legislative and governmental affairs, and constitutional law. He was elected Florida's 17th Lieutenant Governor in November 2006 serving with Governor Charlie Crist until 2011. Prior to that, Jeff was elected to the Florida House of Representatives in 2000 and served for six years. While in the House, Jeff was co-chair of the Seminole Caucus and proudly pushed for a wide variety of funding initiatives for FSU.

AWARDS & ACHIEVEMENTS

FSU Alumni Association, Circle of Gold, 2007
Seminole 100 Honoree, 2020, 2021 and 2022

EDUCATION & UNIVERSITY RELATIONSHIPS

School Name	School Type	Degree	Class Of	Major
Florida State University	College of Social Sciences & Public Policy	B.S.	1984	Political Science

FSU RELATIONSHIP

Jeff was the first in his family to attend college and was introduced to FSU when attending Boys State as a junior in high school. While at FSU, Jeff served as an Orientation Leader. He majored in Political Science and graduated in 1984. Since graduating from Florida State University, Jeff became a Lifetime Member of the Alumni Association and was inducted into the Circle of Gold in 2007. Jeff has spoken to numerous classes as well as joined the College of Law as an Adjunct Professor. Jeff has recently participated in the Applied American Politics & Policy Program in the College of Social Sciences and Public Policy. He remains a strong supporter of FSU athletics and is proud to be an alumnus of the university.

COMMUNITY INVOLVEMENT

Jeff has served in a variety of leadership roles or general member of the Florida Historical Capitol Foundation, American Heart Association, Boy Scouts of America-Suwanee River Area Council, Children's Campaign, Capital Tiger Bay Club and Upward Youth Sports. Jeff has also served in a leadership role or a member in many professional organizations, like the Florida Association of Professional Lobbyists, the Florida Bar Foundation, Florida Supreme Court Historical Society and many others.



FLORIDA STATE UNIVERSITY

2023 National Board of Directors Nominee Profile CONFIDENTIAL



JEREMY WILLIS
Canton, CT

PROFESSIONAL BACKGROUND

Jeremy Willis is a Senior Editor in Trending and Sports Business for ESPN.com. In this position, Jeremy manages editors and writers covering a variety of sports beats, pop-culture, trending content and live event coverage. Jeremy has worked at ESPN since graduating from FSU and has been promoted multiple times to his position today. While at ESPN, Jeremy has become a board member for a committee that focused on driving awareness and fundraising for cancer research. Jeremy is also the communications chair for a military veteran's resource group.

AWARDS & ACHIEVEMENTS

EDUCATION & UNIVERSITY RELATIONSHIPS

School Name	School Type	Degree	Class Of	Major
Florida State University	College of Arts & Sciences	B.A.	2004	English, Creative Writing

FSU RELATIONSHIP

Jeremy was the first in his family to attend and graduate from college. He came to Florida State completely on his own and it is from this perspective that he wants to impact the FSU community and next generation of FSU students. Since graduating, Jeremy has participated and hosted various career panels for FSU students interested in media or sports careers through ProfessioNole. These panels have led to many mentoring opportunities. Jeremy has been a guest speaker for the English Department and have served on panels for FSU's Student Journalism Council. While a student at FSU, Jeremy worked as a scholarship equipment manager for the football team and calls that time one of the best experiences of his life. Recently, he and other former student equipment managers began the steps to endow a scholarship in honor of their former boss.

COMMUNITY INVOLVEMENT

Jeremy has served on ESPN's sole charity, the V Foundation/ESPYS Board, since 2018, as both a board member and Digital Manager. He is the Events Chair for Disney's Salute Veterans Employee Resource Group, serving that group since 2020. Jeremy is ESPN Digital's Culture and Retention Chair on their DE&I Council as well as the coordinator for the organization's volunteerism efforts. He serves as a mentor for the American Corporate Partners (ACP) Veterans program and lastly, Jeremy is an alumnus of the HBCU Battle of the Brains program which matches students from HBCUs to mentors in the tech and media worlds.



FLORIDA STATE UNIVERSITY

The following Directors were renewed for a 2nd term:

Cyd Bougae
Mahogany Campbell
Ashley Folladori
Alexander Quince
Michael Stephens
Jessica Washington



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM G



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: Seminole Boosters Documents for University Board of Trustees Approval

Dear University Board of Trustees,

Please find enclosed the Seminole Boosters Board of Directors new slate of candidates. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation



SEMINOLE BOOSTERS

2023-2024 SLATE

EXECUTIVE COMMITTEE OFFICERS

CHAIR:	CHARLIE DUDLEY (Tallahassee, FL)
VICE CHAIR:	WARNER PEACOCK (Windermere, FL)
SECRETARY:	BETH LANGFORD (Tallahassee, FL)
TREASURER:	PHILLIP TROYER (Thomasville, GA)

EXECUTIVE COMMITTEE AT-LARGE NOMINEES

PETER BOULWARE	(Tallahassee, FL)
BETSY EVANS	(Atlanta, GA)
RICH HEFFLEY	(Tallahassee, FL)
ANDY NORMAN	(Lakeland, FL)
BARRY VAUGHN	(Jacksonville, FL)

BOARD AT-LARGE REAPPOINTMENTS

PETER BOULWARE	Tallahassee, FL
BETSY EVANS	Atlanta, GA
MARK HILLIS	Tallahassee, FL
BETH LANGFORD	Tallahassee, FL

BOARD AT-LARGE NOMINEES

FLECIA BRASWELL	Tallahassee, FL
CHRIS FOREHAND	Panama City, FL
JAMES GUSTAFSON	Tallahassee, FL
SHANNON LIBBERT	Pensacola, FL
CHRIS LIGORI	Tampa, FL
SLATON MURRAY	Tallahassee, FL
LES PANTIN, III	Coral Gables, FL
MICHAEL RENDINA	Jupiter, FL
KURT SCHAFER	Tampa, FL
STEVEN SMITH	Highlands Ranch, CO
NADA USINA	Flagler Beach, FL
ELIZABETH WARRING	St. Augustine, FL

Primary Contact: Flecia Braswell

Spouse: James W. Weaver

Address: Tallahassee, Florida

Birthdate: 8/11/1961

Graduation Date: 4/26/1986

Degree: Bachelor of Science - Social Sciences - Political Science

Booster Giving: Active

Alumni Giving: Active

Foundation Giving: Active



Nominee's Professional Experience:

Flecia is very proficient in marketing, public relations, communications and fundraising.

Why would this nominee be a good addition to the Seminole Boosters Board?

Flecia has served the Board in the past and she is currently working with Kacie Juday in recruiting new Chiefs. Linda O'Donnel, Dana Gehrt and Matt Liebenhaut. Flecia could serve the board in many capacities.

Nominee's other Board experiences and affiliations:

- TMH Foundation (Current)
- Leadership Florida
- Tallahassee Chamber of Commerce
- United Way of the Big Bend

Volunteer activities or services to FSU:

- Seminole Booster Board, Two Terms
- National Alumni Board, Two terms
- College of HHS Board, Two terms
- Opening Nights Board
- Booster Annual Fund Campaign Committee

Sub-Committee Interest:

Donor Relations, Communication and Technology, Other, Fundraising

Primary Contact: Christopher Forehand

Spouse: Angel C. Forehand

Address: Panama City, FL

Birthdate: 5/14/1973

Graduation Date: 4/26/1997

Degree: Bachelor of Science - Engineering - Civil Engineering

Booster Giving: Active

Alumni Giving: Active

Foundation Giving: Active



Nominee's Professional Experience:

Panhandle Engineering, Inc. - managing partner

Chris graduated from Florida State University with Bachelor's Degree in Civil Engineering in 1997. He was with Preble-Rish, Inc. (PRI) Consulting Engineers and Surveyors (now Dewberry) from 1997 to 2012. While with PRI, Chris became Vice President and Chief Operating Officer in 2004, when he and 4 others bought out both Greg Preble and Ralph Rish. Chris played a major role in all large and complex projects completed by the firm. Chris also played a major role in growing the firm from 45 employees to 110 by adding a Survey Department and obtaining multiple City and County Continuing Services Contracts. Chris was also heavily involved in expanding PRI to other markets by opening new offices in Baldwin County, AL, Monticello, FL, Blountstown, FL, and in Lake City, FL. In 2012, Chris decided to fulfill his lifelong dream of owning his own firm without multiple partners and sold his 33% of stock ownership in PRI to the remaining partners, Cliff Knauer and Philip Jones. For two years, Chris grew his own firm, CBF Consulting Engineers, by gaining several new large clients while keeping some clients he has serviced since 1997, while with PRI. In October of 2014, Chris and Jim Slonina, P.E., President of Panhandle Engineering decided to merge their two firms to better each firm's position of strength in Northwest Florida and other markets. The firm now has multiple engineers and technical support staff. Since the merger, Chris has played a major role in infrastructure improvements for numerous private and public projects. Chris' focus is to build Panhandle Engineering's government client base while marketing large master planned developments. Chris will also focus on expanding the firm's service area to Alabama, Georgia, Mississippi, Louisiana, other parts of Florida, and the Caribbean. Chris is the Vice President of Panhandle Engineering and helps lead the firm in all aspects in order to provide excellent service and satisfaction to its clients.

Why would this nominee be a good addition to the Seminole Boosters Board?

Chris is a great supporter and wise business man. He is a platinum chief, Bowden Society member, and recently secured new west-side sideline seats in the renovation. Chris has an interest to serve and would be an active and excellent member. He also has provided his skillset to draw up a new RV park plan that we may look to implement with his assistance. In every way, he looks to provide more support to FSU, and suggest ways for us to grow and improve our processes. Great supporter.

Nominee's other Board experiences and affiliations:

- American Society of Civil Engineers (ASCE)
- American Water Works Association (AWWA)
- Florida Rural Water Association (FRWA)
- Florida Engineering Society (FES)
- Bay County Chamber of Commerce Board Member (Current)
- FSU College of Engineering Advisory Board (Panama City Campus)
- Bay County League of Cities (Associate Member)
- Lynn Haven Planning Board Member (2009 Chairman)
- Panama City Beach Chamber of Commerce Member
- Northwest Florida League of Cities Member
- Northwest Florida Beaches Int'l Airport Board Member

- Jr. Achievement Board Member
- Panama City Beach Chamber of Commerce
- Country Club Harbor Estates HOA Board Member
- American Heart Association Board Member
- FSU Panama City Development Board (Current Member)
- FSU-Boosters-Platinum Chief (Current Member)

Volunteer activities or services to FSU:

FSU Panama City Development Board (Current Member)

Sub-Committee Interest:

Investment, Donor Relations, Other,

Primary Contact: James W. Gustafson, Jr
Spouse: Josie W. Gustafson
Address: Tallahassee, FL
Birthdate: 9/14/1966
Graduation Date: 4/30/1994
Degree: Juris Doctor - Law School - Law
Booster Giving: Active
Alumni Giving: Active
Foundation Giving: Active

Nominee's Professional Experience:

Searcy Denney Scarola Barnhart & Shipley

Attorney/Managing Partner in Tallahassee/Shareholder



Board Certified in Civil Trial Law by the Florida Bar and the National Board of Trial Advocacy, Jimmy is a member of the American Board of Trial Advocates, and received the Trial Lawyer of the Year award from the Tallahassee ABOTA Chapter in 2010. Jimmy obtained one of the Top Ten Verdicts of 2010 as recognized by Lawyers USA, and one of the Top 100 Verdicts of 2010 by the National Law Journal.

Why would this nominee be a good addition to the Seminole Boosters Board?

Jim is a Huge Seminole fan and a great guy! He is a shareholder with Searcy Denney Scarola Barnhart & Shipley PA, a member of the firm's executive committee, and the managing partner of the firm's Tallahassee office. Jimmy is a sixth generation Florida native who served with the U.S. Army's 82nd Airborne Division and studied at St. Edmund Hall, Oxford, before becoming a trial lawyer. Jimmy is a member of the prestigious International Academy of Trial Lawyers, a worldwide organization limited to just 500 attorneys by invitation only. He is an EAGLE Founder, and a past President of the Florida Justice Association. In 2020, Jimmy received the Perry Nichols Award, which is the highest honor the Florida Justice Association bestows, and gives recognition to an individual who has dedicated a lifetime to the pursuit of justice through extended and distinguished service to the cause of justice in Florida and in the nation. In 2013, Jimmy received the Krupnick Award, the Florida Justice Association's award for perseverance in the pursuit of justice in a single case. He is a sustaining member of The American Association for Justice, and served as chair of their Professional Negligence Section. He is a Diplomat in the American Board of Professional Liability Attorneys. An AV-rated attorney by Martindale-Hubbell for many years, Jimmy is committed to teaching and writing. He has lectured at numerous Continuing Legal Education seminars and has authored Continuing Legal Education materials for Florida College of Advanced Judicial Studies, The Florida Bar, the Journal of the Florida Justice Association, and AAJ's Trial magazine.

Jimmy is a member of the American Board of Trial Advocates, and received the Trial Lawyer of the Year award from the Tallahassee ABOTA Chapter in 2010. Jimmy obtained one of the Top Ten Verdicts of 2010 as recognized by Lawyers USA, and one of the Top 100 Verdicts of 2010 by the National Law Journal.

Nominee's other Board experiences and affiliations:

- Florida Justice Association
- President, 2016-2017
- Chair, FJPAC 2016-2017
- President-Elect, 2015-2016
- Treasurer, 2014 - 2015
- Secretary, 2013 – 2014
- Executive Committee, 2012 - 2018
- Board of Directors, 1999-2003; 2011- present
- Chair, Young Lawyers Section, 2000-2001
- Board of Directors, Young Lawyers Section, 1997-1999

- EAGLE Founder, 2015 – present
- EAGLE Benefactor, 2011 – 2014
- EAGLE Patron, 2009 – 2010
- EAGLE Sponsor, 2000 – 2005

Volunteer activities or services to FSU:

N/A

Sub-Committee Interest:

Donor Relations

Primary Contact: Shannon Libbert

Address: Pensacola, Florida

Birthdate: 11/7/1971

Graduation Date: 8/15/1997

Degree: Master of Public Administration - Social Sciences - Public Administration

Greek Involvement: Pi Beta Phi

Booster Giving: Active

Alumni Giving: Active

Foundation Giving: Active



Nominee's Professional Experience:

Kingsley Gate Partners

Title: Senior Partner, Healthcare Practice Leader

Experience; Shannon has more than 25 years of experience in healthcare human resources and consulting. She currently serves as an executive search consultant, leading her firm's global healthcare practice. Formerly, she led human resources for 2 different organizations and was also the business development leader of national partnerships focusing on large health systems.

Why would this nominee be a good addition to the Seminole Boosters Board?

She is a devoted Seminole to start and has extensive leadership experience in the healthcare field. She shares the vision of Seminole Boosters to make FSU the preeminent athletic organization. She has been on the Alumni Association Board of Directors. She has led the Panhandle area in FSU related matters and knows the territory. She is an FSU grad and Annual Fund contributor. Plus we need more females like her on the good ole boy Board.

Nominee's other Board experiences and affiliations:

- Greater Pensacola Seminole Club Board
- Impact 100
- Pi Beta Phi Alumni Assoc/
- Sacred Heart Cathedral School Sponsor
- PACE Center for Girls

Volunteer activities or services to FSU:

- Current Alumni Association Board of Directors
- Bowden Society inaugural member.

Sub-Committee Interest:

Donor Relations, Communication and Technology,

Primary Contact: Chris Ligori

Address: Tampa, Florida

Birthdate: 11/10/1968

Booster Giving: Active

Alumni Giving: Inactive

Foundation Giving: Inactive

Nominee's Professional Experience:

Civil Trial Attorney, President and owner of Ligori Law. Executive Board, Board of Florida Justice Association for 10+ years. PAC Trustee of FLPAC. Significant donor to political campaigns. Golden Chief, Suite holder with Clif Curry. 2 daughters at FSU. Loves Florida State and is a generous contributor to many charitable causes.



Why would this nominee be a good addition to the Seminole Boosters Board?

Chris is an energetic consensus builder who loves Florida State. He is interested and able to help with NIL.

Nominee's other Board experiences and affiliations:

- Florida Justice Association Exec and Board. FJPAC Trustee.

Volunteer activities or services to FSU:

Sub-Committee Interest:

Finances/Audit, Donor Relations, Communication and Technology,

Primary Contact: Slaton Murray
Address: Tallahassee, Florida
Birthdate: 6/30/1993
Graduation Date: 4/30/2016
Degree: Bachelor of Science - Business - Real Estate
Booster Giving: Active
Alumni Giving: Inactive
Foundation Giving: Active



Nominee's Professional Experience:

- NAI Talcor, Partner
- Co-Owner- Lemon & Thyme
- Licensed Real Estate Broker in Florida, Georgia & Alabama
- Masters in commercial Property (MICP) Designation
- Certified Commercial Investment Member (CCIM) Candidate
- Urban Land Institute Member
- International Council for Shopping Centers (ICSC) Member

Why would this nominee be a good addition to the Seminole Boosters Board?

Slaton Murray is one of Tallahassee's up and coming leaders. A 2016 graduate of FSU with Bachelor of Science degree in Finance and Real Estate, he has immediately immersed himself in the community and would be a great addition to the Booster board of Directors. Slaton was a Sales Associate Intern for SBI in 2014 and thus has a working knowledge of the organization. We need board members from his generation in order to continue the growth of Seminole Boosters and I can think of no better local leader than Slaton Murray.

Nominee's other Board experiences and affiliations:

- Access Tallahassee Advisory Council Member (2017-2021)
- Knight Creative Communities Team Member (2018)
- Leadership Tallahassee Class 38 (2021)
- Tallahassee Downtown Improvement Authority Member (2018-Present)
- Tallahassee Downtown Improvement Authority, Board Chair (2022)

Volunteer activities or services to FSU:

Summer Intern- Seminole Booster - 2014

Sub-Committee Interest:

Finances/Audit, Other, Real Estate

Primary Contact: Les Pantin, III
Address: Coral Gables, FL
Birthdate: 6/11/1986
Graduation Date: 12/13/2008
Degree: Bachelor of Arts – Arts & Sciences, History
Booster Giving: Active (shares account with father)
Alumni Giving: Active
Foundation Giving: Active

Nominee's Professional Experience:
Managing Partner- Pantin Gov



Pantin has extensive governmental experience in both the private and public sector and understands how Miami-Dade County and its agencies and municipalities work. Additionally, he has established relationships with elected officials and key staff.

In the public sector he served as Intergovernmental and External Affairs Coordinator at Port Miami, the largest cruise port in the world. In that role he coordinated the ports legislative agenda at the Federal, State, and local levels and was a strategic advisor to senior management. While at port he represented the agency before several local civic and community organizations and conducted briefings and information sessions for stakeholders on key issues. He had direct oversight of Foreign Trade Zone 281, the first of its kind at Port Miami.

Pantin previously served as a Policy and Legislative Affairs Aide at the Office of Miami-Dade County Mayor Carlos A. Gimenez. He was responsible for numerous projects including the legislative agenda. He led a study of the procurement process resulting in increased efficiencies and reduced costs and managed the 2012 Charter Review process.

Throughout the years, Pantin has distinguished himself in federal, state, and local political circles, having served as an independent political consultant for Congressional, State Legislative, and local campaigns.

He holds a Bachelor of Arts from Florida State University. Committed to continuing the legacy of community service and involvement, he serves on the Orange Bowl Committee, the Underline Collective and is on the Executive Committee of the United Way Young Leaders. He is a graduate of the Greater Miami Chamber of Commerce Leadership Miami program and previously served on the Coral Gables Communications Committee.

Why would this nominee be a good addition to the Seminole Boosters Board?

As a lifelong Seminole and as a booster, alumnus and fan of Florida State, I would love to give back to my school in a meaningful way.

During this momentous time in college athletics I think Seminole Boosters should continue to be on the forefront of giving our student athletes and coaches the best tools to continue to win- both on and off the field.

As a member of the Orange Bowl Committee, I interact with many different athletic programs and I can use some of those networks to continue to improve our Booster and athletics program. We can use some of the best practices from other athletic programs to continuously self-evaluate our own program.

I think I can also help with reaching out to younger alumni and corporations through my extensive network in Miami-Dade County.

As a self-employed individual I have the time and resources to be able to commit fully to this endeavor. I look forward to being of service to the board as a whole and the entire university community.

Nominee's other Board experiences and affiliations:

- Orange Bowl Committee 2018- present
- Board of Directors 2022-present
- Chair, Revenue Committee
- 2026 CFP National Championship Game Host Committee
- Underline Collective Board member.
- Habitat For Humanity of Miami Dade Board member
- OIC of South Florida Board of Directors
- United Way of Miami Dade Young Leaders Executive Committee

Volunteer activities or services to FSU:

- Seminole Booster Golden Chief (account split with father)
- Miami Seminole Club
- FSU Football season ticket holder
- FSU football team manager (2004-06)

Sub-Committee Interest:

Donor Relations

Primary Contact: Michael Rendina
Spouse: Lainie M. Rendina
Address: Jupiter, FL
Birthdate: 7/1/1983
Graduation Date: 4/30/2005
Degree: Bachelor of Science - Business - Finance
Greek Involvement: Pi Kappa Phi
Booster Giving: Active
Alumni Giving: Active
Foundation Giving: Active

Nominee's Professional Experience:
President and Vice Chairman of Rendina Healthcare.



Why would this nominee be a good addition to the Seminole Boosters Board?

His positive upbeat personality is contagious, and he certainly leaves a great impression with those he meets. He is a Platinum Chief Seminole Booster member, is very well connected in South Florida and throughout the country with his hospitals. He has a passion for FSU, his parents were major gift donors and met his wife at FSU

Nominee's other Board experiences and affiliations:

Selected by Gulfstream Media as one of Palm Beach County's 'Top 40 under 40' in 2010. Mike is also VP of the Rendina Family Foundation.

Volunteer activities or services to FSU:

Helped put together a two day event with Dinner at 1000 North (part owner) and at Grove 23 (Michael Jordans course) which gained several new Seminole Booster members and resulting in more than 25k

Sub-Committee Interest:

Finances/Audit, Investment, Donor Relations,

Primary Contact: Kurt Schafer
Spouse: Kara E. Schafer
Address: Tampa, FL
Birthdate: 8/18/1981
Booster Lifetime Giving: \$131,829.00
Current Annual Fund Level: Active
Alumni Giving: Active
Foundation Giving: Active



Nominee's Professional Experience:

Kurt is owner and CEO of Forefront Payment Processing since 2012. He also owns several restaurant and nightlife groups in Tampa and Tallahassee, including The Blind Goat in Tampa, and the Tally Strip on Tennessee Street in Tallahassee, FL.

Why would this nominee be a good addition to the Seminole Boosters Board?

Kurt and Kara Schafer have committed their time, resources and gifts to support Seminole Boosters and FSU Athletics. In 2018, Kurt partnered with Seminole Boosters to help lower the payment processing costs with a very competitive rate that helped save the organization several hundred thousand dollars. Kurt has been an ideal donor with growing his commitments and donations, all while sharing his time to better serve the organization. And even more valuable than his personal gifts, he's been a tremendous advocate in helping attract new donors and partners to Seminole Boosters. For example, Kurt shares a skybox for football, and he asks all of his guests to become a booster member before they attend and accept a ticket. He's taken this same approach throughout the year when meeting FSU alumni and fans. He has also recruited several substantial new donors to Seminole Boosters through his personal networks. In addition, Kurt's restaurant in Tampa, The Blind Goat, is also a watch party venue for the Tampa Bay Seminole Club. Kurt and Kara have a residence both in Tampa and Tallahassee, and spend a lot of their time connecting with FSU Athletics and Seminole Boosters activities. Kurt would be a perfect candidate to advocate and serve the mission of Seminole Boosters.

Nominee's other Board experiences and affiliations:

Kurt serves on the Board of Directors of Portico Housing Solutions in Tampa, FL, which supports a 6-12 month process to create opportunities for homeless men to find careers and housing. He and Kara also support numerous other charities both personally and through their charity.

Volunteer activities or services to FSU:

Kurt and Kara support FSU College of Social Work's Center for Communities, Family & Children.

Kurt serves on the College of Social Works' Advisory Council for the Center for Study and Promotion of Communities, Families and Children. He is also an alumnus advisor for Kappa Sigma fraternity. Kurt's restaurant in Tampa, The Blind Goat, is also a partner with the Tampa Bay Seminole Club for watch parties and events.

Sub-Committee Interest:

Finances/Audit, Investment, Donor Relations, Communication and Technology, Other, Operations, Fan Experienc

Primary Contact: Steven Smith

Spouse: Christin R. Smith

Address: Highlands Ranch, CO

Birthdate: 8/19/1969

Graduation Date: 4/29/1995

Degree: Bachelor of Science - Engineering - Industrial Engineering

Greek Involvement: Pi Kappa Alpha

Booster Giving: Active

Alumni Giving: Active

Foundation Giving: Inactive



Nominee's Professional Experience:

- EOSYS
 - Director of Business Development
- TCO Partners, Inc. – Lone Tree, CO ☞ 2021 – Present
 - President
- Toward Zero Co. – Centennial, CO ☞ 2016 – 2020
 - Vice President
- Parsec Automation Corporation – Anaheim Hills, CA ☞ 2014 – 2016
 - Business Development Manager
- Ventura Foods, LLC – Brea, CA ☞ 2010 – 2014
 - Director of Manufacturing

Why would this nominee be a good addition to the Seminole Boosters Board?

- Steve is passionate about helping Florida State University be the preeminent leader in academics and athletics, as well as fostering a culture for student development and preparation for ultimate success in life.
- Steve also possesses the following skills, experience and qualifications:
- Lifelong FSU Seminole fan
- 25 year season ticket holder while living in Denver, CO
- Board Member experience with Ronald McDonald House Charities – Denver
- Annually volunteer with Special Olympics Young Athletes
- 25+ years of executive experience working with Fortune 500 companies
- Technology and change management expertise
- Committed to creating exceptional results in every aspect of his life

Nominee's other Board experiences and affiliations:

- Board Member (outgoing) - Ronald McDonald House Charities
- Volunteer with Special Olympics - 20 years

Volunteer activities or services to FSU:

None to this point.

Sub-Committee Interest:

Investment, Donor Relations, Communication and Technology,

Primary Contact: Nada Usina

Spouse: Gary Usina

Address: Flagler Beach, FL

Birthdate: 5/6/1972

Graduation Date: 8/13/1993, 8/12/1994

Degree: Bachelor of Science – Marketing, Masters of Science – Sport Management

Varsity Athlete: Swimming

Booster Giving: Active

Alumni Giving: Inactive

Foundation Giving: Active



Nominee's Professional Experience:

Nada Usina works with Private Equity, Venture Capital, Growth Equity, and Fortune 500 companies and top sports teams and leagues to build excellent leadership groups and Boards. Based in Miami and New York, Nada leads the Technology sector for the firm globally which includes software, hardware, digital, telco, business & professional services companies as well as all technology officer functions across sectors. She also leads the Digital, Media and Entertainment, and Sports Practices.

Nada is a member of the Board & CEO Advisory Partners practice, was a member of the firm's Executive Committee, and oversees the Miami office which she helped launch. Nada advises clients on leadership topics, succession planning, and strategy while helping find board members and executives for firms that are both high growth and underdoing digital transformation or technology enablement. Before joining RRA, Nada was a leader in the digital and mobile industries, having managed multiple profitable business ventures in software, sports, media and entertainment. She served as President of Neulion, a publicly-traded firm that merged with JumpTV (now Endeavor Streaming) to become the world's leading online video multi-platform provider. She was previously the President of XOS Broadband (acquired by JumpTV) and was the General Manager and President of Nokia Canada, and General Manager of North and South America for Nokia's entertainment and media business. Earlier in her career, Nada led the sports business and marketing team at Broadcast.com, which IPO'd and was acquired by Yahoo for \$5.7 billion.

Nominee's other Board experiences and affiliations:

- Techstars Sports Accelerator
 - Mentor - December 2020-Present
- CollegeSpring
 - Board Member - January 2016-December 2019
- Special Olympics Atlanta Committee Member
- Florida Sports Foundation

Volunteer activities or services to FSU:

- Seminole Boosters, Inc. Board of Directors
 - At-Large Member: 2010-2014
 - Women's Athletics Representative Ex-Officio Member: 2014-2020
- College of Business Board of Governors
 - Board Member – 2010-2017

Sub-Committee Interest:

Any, NIL

Primary Contact: Elizabeth Waring

Spouse: Lucas M. Waring

Address: St. Augustine, FL

Birthdate: 8/24/1972

Graduation Date: 5/1/1993

Degree: Bachelor of Science - Communication & Information

Greek Involvement: Kappa Delta

Booster Giving: Active

Alumni Giving: Active

Foundation Giving: Active



Nominee's Professional Experience:

Current: CEO, Busy Bee; Past: Vice President, Johnson & Johnson, Inc.

Why would this nominee be a good addition to the Seminole Boosters Board?

Elizabeth brings passion and excellence to everything she does and has extensive experience in creating, building, promoting and sustaining a brand and its image.

Nominee's other Board experiences and affiliations:

Current: Board member of NATSO (National Association of Truck Stop Operators) and FPMA (Florida Petroleum Marketers Association). Previous: Founding member and held every position on the board except for PR of the Junior Auxiliary of Madison (FL).

Volunteer activities or services to FSU:

Member of Kappa Delta sorority.

Sub-Committee Interest:

Finances/Audit, Donor Relations, Communication and Technology,



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM H



FLORIDA STATE UNIVERSITY
OFFICE OF UNIVERSITY ADVANCEMENT

May 25, 2023

Re: Ringling Board Documents for University Board of Trustees Approval

Dear University Board of Trustees,

Please find enclosed the Ringling Board of Directors new slate of candidates. These documents are for your review and approval at the next board meeting scheduled for Thursday, June 15, 2023.

Thank you,

Marla A. Vickers
Vice President of University Advancement &
President of FSU Foundation



Nomination

CONFIDENTIAL - NOMINEE PROFILE



Adele Bacow (Fleet)
Cambridge, MA

BACKGROUND

Organization Foundation Background

Mrs. Bacow is the Owner of Community Partners Consultants, a firm she founded in 1996. Mrs. Bacow's work focused on urban planning, cultural economic development, and the arts. Throughout her career as a city planner and urban designer, she has worked with cities and towns, state agencies, and community-based organizations focusing on economic and community development, design, and the arts. Mrs. Bacow works in the public and private sectors led her to advocate for better public environments and to promote design that highlighted the revitalization of downtowns, urban spaces, and public facilities. According to an interview published on October 13, 2022, Mrs. Adele has retired and is anticipating her husband's retirement as Harvard's president in June 2023.

Personal

Raised
Jacksonville, FL
-She grew up fourth of five children. Her father was a pediatrician and her mother, a trained pianist. Mrs. Bacow's family loved art, music, and culture.
Education
Unspecified degree, Urban Design, Wellesley College
MS, City Planning, Massachusetts Institute of Technology
Childhood
Volunteer, Head Start, Jacksonville, FL
-teenage years
She contemplated becoming a journalist, high school art teacher, and early in life a ballet dancer.

AWARDS & ACHIEVEMENTS

Awards & Achievements

Massachusetts Cultural Gold Star Award
-Award for the Worcester Art District master plan and economic development strategy
National Endowment for the Arts Design Arts Fellowship
Outstanding Planning Award for Comprehensive Planning
Awarded, Presidential Federal Design Achievement Award, Presidential Design Awards program.
Organized bridge design workshops for engineers, Department of Public Works
-She brought in Swiss bridge designer Christian Menn to chair a bridge design competition.
Artists for Humanity's EpiCenter, Boston
-Business plans for community development corporations working to create jobs for low-income people nationwide.



Nomination

CONFIDENTIAL - NOMINEE PROFILE

Master plan and economic development strategy, Worcester Arts District
-A plan for an arts and cultural district downtown, Beverly, MA

Memberships

Westcott Society: No
Ringling: Curator Circle

Family

Spouse - Lawrence S. Bacow (832044; Friend); born August 1951
-Married on June 1, 1975.
-Mr. Bacow is the 29th President at Harvard University. He will resign in June of 2023.
Son - Jay Fleet Bacow; born December 1979
-Managing Director at Morgan Stanley

COMMUNITY INVOLVEMENT

Affiliations

Director of Design and Development, Massachusetts Council, Arts and Humanities
-Mrs. Bacow created a statewide program to advance the quality of design and planning.
Director, Artists for Humanity (2011-Present)
-Arts and Culture
Honorary Trustee, Temple Emanuel (1988-Present)
Chair of the Board of Trustees, Lasell Village (2010-2016)
Director, Isabella Stewart Gardner Museum (1989-2015)
Advisor and grant reviewer
The Cummings Foundation

SUPPORT TO FSU

Mrs. Bacow is not under active cultivation.



Nomination

CONFIDENTIAL - NOMINEE PROFILE



David W. Benfer
Lakewood Ranch, FL

BACKGROUND

Organization Foundation Background

Mr. Benfer currently serves as the Chairman of The Benfer Group LLC, which provides advisory services to healthcare providers and suppliers. In addition, he serves as a partner in Advisors to Healthcare Suppliers, a healthcare and health services consulting firm. From 1999 to 2009, Mr. Benfer served as President and Chief Executive Officer of Saint Raphael Healthcare System and the Hospital of Saint Raphael, New Haven, Connecticut. Prior to that, he was the President and Chief Executive Officer of the Provena-Saint Joseph/Morris Health Network in Joliet, Illinois from 1992 to 1999. Mr. Benfer served as Senior Vice President for Hospital and Urban Affairs for the Henry Ford Health System in Detroit and Chief Executive Officer of the Henry Ford Hospital from 1985 to 1992. He served as the Chairman of the American College of Healthcare Executives (ACHE) from 1998 to 1999 and on its Board of Governors from 1992 to 2000. Mr. Benfer was named a Fellow of ACHE in 1981 and served on the Board of the Catholic Health Association from 2003 until 2008. Mr. Benfer also serves as a director of a private financial institution.

Mr. Benfer is the Registered Agent and the Vice President of Sun and Surf Colony, Inc. in Sarasota, FL.

Personal

Education:

M.B.A. - Xavier University

B.S.B.A. - Wittenburg University

FSU Relationship

Mr. and Mrs. Benfer are involved at the Ringling Museum. They have given a major gift and have a courtyard at the museum named after them. They also helped contribute to the construction of the Kotler-Coville Glass Pavilion.

Memberships

Presidents Club: Doak Campbell Society, Robert Strozier Society

Westcott Society: No

Ringling:

Family

Spouse - Mary S. Benfer (753272; Friend); born April 1948

Son - Andrew W. Benfer; born September, 1980

- Andrew is married to Stephanie A. Seliskar.

Son - Matthew B. Benfer; born October 1978

Daughter - Emily A. McHugh; born April 1977

- Emily is married to John P. McHugh.

Prospect Manager: Michelle A. Young



Nomination

CONFIDENTIAL - NOMINEE PROFILE

COMMUNITY INVOLVEMENT

Affiliations

Former Chairman, American College of Healthcare Executives (ACHE)
Former Board of Governors, ACHE
Fellow, ACHE
Former Board Member, Catholic Health Association
Board of Directors, Stereotaxis, Inc.
Advisor, Investor Growth Capital, Inc.

SUPPORT TO FSU

Mr. Benfer is under active cultivation.



Nomination

CONFIDENTIAL - NOMINEE PROFILE



Amy Danielle Berk
Sarasota, FL

BACKGROUND

Organization Foundation Background

Ms. Berk joined Microsoft in 2021 as the Director of Population Health for US Health and Life Sciences and leads the design and implementation of clinical transformation related to programs for large and complex healthcare providers. Her primary expertise lies in Population Health; bridging data for optimal clinical outcomes, and the broader framework of optimizing care delivery and clinical transformation. She also serves as a board member of the Nell Hodgson Woodruff School of Nursing at Emory University and teaches as an adjunct instructor at the Jefferson College of Population Health.

She earned her Master of Science from Emory University and a Bachelor of Science from the University of South Florida, both in Nursing.

Prior to joining Microsoft, Ms. Berk started her career at IBM tasked with defining new care model delivery system. She also worked with Dr. Paul Grundy to design a patient centered medical home solution for IBM that would make healthcare to be more coordinated and collaborative.

Ms. Berk served as a Registered Nurse in Cardiology over 26 years ago, where she worked in cardiothoracic ICU for almost 10 and a half years, until she was offered her position at IBM and started a career in consulting. Her 26 years of healthcare experience includes strategic, operational and policy consulting on a global level. She has worked for IBM, Accenture and Optum including notable, innovative projects with: US (Office of National Coordinator and Military Health Affairs), Germany (with the US Department of Defense), France (APHP), Czech Republic. (Ministry of Health), India (Max Healthcare), Switzerland (Ministry of Health), Abu Dhabi (Cleveland Clinic Abu Dhabi), and Qatar (Supreme Council of Health), and the Republic of South Korea (Ministry of Health).

Personal

Education

Nov 2021 - Feb 2022 - Wharton Executive, Education

-Organizational Leadership

Apr 2022 - May 2022 - Harvard Business School Online, Certification

Activities and societies: Disruptive Strategy

COMMUNITY INVOLVEMENT

Affiliations

Board Member, Nell Hodgson Woodruff School of Nursing at Emory University (2022-Present)

SUPPORT TO FSU

Ms. Berk is not under active cultivation.



Nomination

CONFIDENTIAL - NOMINEE PROFILE



Elma Felix
Saint Petersburg, FL

BACKGROUND

Organization Foundation Background

Ms. Felix joined the Sarasota County government in 2013 as a Long Range Planner and was promoted to Principal Planner in 2020. According to her LinkedIn, she provides "advanced professional expertise, lead planning and urban design efforts, in directing the development, coordination and review of Smart Growth, design-oriented policies and implementation strategies in support of strategic infill, redevelopment and new urbanist initiatives in Sarasota County." In 2021, Ms. Felix was promoted to Manager of Long Range Planning and Neighborhood Services. She manages those teams and serves as the principal advisor for related issues to the Board of County Commissioners.

The Planning department in Sarasota County is made up of five divisions: building, code enforcement, environmental protection, property management, and planning and zoning.

Personal

Adulthood Florida Living - Sarasota, FL
Education - B.A. 2006 Architecture, University of Miami
Born - Brooklyn, NY
Raised - Saint Lucia

FSU Relationship

Ms. Felix has collaborated with Ringling to sell jewelry of her own design at the Sarasota Art Museum. She has also donated a total of \$3,300 to Ringling. In 2022, she became a Curator Circle member.

Memberships

Ringling: Curator Circle

COMMUNITY INVOLVEMENT

Affiliations

Member of the Board of Directors, Florida Planning and Zoning Association (2015-Present)
Certified Planner, American Planning Association
LEED GA, Green Business Certification

SUPPORT TO FSU

Ms. Felix is under active cultivation.



Nomination

CONFIDENTIAL - NOMINEE PROFILE



Howard Doyle Noble
Sarasota, FL

BACKGROUND

Organization Foundation Background

Dr. Howard Noble Jr. is retired after over 35 years as a Radiologist in Diagnostic Radiology, Nuclear Medicine. His office in Gainesville, FL has permanently closed.

Personal

Born - Hampton, VA
1986 M.D. - Medicine, Albert Einstein College of Medicine
1989–1991 - Nuclear Medicine Residency, University of Texas Health Science Center in San Antonio
1988–1989 - Nuclear Medicine Residency, San Francisco General Hospital Medical Center
1986–1988 - Radiology Residency, University of Florida Affiliated Hospitals
Retired Living - Sarasota, FL

AWARDS & ACHIEVEMENTS

Awards & Achievements

None found.

Memberships

Ringling: Curator Circle

Family

Spouse - Barbara Williams Noble (11420422; Prospect); born December 1950
Likely Child - Terrence L Noble, born July 1972
Likely Child - Jason D Noble, born January 1983

COMMUNITY INVOLVEMENT

Affiliations

Patron, Gainesville Friends of Jazz
Board Member, Dance Alive National Ballet (Gainesville, FL)
JN Administrative Officer, Sarasota Power & Sail Squadron

SUPPORT TO FSU

Dr. Noble is under active cultivation.



Nomination

CONFIDENTIAL - NOMINEE PROFILE



Keebler Jerome Straz
Tampa, FL

BACKGROUND

Organization Foundation Background

Ms. Straz inherited her father's position as Managing Director following his passing in late 2019. The Metropolitan Opera was founded in 1883, with the original opera house built on Broadway and 39th street. The current opera house at Lincoln Center was built in 1966. Each season, the Met stages more than 200 opera performances attended by over 800,000 physically with millions more experiencing the performances digitally. The Met is a member of the National Opera Center of America. According to their 2021 Financial Report, the Met holds over \$503M in net assets and receives \$98.9M in revenue.

Personal

Education:
LLM - 2021-Present - University of Florida Frederic G. Levin College of Law
JD - 2018-2021 - Wake Forest University School of Law
BA - 2014-2018 - Northwestern University (Theatre/Biological Anthropology)
-Ms. Straz is a member of the Delta Gamma Fraternity.
Ms. Straz attended Berkeley Preparatory School. Her date of graduation is unknown.

Memberships

Ringling: None

Family

Father - David A. Straz, Jr. (400735; Friend); Born October 1942 - died November 19, 2019
Mother - Catherine Lowry Straz (400737); born August 1956
Uncle - Christopher M. Straz; born May 1945
-Mr. Straz is co-trustee of David A. Straz's estate alongside the Northern Trust Company of Tampa, FL.

COMMUNITY INVOLVEMENT

Affiliations

Managing Director, Metropolitan Opera Association, Inc.
Director, Tampa Bay Performing Arts Center Foundation

SUPPORT TO FSU

Miss Straz is under active cultivation.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM I



FLORIDA STATE UNIVERSITY
OFFICE OF THE GENERAL COUNSEL

TO: President Richard McCullough

FROM: Carolyn Egan *CE*
Vice President for Legal Affairs and General Counsel

DATE: June 12, 2023

SUBJECT: **Request for Approval:** Nominations to the Board of Trustees of the FSU
International Programs Association, Inc.

In accordance with Florida law, university's direct support organizations must seek confirmation by the Board of Trustees of appointments to their respective governing boards. Each of the proposed nominees have been vetted by the appropriate DSO and supporting information, including biographical data, is included. This nomination is for consideration by the FSU Board of Trustees:

- Mr. David A. Rancourt
- Dr. Billy Close
- Professor Mark Ziegler
- Provost James Clark



FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

February 19, 2022

David Rancort
Champion Companies
8297 Champions Gate Blvd. #380
Champions Gate, FL 33896

Dear David,

I am pleased to invite you to continue serving on The Florida State University International Programs Association, Inc. Board for another three-year period beginning October 1, 2021, through October 1, 2024.

The members of the Board of Directors attend an annual meeting and other special meetings, as may be required. The board members work to support and manage the affairs of the International Programs organization and vote on matters of strategic importance.

Based on your acceptance of this appointment, Dr. Jim Pitts, Director of the Office of International Programs will contact you regarding meeting dates and times.

I appreciate your willingness to serve on this board.

Best,

Richard McCullough
President

cc: Jim Pitts, Director
Office of International Programs

David A. Rancourt

David holds a Bachelor of Science in Economics from FSU and a Master of Arts in Political Science from the University of Florida with a certificate in political campaigning. David served in the U.S. Army, Florida National Guard and was awarded the Distinguished Honor Graduate of his Company in basic training.

He began his professional career in the world of campaign politics, serving as campaign manager for Congressman Mike Bilirakis and for Jim Smith. He also worked for State Senator Jack Latvala serving in later years as his Senior Advisor. David also has served as an appointee in Florida state government at several high-level management positions including Florida State Election Director, Deputy Secretary of State, Appointments Director for Governor-Elect Jeb Bush's transition effort and as Governor Bush's first Deputy Chief of Staff. He also served a four-year term on the Florida Elections Commission, adjudicating alleged violations of campaign finance laws in Florida. David left government service to launch a new advocacy firm, co-founding Southern Strategy Group. As the Managing Partner of Southern Strategy Group's Tallahassee office during its first 10 years of operation as well as one of two leaders of its national expansion effort, David led the company to become America's largest, most prominent, and powerful lobbying firm with offices throughout the US.

David is deeply devoted to many philanthropic efforts. He is a past national Chairman of the Florida State University Seminole Boosters, served four years on the Board of Directors of the Florida Gubernatorial Fellows Program, three as its chairman, and has and continues to serve on the Board of Directors of the FSU Panama Campus and the FSU International Programs, which highlights his passion and support of cultural exchanges and international education exchange. David also served as Vice President of the Board of Directors of The Florida Center for Performing Arts and Education. David is passionate about sports, particularly youth sports and the positive impact they have on young lives and has spent many years coaching, volunteering, and fundraising for sports programs.

David is currently a PhD candidate at the University of Bucharest, Romania, College of Philosophy in the Applied Ethics Program, in conjunction with the Berlin-based Institute for Cultural Diplomacy (ICD). David subscribes to a Kantian view on international business and the political influences that affect business with a belief that all cultures and states must be respected and evolve at their own, self-determined pace. David is a Florida resident who travels extensively throughout the world, having visited 58 different countries at last count.



FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

February 19, 2022

Dr. Billy Close
Florida State University
College of Criminology and Criminal Justice
Criminology and Criminal Justice Building
112 S. Copeland Street, Rm 305
Tallahassee, Florida 32306-1273

Dear Billy,

I am pleased to invite you to continue serving on The Florida State University International Programs Association, Inc. Board for another three-year period beginning October 1, 2021, through October 1, 2024.

The members of the Board of Directors attend an annual meeting and other special meetings, as may be required. The board members work to support and manage the affairs of the International Programs organization and vote on matters of strategic importance.

Based on your acceptance of this appointment, Dr. Jim Pitts, Director of the Office of International Programs will contact you regarding meeting dates and times.

I appreciate your willingness to serve on this board.

Best,

Richard McCullough
President

cc: Jim Pitts, Director
Office of International Programs

Dr. Billy Close

Dr. Billy Close is currently an Assistant Professor and Director of Service Learning and Mentoring in the College of Criminology & Criminal Justice at Florida State University. His current research interests include Racial and Ethnic Differences in Traffic Stops and Driver Treatment, as well as the general areas of Theory & Dynamics of Minority Criminality, Race, Sports & Crime, Mentoring Strategies for African American Youth, Ethnicity and Methodology, Black Crimmythology, Conflict Reduction, and Multiculturalism. Dr. Close is married to Fran T. Close, Ph.D. who is currently an Associate Professor in the Institute of Public Health and the College of Pharmacy and Pharmaceutical Sciences at Florida A&M University. They have three daughters, Nia Sekayi, Nataki Adia and Nyla Imani.

POSITIONS HELD

Assistant Professor, College of Criminology & Criminal Justice, Florida State University, August 1997-present

Faculty Associate, African - American Studies Program, Florida State University, 1994 - present

Summer Faculty Associate, Florida State University Center for Academic Retention and Enhancement (C.A.R.E.), 2003-present

President and Founder, Beyond The Athlete[®], Inc. 2005-present

Adjunct Professor, Department of Sociology & Criminal Justice, Florida Agricultural and Mechanical University, Spring 2004

Director, Florida State University Community/University Partnership Program/Brotherhood of Pride Academy for Young Black Males, May 1992-2007

Assistant Director, Black Studies Program, Florida State University, August 1994 – August 1998

Acting Director, Black Studies Program (Fall/Summer 1995, Fall 1996)

Program Director/Coordinator, Florida State University Summer Black Graduate Orientation Program 1989-2004

Graduate Research/Teaching Assistant, Black Studies Program at Florida State University, October 1988-1994

Research Consultant, Supreme Court of the State of Florida's Racial and Ethnic Bias Study Commission, May 1989-December 1991

Administrative Assistant in charge of data processing for the Governor's Council on Physical Fitness and Sports, May 1988-October 1988

Head Men's Track & Field Coach, Lincoln High School, Tallahassee, FL, 1988



FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

February 19, 2022

Professor Mark Zeigler
Florida State University
College of Communication & Information
4100 University Center, Building C
Tallahassee, FL 32306-2651

Dear Mark,

I am pleased to invite you to continue serving on The Florida State University International Programs Association, Inc. Board for another three-year period beginning October 1, 2021, through October 1, 2024.

The members of the Board of Directors attend an annual meeting and other special meetings, as may be required. The board members work to support and manage the affairs of the International Programs organization and vote on matters of strategic importance.

Based on your acceptance of this appointment, Dr. Jim Pitts, Director of the Office of International Programs will contact you regarding meeting dates and times.

I appreciate your willingness to serve on this board.

Best,

Richard McCullough
President

cc: Jim Pitts, Director
Office of International Programs

Mr. Mark Zeigler

School of Communication, Teaching Professor, 1993-2023

College of Business, Teaching Professor, 2023-Present University Distinguished Teacher Award, 2009

Other University Teaching Awards, 2001, 2004, 2005, 2023

Circle of Gold, Alumni Association

University Athletics Committee, 2010-Present

Head Marshall for University Commencement, 2009-Present

Bryan Hall Faculty Director, 2020-2023

Interim Director, FSU London Program, 2004 and 2005, Summer

Education

- BS, 1985; Stetson University, Psychology
- MS, 1989; Florida State University, Educational Leadership
- ABD; Florida State University, Speech Communication

Research Interests

Communication and Grief Counseling, Professional Presentations

Teaching Interests

Fundamentals of Speech, Public Speaking, Contemporary Human Communication



FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

March 28, 2023

Dr. James Clark, Ph.D.
Provost and Executive Vice President for Academic Affairs
Office of the Provost
212 Westcott Building
222 S. Copeland Street
Tallahassee, Florida 32306-1310

Dear Provost Clark,

I am pleased to invite you to serve on The Florida State University International Programs Association, Inc. Board for a three-year period beginning March 28, 2023, through September 30, 2026.

This appointment is subject to approval by the Florida State University Board of Trustees. I will be seeking that approval at the June 15, 2023, board meeting. Until the board acts on the appointment, you may sit in this board capacity.

The members of the Board of Directors attend an annual meeting and other special meetings, as may be required. The board members work to support and manage the affairs of the International Programs organization and vote on matters of strategic importance.

Based on your acceptance of this appointment, Dr. Jim Pitts, Director of the Office of International Programs will contact you regarding meeting dates and times.

I appreciate your willingness to serve on this board.

Best,



Richard D. McCullough, Ph.D.
President

cc: Jim Pitts, Director
Office of International Programs

James J. Clark, LCSW, Ph.D. is the Provost and Executive Vice President of Florida State University. He graduated from Siena College (B.A. 1980), the University of Kentucky College of Social Work (MSW 1983) and the University of Chicago (Ph.D. 1995).

From 2015-2021 he served as Dean of the College of Social Work at Florida State University where he helped develop and advance five nationally recognized centers and institutes. Prior to that he served for three years as the Director of the School of Social Work at the University of Cincinnati, as well as Associate Director for Research and as a faculty member at the University of Kentucky (UK) from 1991-2012. Clark co-founded the UK Center on Trauma & Children, a nationally recognized clinical research center.

He has published papers and book chapters in the areas of translational, evidence-based behavioral health, forensic mental health, child and adolescent traumatic stress, criminal justice, ethics and accountability, and psychobiography and the study of lives. He has produced two books. The first focuses on professional ethics, decision-making, and accountability. The second is a co-edited volume, Tell the Client's Story: Mitigation in Criminal and Death Penalty Cases, published by the American Bar Association.

Clark is married to Elizabeth Croney, a social worker and entrepreneur. They have three adult daughters, Cameron, Meg, and Pearson, who recently wed Pierre Tribolet.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM J



FLORIDA STATE UNIVERSITY
OFFICE OF THE GENERAL COUNSEL

TO: President Richard McCullough

FROM: Carolyn Egan *CE*
Vice President for Legal Affairs and General Counsel

DATE: June 12, 2023

SUBJECT: **Request for Approval:** Nominations to the Board of Directors of the FSU College of Business Student Investment Fund

In accordance with Florida law, university's direct support organizations must seek confirmation by the Board of Trustees of appointments to their respective governing boards. The following nominee has been vetted by the appropriate DSO and supporting information, including biographical data, is included. This nomination is for consideration by the FSU Board of Trustees:

- Diahann Lassus



FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

May 19, 2023

Diahann Lassus
227 40th Avenue South
Jacksonville, FL 32250

Dear Ms. Lassus,

As president of the Florida State University, I hereby reappoint you to serve as a board member of the College of Business Student Investment Fund. Your service on this board is for a three-year term.

Sincerely,

Richard D. McCullough, Ph.D.
President

cc: Dean Michael D. Hartline

Diahann W. Lassus

Diahann W. Lassus, CFP®, CPA/PFS recently retired as managing principal at Peapack Private Wealth Management.

Prior to Peapack Private, Lassus was the president and co-founder of Lassus Wherley, a subsidiary of Peapack-Gladstone Bank. She also was the chief investment officer (CIO) of Lassus Wherley, as well as the director of the investment group and chair of the Investment Committee. At Lassus Wherley, she and her team took the time to learn what was important to clients and learned about their needs and wants. They put their clients' interests ahead of their own. Financial advice was provided only after obtaining a complete understanding of clients' circumstances. Lassus and her team analyzed their clients' unique situations and sought to educate them, so they understand their financial choices. Operating with these principles helped assist their clients in building more secure financial futures. In the process, she and her team provided clients the peace of mind that comes from knowing they are dealing with people who understand and care about them. For more than 30 years, Lassus and her team provided comprehensive financial planning, investment management, tax preparation, trust services and family office support through the Lassus Wherley's offices in New Providence, N.J. and Bonita Springs, Fla.

Prior to founding Lassus Wherley, Lassus held positions in accounting and line operations for Blue Cross Blue Shield, Xerox Corporation and AT&T from 1970 to 1984. She was the field operations manager for the 1984 Summer Olympic Games in Los Angeles.

She is presently a member of the Individual Development Committee, Financial Planning Foundation; inaugural CNBC Digital Financial Advisor Council; Inaugural Commission on Standards, CFP Board of Standards; New Jersey State Chamber of Commerce Board of Directors; Board of Governors of the Florida State University (FSU) College of Business; and the FSU Foundation Board of Trustees. Lassus is a member of the Financial Planning Association, American Institute of Certified Public Accountants, and New Jersey Society of Certified Public Accountants. She has been named one of the Top 100 Most Influential Financial Advisors, Investopedia; a Multiyear (2012-2020) Five-Star Wealth Manager, Five Star Professional; named one of the 30 Most Influential and received the Robert J. Underwood Distinguished Service Award from the National Association of Personal Financial Advisors (NAPFA); among the 25 people who have shaped the advice business, InvestmentNews; and on the list of Worth Magazine's Top Financial Advisors seven times beginning with the first list in 1994. Lassus has appeared on NBC's The Today Show, Nightly Business Report and CNBC Closing Bell.

Lassus holds a Bachelor of Science in Management from Florida State University and an MBA from the University of North Florida. She is a Certified Public Accountant, New Jersey State Board of Accountancy; Personal Financial Specialist, American Institute of Certified Public Accountants; and Certified Financial Planner™ professional, CFP® Board of Standards.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM K



FLORIDA STATE UNIVERSITY
OFFICE OF THE GENERAL COUNSEL

TO: President Richard McCullough

FROM: Carolyn Egan *CE*
Vice President for Legal Affairs and General Counsel

DATE: June 12, 2023

SUBJECT: **Request for Approval:** Nominations to Board of Directors of the FSU Research Foundation, Inc.

In accordance with Florida law, university's direct support organizations must seek confirmation by the Board of Trustees of appointments to their respective governing boards. Each of the proposed nominees have been vetted by the appropriate DSO and supporting information, including biographical data, is included. This nomination is for consideration by the FSU Board of Trustees:

- Mr. Ricardo Schneider
- Mr. Kim Williams



THE FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

October 15, 2022

Mr. Ricardo Schneider
President & CEO
Danfoss Turbocor Compressors
1769 E. Paul Dirac Drive
Tallahassee, FL 32310

Dear Ricardo,

It is my pleasure to reappoint you to the Florida State University Research Foundation, Inc., Board of Directors. The term of your appointment shall be three years in duration.

I appreciate your willingness to serve the University and the Research Foundation and I look forward to continuing to work with you.

Sincerely,

Richard D. McCullough, Ph.D.
President
Chairman of the Board of Directors,
Florida State University Research Foundation

Ricardo Schneider

Ricardo Schneider is President & CEO of Danfoss Turbocor, a Tallahassee based company that designs and produces a family of revolutionary centrifugal oil-free high efficiency compressors for Commercial Air Conditioning systems. Ricardo holds a B.Sc. in Mechanical Engineering and a M.S. from UFRGS-Brazil, and International Management education from INSEAD, London, and Executive education from Harvard Business School, where he has been an active Alumni Member since 2005. He joined the Danfoss Group in 1993, holding several different positions in three different countries. He is currently Global Vice President of Danfoss Air Conditioning leading the organization to succeed in the competitive global air conditioning market by growing the business by 4 times in less than 5 years. This success was achieved by executing innovative strategies on product development and acquisitions to address global climate and energy challenges while increasing market share and profitability for Danfoss. Ricardo has been an active member of Air Conditioning, Heating and Refrigeration Institute (AHRI) since 2000, holding a Chairman position of the Automatic Controls Section from 2006 to 2008 and member of Board of Directors. Ricardo has Papers published at the American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE).



THE FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

October 15, 2022

Mr. Kim Williams
Marpan
222 E. Pershing Street
Tallahassee, FL 32301

Dear Kim,

It is my pleasure to reappoint you to the Florida State University Research Foundation, Inc., Board of Directors. The term of your appointment shall be three years in duration.

I appreciate your willingness to serve the University and the Research Foundation and I look forward to continuing to work with you.

Sincerely,

Richard D. McCullough, Ph.D.
President
Chairman of the Board of Directors,
Florida State University Research Foundation

Kim Williams

Marpan, from garbage container rental and Construction debris hauling to safety equipment, from American flags to a million-dollar inventory of light bulbs, Marpan is in the service and supply business.

Kim's career at Marpan, his family's business, began as a part time employee while attending Tallahassee Community College in 1968. He has served as President of the company since 1985. As an owner/developer of commercial real estate, he is managing partner of the Heritage at Commonwealth, Hamilton Industrial Park and Commerce Industrial Center.

He has a long history of community involvement. A founding board member and past President of Southside Business Association. He is a past Chair of the Tallahassee Chamber and was the 2006 recipient of the Godfrey Smith Past-Chair award. He served 8 years on the Board of the Tallahassee Housing Authority and one year on the Board of Goodwill. He is currently a Board member of Tallahassee Memorial Healthcare, Capital City Bank, The Florida Center for Performing Arts and Education, an organization dedicated to building a Performing Arts Center in Tallahassee, Florida State University Research Foundation and Chair of the Economic Development Council.

As a native Tallahasseean, Kim is committed to encouraging economic growth so that our children and our graduates will be able to find opportunity here, while maintaining our quality of life. His wife Mayda recently sold her business, Target Copy, to her daughter Tracey Cohen. Kim and Mayda have 4 children, Matthew, Johanna, Tracey and Andrew and two grand-daughters Molly and Lily.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM L



FLORIDA STATE UNIVERSITY
OFFICE OF THE GENERAL COUNSEL

TO: President Richard McCullough

FROM: Carolyn Egan *CE*
Vice President for Legal Affairs and General Counsel

DATE: June 12, 2023

SUBJECT: **Request for Approval:** Nominations to the Board of Directors of the FSU Magnet Research and Development, Inc.

In accordance with Florida law, university's direct support organizations must seek confirmation by the Board of Trustees of appointments to their respective governing boards. Each of the proposed nominees have been vetted by the appropriate DSO and supporting information, including biographical data, is included. This nomination is for consideration by the FSU Board of Trustees:

- Dr. Mark Bird
- Dr. Greg Boebinger
- Mr. Iain Dixon



THE FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

September 25, 2022

Dr. Mark Bird
Florida State University
National High Magnetic Field Laboratory
1800 E. Paul Dirac Drive
Tallahassee, FL 32310

Dear Dr. Bird,

It is my pleasure to reappoint you to the Florida State University Magnet Research and Development, Inc., Board of Directors effective September 25, 2022, for a four-year term.

I appreciate your willingness to continue to serve the University and the FSU Magnet Research and Development, Inc., and I look forward to our continued work together on the board.

Sincerely,

Richard D. McCullough, Ph.D.
President
Chairman of the Board of Directors,
Florida State University Magnet
Research and Development, Inc.

Dr. Mark D. Bird

Scholar / Scientist

Director, Magnet Science & Technology

Magnet Science & Technology, Administration

Dr. Bird has been a with the NHMFL since its 1992 inception. He began his tenure in Tallahassee as an assistant scholar/scientist. By 1999, he was MS&T's head of engineering services, and in 2003, he became the department's head of engineering analysis. He stepped into the interim director role last year after John Miller left to head up the magnet system team for the U.S. International Thermonuclear Experimental Reactor (ITER) Project Office.

During his time at the lab, Bird has created the resistive magnet group and led the development of the high field resistive magnets and the "Florida-Bitter" magnet technology. Florida-Bitter magnets have become the international standard for high field resistive magnets.

Educational Background:

1992, Ph.D., Mechanical Engineering, Stanford University

1989, M.S., Mechanical Engineering, Stanford University

1988, B.S. with High Honors, Mechanics, Michigan State University

Professional Experience:

May 2007 - present, Director, Magnet Science and Technology, NHMFL

May 2006 - present, Head of Engineering Analysis, MS&T

1992 - present, Resistive Magnet Program Leader, MS&T

2000 - present, Scholar/Scientist, MS&T

2006 - April 2007, Interim Director, Magnet Science and Technology, NHMFL

2003 - 2005, Interim Head of Engineering Analysis, MS&T

1999 - 2001, Head of Engineering Services, MS&T

1996 - 2000, Associate Scholar/Scientist, MS&T

1992 - 1995, Assistant Scholar/Scientist, MS&T

Awards, Honors & Service:

Florida State University's Distinguished University Scholar Award (2010)



THE FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

October 15, 2022

Dr. Greg Boebinger
Florida State University
National High Magnetic Field Laboratory
1800 E. Paul Dirac Drive
Tallahassee, FL 32310

Dear Dr. Boebinger,

It is my pleasure to reappoint you to the Florida State University Magnet Research and Development, Inc., Board of Directors effective December 1, 2022, for a four-year term.

I appreciate your willingness to continue to serve the University and the FSU Magnet Research and Development, Inc., and I look forward to our continued work together on the board.

Sincerely,

Richard D. McCullough, Ph.D.
President
Chairman of the Board of Directors,
Florida State University Magnet
Research and Development, Inc.

Dr. Gregory Boebinger

Professor, Director of NHMFL, Ph.D. MIT, 1986

Dr. Gregory S. Boebinger received bachelor's degrees in physics, Electrical Engineering and Philosophy in 1981 from Purdue University. With a Churchill Scholarship, he traveled to the University of Cambridge for one year of research under Professor Sir Richard Friend, studying the temperature dependent structural changes in one-dimensional organic superconductors.

Dr. Boebinger received his Ph.D. in Physics in May 1986 from the Massachusetts Institute of Technology, where he held Compton and Hertz Foundation Fellowships. His thesis research utilized high magnetic fields and ultra-low temperatures to study the fractional quantum Hall effect with Nobel Laureates Horst Stormer and Dan Tsui. Dr. Boebinger spent a year as a NATO Postdoctoral Fellow in Paris at the Ecole Normale Supérieure studying other quantum behaviors of electrons in quantum wells.

In 1987, Dr. Boebinger joined the research staff at Bell Laboratories and established a unique pulsed magnetic field facility for physics research on semiconductors, f-electron compounds, and superconductors in magnetic fields up to 60 teslas, more than one-million times the Earth's magnetic field. For this research, he was named a Fellow of the American Physical Society in 1996.

In 1998, Dr. Boebinger became head of the pulsed magnet laboratory at Los Alamos National Laboratory, one of the three campuses of the National High Magnetic Field Laboratory (MagLab). There he continued his research on the high-temperature superconductors, using the intense pulsed magnetic fields to suppress superconductivity.

In 2004, Dr. Boebinger moved to Florida State University to become director of the MagLab, with responsibility for all three campuses: the headquarters at Florida State University, the pulsed magnet laboratory at Los Alamos National Laboratory, and the ultra-low temperature and magnetic resonance imaging laboratories at the University of Florida. The MagLab is the world leading magnet laboratory that develops and operates high magnetic field facilities that scientists use for research in physics, biology, bioengineering, chemistry, geochemistry, biochemistry, materials science, and engineering.

Dr. Boebinger's research continues to focus on high-temperature superconductivity, and he maintains laboratories and close collaborations with colleagues at Los Alamos National Laboratory.



THE FLORIDA STATE UNIVERSITY
OFFICE OF THE PRESIDENT

September 25, 2022

Mr. Iain Dixon
Florida State University
National High Magnetic Field Laboratory
1800 E. Paul Dirac Drive
Tallahassee, FL 32310

Dear Mr. Dixon,

It is my pleasure to reappoint you to the Florida State University Magnet Research and Development, Inc., Board of Directors effective September 25, 2022, for a four-year term.

I appreciate your willingness to continue to serve the University and the FSU Magnet Research and Development, Inc., and I look forward to our continued work together on the board.

Sincerely,

Richard D. McCullough, Ph.D.
President
Chairman of the Board of Directors,
Florida State University Magnet
Research and Development, Inc.

Iain R. Dixon

National High Magnetic Field Laboratory, Florida State University (since 1993)

Position: Faculty Research III, Engineering Analysis Leader, Magnet Science & Technology Group

Education: Old Dominion University, MS & BS Engineering Mechanics & Minor Mathematics, 1991

Research Interests/Areas of Expertise:

Large scale, high field magnet design and analysis (structural, electro-magnetic, thermal) – finite element analysis. LTS magnet fabrication and technology development. Nb₃Sn cable-in-conduit conductors and hybrid magnet systems. High field HTS magnets.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM M



THE
FLORIDA STATE
UNIVERSITY

Office of Inspector General Services
Suite 407 Westcott Building
222 South Copeland Street
P. O. Box 3061390
Tallahassee, Florida 32306-1390

MEMORANDUM

TO: Richard McCullough, President

FROM: Undra Baldwin, Chief Audit Officer and Interim Chief Compliance
and Ethics Officer *UGB*

Date: May 31, 2023

SUBJECT: Consent Agenda Item for the June 15, 2023, BOT Meeting

Please find enclosed the FSU Magnet Research and Development, Inc. (MRD) request for BOT approval to enter into a 5-year contract with James Moore & Company.

I respectfully request this item be placed on the BOT Consent Agenda for the June 15, 2023, BOT meeting.

Thank you

Attachment

From: [Undra Baldwin](#)
To: [Candace Tibbetts](#)
Subject: FW: FSU MRD Audit Committee & RFP Proposal Review
Date: Wednesday, May 31, 2023 10:57:45 AM
Attachments: [image002.png](#)
Importance: High

Regards,
Undra



Undra Baldwin (he/him/his)
MS CYBR, MBA, CIA, CISA, CDPSE, CFE, CIG
Chief Audit Officer and
Interim Chief Compliance and Ethics Officer
Office of Inspector General Services
222 South Copeland Street
Westcott Building, Suite 407
Tallahassee, Florida 32306-1390
d: (850) 644-0651
o: (850) 644-6031
e: ubaldwin@fsu.edu

From: Michael Williams <mswilliams@fsu.edu>
Sent: Tuesday, May 9, 2023 3:52 PM
To: Undra Baldwin <ub22@fsu.edu>
Subject: FW: FSU MRD Audit Committee & RFP Proposal Review
Importance: High

Undra,

Can you add the below request as an agenda item to your June Board meeting?

Michael

Michael Williams, CPA
Associate Vice President
Florida State University
850.644.7351



From: Lindsay Grooms <lgrooms@fsu.edu>

Sent: Tuesday, May 9, 2023 2:30 PM

To: David Beck <dbeck@admin.fsu.edu>

Subject: RE: FSU MRD Audit Committee & RFP Proposal Review

Importance: High

Hi David,

Please see below:

The FSU Magnet Research and Development, Inc. (MRD) is requesting a 5 year contract with James Moore & Co, which will be approved in our June Board Meeting. Per regulation FSU-2.025 Direct Support Organizations, the contract must be approved by the Florida State University President and then forwarded to the University Board of Trustees for review and final approval.

Please accept this email as the MRD's formal request for Board of Trustees approval during their next meeting.

Walter Edward Lee IV

Assistant Director Fiscal Operations
Florida State University
National High Magnetic Field Laboratory
1800 E Paul Dirac Dr.
Tallahassee, FL 32310
Phone: (850)644-3651



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM N



THE
FLORIDA STATE
UNIVERSITY

Office of Inspector General Services
Suite 407 Westcott Building
222 South Copeland Street
P. O. Box 3061390
Tallahassee, Florida 32306-1390

MEMORANDUM

TO: Richard McCullough, President

FROM: Undra Baldwin, Chief Audit Officer and Interim Chief Compliance
and Ethics Officer *UGB*

Date: May 31, 2023

SUBJECT: Consent Agenda Item for the June 15, 2023, BOT Meeting

Please find enclosed FSU Office of Inspector General Services request for BOT approval of the FY 2023-2024 OIGS Audit Plan.

I respectfully request this item be placed on the BOT Consent Agenda for the June 15, 2023, BOT meeting.

Thank you

Attachment



Core Areas (Audited Annually)

1. Research
2. Athletics
3. Information Technology Services
4. MagLab
5. Finance & Administration

Operational Projects					
	FY 2023-24 Audit and Advisory Projects	Area	Project Description	Type of Engagement	Previously Audited
1	Performance-Based Funding Metrics Data Integrity Certification Audit (mandated)	Academic Affairs	The purpose of this audit, mandated by the State University System of Florida (SUSF), Board of Governors (BOG), is to assess controls that address the topic of data integrity, including an analysis of the processes, procedures, system-based controls, and other data verification measures in place to support the integrity of information presented by the University to the BOG for the University's Performance-Based Funding calculations.	Annual Audit	Annual Audit
2	Preeminent Research University Funding Metrics Data Integrity Certification Audit (mandated)	Academic Affairs	The purpose of this audit, mandated by the SUSF, BOG, is to assess controls that address the topic of data integrity, including an analysis of the processes, procedures, system-based controls, and other data verification measures in place to support the integrity of information presented by the University to the BOG for the University's Preeminence Funding calculations.	Annual Audit	Annual Audit
3	BOG Regulation 10.003 Post-Tenure Faculty Review (mandated)	Academic Affairs	The purpose of this audit, mandated by the SUSF, BOG, is to assess the post-tenure review process for the prior fiscal year.	Audit	No



Operational Projects

	FY 2023-24 Audit and Advisory Projects	Area	Project Description	Type of Engagement	Previously Audited
4	Florida State University Schools	College of Education	The purpose of this audit is to evaluate the financial processes and procedures. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	No
5	Construction	Finance and Administration	The purpose of this audit will be to determine if construction costs are documented and in compliance with contractual provisions and applicable laws, rules, and regulations.	Audit	Yes
6	International Programs	DSO	The purpose of this audit is to evaluate the effectiveness of processes and procedures related to cash receipts, cash disbursements, and cash balances.	Audit	No
7	Research-Institutional Review Board	Research	The purpose of this audit is to the operations and compliance of the Institutional Review Board with federal regulations.	Audit (Core)	No
8	Florida Center for Reading Research	Research	The purpose of this audit is to determine whether the Center complies with selected University policies and procedures and sponsored research project objectives.	Audit (Core)	No
9	Pembroke Pines Charter School	Academic Affairs	The purpose of this audit is to evaluate the financial processes and procedures of the School. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	No
10	Athletics Sports Conditioning	Athletics	The purpose of this audit is to evaluate the effectiveness of processes and procedures related to athlete conditioning.	Audit (Core)	No
11	Panama City Campus Early Childhood Autism Program	College of Applied Studies	The purpose of this audit is to evaluate the effectiveness of processes and procedures. We will also conduct an assessment of risks and controls and identify areas in need of further review.	Audit	No



Operational Projects

	FY 2023-24 Audit and Advisory Projects	Area	Project Description	Type of Engagement	Previously Audited
12	Campus Recreation	Student Affairs	The purpose of this audit is to determine whether selected sites are handling cash collections in accordance with the University Cash Management policies and procedures.	Audit	No
13	Psychology- Research project	College of Arts and Sciences	The purpose of this audit is to determine whether the Psychology department complies with selected University policies and procedures and sponsored research project objectives.	Audit	No
14	Payroll	Finance and Administration	The purpose of this audit is to determine whether payroll charges were valid, reasonable, and accurate.	Audit (Core)	Yes
15	Graduate Admission	Academic Affairs	The purpose of this audit is to determine whether graduate applications and supporting documentation are reviewed and processed in a consistent and timely manner.	Audit	No
16	The Collegiate School at FSU Panama City	Academic Affairs	The purpose of this audit is to evaluate the processes and procedures of the School. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	No
17	Emergency Management- Ringling	Finance and Administration	The purpose of this audit is to evaluate the effectiveness of processes and procedures related to emergency management, including physical safety and security.	Audit	No
18	Attractive Items < \$5k	Academic Affairs	The purpose of this audit is to review processes and procedures related to attractive items. This audit will include a review of issues noted in a prior audit.	Audit	Yes



Operational Projects					
	FY 2023-24 Audit and Advisory Projects	Area	Project Description	Type of Engagement	Previously Audited
19	Crowe DSO Report	DSO	Retest and follow up on findings noted in the Crowe DSO Report related to the segregation of duties and governance of financial accountability, policies, and procedures.	Follow-up	N/A
20	Audit Follow-up	University-wide	Follow-up activities on management recommendations are conducted on previously completed audits.	Follow-up	N/A



Information Technology Projects					
	FY 2023-24 Audit and Advisory Projects	Area	Project Description	Type of Engagement	Previously Audited
1	Limitation of Port, Protocol, and Services – Phase II This is a topic of focus for IT Leadership	Non-Information Technology Services	The purpose of this audit is to assess if independent networks not managed by Information Technology Services (ITS) are secured and have network security at par or better than the baseline security required by the University, including but not limited to, allowing network filtering, multi-factor authentication, vulnerability scan of the network and network device.	IT Audit	No
2	MagLab Data Backup and Recovery This is a topic of focus for the President and A&C Committee	MagLab	This audit is to assess MagLab's backup and recovery system.	ITS Audit (Core)	No
3	Ransom Attack Readiness	Information Technology Services	The purpose of this audit is to assess if security is adequate to thwart ransom attacks, denial of service attacks, and other security incidents. The audit will include topics such as disaster recovery, incident response, EDR, immutable backups, privilege access management, etc.	Cybersecurity Audit (Core)	No



Information Technology Projects					
	FY 2023-24 Audit and Advisory Projects	Area	Project Description	Type of Engagement	Previously Audited
4	Research Computing Data Security This is a topic of focus for the President	Research	The purpose of this audit is to assess research data security risks related to inadequate controls around internal users who are creating and accessing research data; use of multi-factor authentication research staff and faculty when working on campus; access restrictions based on data classification; and data backup and recovery, etc.	ITS Audit (Core)	No
5	BOG 3.0075 Security of Data and Related Information Technology Resource, Section (6)	Information Technology Services	The purpose of this project is to ensure University is in compliance with BOG regulation in prohibiting TikTok and such technologies “Universities shall use a state-approved cyber threat prohibited technologies list” (TikTok).	ITS Audit/ Consulting	No
6	IT Audit Follow-up	University-wide	Follow-up activities on management recommendations are conducted on previously completed audits.	Follow-up	N/A



FLORIDA STATE UNIVERSITY
OFFICE OF INSPECTOR GENERAL SERVICES

	Report No.	Audit Status as of June 2023	Fiscal Year					
				Planning	Fieldwork	Reporting	Issued	Cancelled
1		Graduate Admissions Process	FY2022-2023		X			
2		Limitation and Control of Network Ports, Protocols, and Services - Phase 1 (ITS Managed Network)	FY2021-2022		X			
3		University Active Directory Admin. Access - IT Audit	FY2021-2022			X		
4		OMNI PS ERP Admin. Access (System, Server, and Database) – IT Audit	FY2021-2022			X		
5	AR 23-01	Quality Assurance Review Self-Assessment	FY2022-2023				X	
6	AR 23-02	Student-Athlete Medical Coverage	FY2021-2022				X	
7	AR 23-03	Data Security Audit of the Driver and Vehicle (DAVID) – Registrar	FY2022-2023				X	
8	AR 23-04	Data Security Audit of the Driver and Vehicle (DAVID) – Facilities Data Exchange with DHSMV	FY2022-2023				X	
9	AR 23-05	Foundation Scholarships and Earmarked Gifts	FY2021-2022				X	
10	AR 23-06	College of Medicine - Primary Health Clinic	FY2021-2022				X	
11	AR 23-07	Seminole Boosters Pledges	FY2021-2022				X	
12	AR 23-08	Student Materials and Supplies Fees	FY2022-2023				X	
13	AR 23-09	FSUPD Property and Evidence Room Follow-Up	FY2022-2023				X	
14	AR 23-10	Transportation and Parking Services	FY2022-2023				X	
15	AR 23-11	Performance-Based Funding Metrics Data Integrity Certification Audit	FY2022-2023				X	
16	AR 23-12	Preeminent Research University Funding Metrics Data Integrity Certification Audit	FY2022-2023				X	
17	AR 23-13	Mag Lab Active Directory Admin. Access - IT Audit	FY2021-2022				X	
18	AR 23-13-C	Mag Lab Active Directory Admin. Access - IT Audit	FY2021-2022				X	



FLORIDA STATE UNIVERSITY
OFFICE OF INSPECTOR GENERAL SERVICES

	Report No.	Audit Status as of June 2023	Fiscal Year					
				Planning	Fieldwork	Reporting	Issued	Cancelled
19	AR 23-14	College of Medicine Active Directory Admin. Access - IT Audit	FY2021-2022				X	
20	AR 23-14-C	College of Medicine Active Directory Admin. Access - IT Audit	FY2021-2022				X	
21	AR 23-15	DSO Financial Statement and IRS Form 990 Review - Memo	FY2022-2023				X	
22	N/A	Athletics Financial	FY2019-2020					X
23	N/A	ERM Best Practices Audit	FY2021-2022					X



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM O



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
FY 2024-2025 Capital Improvement Plan

Sections 1011.40(1), 1013.60 and 1001.706(12), Florida Statutes (F.S.), require each university to submit a legislative budget request for Fixed Capital Outlay (FCO) in the form of a Capital Improvement Plan (CIP), with established guidelines. The CIP is intended to represent the additional academic and academic support facilities needed for a five-year period. The updated CIP will be submitted to the Board of Governors on July 1, 2023.

The attached CIP documents identify the recommended list of PECO, CITF, and Back of Bill eligible projects. Included on the list are projects that received legislative appropriation in 2023 but have not yet received the governor's signature. Universities may include any survey-recommended PECO project; however, pursuant to F.S. 1001.706(12), the BOG will only consider/score those that are 1) incomplete (partially funded) projects and 2) the top two priorities for each university.

Each new capital project funded in whole or in part with Legislative appropriations must also have a plan for establishment of a reserve for future maintenance. Reserve requirements differ depending on the type of project (new construction, renovation, or remodeling) and its funding source.

It is recommended that the FSU Board of Trustees authorize the President to make any changes, where required, to the University's Fixed Capital Outlay Budget Request before it is submitted to the Board of Governors on July 1, and any changes, where required, when the Board of Governors allows amendments.

I recommend approval of the FY 2024-2025 Fixed Capital Outlay Budget Request.

KC/lt

Attachments

State University System
5-Year Capital Improvement Plan (CIP)
FY 2024-25 through 2028-29

Summary of Projects - PECO-Eligible Projects

University: Florida State University

Contact: Mr. Kyle Clark
(name)

(850) 644-4444
(phone)

kyle.clark@fsu.edu
(email)

PECO-ELIGIBLE PROJECT REQUESTS (ONLY)

Priority No.	Project Title	Total Supplemental (Non PECO) funding	Total Prior PECO Funding*	Projected Annual PECO Funding Requested					Programs to Benefit from Project	Net Assignable Sq. Ft. (NASF)	Gross Sq. Ft. (GSF)	Total Project Cost	Project Cost Per GSF	EPS Recommendation Date & Rec. # ⁽¹⁾
				FY 24-25	FY 25-26	FY26-27	FY27-28	FY28-29						
1	Dittmer Building Remodeling	\$ -	\$40,000,000	\$40,000,000	\$15,400,000		\$ -	\$ -	Chemistry	87,500	144,881	\$ 95,400,000	\$ 658.47	2023 Rec. 1.4 & 2.2
2	Academic Support Bldg. (Maintenance Complex)	\$ -	\$30,000,000	\$34,800,000	\$ 6,000,000			\$ -	Campus	63,000	94,500	\$ 70,800,000	\$ 749.21	2023 Rec. 3.1 & 5.2-5.11
3	FAMU-FSU Col. Of Engineering Bldg. C	\$ -	\$20,000,000	\$97,000,000	\$23,500,000	\$ -			Engineering	121,000	184,867	\$ 140,500,000	\$ 760.01	
4	Veterans Legacy Complex	\$ -	\$10,000,000	\$29,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	Academics/ROTC	39,330	56,028	\$ 44,000,000	\$ 785.32	2023 Rec. 4.1
****5	Kellogg Research Bldg. Remodeling/Renovation	\$10,000,000	\$ 2,300,000	\$19,200,000			\$ -	\$ -	Academics	23,000	47,161	\$ 31,500,000	\$ 667.92	2023 Rec. 1.8
6	Library System Improvements (Ph 1)	\$ -	\$ -		\$ -	\$ -	\$ 5,500,000	\$55,500,000	Library/Info	78,000	99,755	\$ 61,000,000	\$ 611.50	2023 Rec. 1.6 & 2.6
7	Land Acquisition	\$ -	\$ -	\$ 6,500,000	\$ -	\$ 6,500,000	\$ -	\$ 6,500,000	Campus	N/A	N/A	\$ 19,500,000	N/A	2023 Rec. 6.1
8	Utilities/Infrastructure/Capital Renewal/Roofs/Renovation			\$25,000,000	\$15,000,000	\$25,000,000	\$15,000,000	\$15,000,000	Campus	N/A	N/A	\$ 95,000,000	N/A	2023 Rec. 6.3, SR3, & SR4
****9	Housewright Music Building (0054)***				\$ 3,200,000	\$34,300,000	\$ 4,000,000		Academics/Music	39,818	59,727	\$ 41,500,000	\$ 694.83	2023 Rec. 2.5 & 3.2
10	Carothers Hall (0055)					\$ 2,700,000	\$32,300,000	\$ 5,000,000	Academics	45,632	68,221	\$ 40,000,000	\$ 586.33	2023 Rec. 1.5 & 2.3
11	Winchester (4042)					\$ 1,600,000	\$12,200,000	\$ 2,200,000	Acad./Support	13,500	31,284	\$ 16,000,000	\$ 511.44	2023 Rec. 1.7

* Appropriated 2023 legislative session pending governor's signature.

*** Project includes renewal of HVAC system for entire existing facility, not just areas to be renovated; this "warps" up the cost per square foot.

Also, 5,000 NASF of additional Study Space is eligible for PECO funding and will serve as a Library Expansion.

**** Housewright and Kellogg have building expansions planned which are not educational plant survey recommended, therefore not included on this list.

1) EPS recommendation is required as per F.S. 1013.31.

Summary of Projects - CITF Projects

University: Florida State University

Contact: Mr. Kyle Clark
(name)

(850) 644-4444
(phone)

kyle.clark@fsu.edu
(email)

CITF PROJECT REQUESTS (ONLY)[illegible]

FY 2024-25 Back of Bill (BOB)
Fixed Capital Outlay Projects Requiring Board Approval to be Constructed, Acquired and Financed
by a University or a Direct Support Organization

University Florida State University

Contact: Mr. Kyle Clark
(name)

;(850) 644-4444
(phone)

;kyle.clark@fsu.edu
(email)

						Estimated Annual Operating & Maintenance Cost	
Project Name *	Brief Description of Project	GSF	Project Location	Project Cost	Funding Source(s)	Amount (\$)	Source
Football Operations Facility	Facility will house all function of FSU Football.	150,000	Tallahassee Campus - Main Site	\$138,000,000	Seminole Boosters, Inc.	\$4,200,000	Athletics
Campbell Stadium Repair and Improvements**	Repair stadium structure and upgrade electrical, mechanical, and life/safety	592,320	Tallahassee Campus - Main Site	\$20,000,000	Blueprint Intergovernmental Agency and Athletics	n/a	n/a
Campbell Stadium Seating Enhancements**	Replace existing bleacher style seating with club seating and open air gathering area.	Unknown - will be a reduction in GSF	Tallahassee Campus - Main Site	\$200,000,000	Athletics/Bonding	n/a	n/a
Football, baseball, beach volleyball, volleyball, track, tennis, basketball, softball, swimming, and other athletic facilities enhancement and renovations.	Updates to all athletic facilities systems, structures, and amenities.	n/a	Tallahassee Campus - Main Site and Southwest Site	\$100,000,000	Athletics/Bonding	n/a	n/a
Two Residence Hall Replacements in Northwest of Tallahassee Campus - Main Site	These two residence hall projects appear as NC32 and NC33 in the 2020 Campus Master Plan. Each residence hall will have 450 beds, havd 110,000 GSF and cost \$67,500,000	220,000	Tallahassee Campus - Main Site	\$135,000,000	Campus Housing	\$2,574,000	Campus Housing
Parking Garage #7	The full build-out of residence halls in the northwest campus and the future development of new academic/research buildings in the same area will result in the loss of parking supply (existing lots) and increased demand; this garage will serve those parking needs.	440,000	Tallahassee Campus - Main Site	\$97,500,000	Transportation and Parking (Business Services) / Bonding	\$3,807,000	Transportation and Parking (Business Services)

* List all proposed projects for FY 2023-24 requiring Legislative (Back-of-Bill) authorization pursuant to s.1010.62 and s.1013.71, F.S.

** Campbell Stadium GSF is areas covered by seating and does not include seating areas.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM P



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
FSU Educational Plant Survey Report

At least every five years, each board of a school district, college, and state university must conduct an Educational Plant Survey as required by Florida Statute (F.S. 1013.31). The purpose of this survey is to aid in formulating plans for housing the institution's educational programs and student population, faculty, administrators, staff, and auxiliary and ancillary services of the district or campus. Institutions within the State University System have a survey team consisting of representatives from the Board of Governors and peer institutions that conducts the survey with the assistance of university staff.

Surveys for state universities are required to be performed, reviewed, and approved by their Board of Trustees and submitted to the Board of Governors for final approval. The survey report shall include an inventory of existing educational and ancillary plants, recommendations for existing educational and ancillary plants, and recommendations for new educational or ancillary plants.

The most recent educational plant survey for Florida State University was completed in April 2023. A copy of that survey team's recommendations for future University development is attached as well as an executive summary of the process. A full copy of the survey report will be available at the Board of Trustees meeting.

I recommend approval of the survey report.

KC/lp



Educational Plant Survey

Florida State University

Effective

July 1, 2023-June 30, 2028

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Introduction

Pursuant to Florida Statutes (F.S.), an Educational Plant Survey (EPS or Survey) is required by all public educational entities; school districts, colleges, and state universities, at least once every five (5) years.

An EPS is statutorily defined (s. 1013.31, F.S.) as a systematic study of present Educational Plants and Ancillary Plants (i.e., education and general (E&G) facilities, sites, and site improvements) and the determination of future needs to provide an appropriate educational program and services for each student based on projected capital outlay full-time equivalents (FTE's).

An EPS must use "uniform data sources and criteria" and provide the following:

- An inventory of existing educational and ancillary plants.
- Recommendations for existing educational and ancillary plants.
- Recommendations for new educational and ancillary plants.

Furthermore, with regard to the State University System (SUS), the EPS must:

- Reflect the capacity of existing facilities as specified in the inventory maintained and validated.
- Project facility space needs consistent with standards for determining space needs specified by Board of Governors (Board) regulation.
- Utilize projected FTEs consistent with the 5-year planned enrollment cycle for the SUS approved by the Board.

An EPS is undertaken collaboratively by a Survey Team consisting of staff of the university being surveyed, Board staff, and volunteer staff from other universities. The final EPS report must be approved by the university board of trustees and the Board.

Surveys may be amended, if conditions warrant, at the request of the university board of trustees. Each amended EPS and each new EPS supersedes previous surveys.

The EPS is a safeguard mechanism to ensure that State resources (namely PECO dollars) and the assets constructed with these resources are being directed appropriately toward needed educational buildings and space.

Exceptions: Defined and Procedures

Generally speaking, exceptions occur when proposed space exceeds projected space needs. Educational (E&G) facilities are predominantly built with State funds, and there is an inherent responsibility to be good stewards of such resources. As such, when assessing a university's proposals for educational facilities, the projected space inventory should not exceed the projected need. On infrequent occasions, however, unique circumstances or extraordinary factors may support an exception to this rule. For example, there may be an unusual requirement for a particular type of teaching or research laboratory that specifically supports a university's unique mission; there may be a Board mandate or Legislative initiative that supports the space overage, or perhaps there is a need to build minimal facilities for a new program where its early enrollment projections are not supportive. Regardless, such instances are typically infrequent, and any related exceptions more so. Again, the projected space should not exceed the projected need.

Thoughtful pre-planning by the university in terms of its proposed capital projects, particularly as it relates to proactively addressing and correcting any projected space overages, is important to ensure an efficient, effective Educational Plant Survey process. If a university feels that unique circumstances make an overage a necessity or unavoidable, the Survey Team may elect to consider a university's supporting rationale, which may include, but is not limited to, university-prepared written explanations along with quantitative displays, justifying exceptional needs.

Justifications include relevant information such as requirements for specific programs, schedules of current classes, reports of space utilization, indications of effective space management, evidence of sound planning, and feasibility studies for remodeling uses of space. The purpose is to present convincing evidence demonstrating genuine facility needs supported by the standard methodology.

The Survey Team is under no obligation to support an exception to the SUS space needs methodology. Should the Survey Team ultimately incorporate an exception in its Recommendations, it will be clearly memorialized in the EPS Report and, ultimately, is subject to approval by the university board of trustees and the Board of Governors.

Summary of the Campus Master Plan

While university campuses provide research and educational benefits statewide and further provide substantial educational, economic, and cultural benefits to their host local governments, they may also impact the host's public facilities, services, and natural resources. In recognition of this unique relationship, each university board of trustees prepares and adopts a campus master plan (CMP) identifying general land uses and plans for related infrastructure for the coming 10-20 years. The plan must be updated at least every five years. It contains, but is not limited to, elements relating to future land use, intergovernmental coordination, capital improvements, recreation and open space, general infrastructure, site design and standards, densities, conservation, and preservation of historical/archaeological resources.

The CMP is intended to act as a "road map" for administration and is developed in conformance with s. 1013.30, F.S. Per Florida Statute, a copy is maintained on the university's website: <https://www.facilities.fsu.edu/depts/planningMan/campusPlanning.php>

Data analyses supporting CMP elements must include student enrollment projections, student housing needs, and the need for academic and support facilities. The latter, namely educational (E&G) facilities, should represent the university's proposed facilities/space needs in the EPS process.

Florida State University (FSU) is one of the premier institutions of higher learning in the State of Florida. FSU has a statewide presence of over 1,600 acres, with facilities located in many of the major population areas. Total enrollment is nearly 43,000 students and approximately 7,000 faculty and staff. FSU has two Campuses consisting of the Tallahassee Campus and the Panama City Campus. Most of this acreage and most of the students are in Tallahassee, Florida, on the Tallahassee Campus.

FSU's Tallahassee Campus Main Site currently covers approximately 480 acres in area and serves most FSU's students plus faculty and staff who are housed in over 12 million gross square feet of buildings. The current Campus Master Plan does not anticipate a significant increase of student population headcount in the next ten years. However, the balance of graduate students to undergraduate students is expected to shift slightly toward more graduate students. Within the next ten years, the campus population will benefit from approximately 700,000 gross square feet of new construction within the existing campus acreage. Some demolition of existing facilities will occur to make way for this. Remodeling of existing facilities is also planned to occur within the ten-year planning period.

FSU's Tallahassee Campus Southwest (SW) Site is located about a mile to the southwest of the campus core on approximately 740 acres. The site delights in ample green spaces and woodland acres. Tallahassee Campus SW is substantially larger in its land holdings than the campus core while being significantly less developed. It contains over 70 buildings and nearly 1.5 million gross square feet of space. The southwest district of FSU's Tallahassee Campus is currently characterized by lower density development, large areas of programmed open space, as well as underdeveloped land. The Tallahassee Campus SW is a hub of research, athletics, and recreation for Florida State University. The National High Magnetic Field Laboratory (Mag Lab) contains what is currently the highest-powered magnet in the world, having a major impact on science and technology, research, and education. The FSU Rec Sports Plex provides students with an expanse of outdoor recreation fields that are the envy of many institutions. The Seminole Legacy Golf Club has recently undergone a major redesign as a Jack Nicklaus Legacy Course and is anticipated to be a major regional draw. In addition, Tallahassee Campus Southwest is home to the FAMU-FSU College of Engineering. Showcasing these assets will be

critical to attracting private investment to drive future development in this area. Large areas of undeveloped land include the former Alumni Village site.

The Panama City Campus is set on 26 acres along the shore of North Bay. In 1982, Florida State University accepted responsibility of the Panama City Campus, previously a University of West Florida Branch Campus. While traditionally, this campus has been only a non-residential commuter campus, the campus's first housing facility opened in the Fall semester of 2021. The campus serves a headcount of approximately 1,000 students in Panama City, as well as about 1,500 online students. The campus provides a wide range of academic programs, with most of the focus on upper-level and undergraduate students. It was initially oriented around the 4-year transfer student population in conjunction with Gulf Coast State College (located across the street from campus). In 2012, the campus started enrolling freshmen. Campus facilities damaged from the October 2018 Hurricane Michael are still being addressed. It impacted campus operations, affected enrollment, and displaced families and students throughout the region. Panama City is very much still recovering from this storm, although FSU has remained a stable institution within the community and was able to recover relatively quickly and support its students, employees, and members of the community. There is tremendous potential for the campus to grow and play a larger role in regional economic development through talent development. The campus is underutilized, so enrollment can grow without an expansion of land or Education and General spaces. The number one priority on campus has been student housing. Creating a well-rounded student life experience with on-campus housing enables the campus to recruit and retain more students. In recent years, the campus expanded its engineering programs (Mechanical and Systems) and added hospitality and criminal justice programs.

The Campus Master Plan, as represented on the rendered site plans, shows diagrammatically how the campuses will be developed to meet these requirements in accordance with the planning parameters of the Goals, Objectives, and Policies. The graphic portrays the FSU campuses after a 10-year build-out assuming all the projects are funded and constructed. The intermediate steps required to achieve the FSU Master Plan for the Tallahassee Campus and the Panama City Campus are depicted in two intermediate stages for the planning periods: Years 1-5 (a/k/a Near-term) and Years 6-10 (a/k/a Mid-term). The projects and locations can be found in Volume 1 of the Current Adopted Master Plan (<https://www.facilities.fsu.edu/depts/planningMan/masterPlan2-2020.php>) under

- Element 05 Academic Facilities (pages 5-4 through 5-6 project descriptions, followed by Figures 5.1, 5.2, and 5.3 locations) and,
- Element 06 Support Facilities (pages 6-6 through 6-8 project descriptions, followed by Figures 6.1, 6.4, and 6.5 locations).

This master plan has been developed in conformance with Section 1013.30, Florida Statutes, and rules adopted by the Board of Governors of the State University System of Florida. In accordance with those mandates, this volume of the 2015-2025 Campus Master Plan contains the Data Inventory and Analysis Report and the Goals, Objectives, and Policies intended to guide the development of the campus over the coming decade. The proposed 2020-2030 Major Update to the Campus Master Plan was adopted by the Florida State University Board of Trustees at its Board meeting on September 24, 2021.

University Overview

President: Dr. Richard McCullough

Accreditation: Florida State University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools (SACS) to award Associate's, Bachelor's, Master's, Specialist, and Doctoral degrees.

The most recent SACS accreditation was awarded in December 2014. The university was first accredited in 1915. Additionally, some programs are accredited through discipline-specific accrediting agencies and governing bodies.

Number of Degree Programs

Doctoral and Professional degrees are approved through the Florida Board of Governors. All other degrees are approved through the Board of Trustees of Florida State University.

As of December 2022, the University offers:

- 103 degree programs at the bachelor's degree level
- 107 degree programs at the master's degree level
- 6 degree programs at the specialist degree level
- 64 degree programs at the doctoral degree level
- 4 degree programs at the professional degree level

Schools/Colleges

- College of Arts and Sciences
- College of Education
- College of Health and Human Sciences College of Music
- College of Information
- College of Social Work
- College of Business
- College of Nursing
- School of Public Administration
- School of Journalism
- School of Engineering Science
- College of Law
- College of Criminology & Criminal Justice College of Social Sciences & Public Policy
- College of Communication
- School of Theatre
- College of Fine Arts
- FAMU/FSU College of Engineering College of Motion Picture Arts
- College of Medicine
- College of Communication & Information College of Applied Studies
- College of Entrepreneurship (Jim Moran) College of Hospitality (Dedman)

Campuses/Centers/Programs

In Fall 2022, there were 43,028 students enrolled at the university's main campus in Tallahassee; 1,147 at the university's branch campus in Panama City, Florida; and 422 at the branch campus in the Republic of Panama. For over 65 years, FSU International Programs has been a nationally recognized leader in the field of international higher education, providing the life-changing opportunity to live, study, and intern at the University's four international centers in Florence, Italy; London, England; Panama City, Republic of Panama; and Valencia, Spain. Prestigious FSU faculty members also lead Seminoles on study abroad programs across the globe. FSU consistently ranks among the top public universities in the nation for "long-term duration" of study abroad experiences thanks to its unique First Year Abroad program.

The Office of Distance Learning (ODL) provides leadership, policy guidance, faculty support and development, and other resources to promote, implement, facilitate, and assess University initiatives related to teaching enhancement and technology-mediated learning environments that support student academic achievement. ODL faculty and staff members collaborate with distance learning faculty and teaching assistants to promote instructional excellence at Florida State University through the use of effective educational and communications technologies, evidence-based instructional principles and strategies, and research studies on teaching innovations. The Florida State University Center for Academic & Professional Development (CAPD) is the continuing education and academic program outreach entity for the campus, the community, and students. Housed in the Augustus B. Turnbull III Florida State Conference Center, the experienced staff of CAPD supports a variety of learning opportunities as they provide services to colleges, departments, and students on campus and online.

Student Characteristics

Enrollment was 45,493 with 33,486 (73.6%) undergraduates, 11,143 (24.5%) graduates, and 864 (1.9%) unclassified. 80.9 percent of all students were Floridians, and 95.1 percent were from the United States. Eighteen Florida counties contributed over 500 students each (in descending order): Leon, Broward, Miami-Dade, Palm Beach, Hillsborough, Orange, Duval, Pinellas, St. John's, Seminole, Bay, Sarasota, Brevard, Lee, Collier, Pasco, Manatee, and Polk

Women accounted for 58.1 percent of the total enrollment. Minorities, including students who reported two or more races, made up 38.1% of the student enrollment who reported ethnicity. Of those 17,108 students, 55.1% were Hispanic, 24.5% were Black, 8.6% were Asian, 0.4% American Indian/Alaskan, 0.3% Native Hawaiian/Pacific Islander, and 11.2% Two or More Races. Foreign students comprise 4.8% of the 45,493 students enrolled in Fall 2021; 1.3% did not report ethnicity. The average age of all students was 23.0; of undergraduates, 20.5; of graduates, 30.0; of unclassified students, 27.7. Students enrolled full-time represented 81.3 percent of those in attendance. The middle 50% high school GPA for the summer/fall 2021 freshman class was 4.0-4.4; middle 50% SAT scores were 1200-1330; and middle 50% ACT composite scores were 26-30. Since the Goldwater Scholarship and Excellence in Education Program was established by Congress in 1986, a total of thirty students from Florida State University have been honored.

University Sites

Site ID	0001
Site Name	Main Campus
Address	222 S Copeland St, Tallahassee, FL 32306
Building Count	218
Acres	485.71
Ownership	State-Owned
Description	Tallahassee Campus' Main Site

Site ID	0003
Site Name	Cascade Lake
Address	Capital Cir SW, Tallahassee, FL, 32310
Building Count	0
Acres	79.4
Ownership	State-Owned
Description	Parcel of land and water in chain of lakes that is in wetlands and undeveloped

Site ID	0005
Site Name	Mission Road Station
Address	2606 Mission Road Tallahassee, FL
Building Count	5
Acres	13.7
Ownership	State-Owned
Description	FSU Biological Science Research Facility where research on plants and small aquatic and land animals is conducted. The location has an on-site caretaker.

Site ID	0007
Site Name	Reservation
Address	3226 Flastacowa Rd, Tallahassee, FL, 32310
Building Count	23
Acres	58.88
Ownership	State-Owned
Description	Student Recreation site on Lake Bradford that provides water sports and outdoor leisure activities.

Site ID	0009
Site Name	Ringling Cultural Center
Address	5401 Bay Shore Rd, Sarasota, FL, 34243
Building Count	21
Acres	60.9
Ownership	State-Owned
Description	Former home and art collection of John Ringling, of Ringling Brothers Circus, the Cultural Center also includes the FSU Preforming Arts Center.

Site ID	0002
Site Name	FSU Marine Lab
Address	3618 Coastal HWY, St. Teresa, FL, 32358
Building Count	31
Acres	81.99
Ownership	State-Owned
Description	FSU Coastal and Marine Laboratory at Apalachicola Bay

Site ID	0004
Site Name	Alligator Point
Address	1396 Alligator Dr, Panacea, FL, 32346
Building Count	1
Acres	23.5
Ownership	State-Owned
Description	Original Marine Lab, located on Alligator Harbor; the caretakers house is the only remaining roofed structure.

Site ID	0006
Site Name	Plant Street
Address	2700 Plant St, Tallahassee, FL, 32304
Building Count	0
Acres	1
Ownership	State-Owned
Description	Located in an industrial part of town this property had 3 large wooden barns used for storage, which have been razed.

Site ID	0008
Site Name	Southwest Campus
Address	2550 Pottsdamer St, Tallahassee, FL, 32310
Building Count	47
Acres	599.2
Ownership	State-Owned
Description	Southwest Site of Tallahassee Campus. Formerly the Dairy Farm and Alumni Village, it is now the location of Intramural Fields, Golf Course, Indoor Tennis, and Swimming Pool.

Site ID	0010
Site Name	Panama City Campus
Address	4750 Collegiate Dr, Panama City, FL, 32405
Building Count	17
Acres	25.6
Ownership	State-Owned
Description	FSU Campus in Panama City Florida.

University Sites

Site ID	0012
Site Name	Belle Vue
Address	2214 Belle Vue Way, Tallassee, FL, 32304
Building Count	4
Acres	15.33
Ownership	Leon County Schools
Description	Former Belle Vue Elementary School which now houses College of Fine Arts studio space for several departments and space for collaborative work within the colleges various departments.
Site ID	0016
Site Name	Kleman Plaza
Address	200 S Duval St, Tallahassee FL, 32301
Building Count	1
Acres	0
Ownership	City of Tallahassee
Description	Site of the Challenger Learning Center.
Site ID	0018
Site Name	Innovation Park
Address	2000 Levy Ave, Tallahassee, FL, 32310
Building Count	17
Acres	498.3
Ownership	Leon County Innovation Park Authority
Description	Leon County Research Park where several facilities have been constructed which FSU owns or manages.
Site ID	0021
Site Name	Downtown
Address	111 S Monroe St, Tallahassee, FL, 32301
Building Count	2
Acres	0.17
Ownership	FSU BOT
Description	Jim Moran Building and storefront owned within Plaza Tower Condominiums.
Site ID	0026
Site Name	Immokalee Medical Center
Address	1441 Heritage Blvd, Immoklee, FL, 34142
Building Count	1
Acres	9.4
Ownership	State-Owned
Description	College of Medicine Health Education Site for programs in Cross Cultural Medicine and Immigrant Health.

Site ID	0013
Site Name	Ridgeway
Address	2908 Ridgeway St, Tallahassee, FL, 322304
Building Count	4
Acres	2.81
Ownership	State-Owned
Description	Site of the College of Medicine FSU PrimaryHealth Clinic and former Florida Highway Patrol Training facilities.
Site ID	0017
Site Name	Engineering
Address	2525 Pottsdamer St., Tallahassee, FL, 32331
Building Count	5
Acres	22.2
Ownership	State-Owned
Description	Site of FAMU-FSU College of Engineering
Site ID	0019
Site Name	Gadsden County
Address	387 Commerce Blvd, Havana, FL, 32343
Building Count	1
Acres	2
Ownership	State-Owned
Description	Recording Studio which is used by FSU College of Motion Picture Arts.
Site ID	0023
Site Name	Heritage Grove
Address	1947 Heritage Grove Cir, Tallahassee, FL, 32304
Building Count	13
Acres	37.6
Ownership	State-Owned
Description	Property subleased to the Leon County Educational Facilities Authority and all facilities are owned by the Authority.
Site ID	0027
Site Name	US Forrest
Address	6959 Smith Creek Rd, Tallahassee, FL, 32306
Building Count	1
Acres	0.3
Ownership	US Government
Description	Location of WFSU-TV tower and transmitter building.

University Sites

Site ID	0028
Site Name	Lynn Haven
Address	10TH St, Lynn Haven, FL, 32444
Building Count	0
Acres	40
Ownership	State-owned
Description	Former Defense Fuel Support Point for the US Air Force, Tyndall AFB, on North Bay. There are no facilities located on this property

Site ID	0031
Site Name	Florence Study Center
Address	Palazzo Alessandri, Borgo Degli
Building Count	1
Acres	0
Ownership	FSU DSO International Program
Description	Campus of FSU Florence Study Center in Italy.

Site ID	0033
Site Name	Valencia Study Center
Address	2 Calle Blanguerias, Valencia, Spain
Building Count	1
Acres	0
Ownership	FSU DSO International
Description	Campus of FSU Valencia Study Center in Spain.

Site ID	0041
Site Name	Northwest Campus
Address	3000 Commonwealth Blvd,
Building Count	3
Acres	13.76
Ownership	State-owned
Description	FSU Research Facilities at the Northwest Site.

Site ID	0051
Site Name	Los Alamos National Lab
Address	30 Bikini Atoll Rd, Los Alamos, NM, 87545
Building Count	1
Acres	0
Ownership	US-Government
Description	Research and development laboratories of the US Department of Energy, one of three campuses of the National High Magnetic Field Laboratory.

Site ID	0030
Site Name	Panama Study Center
Address	City of Knowledge, Jacinto Placios Cobos St
Building Count	1
Acres	0
Ownership	City of Knowledge
Description	Campus of FSU Panama Study Center in Republic of Panama.

Site ID	0032
Site Name	London Study Center
Address	99 Great Russell St, London, England
Building Count	1
Acres	0
Ownership	FSU DSO International Program
Description	Campus of FSU London Study Center in England.

Site ID	0034
Site Name	CERN International Lab
Address	Cern Batiment 41, Route De Meyrin 385, 1217 Meyrin, Geneva, Switzerland
Building Count	1
Acres	0
Ownership	CERN
Description	Nuclear Research Institute in Switzerland housing the largest particle physics laboratory in the world.

Site ID	0042
Site Name	North Campus
Address	3216 Sessions Rd, Tallahassee, FL,
Building Count	1
Acres	5
Ownership	State-owned
Description	FSU Fine Arts Research Facility.

Site ID	0061
Site Name	Daytona Beach Regional Campus
Address	1200 W International Speedway Blvd, Bldg. 600, Ste 101, Daytona Beach, FL 32114
Building Count	1
Acres	0
Ownership	Dayton State College - State-owned
Description	FSU College of Medicine Regional Medical School Campus providing third- and fourth-year clinical training.

University Sites

Site ID	0062
Site Name	COM - Fort Pierce Regional Campus
Address	2498 S 35th St, Fort Pierce, FL, 34981
Building Count	1
Acres	0
Ownership	Private
Description	FSU College of Medicine Regional Medical School Campus providing third- and fourth-year clinical training.

Site ID	0064
Site Name	COM - Pensacola Regional Campus
Address	1000 University Pkwy, Pensacola, FL
Building Count	0
Acres	0
Ownership	UWF - State
Description	FSU College of Medicine Regional Medical School Campus providing third- and fourth-year clinical training.

Site ID	0066
Site Name	COM - Tallahassee Regional Campus
Address	2619 Centennial Blvd, Suite 101, Tallahassee, FL 32308
Building Count	1
Acres	0
Ownership	Private
Description	FSU College of Medicine Regional Medical School Campus providing third- and fourth-year clinical training.

Site ID	0068
Site Name	COM - Marianna Rural Training Site
Address	Jackson Hospital, 4250 Hospital Dr, Marianna, FL, 32446
Building Count	1
Acres	0
Ownership	Jackson Hospital
Description	FSU College of Medicine Marianna Rural Program providing third-year clinical training.

Site ID	0063
Site Name	COM - Orlando Regional Campus
Address	250 E Colonial Dr, Ste 200, Orlando, FL, 32801
Building Count	0
Acres	0
Ownership	UCF - State
Description	FSU College of Medicine Regional Medical School Campus providing third- and fourth-year clinical training.

Site ID	0065
Site Name	COM - Sarasota Regional Campus
Address	5590 Bee Ridge Rd, Sarasota, FL 34233
Building Count	1
Acres	0
Ownership	Private
Description	FSU College of Medicine Regional Medical School Campus providing third- and fourth-year clinical training.

Site ID	0067
Site Name	COM - Immokalee Health Education
Address	1441 Heritage Blvd, Immokalee, FL, 34142
Building Count	1
Acres	9.4
Ownership	State- owned
Description	FSU College of Medicine Health Education Site to provide medical education opportunities and healthcare services for the rural and underserved population in Immokalee, Florida.

Site ID	0069
Site Name	COM - Thomasville GA. Clinical Training Site
Address	Archbold Medical Center, 915 Gordon Ave, Thomasville, GA, 31792
Building Count	1
Acres	0
Ownership	Archibold Medical Center
Description	FSU College of Medicine Tallahassee Regional Medical School additional site to providing third- and fourth-year clinical training.

Survey Team Recommendations

Florida State University

Needs Assessment

Date: February 13-15, 2023,
and April 18, 2023

The survey team included the following individuals:

<u>Name</u>	<u>Title</u>	<u>Institution</u>
Itza Frisco	Interim AVP, Facilities Management	New College of Florida
Ashley Orr Grassano	Space & GIS Manager	University of Florida
Jerdeen Jones	Coordinator, Facilities	Florida A&M University
Christy Miranda	Director of Space Administration	University of Central Florida
Jordan Richardson	Space Utilization Planner	University of South Florida
Kristine Azzato	Assistant Director, Facilities	Board of Governors
Kyndra Freeman	Facilities Planner	Board of Governors

Based on the assessment of space needs, the fixed capital outlay projects listed below are recommended pursuant to section 1013.31, F.S. All projects recommended have been represented by the university to implement the detail of the campus master plan (CMP), pursuant to section 1013.03(10)(a)2, F.S. Amended surveys may be conducted at a later date should the project scope change in the future.

Remodeling:

As per s. 1013.01(17) F.S., “remodeling” *means the changing of existing facilities by rearrangement of spaces and their use and includes, but is not limited to, the conversion of two classrooms to a science laboratory or the conversion of a closed plan arrangement to an open plan configuration.*

- 1.1 Biology Unit I (0039)(Main Campus):** Classroom – Not to exceed 1,344 NASF, Teaching Laboratory – From 6,711 to 20,297 NASF, Study - From 0 to 1,600 NASF, Research Lab – From 26,273 to 16,075 NASF, Office – From 11,507 to 8,923 NASF, Auditorium/Exhibition – Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – From 2,404 to 0 NASF. The increase in Teaching Lab NASF is a consequence of transferring the space from James E. King Life Sciences Building. (See 1.4)
- 1.2 Engineering Lab Building (0114)(Main Campus):** Classroom – Not to exceed 0 NASF, Teaching Lab – Not to exceed 0 NASF, Study – 0 NASF, Research Lab – 6,106 NASF, Office – Not to exceed 861 NASF, Auditorium/Exhibition – Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – 0 NASF.
- 1.3 James E. ‘Jim’ King, Jr. Life Sciences Building (4007)(Main Campus):** Classroom – Not to exceed 0 NASF, Teaching Lab – From 14,395 to 0 NASF, Study – 4,058, Research Lab – From 49,226 to 63,621 NASF, Office – Not to exceed 17,636 NASF, Auditorium/Exhibition – Not to exceed 2,673 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – 0. The reduction in Teaching Lab

NASF is a consequence of converting it to Research Lab space and transferring to Biology Unit 1 (See 1.1).

- 1.4 Karl Dittmer Laboratory of Chemistry (0038)(Main Campus):** Classroom – Not to exceed 0 NASF, Teaching Lab – From 8,681 to 0 NASF, Study - From 0 to 1,500 NASF, Research Lab – From 59,696 to 85,000 NASF, Office – From 17, 531 to 1,000 NASF, Auditorium/Exhibition – Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – 0 NASF. Teaching Labs and Offices are being converted to Research Labs.
- 1.5 Milton Carothers Hall (0055)(Main Campus):** Classroom – Not to exceed 9,329 NASF, Teaching Lab – From 8,439 to 5,466 NASF, Study - 1,072 NASF, Research Lab – From 213 to 4,561 NASF, Office – From 26,579 to 25,204 NASF, Auditorium/Exhibition – Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – 0 NASF. Teaching Labs and Offices are being converted to Research Labs.
- 1.6 Paul A. M. Dirac Science Library (0020)(Main Campus):** Classroom – Not to exceed 1,291 NASF, Teaching Lab – Not to exceed 584 NASF, Study - 47,378 NASF, Research Lab – 524 NASF, Office – Not to exceed 20,722 NASF, Auditorium/Exhibition – Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – 0 NASF.
- 1.7 Winchester Building (4042)(Main Campus):** Classroom – 0 NASF, Teaching Lab – 0 NASF, Study – 0 NASF, Research Lab – 0 NASF, Office – From 14,404 to 14,300 NASF, Auditorium/Exhibition – 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – From 30 to 0 NASF.
- 1.8 Winthrop N. Kellogg Research Building (0006)(Main Campus):** Classroom – Not to exceed 2,835 NASF, Teaching Lab – Not to exceed 5,199 NASF, Study - From 0 to 5,400 NASF, Research Lab – 1,301 NASF, Office – Not to exceed 11,285 NASF, Auditorium/Exhibition – Not to exceed 599 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – From 2,254 NASF to 0 NASF.

Renovation:

As per s. 1013.01(18) F.S., “renovation” *means the rejuvenating or upgrading of existing facilities by installation or replacement of materials and equipment and includes, but is not limited to, interior or exterior reconditioning of facilities and spaces; air-conditioning, heating, or ventilating equipment; fire alarm systems; emergency lighting; electrical systems; and complete roofing or roof replacement, including replacement of membrane or structure. As used in this subsection, the term “materials” does not include instructional materials.*

- 2.1 Biology Unit 1 (0039)(Main Campus)**
- 2.2 Karl Dittmer Laboratory of Chemistry (0038)(Main Campus)**
- 2.3 Milton Carothers Hall (0055)(Main Campus)**
- 2.4 Paul A.M. Dirac Science Library (0055)(Main Campus)**

2.5 Wiley L. Housewright Music Building (0054)(Main Campus)

2.6 Winthrop Kellogg Research Building (0006)(Main Campus)

New Construction:

As per s. 1013.01(14) F.S., “new construction” means any construction of a building or unit of a building in which the entire work is new or an entirely new addition connected to an existing building or which adds additional square footage to the space inventory.

3.1 Academic Support Facility (4507)(Main Campus): Classroom – Not to exceed 0 NASF, Teaching Lab – Not to exceed 0 NASF, Study – 0 NASF, Research Lab – 0 NASF, Office – Not to exceed 22,000 NASF, Auditorium/ Exhibition – Not to exceed 0 NASF, Instructional Media - 0 NASF, Gymnasium – 0, Campus Support Services – 55,000 NASF. The razing of the following buildings results in a net decrease in office space by 763 NASF: 0077, 0078, 0431, 0292, 0293, 4077, 0437, 4078, 4079, 4080. (See 5.1-5.11)

3.2 Wiley L. Housewright Music Building Addition (0054A)(Main Campus): Classroom – Not to exceed 0 NASF, Teaching Lab – Not to exceed 0 NASF, Study – 5,000 NASF, Office – Not to exceed 0 NASF, Auditorium/Exhibition – Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – 0 NASF. FSU will fund all space in the addition with non-state funds, except for Study. Non-state funded space will consist of Classroom - 1,180 NASF, Teaching Lab – 7,750 NASF, Office – 1,400 NASF, Auditorium/Exhibition 4,500 NASF.

Projects Based on Exception Procedure:

4.1 Veterans Legacy Center (4093)(Main Campus): Classroom – Not to exceed 2,895 NASF, Teaching Lab – Not to exceed 1,170 NASF, Study – 12,260 NASF, Office – Not to exceed 12,455 NASF, Auditorium/Exhibition – Not to exceed 9,500 NASF, Instructional Media – 1,050 NASF, Gymnasium – 0 NASF, Campus Support Services – 0 NASF.

The survey team is recommending the above project based on the exception procedure. This project consists of space that is excluded from the space needs formula.

4.2 Grover Lee Rogers Building (0036)(Main Campus): Classroom - Not to exceed 3,009 NASF, Teaching Lab - Not to exceed 4,682 NASF, Study - 706 NASF, Research Lab - From 7,959 to 4,432 NASF, Office - Not to exceed 17,593 NASF, Auditorium/Exhibition - Not to exceed 0 NASF, Instructional Media – 0 NASF, Gymnasium – 0 NASF, Campus Support Services – From 2,220 to 1,524 NASF.

At the time of the Survey, FSU was overbuilt in Teaching Labs. FSU presented data to support the continued growth of the nursing program requiring an expansion of space to meet its strategic mission and the needs of the region, namely in health sciences. FSU noted BOG Regulation 8.008 Nursing Education, in conjunction with PIPELINE allocation in the amount of \$1,803,970 to assist with increasing the number of nursing graduates, consequently requiring more Teaching Lab space.

Demolition:

As per regulation 9.004 Razing of Buildings (1), Each University Board of Trustees shall have the authority to raze buildings. Prior to the demolition of any educational or educational support facility with a replacement cost exceeding \$1,000,000, the university shall obtain an Educational Plant Survey recommendation for demolition. The University Board of Trustees shall review and approve the Educational Plant Survey recommendation and transmit to the Board of Governors to validate.

- 5.1 Employee Assistance Program Building (0437)(Main Campus):** 3,382 GSF, 1,272 NASF
- 5.2 Flammable Storage (0292)(Main Campus):** 255 GSF, 218 NASF
- 5.3 Hazardous Waste Facility (0293)(Main Campus):** 1,327 GSF, 1,162 NASF
- 5.4 Herbert D. Mendenhall Maintenance Complex A (0077)(Main Campus):** 84,663 GSF, 51,833 NASF
- 5.5 Herbert D. Mendenhall Maintenance Complex B (0078)(Main Campus):** 17,523 GSF, 10,990 NASF
- 5.6 Maintenance Gas Pumps (4077)(Main Campus):** 900 GSF, 676 NASF
- 5.7 Maintenance Shed 1 (4078)(Main Campus):** 780 GSF, 600 NASF
- 5.8 Maintenance Shed 2 (4079)(Main Campus):** 832 GSF, 672 NASF
- 5.9 Maintenance Shed 3 (4080)(Main Campus):** 780 GSF, 837 NASF
- 5.10 Mendenhall Annex (0431)(Main Campus):** 1,178 GSF, 546 NASF
- 5.11 FDLE Mail Scan Building (0467)(Main Campus):** 11,152 GSF, 10,302 NASF
(This space is currently coded as auxiliary but is part of the Academic Support Building project.)

Site Improvements and Campus-Wide Utility Infrastructure: (All Sites)

- 6.1 Land Acquisition:** This is a general recommendation allowing the university to continue purchasing properties surrounding the campus as identified in the adopted Campus Master Plan.
- 6.2 Landscaping/Site Improvements:** This general recommendation is to continue landscaping, road, and site improvements consistent with the adopted Campus Master Plan.
- 6.3 Utility Infrastructure Improvements:** This is a general recommendation to include improvements consisting of items in the categories of chilled water and controls, electrical distributions, storm sewer, sanitary sewer, telecommunications, fiber, energy management control systems, irrigation, water distribution (potable and fire suppression), steam equipment and distribution. The projects consist of

improvements, extensions, modifications, and additions to the major utility systems consistent with the adopted Campus Master Plan.

Standard University-Wide Recommendations:

- SR1:** All spaces necessary for custodial and sanitation services in new facilities are recommended.
- SR2:** All projects for safety corrections are recommended.
- SR3:** All projects for corrections or modifications necessary to comply with the Americans with Disabilities Act are recommended.
- SR4:** Any project required to repair or replace a building's components is Recommended, provided that the total cost of the project does not exceed 25% of the replacement cost of the building.
- SR5:** Remodeling projects up to \$10 million completed pursuant to s. 1011.45(3)(c), F.S., are hereby recommended provided the resulting percentage of Space Needs Met does not exceed 100%.

**Basis for Survey Team
Recommendations**

Determining Space Needs

The basic method used to determine the facility space required by a university to accommodate its educational programs, student enrollment, academic personnel, and supporting services is a data-driven, calculative approach historically known as the Fixed Capital Outlay Space Needs Generation Formula (the “Formula Method”). Statutorily, it must determine the space needs for educational facilities to be funded in whole or in part by the state, including public broadcasting stations but excluding postsecondary special purpose laboratory space.

To that extent, space supporting the educational mission of a university is reflected in three (3) Classifications; see the chart below. Within each Classification, there are nine (9) space-type Categories assignable to Education & General (“E&G”) activities, as follows:

<u>Classifications</u>	<u>E&G Space Categories</u>	<u>Space Standard</u>
Instructional	Classroom	9
	Teaching Laboratories	11.25
	Research Laboratories	18.75
Academic Support	Study	13.5
	Instructional Media	3
	Auditorium/Exhibition	2.25
	Teaching Gymnasium	4.5
Institutional Support	Office	22.5
	Campus Support Services	4.2375
Total Net Assignable Square Feet (“NASF”)¹ per FTE		88.9875

The Formula Method uses three types of information to determine unmet space needs for educational facilities²: Projected Full-Time Equivalent (“FTE”) enrollment from the Accountability Plan Space Standards, establishing the minimum NASF per FTE per category of educational space. Existing facilities inventory in NASF by standardized category Enrollment is based on student credit hours, with 30 credit hours equal to one (1) undergraduate FTE and 24 credit hours equal to one (1) graduate FTE. There is also an adjustment to account for online FTEs. The Formula Method recognizes space requirements based on academic program offerings, method of instruction, and student level. The basic concept for calculating space needs is as follows:

$$(\text{FTE} \times 88.9875) - \text{Inventory} = \text{Unmet Space Need in NASF}$$

¹ State University System Space is measured in Net Assignable Square Feet (“NASF”)

² Educational facilities are those that support the Education and General mission of the university; examples of non-E&G functions would include Housing, Parking, Athletics, as well as Contracts and Grants Research Space. The State University System does not use PECO funds for non-E&G functions.

SPACE NEEDS ANALYSIS

Florida State University

E&G Space Categories										
[Shown as Net Assignable Square Feet (NASF)]										
	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	TOTAL
Preliminary Assessment of Projected Needs										
Calculated Space Needs based on 5-yr Projected FTE's	294,008	367,511	573,075	795,938	955,125	73,502	127,350	147,004	179,882	3,513,395
Less: Current Inventory	(310,193)	(455,861)	(320,891)	(446,915)	(1,138,538)	(160,463)	(21,865)	(59,353)	(161,641)	(3,075,720)
Net Projected Space Needs	(16,185)	(88,350)	252,184	349,023	(183,413)	(86,961)	105,485	87,651	18,241	437,675
% of Space Needs Met (Preliminary)	106%	124%	56%	56%	119%	218%	17%	40%	90%	88%

Adjustments to Projected Needs

Ineligible Space	Appx. C	0	0	0	0	1,066	0	0	0	1,066
Unsatisfactory Space to be Demolished	Appx. D	0	0	0	0	22,763	0	0	46,043	68,806
Leased Space to be Terminated	Appx. E	0	0	0	0	0	0	0	0	0
New Construction	Appx. F	(36,311)	(10,286)	(28,118)	(45,007)	(126,681)	(9,500)	(1,050)	(55,000)	(311,953)
Space to be Remodeled	Appx. G	0	8,790	(8,500)	(30,322)	20,740	0	0	5,384	(3,908)
Other Adjustments to Space	Appx. H	0	0	0	0	0	0	0	0	0
Total Adjustments	[b]	(36,311)	(1,496)	(36,618)	(75,329)	(82,112)	(9,500)	(1,050)	0	(245,989)

Final Assessment of Projected Needs

Adjusted Net Projected Space Needs	[a+b]	(52,496)	(89,846)	215,566	273,694	(265,525)	(96,461)	104,435	87,651	14,668	191,686
% of Space Needs Met (Final)		118%	124%	62%	66%	128%	231%	18%	40%	92%	95%

For Information Only		Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	TOTAL
Reported space with no adjustments to NASF											
Leased Space in Current Inventory	Appx. I	0	0	0	0	0	0	0	0	0	0
Space to be Renovated	Appx. J	16,745	74,144	69,656	78,119	92,955	3,065	0	0	215	334,899

A. Student Enrollment/FTE

Student enrollment is the single most important measure used to develop facility requirements for a university. Enrollment is measured using full-time equivalent (FTE) enrollment. Each FTE is equivalent to 30 credit hours per academic year for undergraduates and 24 credit hours for graduates. First, FTE enrollment is reported by site, and then all enrollment not requiring facilities is deducted to determine the Capital Outlay FTE (COFTE). The level of enrollment used for survey purposes is the level for the fifth year beyond the year the survey is conducted. For this survey, the projected enrollment used is for the academic year 2027-28. The total projected traditional FTE is 30,222, and the total projected online FTE is 12,228.

Full-Time Equivalent (FTE) Enrollment by Course Level

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2027-28
LOWER	14,947	14,867	14,630	15,356	14,736	15,446	15,160	14,870	15,010	14,560	14,390
UPPER	17,248	17,541	17,627	17,577	17,847	17,792	18,160	17,810	17,980	17,440	17,230
GRAD 1	3,819	3,781	4,005	4,498	5,561	6,345	6,660	6,700	6,750	6,800	6,850
GRAD 2	3,576	3,461	3,488	3,574	3,572	3,423	3,700	3,800	3,860	3,900	3,980
TOTAL	39,590	39,649	39,750	41,004	41,716	43,006	43,680	43,180	43,600	42,700	42,450

Percent FTE Enrollment by Method of Instruction

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
UNDERGRADUATE										
All Distance (100%)	15	17	19	21	91	35	25	25	26	26
Primarily Dist. (80-99%)	1	1	0	0	0	0	0	0	0	0
Flex	0	0	0	0	1	5	5	5	5	5
Hybrid (50-79%)	0	0	0	0	1	0	0	0	0	0
Classroom (0-49%)	84	82	80	78	7	60	70	70	69	69
GRADUATE										
All Distance (100%)	15	17	19	23	75	38	35	35	37	37
Primarily Dist. (80-99%)	2	1	0	1	0	0	0	0	0	0
Flex	0	0	0	0	4	3	5	5	5	5
Hybrid (50-79%)	0	0	0	0	0	0	0	0	0	0
Classroom (0-49%)	84	82	80	76	20	59	60	60	58	58

B. Current Inventory

This report includes the sum of the room areas rolled up at the building level.

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services
0001	4433	African-American Study Center & Black Student Union	0	0	0	0	2,880	0	0	0	0
0010	1015	Alfred P. And Mamie V. Holley Academic Center	17,208	17,427	4,234	3,219	18,469	2,935	0	0	0
0001	0465	Alumni Center Facility	1,451	0	0	0	5,465	0	0	0	0
0001	0438	Art Teaching Labs	0	2,690	0	0	385	0	0	0	722
0001	0003	Arthur Williams Building	14,141	2,479	106	66	17,012	5,027	0	0	0
0001	0032	B.K. Roberts Hall	16,984	2,724	707	0	11,155	0	0	0	0
0018	0804	Bernard F. Sliger Building	0	0	0	0	1,651	0	0	0	0
0001	0039	Biology Unit I	1,344	6,711	0	26,273	11,507	0	0	0	2,404
0001	0009	Biomedical Research Facility	0	561	163	24,687	4,842	0	0	0	0
0001	4242	Campus Garden Pavilion	0	460	0	0	0	0	0	0	0
0001	4241	Campus Garden Shed	0	0	0	0	0	0	0	0	54
0012	4551	Carnaghi Arts Building A	0	342	0	0	0	0	0	0	0
0012	4553	Carnaghi Arts Building C	0	0	0	0	0	0	0	0	148
0001	0030	Central Utilities Plant	0	0	0	0	2,082	0	0	0	2,424
0001	0237	Central Utilities Plant Storage	0	0	0	0	0	0	0	0	128
0001	0023	Charles A. Rovetta Building	16,428	0	0	0	16,608	0	0	0	0
0001	0052	Charles A. Rovetta Building	5,223	6,862	731	0	25,941	0	0	0	32
0001	4008	Chemical Science Laboratories	365	0	0	72,580	14,731	2,100	0	0	0
0001	0057	Claude Pepper Building	0	690	6,090	0	10,305	10,370	0	0	0
0008	0493	Controllers Warehouse	0	0	0	0	0	0	0	0	6,076
0001	0195	Coyle E. Moore Jr. Auditorium	0	0	0	0	0	5,358	0	0	0
0019	0466	Critchfield Hall	0	4,120	0	0	2,145	0	0	0	0
0008	0062	David Middleton Golf Center	0	3,015	0	0	717	0	0	589	0
0010	1005	Demsey J. Barron Building	0	0	0	0	8,060	0	0	0	1,488
0001	0049	Dodd Lecture Hall	0	0	0	0	3,221	2,168	0	0	0
0001	0437	Employee Assistance Program Building	0	0	0	0	1,272	0	0	0	0
0001	0114	Engineering Lab Building	0	0	0	6,106	861	0	0	0	0
0001	4010	Eoas Building	0	9,165	2,169	23,319	25,118	7,644	1,433	0	2,637
0001	0113	F. Wilson Carraway Sr. Building	1,643	2,079	162	13,189	6,982	0	0	0	0
0008	0065	Farm - Radiation Storage	0	0	0	0	0	0	0	0	4,749
0008	0361	Farm - Roofing Material Storage	0	0	0	0	0	0	0	0	618
0008	0064	Farm - Theater Scene Storage	0	0	0	0	0	4,602	0	0	0
0001	0007	Fine Arts Building	3,859	24,530	1,457	0	11,116	29,887	0	0	0
0001	0292	Flammable Storage	0	0	0	0	0	0	0	0	218
0001	0005	Francis W. Eppes Hall	1,360	733	0	0	13,847	0	0	0	0
0008	8020	Fsupd Storage Building	0	0	0	0	0	0	0	0	803
0001	4041	Fuller Warren Building	737	2,104	281	2,389	9,425	0	0	0	0
0008	0370	Georges Weatherly Staging Facility	0	0	0	2,010	0	0	0	0	0
0008	0373	Golf Course Practice Lab	0	0	0	0	0	0	0	275	0
0001	0036	Grover Lee Rogers Building	3,009	1,009	706	7,959	17,739	0	0	0	2,220

B. Current Inventory

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services
0001	0394	Gus A. Stavros Center For Advancement Of Free Enterprise And Economic Education	0	0	930	0	2,287	0	0	0	0
0001	0002	Guy Linton Diffenbaugh Building	16,884	4,084	238	2,611	21,677	0	960	0	0
0001	0045	Harold F. Richards Undergraduate Physics Laboratory Building	4,960	8,772	1,782	764	139	0	0	0	0
0001	0121	Harpe-Johnson Building	0	0	516	0	3,754	0	0	0	0
0001	0293	Hazardous Waste Facility	0	0	0	0	0	0	0	0	1,162
0001	4009	Hcb Classroom Building	40,365	2,955	2,518	0	1,727	0	0	0	0
0001	4030	Health & Wellness Center	0	0	0	0	1,395	0	0	0	0
0001	0077	Herbert D. Mendenhall Maintenance Complex	0	0	0	0	17,785	0	0	0	34,048
0001	0078	Herbert D. Mendenhall Maintenance Complex	0	0	0	0	3,347	0	0	0	7,643
0001	4029	Honors Scholars & Fellows	3,304	0	2,118	0	4,355	2,243	0	0	0
0001	0001	James D. Westcott Jr. Memorial Building	0	0	0	0	42,882	31,711	0	0	113
0001	4007	James E. 'Jim' King Jr. Life Sciences Building	0	14,395	4,058	49,226	17,636	2,673	0	0	0
0001	0116	James J. Love Building	8,763	4,628	2,428	6,427	33,569	0	0	0	0
0001	0037	James Robert Fisher Lecture Hall	4,985	0	0	0	81	0	0	0	0
0001	0041	James Velma Keen Building	0	268	1,835	21,489	23,966	0	0	0	0
0021	2021	Jim Moran Building	683	1,331	861	0	8,138	0	0	0	468
0012	4500	John R. Carnaghi Arts Building	3,886	38,852	0	10,496	8,681	11,723	0	0	386
0001	0038	Karl Dittmer Laboratory Of Chemistry	0	8,681	0	57,398	17,211	0	0	0	0
0001	0089	Karl O. Kuersteiner Music Building	3,636	22,747	842	1,529	4,480	10,389	0	0	399
0001	0035	Katherine B. Hoffman Teaching Laboratory Of Chemistry	4,367	31,291	0	0	2,566	0	0	0	0
0001	0025	Katherine Williams Montgomery Gymnasium	3,205	31,727	0	0	8,346	7,082	0	0	215
0001	4114	Kirby W. Kemper Off-Grid Zero Emissions Building	0	125	0	824	0	0	0	0	0
0001	4490	Labor And Construction Storage	0	0	0	0	0	0	0	0	625
0001	0047	Law Library	123	0	32,700	0	4,829	0	0	0	0
0001	0048	Law Rotunda	1,407	0	0	0	5,608	0	0	0	0
0001	4040	Law School Advocacy Center	1,017	7,948	243	0	17,934	0	0	0	0
0001	0042	Leroy Collins Research Building	0	0	0	28,290	5,833	0	0	0	0
0001	0454	Library Technology Services	0	0	10,426	0	2,200	0	0	0	0
0001	0019	Louis Shores Building	2,653	9,281	1,459	0	11,576	0	706	0	22
0001	4077	Maintenance Gas Pumps	0	0	0	0	0	0	0	0	676

B. Current Inventory

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services
0001	4078	Maintenance Shed 1	0	0	0	0	0	0	0	0	600
0001	4079	Maintenance Shed 2	0	0	0	0	0	0	0	0	672
0001	4080	Maintenance Shed 3	0	0	0	0	0	0	0	0	837
0001	4240	Manley R. Whitcomb Band Complex	0	0	0	0	78	1,113	0	0	0
0001	0135	Margaret R. Sandels Building	8,696	12,395	524	2,074	13,827	1,294	0	0	395
0002	0462	Marine Lab Administration	0	0	0	0	357	0	0	0	0
0002	0406	Marine Lab Adp/Boating	0	0	0	1,248	318	0	0	0	0
0002	0407	Marine Lab Classroom And Laboratory Building	934	828	0	0	0	0	0	0	0
0002	0262	Marine Lab Graduates And Gift Shop	0	0	0	573	268	0	0	0	0
0002	0408	Marine Lab Main Laboratory Building	0	0	0	4,192	0	0	0	0	0
0001	0443	Marriage And Family Clinic	0	0	0	0	116	0	0	0	0
0001	0478	Master Craftsman Studio	0	3,594	0	0	279	490	0	0	0
0001	0431	Mendenhall Annex	0	0	0	0	359	0	0	0	187
0001	0146	Michael Kasha Laboratory	0	0	0	13,907	9,119	0	0	0	150
0001	0055	Milton Carothers Hall	9,329	8,439	1,072	213	26,579	0	0	0	0
0005	0366	Mission Road Greenhouse	0	0	0	1,665	0	0	0	0	0
0005	0367	Mission Road Main House	0	0	0	2,194	372	0	0	0	1,314
0005	0230	Mission Road New Greenhouse	0	0	0	501	0	0	0	0	0
0001	0050	Mode L. Stone Building	13,616	6,791	954	0	45,840	0	194	0	0
0001	0264	Modern Languages	0	0	0	0	1,066	0	0	0	0
0008	8008	Morcom Aquatics Center	0	0	0	0	130	0	0	1,011	0
0008	8009	Morcom Mechanical Building	0	0	0	0	0	0	0	0	126
0008	8010	Multi-Purpose Education Facility	0	0	0	0	234	0	0	373	0
0001	0028	Norman E. Thagard Health Center Building	3,893	1,035	3,131	0	11,480	0	0	0	2,076
0008	0382	Nursery Bldg 1 - Trailer	0	0	0	0	361	0	0	0	0
0008	0383	Nursery Bldg 2 - Purple	0	0	0	0	81	0	0	0	0
0008	0384	Nursery Bldg 3 - Tools	0	0	0	0	0	0	0	0	58
0008	0395	Nursery Bldg 4 - Fertilizer	0	0	0	0	0	0	0	0	90
0008	0371	Nursery Carport	0	0	0	0	0	0	0	0	359
0008	0088	Nursery Grounds Greenhouse	0	0	0	0	0	0	0	0	3,064
0008	0056	Opera Scene Shop	0	6,298	0	0	302	0	0	0	0
0010	1014	Panama City Administrative Services Center	0	0	0	0	4,839	0	0	0	5,461
0010	1009	Panama City Auditorium	0	0	0	0	0	3,878	0	0	0
0010	1008	Panama City Bay Building	5,530	0	0	0	479	0	0	0	0
0010	1006	Panama City Office Building	0	0	0	0	4,028	0	0	0	119
0010	1007	Panama City Technology Building	9,269	1,318	0	0	2,796	0	0	0	0
0010	1004	Panama City Tractor Storage	0	0	0	0	0	0	0	0	174
0001	0020	Paul A. M. Dirac Science Library	1,291	584	47,378	524	20,722	0	0	0	0

B. Current Inventory

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services
0001	0086	Pearl Tyner Welcome Center	0	0	0	0	863	0	0	0	0
0008	0295	Property Records Warehouse 1	0	0	0	0	459	0	0	0	5,424
0008	0297	Property Records Warehouse 2	0	0	0	0	0	0	0	0	6,577
0001	4005	Psychology Department Auditorium	315	0	0	0	0	2,140	0	0	0
0001	4004	Psychology Department Building	5,300	3,155	779	47,397	34,985	106	0	0	0
0008	0018	Public Broadcast Center	0	378	0	0	12,319	627	17,491	0	0
0001	0008	Raymond F. Bellamy Building	25,128	8,023	763	1,854	56,251	0	504	0	0
0001	4501	Recycling Center Building 1	0	0	0	0	4,273	0	0	0	5,973
0001	4502	Recycling Center Building 2	0	0	0	0	1,715	0	0	0	1,701
0001	0132	Robert Henry Tully Gymnasium	3,829	1,361	0	0	9,775	0	0	49,140	0
0001	0134	Robert Manning Stroz Library	753	3,242	147,406	0	10,286	0	201	0	183
0001	0011	Roderick K. Shaw Building	0	0	0	0	11,571	0	0	0	0
0001	0072	Rowena Longmire Student Alumni Building	352	900	0	0	14,011	2,395	0	0	0
0001	0085	Sarah Landrum Cawthon Hall	0	371	0	0	32	0	0	0	0
0001	0079	Scott Speicher Tennis Center	0	0	0	0	527	0	0	1,739	0
0001	0476	State Storage Warehouse	0	0	0	0	1,267	0	0	0	13,003
0001	0379	Student Services Building	0	2,780	0	0	4,034	0	0	0	0
0001	4076	Tanner Equipment Shed	0	0	0	0	0	0	0	0	1,410
0018	0860	Technology Services Building	0	0	0	0	21,946	0	0	0	2,934
0001	2022	The Clock Building	0	0	0	0	18,940	0	0	0	0
0001	0470	The Lab - Building A	0	0	0	0	546	3,823	0	0	0
0001	0471	The Lab - Building B	0	2,365	0	0	0	0	0	0	0
0001	0091	The McIntosh Track And Field Building	0	0	0	942	576	0	0	0	0
0001	0436	Theatre (Fine Arts) Annex	736	6,262	0	0	3,081	0	0	0	381
0001	0945	Training Center At Stadium Place	0	0	0	0	1,212	0	0	0	0
0001	0223	University Center - Building A	297	18,800	2,742	2,301	97,903	0	0	440	0
0001	0224	University Center - Building B	2,325	4,177	0	0	7,227	1,334	0	621	0
0001	0225	University Center - Building C	4,929	10,000	437	1,765	60,303	0	0	1,536	1,568
0001	0226	University Center - Building D	0	138	0	0	4,798	0	0	3,177	0
0001	0205	Village Green Ausley House	0	0	374	0	1,327	0	0	0	0
0001	0203	Village Green Caldwell House	0	0	313	0	2,764	0	0	0	0
0001	0204	Village Green Damon House	0	0	0	0	2,207	0	0	0	0
0001	0202	Village Green Hobby-Harrison/Cawthon House	0	0	0	0	1,210	0	0	0	0
0001	0040	Vivian M. Duxbury Hall	4,971	9,625	3,214	349	11,353	0	0	0	0
0001	0490	Warehouse 3	0	0	0	0	941	0	0	0	11,838
0001	0255	Westcott Welcome Center	0	0	0	0	76	0	0	0	0
0008	8018	WFSU-TV Transmitter Bldg	0	0	0	0	0	0	376	0	0
0001	0054	Wiley L. Housewright Music Building	1,946	30,944	14,206	310	7,915	2,466	0	0	215

B. Current Inventory

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services
0001	0076	William A. Tanner Hall	0	0	0	0	9,917	0	0	452	2,428
0001	0004	William George Dodd Hall	879	434	1,222	0	18,621	3,055	0	0	0
0001	0017	William H. Johnston Building	19,050	31,639	16,616	456	16,817	1,231	0	0	237
0001	0006	Winthrop N. Kellogg Research Building	2,835	5,199	0	1,301	11,285	599	0	0	2,254
0001	0249	Zone 3 Maintenance	0	0	0	0	525	0	0	0	871
0001	4249	Zone 3 Maintenance Storage	0	0	0	0	0	0	0	0	209

C. Ineligible Space for Space Needs Calculation

This report includes the sum of the room areas rolled up at the building level.

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	0264	Modern Languages	0	0	0	0	1,066	0	0	0	0	The building was sold and relocated to TCC.

D. Space to be Demolished

This report includes the sum of the room areas rolled up at the building level.

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	0437	Employee Assistance Program Building	0	0	0	0	1,272	0	0	0	0	Foundation is failing.
0001	0292	Flammable Storage	0	0	0	0	0	0	0	0	218	Part of Academic Support Facility Project
0001	0293	Hazardous Waste Facility	0	0	0	0	0	0	0	0	1,162	Part of Academic Support Facility Project
0001	0078	Herbert D. Mendenhall Maintenance Complex	0	0	0	0	3,347	0	0	0	7,643	Part of Academic Support Facility Project
0001	0077	Herbert D. Mendenhall Maintenance Complex	0	0	0	0	17,785	0	0	0	34,048	Part of the Academic Support Facility Project
0001	4077	Maintenance Gas Pumps	0	0	0	0	0	0	0	0	676	Part of Academic Support Facility Project
0001	4078	Maintenance Shed 1	0	0	0	0	0	0	0	0	600	Part of Academic Support Facility Project
0001	4079	Maintenance Shed 2	0	0	0	0	0	0	0	0	672	Part of Academic Support Facility Project
0001	4080	Maintenance Shed 3	0	0	0	0	0	0	0	0	837	Part of Academic Support Facility Project
0001	0431	Mendenhall Annex	0	0	0	0	359	0	0	0	187	Part of Academic Support Facility Project

E. Leased Space to be Terminated

NO DATA TO REPORT

F. New Construction Projects

This report includes the sum of the room areas rolled up at the building level.

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	4507	Academic Support	0	0	0	0	22,000	0	0	0	55,000	Relocation of Facilities Complex.
0018	0870	IRCB	0	0	0	45,007	20,280	0	0	0	0	Fully funded and under construction.
0001	4540	Legacy Hall	33,416	9,116	10,858	0	71,946	0	0	0	0	Fully funded and under construction. This is the new Business Building.
0001	4093	Veterans Legacy Center	2,895	1,170	12,260	0	12,455	9,500	1,050	0	0	
0001	0054A	Wiley L. Housewright Music Building Addition	0	0	5,000	0	0	0	0	0	0	This project will contain E&G space funded with non-State sources. Non-State funded space consists of 1,180 Classroom, 7,750 Teaching Lab, 1,400 Office, 4,500 Aud./Exb.

G. Space to be Remodeled

This report includes the sum of the room areas rolled up at the building level.

Site ID	Building ID	Building Name	Project Type	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	0039	BIOLOGY UNIT I	Existing Space	1,344	6,711	0	26,273	11,507	0	0	0	2,404	
0001	0039	BIOLOGY UNIT I	Proposed Space After Remodeling	1,344	20,297	1,600	16,075	8,923	0	0	0	0	This project also is a renovation project.
0001	0039	BIOLOGY UNIT I	Net Impact to Space Needs	0	-13,586	-1,600	10,198	2,584	0	0	0	2,404	

0001	0114	ENGINEERING LAB BUILDING	Existing Space	0	0	0	6,106	861	0	0	0	0	
0001	0114	ENGINEERING LAB BUILDING	Proposed Space After Remodeling	0	0	0	6,106	861	0	0	0	0	Remodeling will reconfigure space within the same space categories and not increase NSF in any overbuilt categories. This project will also undergo renovation.
0001	0114	ENGINEERING LAB BUILDING	Net Impact to Space Needs	0	0	0	0	0	0	0	0	0	

0001	0036	GROVER LEE ROGERS BUILDING	Existing Space	3,009	1,009	706	7,959	17,739	0	0	0	2,220	
0001	0036	GROVER LEE ROGERS BUILDING	Proposed Space After Remodeling	3,009	4,682	706	4,432	17,593	0	0	0	1,524	Remodeling will convert Research Lab to Teaching Lab relocated from Karl Dittmer Laboratory of Chemistry.
0001	0036	GROVER LEE ROGERS BUILDING	Net Impact to Space Needs	0	-3,673	0	3,527	146	0	0	0	696	

G. Space to be Remodeled

Site ID	Building ID	Building Name	Project Type	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	4007	JAMES E. 'JIM' KING JR. LIFE SCIENCES BUILDING	Existing Space	0	14,395	4,058	49,226	17,636	2,673	0	0	0	
0001	4007	JAMES E. 'JIM' KING JR. LIFE SCIENCES BUILDING	Proposed Space After Remodeling	0	0	4,058	63,621	17,636	2,673	0	0	0	This project will take out all of the Teaching Labs (to be transferred to Biology Unit 1 - 0039) and construct new state-of-the-arts Research Labs.
0001	4007	JAMES E. 'JIM' KING JR. LIFE SCIENCES BUILDING	Net Impact to Space Needs	0	14,395	0	-14,395	0	0	0	0	0	
0001	0038	KARL DITTMER LABORATORY OF CHEMISTRY	Existing Space	0	8,681	0	59,696	17,531	0	0	0	0	
0001	0038	KARL DITTMER LABORATORY OF CHEMISTRY	Proposed Space After Remodeling	0	0	1,500	85,000	1,000	0	0	0	0	
0001	0038	KARL DITTMER LABORATORY OF CHEMISTRY	Net Impact to Space Needs	0	8,681	-1,500	-25,304	16,531	0	0	0	0	

G. Space to be Remodeled

Site ID	Building ID	Building Name	Project Type	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	0055	MILTON CAROTHE RS HALL	Existing Space	9,329	8,439	1,072	213	26,579	0	0	0	0	
0001	0055	MILTON CAROTHE RS HALL	Proposed Space After Remodeling	9,329	5,466	1,072	4,561	25,204	0	0	0	0	Remodeling will convert some teaching lab space and office space to research space resulting in a decrease in teaching lab and office space. No over built space category will increase. This building will also undergo renovation.
0001	0055	MILTON CAROTHE RS HALL	Net Impact to Space Needs	0	2,973	0	-4,348	1,375	0	0	0	0	
0001	0020	PAUL A. M. DIRAC SCIENCE LIBRARY	Existing Space	1,291	584	47,378	524	20,722	0	0	0	0	
0001	0020	PAUL A. M. DIRAC SCIENCE LIBRARY	Proposed Space After Remodeling	1,291	584	47,378	524	20,722	0	0	0	0	Remodeling will reconfigure space within the same space categories and not increase NSF in any overbuilt categories. This project will also undergo renovation.
0001	0020	PAUL A. M. DIRAC SCIENCE LIBRARY	Net Impact to Space Needs	0	0	0	0	0	0	0	0	0	

G. Space to be Remodeled

Site ID	Building ID	Building Name	Project Type	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	0006	WINTHROP N. KELLOGG RESEARCH BUILDING	Existing Space	2,835	5,199	0	1,301	11,285	599	0	0	2,254	
0001	0006	WINTHROP N. KELLOGG RESEARCH BUILDING	Proposed Space After Remodeling	2,835	5,199	5,400	1,301	11,285	599	0	0	0	Project is remodeling of existing space. This building will also undergo renovations.
0001	0006	WINTHROP N. KELLOGG RESEARCH BUILDING	Net Impact to Space Needs	0	0	-5,400	0	0	0	0	0	2,254	
0040	4042	C.C. - WINCHESTER BUILDING	Existing Space	0	0	0	0	14,404	0	0	0	30	
0040	4042	C.C. - WINCHESTER BUILDING	Proposed Space After Remodeling	0	0	0	0	14,300	0	0	0	0	Remodeling will reconfigure space within the same space categories and not increase NSF in any overbuilt categories. This project will also undergo renovation.
0040	4042	C.C. - WINCHESTER BUILDING	Net Impact to Space Needs	0	0	0	0	104	0	0	0	30	

H. Other Adjustments to Space

NO DATA TO REPORT

I. Leased Space in Current Inventory

NO DATA TO REPORT

J. Space to be Renovated

This report includes the sum of the room areas rolled up at the building level.

Site ID	Building ID	Building Name	Classroom	Teaching Lab	Study	Research Lab	Office	Auditorium/ Exhibition	Instructional Media	Gymnasium	Campus Support Services	Comments
0001	0039	Biology Unit I	1,344	20,297	1,600	16,075	8,923	0	0	0	0	This project also is a remodeling project.
0001	0038	Karl Dittmer Laboratory of Chemistry	0	8,681	0	59,696	17,531	0	0	0	0	This project also is a remodeling project.
0001	0055	Milton Carothers Hall	9,329	8,439	1,072	213	26,579	0	0	0	0	This space will be remodeled. Amounts shown are for renovation of space pre-remodeling.
0001	0020	Paul A. M. Dirac Science Library	1,291	584	47,378	524	20,722	0	0	0	0	This space will be remodeled. Amounts shown are for renovation of space pre-remodeling.
0001	0054	Wiley L. Housewright Music Building	1,946	30,944	14,206	310	7,915	2,466	0	0	215	
0001	0006	Winthrop N. Kellogg Research Building	2,835	5,199	5,400	1,301	11,285	599	0	0	0	This building will also undergo remodeling.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM Q



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
Campus Master Plan Minor Amendment

In September 2022, the Board of Trustees (BOT) adopted the University's current Campus Master Plan (CMP), which covers the years 2020 to 2030 (near-term and mid-term). It needs to be clarified that the Tallahassee Campus Main Site Campbell Stadium Improvements project has become two distinct projects. Also, the details on the map of the Overview and for the Support Facilities where projects are highlighted need to be corrected. The attached documents show the four pages within the adopted plan that require corrections.

There are no significant changes proposed for either the Tallahassee Campus Southwest Site or the Panama City Campus at this time.

By statutory definition, these corrections do not constitute a major or minor amendment and will not affect the Campus Development Agreement but are corrections for the record of the Campus Master Plan.

KC/lp
Attachments

TABLE MP.1.1 Near-Term Planning -Tallahassee Campus

New Construction and Remodeling/Renovations.

Figures # MC.MP.2	New Construction	Remodeling/Renovations
NC1	College of Business (Legacy Hall)	
NC4	Arena District Hotel	
NC6	Football Operations Facility	
NC13	Veterans Legacy Complex	
38		Dittmer Building Renovation
100		Blueprint's Campbell Stadium Project
100		Campbell Stadium Seating Upgrades

TABLE MP.2.1 Mid-Term Planning



New Construction and Remodeling/Renovations

Figure # MC.MP.3	New Construction	Remodeling/Renovations
NC29	Basketball Training Facility	
NC32	Residence Hall Replacement	
NC33	Residence Hall Replacement	
NC60	FSU Flying High Circus North Building	
NC61	FSU Flying High Circus South Building	
NC64	Reimagers Collaborative Center	
6		Kellogg Research Bldg. Remodeling
20		Dirac Library Info. Commons (Library Systems Improvements Phase 1)
54		Housewright Music Bldg. Addition, Remodeling and Renovation
55		Carothers Remodeling
114		Engineering Lab (ELB) Remodeling
132		Tully Gym Renovation
226		University Center Building D Renovation

FIGURE MC.MP.2

**TALLAHASSEE
CAMPUS MASTER
PLAN NEAR-TERM
(YEARS 1-5)**

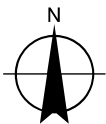
LEGEND:

-  **PROPOSED
RENOVATION/REMODEL**
-  **PROPOSED NEW
CONSTRUCTION**

SOURCE:
FSU FACILITIES PLANNING
TLCGIS

**FLORIDA STATE UNIVERSITY
TALLAHASSEE CAMPUS**

24 SEPTEMBER 2021
revised 2023



0 300 600 900 1,200 Feet

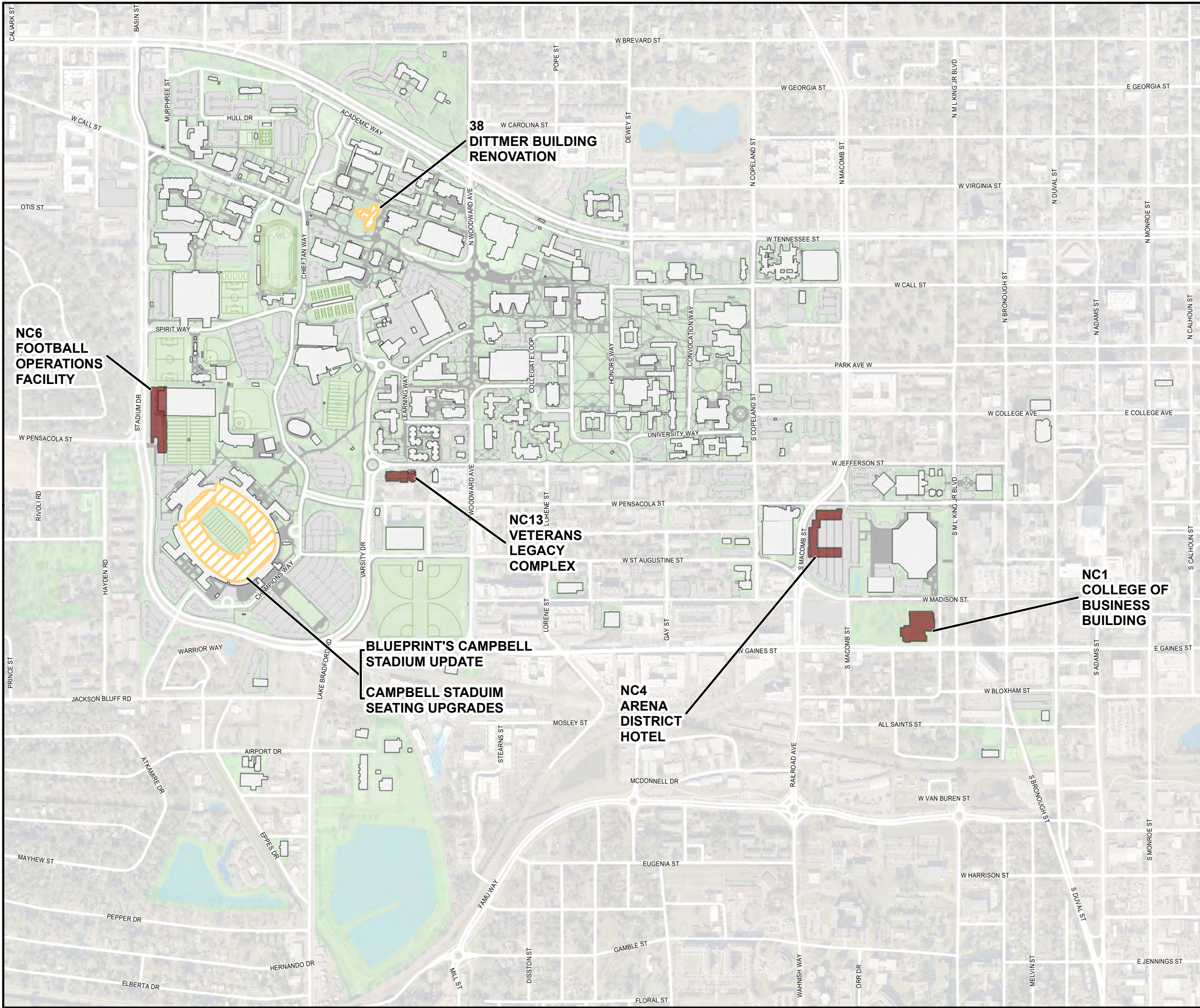


TABLE MP.1.1 Near-Term Planning -Tallahassee Campus

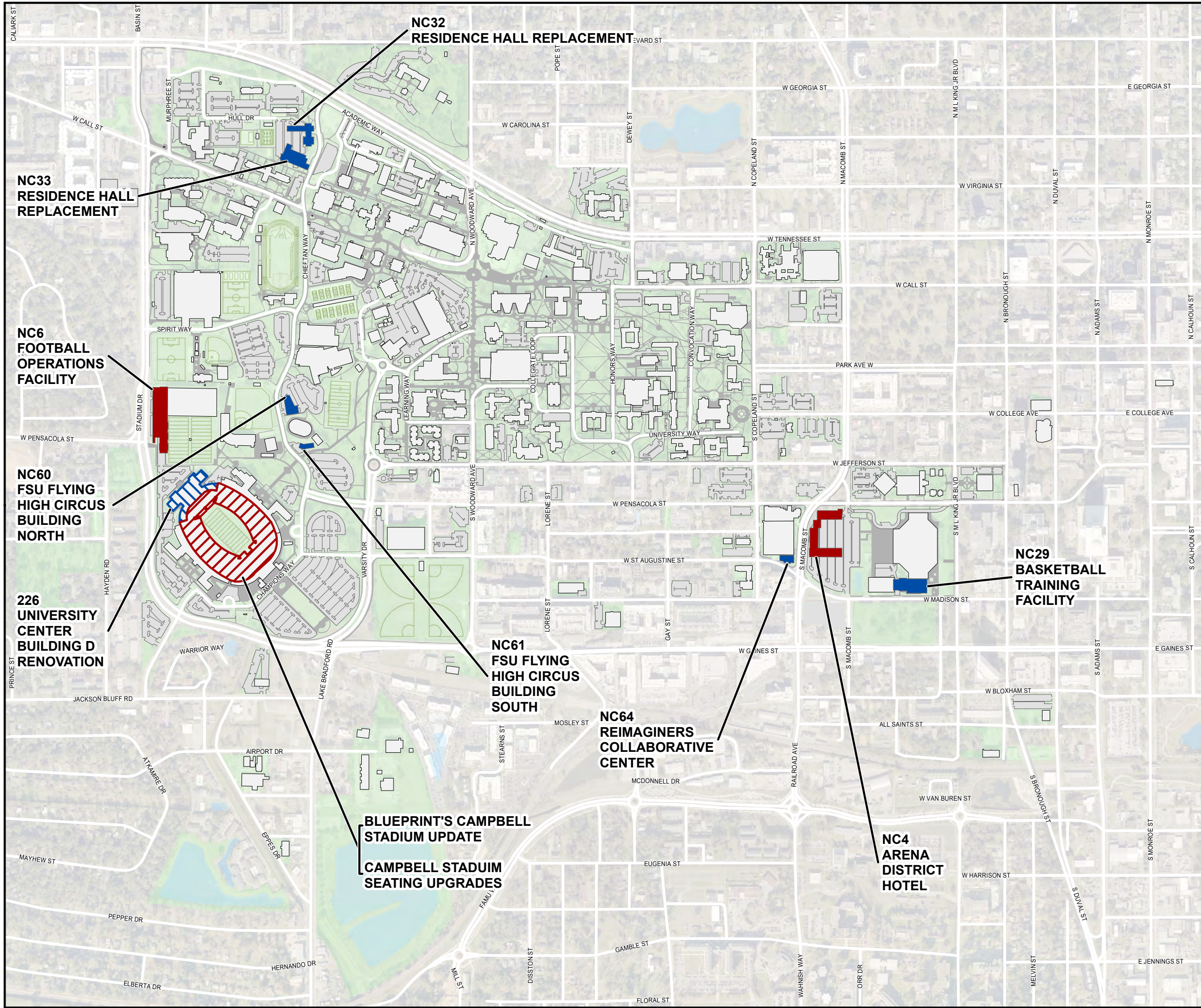
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FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM R



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
FSU-ER23-1 Waivers and Exemptions of Tuition and Fees [Emergency]
(FSU-2.02414 Waivers and Exemptions of Tuition and Fees)

The Florida Legislature and, in turn, the Florida Board of Governors periodically amend the laws regarding tuition and fee waivers. The Legislature generally provides for certain new mandatory waiver categories but, on occasion, makes them discretionary. The current FSU waiver Regulation automatically adopts all waivers designated as mandatory by the Legislature or BOG but has adopted permissive waivers individually. In the latest session, the legislature has created a specific new permissive waiver, for each “intercollegiate athlete receiving an athletic scholarship.” Immediate approval is needed to make this available for Fall, 2023 students and this proposed change will solve the recurring issue of specific board approval of new permissive waiver categories. It allows the President to approve such waivers subject to stated criteria. Such approved waivers would have to be consistent with university mission, financial resources and subject to any specific requirements or restrictions for that waiver category.

We request approval of this change as an Emergency Regulation to be effective immediately but only for 90 days as allowed by BOG Regulation Procedures. We also request approval to proceed through regular adoption for presentation at the next Board meeting.

I recommend your approval of this emergency amendment.

KC

SUMMARY OF PROPOSED FLORIDA STATE UNIVER EMERGENCY REGULATION

FSU-ER23-1 Waivers and Exemptions of Tuition and Fees

The proposed emergency regulations were approved by the Board of Trustees at its meeting on June 15, 2023, and take effect June 15, 2023, expiring in 90 days. More permanent parallel amendments will be presented to the Board of Trustees at its next meeting, currently scheduled for September 7-8, 2023.

The significant changes from the existing waiver regulation is additional language adopting discretionary waivers adopted by the Florida Legislature or Board of Governors.

SPECIFIC REASONS FOR FINDING AN IMMEDIATE DANGER TO THE HEALTH, SAFETY OR WELFARE:

This Emergency Regulation is necessary to allow statutory waiver(s) authorized but not mandated by the 2023 Florida Legislature to become effective immediately and be available to students in the Fall 2023 Semester. There is insufficient time to provide the full 30-day notice prior to the Board of Trustees June 15, 2023 meeting.

Therefore, an Emergency Regulation is needed which may be approved without prior notice but is only valid for 90 days. These proposed revision(s) with any further needed refinement will be submitted to the Board under normal procedure after proper 30 days' notice at its next meeting, currently scheduled for September 7-8, 2023.

REASON FOR CONCLUDING THAT THE PROCEDURE IS FAIR UNDER THE CIRCUMSTANCES: Adequate notice of the proposed action by the Board of Trustees was provided on the official webpage showing the agenda for presentation to the Board on June 15, 2023. Any interested or affected parties may object to the substance of the emergency regulation however it is beneficial to any recipient parties. The permanent changes will be fully noticed with opportunity for public comment prior to adoption.

AUTHORITY FOR THE PROPOSED UNIVERSITY REGULATION:

The authority for the proposed regulation is as follows: Florida Board of Governors Regulations 1.001, 6.0105; Florida BOG Regulation Development Procedure for State University Boards of Trustees.

UNIVERSITY OFFICIAL INITIATING THE REGULATION: Vice President for Finance and Administration

PROCEDURE FOR PROVIDING COMMENTS ON THE PROPOSED

UNIVERSITY REGULATION: Any person may submit written comments concerning the proposed regulation within 14 days of the date of this notice to:

Arthur R. Wiedinger, Jr.
Office of General Counsel
424 Westcott Building
Florida State University
Tallahassee, FL 32306-1400
Electronic address: awiedinger@admin.fsu.edu
850-644-8973 (fax)
850-644-4440 (phone)



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM S



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
Regulation Amendment FSU-2.010, Bicycle Parking and Traffic Code

There have been recent reported fires caused by electric bicycles, motorized scooters and similar devices stored inside buildings caused by their lithium batteries resulting in serious property loss and even death. This amendment would prohibit storage of electric bicycles, motorized scooters and similar electric battery powered devices inside university facilities except where specially designated.

Note that this regulation needs further revision to address recent statutory changes regarding micro mobility devices, electric scooters, electric bicycles and other similar devices. These revisions will be brought to the board in the near future, but this change seems more urgent.

I recommend your approval of this amendment.

KC

SUMMARY OF PROPOSED UNIVERSITY REGULATION AMENDMENT

FSU-2.010 Bicycle Parking And Traffic Code

There have been recent reported fires caused by motorized scooters, electric bicycles and similar battery powered vehicles stored inside buildings caused by their lithium batteries resulting in serious property loss and even death.

This amendment would prohibit storage of electric bicycles, motorized scooters and similar electric battery powered devices inside university facilities except where specifically designated.

AUTHORITY FOR THE PROPOSED UNIVERSITY REGULATION

The authority for the proposed regulation is as follows: BOG Regulations 1.001(3) (j), (6), (7) (g); 1009.24(14) (r) F.S.

UNIVERSITY OFFICIAL INITIATING THE REGULATION

Proposed amendment of this Regulation has been initiated by Richard Rind, Director of Transportation and Parking Services

PROCEDURE FOR PROVIDING COMMENTS ON THE PROPOSED UNIVERSITY REGULATION

Any person may submit written comments concerning the proposed regulation within 14 days of the date of this notice to:

Arthur R. Wiedinger, Jr.
Office of General Counsel.
424 Westcott Building
Florida State University
Tallahassee, FL 32306-1400
Electronic address: awiedinger@admin.fsu.edu
850-644-8973 (fax)
850-644-4440 (phone)

FSU-2.010 Bicycle Parking and Traffic Code

(1) General Information.

- (a) The provisions of this rule shall be applicable to all persons who operate or park a bicycle on the Florida State University campus at all times, including examination periods, term breaks, and registration periods.
- (b) All ordinances of the City of Tallahassee relating to Traffic which are not in conflict with or inconsistent with this rule are made a part thereof and are enforceable as provided herein.
- (c) The University reserves the right to designate and regulate the use of all its bicycle parking facilities, including the right to remove, or reallocate parking areas as the need arises. The responsibility of locating legal parking space rests with the operator of the bicycle. Lack of space will not be considered a valid excuse for violating parking regulations.

(d) Definitions.

- 1. Administering Agency. The Florida State University Department of Public Safety and Department of Environmental Health and Safety and Parking Services are vested with the authority necessary to enforce this rule.
- 2. Bicycle. Every vehicle propelled solely by human power, and every motorized bicycle propelled by a combination of human power and an electric helper motor rated at not more than 200 watts and capable of propelling the vehicle at a speed of not more than 10 miles per hour on level ground upon which any person may ride, having two tandem wheels, and including any device generally recognized as a bicycle though equipped with two front or two rear wheels. The term does not include such a vehicle with a seat height of no more than 25 inches from the ground when the seat is adjusted to its highest position or a scooter or similar device.

3. Bicycle Lane. That portion of a roadway restricted to the exclusive use of bicycles and so designated by signs and/or markings.
4. Bicycle Path. A route separate from roadways for the exclusive use of bicycles and so designated by signs and/or markings.
5. Campus. All property situated in the Tallahassee area that is under the control of The Florida State University.
6. Dual Use Sidewalk. A sidewalk on which both bicycle and pedestrian traffic is permitted and that is so designated by signs and/or markings.
7. Hazard. When a bicycle is parked or secured by chain or other device in a location the result of which creates a situation of risk, peril or danger of injury or destruction to property.
8. Operator. The person in actual physical control of a bicycle.
9. State. The State of Florida.
10. University. The Florida State University.
11. All other definitions cited in Section 316.003, F.S., and relating to bicycles and other motor vehicles are hereby accepted for use in this rule.

(2) Bicycle Registration.

- (a) All bicycles that are operated, parked, or stored on campus by any student or faculty or staff member of the University community are encouraged to voluntarily register their bicycles with the Department of Public Safety or Environmental Health and Safety. Bicycles not owned or operated by a member of the University student body, faculty or staff, or an employee of a University related agency or office can be operated or parked on the campus in accordance with this rule.

(b) The application form includes the following:

1. Full name and address of the owner(s).
2. The owner's FSU ID number.
3. Name and address of the Operator (if different from previous name and address).
4. Make, color, serial number, and model of the bicycle, or other identifying information.

(3) The Operation of Bicycles.

- (a) Every person operating a bicycle upon a public street shall do so in accordance with the traffic control devices and rules of the road that are applicable to motor vehicles under Florida law and regulations specified within this rule.
- (b) Mounted bicycles shall be operated only on a roadway, bicycle path, bicycle lane, or dual use sidewalk.
- (c) A person operating a bicycle shall do so as close to the right-hand side of the path, lane, sidewalk and roadway and with the flow of traffic.
- (d) Rules of the road applicable to motor vehicles shall apply to bicycles operated on bicycle paths unless this rule explicitly requires a different course of action. Wherever a usable path for bicycles has been provided adjacent to a roadway, bicycle riders shall use that path and not use the roadway.
- (e) After sundown, every bicycle shall be equipped with a lamp on the front exhibiting a white light visible from a distance of at least five hundred feet to the front and a lamp on the rear exhibiting a red light visible from a distance of five hundred feet to the rear. A red reflector meeting the requirements of this section may be used in lieu of the red

light. All such lamps and reflectors shall be in place and in operation whenever a bicycle is operated after sundown.

(f) All traffic signals, stop signs, yield signs, and other traffic control signs will apply to the operator of a bicycle. Traffic control signs or devices on a roadway parallel to a bicycle path shall also apply to the operator of a bicycle on such a path if that path leads into or crosses an area or street protected by the traffic control device.

(g) The operator of a bicycle shall at all times yield the right-of-way to pedestrians.

(4) Bicycle Parking.

(a) The Florida State University reserves the right to designate and regulate the use of all its bicycle parking facilities.

(b) The responsibility of locating legal parking space rests with the operator of the bicycle. Lack of space will not be considered a valid excuse or reason for violating parking regulations.

(c) A bicycle is forbidden to be parked and/or secured on a handicapped accessible ramp, either in part or totally, or in any manner that would restrict the movement of physically challenged persons.

(d) Bicycles shall be parked so as not to impede any form of pedestrian or vehicular movement. Prohibited areas include any area within six feet in front and to the side of any entrance to or exit from any building, within any sidewalk, on any access or egress ramp, or sidewalks, steps or stairs, in corridors, or motor vehicle parking spaces.

(e) A bicycle should be chained or locked only to a bicycle parking rack or to the locking device provided in bicycle parking areas. A bicycle, including specifically an electric bicycle or other device other than an automobile used for transportation and powered by a battery, may not be brought into FSU buildings except specifically designated parking facilities

(f) The Department of Public Safety and the Department of Environmental Health and Safety are authorized to cut security devices and remove for impoundment any bicycle parked or stored in violation of this rule. A bicycle will be impounded for any of the following reasons:

1. Parked in a manner so as to create a hazard, as defined in subparagraph (2)(f)7.
2. Abandoned.
3. Parked in a prohibited area as provided in paragraphs (4)(c) and (d).

(g) A person whose bicycle has been impounded may claim their bicycle within 30 days by contacting the Department of Public Safety or Department of Environmental Health and Safety. The burden of proving ownership shall rest with the person claiming the bicycle.

(h) An impounded bicycle not reclaimed within 30 days shall be considered to be abandoned and shall be disposed of by the University in accordance with Section 705.18, F.S.

(5) Enforcement Procedures.

(f) Any person whose actions result in a violation of this rule will be assessed a fine of \$10.00 per violation in accordance with Section 240.265, F.S.

(g) All fine assessments are payable at Parking Services.

(h) Alleged violators of this rule will have the same avenues of appeal as an operator of a motor vehicle in accordance with FSU Rule FSU-2.009, F.A.C.

Specific Authority BOG Regulation 1.001(3)(j) Law Implemented 240.263, 240.264, 240.265, 240.266, 705.18 FS. History—New 9-30-75, Formerly 6C2-2.10, Amended 3-7-95, _____

FSU-ER23-1 Waivers and Exemptions of Tuition and Fees

[showing change from existing FSU-2.02414 Waivers and Exemptions of Tuition and Fees]

(1) The Florida State University Board of Trustees may waive tuition and fees for purposes which support and enhance the mission of the university not otherwise in conflict with applicable law or regulation for specific defined categories of students by board approval.

(2) Tuition and fees are waived as provided below:

(a) Tuition and fees will be waived by the president or president's designee for participants in sponsored institutes and programs consistent with BOG 8.002(3).

(b) Tuition and fees are waived for the following where mandated in sections 112.19, 112.191, 112.1915, 1009.26, 1009.25, 1009.26, 1009.265, Florida Statutes and Board of Governors Regulation 7.007, 7.008, including any restrictions or qualifications provided therein. The President may waive tuition and/or fees where Florida Statute or Board of Governors Regulation permits the waiver as optional, stating the university may waive, consistent with university mission and financial considerations and including any applicable restrictions or qualifications.

(c) Unless provided otherwise through a university scholarship, full-time university employees who meet academic requirements may receive waivers of up to 6 credit hours of tuition-free courses per term on a space available basis. When applicable, the non-resident tuition fee is also waived.

(d) Non-resident students who are non-degree seeking are entitled to waiver of the non-resident fee if the hours generated by such students are non-fundable and the cost of the program of study is recovered from the fees charged to the students.

(e) Intern Supervisors – Persons who supervise interns for institutions with the State University System shall receive one non-transferable certificate (tuition and fee waiver) for each full academic term during which the person serves as an intern supervisor. This certificate will define what portion of tuition and fees are to be waived.

(f) Florida residents 60 years of age or older are entitled to waiver of tuition and fees as provided by Regulation FSU-2.0245, F.A.C., and Section 1009.26(4), F.S. and BOG 7.008(4).

(g) A student enrolled through the Florida Linkage Institutes Program within limits provided by BOG 7.008. pursuant to Section 288.8175(5)(b), (6), F.S.

(h) Out-of-state per credit hour fees for qualified graduate students from the Alabama and Georgia counties listed below may be granted waivers for attendance at the Panama City Campus, provided those students pay a \$20.00 differential out-of-state fee per credit hour: in Alabama-Baldwin, Barbour, Clarke, Coffee, Conecuh, Covington, Crenshaw, Dale, Escambia, Geneva, Henry, Houston, Mobile, Monroe, Pike and Washington; in Georgia- Baker, Decatur, Early, Miller and Seminole.

(i) Up to 100% of the out-of-state per credit hour fees for undergraduate students whose enrollment will ensure the continued progress of preeminence, performance, and other established academic metrics. These waivers shall be determined by the University Provost for the following categories-

1. Students in fine and performing arts programs (ex: Art, Dance, Music, and Theater);
2. Undergraduate students that demonstrate outstanding academic achievement upon admission; and
3. Students completing the First Year Abroad program requirements.

(j) Any tuition or fees waived or excepted by applicable Florida Statute or Board of Governors Regulation.

The university shall waive the activity and service, health, athletic, and material and supply fees assessed on a per credit hour only if a student's tuition is waived for all credit hours. If a student pays a portion of the assessed tuition and fees, that student shall pay in full, the activity, health, athletic, and material and supply fees assessed on a per credit hour basis.

Specific Authority BOG Regulation 1.001(3)(j); Reg. Procedure July 21, 2005. Law Implemented 112.19, 112.191, 112.1915, 1009.24(4), (5), 1009.25, 1009.26, 1009.265 FS., BOG 7.007, 7.008, 8.002, History—New 5-5-03, Amended 10-21-04, 11-20-20. Emergency Regulation Amendment _____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM T



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
FSU Athletics Association, Inc. \$116M Dunlap Football Center Financing

In compliance with the Board of Governors Debt Management Guidelines, The Board of Trustees must adopt a formal resolution(s) requesting the Board of Governors approval to issue debt in an amount not to exceed \$116,000,000 for the purpose of financing a portion of Dunlap Football Center Project.

I recommend approval of the attached resolution, authorizing the FSU Athletics Association to issue debt not to exceed \$116,000,000 for Dunlap Football Center.

KC

Attachments



**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
Project Summary
Florida State University Athletics Association, Inc.
Football Operations Facility**



Project Overview:

Florida State University Athletics Association, Inc. ("FSUAA"), a direct support organization ("DSO") of Florida State University ("FSU" or the "University"), is requesting approval from the Board of Governors ("BOG") to issue fixed rate, tax-exempt revenue bonds in an amount not to exceed \$110 million (the "Bonds") through the Division of Bond Finance ("DBF") to finance the construction of a football operations facility on the main campus of the University (the "Project"). In addition, the University is also seeking approval for FSUAA and DBF to refund the outstanding debt of FSU Financial Assistance Inc. ("FSUFA") in the future.

**Project
Description:**

FSU proposes to construct an approximately 150,000 gross square foot football operations facility on its main campus. When completed, the Project will serve as the new day-to-day home of FSU football operations. The Project is expected to include offices for coaches and staff, a locker room, meeting rooms, strength training and conditioning space, nutrition stations, recovery and rehabilitation resources, video production space, and a recruiting suite. Project construction is expected to commence in September 2023 and is expected to be completed in July 2025. The Project is included in FSU's Master Plan (attached hereto).

The Project will be administered by the University under the supervision of the Planning, Design, and Construction Department. The University plans to contract out the design and construction of each component of the Project. Vendors will be selected in compliance with Florida Statutes based on the size of each renovation component.

FSUAA was established in 2019 by the FSU Board of Trustees. Its purpose is to provide greater coordination, efficiency, and transparency for athletics-related fundraising and management. The FSUAA Board is comprised of five voting members, including the Chair of the FSU Board of Trustees, FSU's President, the Chair of Seminole Boosters, Inc. ("Seminole Boosters"), a DSO of the University. FSU's Director of Athletics serves as FSUAA's Chief Executive Officer. FSUAA's leadership structure provides a clearer chain of command and aligns decision-making among FSU athletics' institutional stakeholders.

Moving forward, FSU intends to increasingly integrate its athletics financials and utilize FSUAA as its primary financing platform. If approved, the Project would be the first debt issuance associated with FSUAA. Further, the authorization to refund existing FSUFA debt under the new FSUAA credit structure will enable the University to consolidate and streamline the structure of its athletics-related debt. FSUFA currently has six different series of bonds outstanding totaling \$122.4 million in par (the "FSUFA Bonds", and it is expected to close its lien on the revenues pledged to secure those bonds. The University will work with DBF to execute refinancings of the FSUFA Bonds when such transactions generate debt service savings. The structure of each refunding will comply with the Debt Management Guidelines, including level annual savings and no extension of maturities.

Site Location:

The Project will be constructed in the immediate vicinity of the football team's indoor practice facility at the Albert J. Dunlap Athletic Training Facility and Doak S. Campbell

Stadium, both of which are located in the southwest corner of FSU's main campus in Tallahassee.

**Project Demand/
Metrics:**

FSU football currently shares space at the Coyle E. Moore Athletic Center ("the Moore Athletic Center") with other FSU athletics programs. The Moore Athletic Center was originally built in the 1950s and has undergone occasional renovations in the years since. FSU has carefully assessed the current competitive landscape and concluded that additional renovation of the Moore Athletic Center would be insufficient to keep pace with the capital investments of peer football programs.

A recent study showed that FSU ranked 9th out of the 14 schools in its conference in facility area dedicated to football-specific use, with FSU football occupying approximately 26,000 less square footage than the conference average. Further, many of FSU football's regional competitors have extensively renovated, constructed, or announced the coming construction of state-of-the-art, dedicated football operations facilities, including University of Florida, Clemson University, University of Miami, Auburn University, and University of Georgia.

To sustain the recruitment, retention, and development necessary for FSU football to preserve its status as a nationally prominent program, it must offer facilities and amenities comparable to other major football programs in the southeast. The Project represents a major step in that direction with its integration of first-class performance resources into a dedicated, cohesive space.

FSU football's transition out of the Moore Athletic Center will make available at least 25,000 square feet of space for other FSU athletic programs to utilize for their operations.

**Start and
Completion Date:**

Groundbreaking and initial site preparation work commenced in December 2022. Construction is expected to begin in September 2023 and be completed by July 2025.

**Project Cost and
Financing Structure:**

The total estimated cost for the Project is \$138,000,000, consisting of \$24,000,000 of soft costs and \$114,000,000 of construction costs. The Project will be funded by an estimated \$104.5 million of bond proceeds through the issuance of fixed rate, tax-exempt revenue bonds by the Division on behalf of the University and FSUAA. The remainder of the cost of the Project is anticipated to be funded by approximately \$32.9 million in private capital gifts to FSU and/or Seminole Boosters. As of February 12, 2023, approximately \$28.6 million of donations for the football operations facility have been received, with another \$4.3 million expected by June 30, 2023.

FSU anticipates receiving additional donations in Fiscal Years 2024 through 2028, totaling \$22.1 million which is expected to be pledged to pay debt service on the Bonds. Finally, FSU expects to receive \$5.8 million in Project donations in Fiscal Years 2029 through 2032. These donations will be available to pay debt service on the Bonds but will not secure the debt.

The Bonds are currently planned to be structured with a final maturity of 20 years, in an amount not to exceed \$110 million. FSUAA anticipates structuring the Bonds with two components: the first with a 20-year level debt service structure, and the second with a front-loaded debt service schedule matching the expected receipt of donations for the Project over the next five fiscal years. The Bonds may be issued as a single series with larger earlier maturities, or the two components could be issued as separate series of bonds. FSUAA will work with DBF on the financing strategy that produces the best execution and lowest cost of borrowing possible.

**Security/Lien
Structure:**

The Debt will be secured by certain gross revenue streams contractually pledged to FSUAA by FSU's athletics department and Seminole Boosters, Inc. The pledged revenue streams include athletic conference distribution revenue, recurring annual Seminole Booster membership fees, Project-specific donations received within 5 years of issuance, sponsorships and advertising money, proceeds from ticket sales in excess of \$8.85 million, and game guarantees (collectively, the "Pledged Revenues").

Additionally, in compliance with the requirements for structural features in the Debt Management Guidelines and the limitations for securing debt under Section 1010.62, Florida Statutes, the donations for the football operations facility received within the first 5 years of issuance will be pledged to the Bonds. Donations received after the first 5 years of issuance will not secure the Bonds, though they may be used to pay debt service on the Bonds.

**Pledged Revenues
& Debt Service:**

The Pledged Revenue exceeded \$82 million in FY 2022 and is projected to exceed \$84 million in FY 2023. As a gross pledge of revenues, the maximum annual debt coverage of 6.10x in FY 2022 exceeds the 1.2x minimum required by the Debt Guidelines.

However, to gain perspective on how additional debt may affect the operations of FSU's athletics department and its DSOs, it must be emphasized that a majority of the Pledged Revenue collected by FSU and Seminole Boosters and pledged to the FSUAA debt is also used to pay ongoing operating expenses of FSU's athletics department and/or Seminole Boosters. While the Pledged Revenue is expected to grow in FY 2023, some of the sources of the Pledged Revenue tend to fluctuate based on the success of FSU's athletics programs (particularly its football team). Accordingly, there may be years where annual resources are insufficient to pay all expenses. FSUAA will have a gross lien on the Pledged Revenues. Therefore, if operating deficits occur, FSU's athletics department and/or Seminole Boosters will have to utilize available cash balances or reduce operating expenses because of the prioritized payment of debt service.

**Private Sector
Alternatives:**

The Project is a non-revenue producing facility that is intended to be operated and managed for the benefit of FSU football players, coaches, and staff. No private-sector alternative could realistically service that mission as singularly as FSU itself. Further, no private-sector alternative could provide the same level of proximity to FSU's football stadium, the Dunlap Athletic Training Facility, FSU classrooms, and other FSU students. FSU believes that the obvious convenience and efficiency associated with that proximity will enhance the quality of the football players' student-athlete experience and promote the recruitment and retention of players and coaches alike.

As indicated above, private contributions have been collected, and will continue to be collected, to fund a portion of the Project.

Approvals:

It is anticipated the FSU Board of Trustees and the boards of the relevant DSOs will approve the financing of the Project and the refinancing of all outstanding FSUFA debt under the FSUAA credit, prior to the June 2023 Board of Governors meeting.

Specific approval of the Project has been requested from the Legislature and is expected to be received during the 2023 legislative session, with an effective date of no later than July 1, 2023.

Method of Sale:	The Division will determine whether the Bonds will be sold through a competitive or a negotiated sale based upon market conditions and financing options available at the time of sale. At present, the Division anticipates issuing the Bonds through a competitive sale.
Selection of Professionals:	The Bonds will be issued through DBF, which has contracts with multiple outside professionals (including bond counsel, financial advisors, and verification agents) who will be engaged as necessary, all of which were selected through a competitive process.

Construction Costs

The total estimated cost for the project is \$138,000,000, consisting of \$24,000,000 of soft costs and \$114,000,000 of construction costs. The project is expected to start construction in September 2023 and be completed in July 2025. The estimated useful life of the facility is 50 years. The estimated draw schedule, assuming 24 equal monthly draws is provided below.

Month	Total Monthly Draw	% of Total
23-Sep	\$5,750,000	4.20%
23-Oct	5,750,000	4.20%
23-Nov	5,750,000	4.20%
23-Dec	5,750,000	4.20%
24-Jan	5,750,000	4.20%
24-Feb	5,750,000	4.20%
24-Mar	5,750,000	4.20%
24-Apr	5,750,000	4.20%
24-May	5,750,000	4.20%
24-Jun	5,750,000	4.20%
24-Jul	5,750,000	4.20%
24-Aug	5,750,000	4.20%
24-Sep	5,750,000	4.20%
24-Oct	5,750,000	4.20%
24-Nov	5,750,000	4.20%
24-Dec	5,750,000	4.20%
25-Jan	5,750,000	4.20%
25-Feb	5,750,000	4.20%
25-Mar	5,750,000	4.20%
25-Apr	5,750,000	4.20%
25-May	5,750,000	4.20%
25-Jun	5,750,000	4.20%
25-Jul	5,750,000	4.20%
25-Aug	5,750,000	4.20%
Total	\$138,000,000	100.00%

**STATE OF FLORIDA, BOARD OF GOVERNORS
FLORIDA STATE UNIVERSITY ATHLETICS ASSOCIATION
REVENUE BONDS, SERIES 2023A**

Estimated Sources and Uses of Funds

Sources of Funds

Bond Par Amount	\$	104,485,000	<i>Estimated bond sale amount based on an interest rate of 5.25% for 20 years</i>
Bond Contingency		11,515,000	<i>Contingency for bond sizing and donations on hand</i>
Total Par Amount	\$	116,000,000	
Football Operations Facility Donations on Hand		32,818,222	<i>Estimated Donations on Hand as of July 1, 2023</i>
Investment Earnings on Project Fund		3,058,837	<i>Estimated investment earnings at 2% assuming equal monthly draws</i>
Total Sources of Funds	\$	151,877,059	

Basis for Amounts

Uses of Funds

Project Cost	\$	138,000,000	<i>Planning, Design, Construction & Equipment</i>
Underwriter's Discount		2,320,000	<i>Estimated at 2% of par</i>
Costs of Issuance		250,000	<i>Estimated Costs of Issuance provided by DBF</i>
Contingency		11,307,059	<i>Contingency for bond sizing and donations on hand</i>
Total Uses of Funds	\$	151,877,059	

**State of Florida, Board of Governors
Florida State University Athletics Association
Revenue Bonds, Series 2023A**

Estimated Debt Service Schedule

Assumptions

Par Amount: \$ 116,000,000

Interest Rate: 5.25%

Term: 20 yrs

Structure: The bonds are structured with two components: an accelerated piece based on estimated receipt of donations for the Football Operations Facility over the next 5 years, and a piece with level debt service over 20 years.

Fiscal	5-year Accelerated Component			20-year Level D/S Component			Total		
Year	Principal	Interest	Debt Service	Principal	Interest	Debt Service	Principal	Interest	Debt Service
2024	\$ 4,610,000	\$ 925,313	\$ 5,535,313	\$ 2,895,000	\$ 5,164,688	\$ 8,059,688	\$ 7,505,000	\$ 6,090,000	\$ 13,595,000
2025	4,185,000	683,288	4,868,288	3,050,000	5,012,700	8,062,700	7,235,000	5,695,988	12,930,988
2026	3,570,000	463,575	4,033,575	3,210,000	4,852,575	8,062,575	6,780,000	5,316,150	12,096,150
2027	3,185,000	276,150	3,461,150	3,380,000	4,684,050	8,064,050	6,565,000	4,960,200	11,525,200
2028	2,075,000	108,938	2,183,938	3,555,000	4,506,600	8,061,600	5,630,000	4,615,538	10,245,538
2029				3,740,000	4,319,963	8,059,963	3,740,000	4,319,963	8,059,963
2030				3,940,000	4,123,613	8,063,613	3,940,000	4,123,613	8,063,613
2031				4,145,000	3,916,763	8,061,763	4,145,000	3,916,763	8,061,763
2032				4,365,000	3,699,150	8,064,150	4,365,000	3,699,150	8,064,150
2033				4,590,000	3,469,988	8,059,988	4,590,000	3,469,988	8,059,988
2034				4,835,000	3,229,013	8,064,013	4,835,000	3,229,013	8,064,013
2035				5,085,000	2,975,175	8,060,175	5,085,000	2,975,175	8,060,175
2036				5,355,000	2,708,213	8,063,213	5,355,000	2,708,213	8,063,213
2037				5,635,000	2,427,075	8,062,075	5,635,000	2,427,075	8,062,075
2038				5,930,000	2,131,238	8,061,238	5,930,000	2,131,238	8,061,238
2039				6,240,000	1,819,913	8,059,913	6,240,000	1,819,913	8,059,913
2040				6,570,000	1,492,313	8,062,313	6,570,000	1,492,313	8,062,313
2041				6,915,000	1,147,388	8,062,388	6,915,000	1,147,388	8,062,388
2042				7,280,000	784,350	8,064,350	7,280,000	784,350	8,064,350
2043				7,660,000	402,150	8,062,150	7,660,000	402,150	8,062,150
Total	\$ 17,625,000	\$ 2,457,263	\$ 20,082,263	\$ 98,375,000	\$ 62,866,913	\$ 161,241,913	\$ 116,000,000	\$ 65,324,175	\$ 181,324,175

**State of Florida, Board of Governors
Florida State University Athletics Association
Revenue Bonds, Series 2023A**

Consolidated Debt Service Schedule - FSU Athletics Association and FSU Financial Assistance Inc.

	FSU Athletics Association			FSU Financial Assistance Inc. ¹			Aggregate		
Fiscal	Estimated 2023A Bonds			Outstanding Bonds			FSUAA & FSUFA		
Year	Principal	Interest	Debt Service	Principal	Interest	Debt Service	Principal	Interest	Debt Service
2023	-	-	-	\$ 5,155,000	\$ 4,847,015	\$ 10,002,015	\$ 5,155,000	\$ 4,847,015	\$ 10,002,015
2024	\$ 7,505,000	\$ 6,090,000	\$ 13,595,000	5,335,000	4,665,693	10,000,693	12,840,000	10,755,693	23,595,693
2025	7,235,000	5,695,988	12,930,988	5,665,000	4,439,494	10,104,494	12,900,000	10,135,481	23,035,481
2026	6,780,000	5,316,150	12,096,150	5,915,000	4,210,038	10,125,038	12,695,000	9,526,188	22,221,188
2027	6,565,000	4,960,200	11,525,200	6,105,000	4,013,625	10,118,625	12,670,000	8,973,825	21,643,825
2028	5,630,000	4,615,538	10,245,538	6,320,000	3,784,831	10,104,831	11,950,000	8,400,369	20,350,369
2029	3,740,000	4,319,963	8,059,963	6,570,000	3,542,641	10,112,641	10,310,000	7,862,603	18,172,603
2030	3,940,000	4,123,613	8,063,613	6,800,000	3,309,525	10,109,525	10,740,000	7,433,138	18,173,138
2031	4,145,000	3,916,763	8,061,763	7,065,000	3,018,331	10,083,331	11,210,000	6,935,094	18,145,094
2032	4,365,000	3,699,150	8,064,150	7,415,000	2,690,081	10,105,081	11,780,000	6,389,231	18,169,231
2033	4,590,000	3,469,988	8,059,988	3,345,000	2,454,500	5,799,500	7,935,000	5,924,488	13,859,488
2034	4,835,000	3,229,013	8,064,013	3,495,000	2,302,063	5,797,063	8,330,000	5,531,075	13,861,075
2035	5,085,000	2,975,175	8,060,175	3,645,000	2,154,188	5,799,188	8,730,000	5,129,363	13,859,363
2036	5,355,000	2,708,213	8,063,213	3,800,000	1,999,938	5,799,938	9,155,000	4,708,150	13,863,150
2037	5,635,000	2,427,075	8,062,075	3,960,000	1,836,997	5,796,997	9,595,000	4,264,072	13,859,072
2038	5,930,000	2,131,238	8,061,238	4,135,000	1,664,875	5,799,875	10,065,000	3,796,113	13,861,113
2039	6,240,000	1,819,913	8,059,913	4,310,000	1,488,447	5,798,447	10,550,000	3,308,359	13,858,359
2040	6,570,000	1,492,313	8,062,313	4,490,000	1,307,756	5,797,756	11,060,000	2,800,069	13,860,069
2041	6,915,000	1,147,388	8,062,388	4,675,000	1,119,569	5,794,569	11,590,000	2,266,956	13,856,956
2042	7,280,000	784,350	8,064,350	4,880,000	920,769	5,800,769	12,160,000	1,705,119	13,865,119
2043	7,660,000	402,150	8,062,150	5,090,000	710,731	5,800,731	12,750,000	1,112,881	13,862,881
2044				4,535,000	507,131	5,042,131	4,535,000	507,131	5,042,131
2045				4,730,000	310,250	5,040,250	4,730,000	310,250	5,040,250
2046				4,935,000	104,869	5,039,869	4,935,000	104,869	5,039,869
Total	\$ 116,000,000	\$ 65,324,175	\$ 181,324,175	\$ 122,370,000	\$ 57,403,355	\$ 179,773,355	\$ 238,370,000	\$ 122,727,530	\$ 361,097,530

¹ Breakdown of FSU Financial Assistance Inc. debt by series is provided on the following page.

Description of Security

The Bonds will be secured by a senior lien on certain gross revenues generated by FSU's Athletics Department and Seminole Boosters. The pledged revenue streams include athletic conference distribution revenue, annual Booster membership fees, Project-specific donations received within five years of issuance, sponsorships and advertising money, proceeds from ticket sales in excess of \$8.85 million, and game guarantees (collectively, the "Pledged Revenues").

The Bonds will be secured by and payable from the Pledged Revenues pursuant to Section 1010.62(2)(a), Florida Statutes, which allows revenue bonds to be issued to finance or refinance capital outlay projects secured by or payable from the revenues authorized for such purpose, including those revenues derived from or received in relation to sales and services of auxiliary enterprises or component units of the University, including athletic activities or other similar services.

Additionally, in compliance with the requirements for structural features in the Debt Management Guidelines, the donations for the football operations facility received within the first 5 years of issuance will be pledged to the Bonds. Donations received after the first 5 years of issuance will not secure the Bonds, though may be used to pay debt service on the Bonds.

Historical and Projected Debt Service Coverage

¹ Conference Distribution Revenues in FY21 are net of \$1.85M of rent paid by the Athletic Department to FSU Financial Assistance, Inc. (a DSO of the University). The annual rent is typically paid with ticket revenues, but those revenues were insufficient to support the rent payment in FY21 due to the impacts of COVID-19.

² Represents annual ticket revenues less \$7 million pledged to FSUFA bonds and \$1.85 million of athletic department rent pledged to FSUFA. In Fiscal Year 2021, ticket revenues were less than \$8.85 million due to COVID-19.

³ Gifts and donations for the Football Operations Facility are only pledged to the bonds in FY24 - FY28. Donations prior to FY24 will be used to partially fund construction of the facility. Donations received after FY28 may be used to pay debt service on the bonds, but will not secure the debt. The bonds will be structured with an accelerated debt service structure based on projected receipts of donations over that five year period; the 5-year period is in keeping with the limitations required in Florida Statutes and SUS Debt Mgt Guidelines for debt secured with donations.

Legislative Approval

Legislative approval for the football operations facility project is being sought in the current legislative session and is expected to be included in the 2023 appropriations bill, which is expected to be effective by July 1, 2023.

Debt Management Policy

The issuance of the Bonds is expected to be in compliance with the State University System Debt Management Guidelines adopted by the Board of Governors, the University's debt management policy, and applicable law.

Conclusion and Recommendation Regarding Method of Sale

Florida State University (the "University") proposes to finance the construction of a football operations facility with revenue bonds, the first issuance under a new credit structure. The Debt Management Guidelines established by the Board of Governors require that prior to issuing any debt obligations by negotiated sale, an analysis be done to assess the relative benefits of a negotiated sale versus a competitive sale.

Based on the analysis of the characteristics of the proposed Florida State University Athletics Association Revenue Bonds, the University and the Division of Bond Finance anticipate issuing the bonds via competitive sale. If a determination is made to consider issuing the bonds through a negotiated sale, a detailed negotiated sale analysis will be provided.

Competitive Selection Process

A description of the process is included in the Project Summary.

Project Background

The Florida State football program is well known and respected across the NCAA Division-1 landscape due to past success and recent championships. With a total of 3 National Championships, 18 conference titles and numerous athletes drafted into the NFL, the program has developed a new level of excitement within the University and region. With the advancement of alternative recovery and the value placed on student-athlete development, training facility design has become a top priority for athletic programs seeking the highest level of performance and success. Also, recruiting has evolved and facility design has proven to be a major influence in attracting the brightest and most talented level of student-athlete. In recent years, the NCAA has adopted new rules and guidelines for football programs that have spurred growth within staff departments and the coaching ranks, as well as creating new player development areas.

The Athletic Department is analyzing and developing a plan for the future of the Florida State football program. Included in that idea is the introduction of a new stand-alone and dedicated football training facility.

Another influencing factor is the climate and its impact on football operations. The State of Florida and in particular, the panhandle can reach higher than normal temperatures and humidity percentages year round with the abundance of sunlight. Many times, these conditions trigger heavy rain and lightning storms with the most severe occurring between June and August. Tallahassee receives an average of 65 inches of rain annually. This equates to rainfall in one of every three days.

By consolidating the football operations including the existing indoor practice facility, outdoor practice fields and new football operations facility, the influence of weather conditions will be much less impactful on player and staff circulation and overall football operations. By connecting the new football operations facility with the existing indoor practice facility, there will be seamless connectivity for players, coaches and staff before, during and after practice. Currently, players, coaches and staff need to exit the existing Coyle E Moore Center and walk a considerable distance for cover and safety during a lightning storm or heavy rain event. This new facility will minimize that concern and greatly reduce any risk of injuries.

Project Description

Currently the football program (players, coaches and staff), reside in the north end zone of Doak Campbell Stadium – the Coyle E. Moore Athletics Center. The football program shares many of the training and meeting space amenities with all of Florida State's 500 plus student-athletes along with athletic department staff and general students.

The original facility located in the north end zone was constructed in the 1950s as a football field house. After 50 years of renovation and growth within and around the facility, the Coyle E. Moore Center completed a major renovation in 2005 in which the Athletics Department offices moved back into the newly rebuilt facility. With this renovation came a significant increase in user groups sharing facilities with a myriad of athletic and administrative activities occurring daily, year round. Florida State Athletics decided to embark on a study that would evaluate the efficiency of their current facilities while simultaneously understanding where their football program ranks with other comparable institutions in both the ACC and NCAA Division 1.

A recent study showed that Florida State ranked 9 out of 14 ACC institutions in facility area dedicated to football-specific use with only 41,000 square feet. The average of all ACC institutions is 67,000 square feet with three over 100,000 square feet.

Additionally, FSU ranked 8 out of 14 institutions in spending on football-specific (non-stadium) facilities since 2013.

With the outcome of a feasibility study, Florida State University and the Athletic Department chose to design

and construct a new Football Operations Facility immediately adjacent to the existing Albert J. Dunlap Athletic Training Facility (Indoor) and the current outdoor practice fields. This facility will include all day-to-day operations for the players, staff and coaches.

With a gross building size of approximately 150,000 square feet, the new Football Operations Facility will provide a large increase in overall meeting space, player areas (locker room, lounge, recovery, etc.), coach's office areas and training space. This facility will be designed to allow for future growth as well as additional amenities for the football program. The facility will be an exciting new home for the Florida State football program and also allow for additional spaces for other student-athlete use in the existing Coyle E. Moore Athletics Center.

Goals and Objectives

The strategic committee for the new Football Operations Facility consisted of staff from the athletic department, campus facilities and coaching department and developed goals and objectives to guide vision strategies, programming and design of the overall project. The goals were developed around 6 project "drivers": 1) Efficiency, 2) Exclusivity, 3) Championships, 4) Innovation, 5) Player Development, and 6) Tradition.

Efficiency:

The efficiency of this building design will help student-athletes flow and circulate in and around the facility in a timely manner. Key adjacencies between spaces will be an important focus of this new facility.

Exclusivity:

The current football program resides in a facility with multiple user groups, campus students and public access which becomes a daily challenge for staff, coaches and player communication. This facility will explore multiple options to screen this type of interaction and limit access giving more privacy and control back to the football program.

Championships:

Florida State University is focused on winning championships at every level. This facility will showcase and highlight the past successes and future potential. The new spaces located within the football operations facility will enhance the overall efficiency and space allocation needed to train, teach and learn at the highest level.

Innovation:

The design team will explore current technologies to achieve and deliver the finest level of quality for Florida State University. New technological advancements have given facilities the ability to achieve a superior level of communication and teaching for coaches and players.

Player Development:

The Football Operations Facility will engage and teach student-athletes all necessary tools required to succeed at the highest level. Larger lounge areas, nutrition bars, hydration stations, etc. will be included to improve every aspect of the student-athlete's physical and mental development.

Tradition:

The football program at Florida State University has a rich and colorful history and strong winning

tradition. This new football operations facility will not only showcase the foundation of that success but include many elements that build upon it for the future.

A RESOLUTION AUTHORIZING THE ISSUANCE OF DEBT AND REQUESTING THE FLORIDA BOARD OF GOVERNORS TO APPROVE THE ISSUANCE OF SUCH DEBT TO FINANCE THE CONSTRUCTION OF A FOOTBALL OPERATIONS FACILITY FOR FLORIDA STATE UNIVERSITY ON ITS MAIN CAMPUS; AND PROVIDING AN EFFECTIVE DATE.

BE IT RESOLVED BY THE FLORIDA STATE UNIVERSITY BOARD OF TRUSTEES:

Section 1. The Florida State University Board of Trustees (the “Board of Trustees”) hereby authorizes the issuance of tax-exempt debt by the Division of Bond Finance on behalf of Florida State University Athletics Association, Inc. (“FSUAA”), a University direct support organization (“DSO”), and requests the State University System Board of Governors (the “Board of Governors”) to approve the issuance of tax-exempt debt in an amount not to exceed \$116,000,000 (the “Bonds”) for the purpose of financing (i) the construction of a football operations facility (the “Project”) on the main campus of Florida State University (the “University” or “FSU”) to be operated by the University; (ii) a debt service reserve, if necessary; and (iii) certain costs relating to the issuance of the Bonds.

Section 2. Additionally, the Board of Trustees authorizes FSUAA to refund all or a portion of any outstanding bonds previously issued by FSU Financial Assistance, Inc. (“FSUFA”) and requests the Board of Governors to approve the vesting of such authority in FSUAA. The requisite approval will facilitate the University’s plan to further integrate its athletics financials and stakeholders by utilizing FSUAA as its primary financing platform.

Section 3. The Project will consist of an approximately 150,000 gross square foot facility that will serve as the new day-to-day home of FSU football operations. The facility is expected to include features such as offices for coaches and staff, a locker room, meeting rooms, strength training and conditioning space, nutrition stations, and recovery and rehabilitation resources. The Project is reflected on the approved master plan for the University and is consistent with the mission and strategic plan of the University because it will provide additional space and resources to meet the needs of FSU student-athletes. Project construction is expected to commence in September 2023 and is expected to be completed in July 2025. Proceeds of the Bonds will not pay for all the costs of construction of the Project; as of February 12, 2023, approximately \$28.6 million in private capital gifts to the University and/or Seminole Boosters, Inc. (“Seminole Boosters”) have been received, with another \$4.3 million expected by June 30, 2023. FSU also projects receiving additional donations in Fiscal Years 2024 through 2028 totaling \$22.1 million, which are expected to be pledged to pay debt service on the Bonds.

Approval of the Board of Governors, and legislative approval of the Project pursuant to the 2023-24 General Appropriations Act, will be obtained. Proceeds of the Bonds will not be used to finance operating expenses of the University or its athletics DSOs.

The Board of Trustees hereby expresses its intention for the University to be reimbursed from proceeds of this tax-exempt financing for capital expenditures to be paid by the University in connection with the incurrence of debt for the purpose of acquiring, constructing, equipping, and installing the Project. The University expects to use legally available funds to pay such costs, including, but not limited to, capital expenditures, costs of design, engineering, retrofitting, and other costs associated with the incurrence of debt. It is reasonably expected that the total amount of debt to be incurred, in one or more financings, by the University with respect to the Project will not exceed \$116,000,000. This Resolution shall constitute a “declaration of official intent” within the meaning of Treas. Reg. § 1.150-2 (Proceeds of bonds used for reimbursement) promulgated pursuant to the Internal Revenue Code of 1986, as amended, with respect to the debt incurred, in one or more financings, to finance the Project.

Section 4. The Bonds will be secured by certain gross revenue streams contractually pledged to FSUAA by FSU’s athletics department and Seminole Boosters, specifically athletic conference distribution revenue, recurring annual Seminole Booster membership fees, Project-specific donations received within 5 years of issuance, sponsorships and advertising money, proceeds from ticket sales in excess of \$8.85 million, and game guarantees (collectively, the “Pledged Revenues”). FSUAA is legally authorized to secure the Bonds with the Pledged Revenues pursuant to Section 1010.62, Florida Statutes. The University is committed to ensuring that sufficient revenue will be generated to fulfill FSUAA’s debt service obligations with respect to the Bonds.

Section 5. It is expected that the Bonds will be sold through a competitive sale. The Bonds will mature not more than 30 years after issuance, including any extensions or renewals thereof. The Project has an estimated useful life of 50 years, which exceeds the anticipated final maturity of the Bonds. It is expected that the Bonds will bear interest at a fixed interest rate.

Section 6. The Board of Trustees will comply with all requirements of federal and state law relating to the Bonds, including, but not limited to, laws relating to maintaining any exemption from taxation of interest payments on the Bonds and continuing secondary market disclosure of information regarding the Bonds, if necessary. The University will promptly notify the Division of Bond Finance of the State Board of Administration (the “Division”) of any information required to be disclosed pursuant to the Continuing Disclosure Agreement for the Bonds and will respond to requests for information from the Division in a timely manner.

Section 7. The University and FSUAA will comply with the Board of Governors' Debt Management Guidelines and the debt management policy of the University.

Section 8. The Chair and Chief Executive Officer of FSUAA, the University President, the University Vice President, the Senior Vice President for Finance and Administration, and other authorized representatives of FSUAA, the University, and the Board of Trustees are hereby authorized to take all actions and steps, to execute all instruments, documents, and contracts, and to take all or actions, as they may deem necessary or desirable in connection with the execution, sale, and delivery of the Bonds.

Section 9. In making the determination to finance the Project, the Board of Trustees has reviewed the information attached to Appendix A, attached hereto.

Section 10. This Resolution shall become effective immediately upon its adoption, subject to approval of the Board of Governors and legislative approval of the Project pursuant to the 2023-24 General Appropriations Act.

ADOPTED this ____ day of _____, 2023.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

Legislative Affairs Information Item



Legislative Session 2023

Policy and Budget Brief*

Fiscal Year 2023-2024

June 7, 2023

*Pre-vetoes



TRUSTEE CONFIRMATION



Justin Roth



Jim Henderson

SB 7026- HIGHER EDUCATION FINANCES



Section 5- Bonus Scheme

Through Committees	As Enrolled
Added 5% cap on employee bonuses.	Removed cap.

SB 846- FOREIGN COUNTRIES OF CONCERN

As Filed	As Enrolled
Required institutions to annually report all agreements, partnerships, contracts etc. with any entity in <u>any foreign country</u> .	Limits this report to foreign countries <u>of concern</u> .

SB 266/HB 999- HIGHER EDUCATION



Section 1 - BOG Review of Mission

As Filed	As Enrolled
BOG Review university programs for any major or minor in CRT, Gender Studies, or Intersectionality etc.	BOG Review university programs for any curriculum that violates the Florida Educational Equity Act.

Section 1 - Strategic and Accountability Plan

As Filed	As Enrolled
Strategic Plan must include metrics and standards relating to the education for citizenship of the constitutional republic.	Removed.
Accountability Plan must document efforts to promote the education for citizenship of the constitutional republic.	Removed.

Section 1 - Post-tenure Review

As Filed	As Enrolled
Authorizes universities to initiate a post-tenure review of faculty member <u>at any time</u> with cause, at the call of the BOT Chair.	Amended the existing provision that authorizes the BOG to adopt a 5-year post-tenure review regulation from "may" to "shall". (BOG already adopted regulation).

Section 2 - Preeminence

As Filed	As Enrolled
Added a new metric for Preeminent Institutions must have \$50m in research expenditures that benefit STEM-related businesses employing Florida residents.	\$50m in STEM-related research expenditures, <u>including federal research expenditures</u> .

Section 3 - Personnel Hiring

As Filed	As Enrolled
BOT is responsible for hiring faculty. President may provide recommendations to the BOT. BOT may only delegate authority to the President.	President is the hiring authority, however, may delegate authority to individuals on the university's executive management team within the President's office, to the provost, or to the individual deans.

Section 3 - BOT approval of President's Executive Team/Personnel Evaluations

As Filed	As Enrolled
BOT must <u>confirm</u> president's executive team. Limits on duties provided. BOT must annually review performance evaluations for personnel earning <u>\$100k</u> or more.	BOT must have procedures for the review of President's executive team. BOT must annually review performance evaluations for personnel earning <u>\$200k</u> or more, and this can be done in <u>summary or written format</u> .

Section 4 - Prohibited Expenditures

As Filed	As Enrolled
Prohibit the use of any funds, regardless of source to promote any programs or campus activities that support DEI and CRT.	Prohibit the use of any funds, regardless of source to promote DEI but provides <u>extensive</u> list of exemptions (See SB 266 summary).

Section 9 - General Education

As Filed	As Enrolled
Removed current ability to exceed 5-course maximum on subject areas.	Maintained ability to exceed 5-course limit.
Prohibited CRT curriculum; radical feminism etc.	No reference to specific subject areas.
Required 3-year reviews of core course requirements.	Review to occur every 4 years.
Requirement that Gen Ed courses meet a 50% threshold for institutions who offer the same course (20/ 40 public).	Does not include this requirement.

Section 12 - BOGO

BOGO - limit to two teacher prep programs chosen by the BOG

Through Committees	As Enrolled
Expands BOGO waiver to include state-approved teacher preparation programs.	Expands BOGO waiver to include <u>two</u> state approved teacher preparation programs, as identified by the BOG.

2023 End-of-Session Bill Highlights

HB 7B: Intercollegiate Athlete Compensation and Rights by Rep. Chip LaMarca (R- Lighthouse Point)

This bill removed certain restrictions relating to Name, Image, and Likeness (NIL). Maintained educational provisions and expanded the scope of the workshops to include entrepreneurship. This bill provided liability protection for postsecondary institutions and their employees related to the loss of an athlete's NIL compensation due to routine decisions.

HB 7B was signed into law by the Governor on February 16, 2023, and took effect immediately.

HB 931: Postsecondary Educational Institutions by Rep. Spencer Roach (R- North Fort Myers)

- Prohibits the use of political loyalty tests in an institution's hiring, admissions, or promotion processes
- Requires each state university to establish an Office of Public Policy Events (OPPE), which must organize, publicize, and stage debates or group forums that address a range of public policy issues.
- Designates the Florida Student Association (FSA) as the nonprofit advocacy group for State University System (SUS) students and requires the FSA president's due process rights be protected to the extent other students participating in student government activities have their due process rights protected. The chancellor of the BOG is authorized to designate an alternate entity if the FSA fails to meet the standard established in law
- The fiscal impact of the bill can be absorbed within existing resources

HB 931 was signed into law by the Governor on May 15, 2023 and will take effect on July 1, 2023.

SB 274: Nursing Education Pathway for Military Combat Medics by Sen. Brian Avila (R- Hialeah Gardens)

Expands existing law for awarding postsecondary credit for military training and education courses to include the application of military combat medic training credit or clock hours in an accredited nursing education program. The process, as established by the Department of Education Articulation Coordinating Committee (ACC), must be approved by the BOG and SBE.

SB 274 was signed into law by the Governor on May 26, 2023, and took effect immediately.

SB 266: Higher Education by Sen. Erin Grall (R- Fort Pierce)

This bill contains various provisions relating to higher education, including:

1) Prohibited Expenditures

The bill prohibits public postsecondary institutions or their DSO's, from expending any funds, regardless of source, on programs or activities that advocate for DEI or promote or engage in political or social activism. However, the bill clarifies that the use of student fees to support student-led organizations for these purposes are not prohibited.

In addition, this section does not prohibit programs, campus activities, or functions required for:

- Compliance with general or federal laws or regulations,
- For obtaining or retaining institutional or discipline-specific accreditation with BOG or SBE approval; or
- For access programs for:
 - Military veterans,
 - Pell Grant recipients,
 - First generation college students,
 - Nontraditional students,
 - 2+2 Transfer students,
 - Students from low-income families, or
 - Students with unique abilities.

2) General Education

- The bill prohibits general education core courses that distort significant historical events, teach identity politics, or violate the Florida Educational Equity Act, or are based on divisive concepts and establishes new standards and adoption procedures for these courses.
- Requires all universities to offer at least one general education core course in each of the identified subject areas and upon the transfer of credit for such course regardless of whether the receiving institution offers the identical general education core course.
- A public postsecondary educational institution may not require a student to complete an additional course to meet a subject area distribution requirement that was completed by the student with a course that has since been removed as a general education course.

3) Academic Centers at SUS Institutions

The bill re-aligns the missions of the Florida Institute of Politics at FSU and renames the Institute to the Florida Institute for Governance and Civics, re-aligns the missions of the Adam Smith Center for the Study of Economic Freedom at Florida International University, re-aligns the missions of the Hamilton Center for Classical and Civic Education at the University of Florida and establishes the Institute for Risk Management & Insurance Education at the University of Central Florida.

4) Accreditation

The bill clarifies that public postsecondary institutions are not required to change accrediting agencies or associations more than once and provides additional protections for postsecondary education institutions from retaliatory and adverse actions by accrediting agencies and associations.

5) Responsibilities of Boards of Trustees at SUS Institutions

- The bill clarifies that university presidents have the final authority to hire the provost, the deans, and all full-time faculty for the university.

- The BOT must have procedures to review the university president's selection and reappointment of his or her executive management team before such contracts and salaries become effective.
- Prohibits the use of statements, pledges, or oaths, except those to uphold state or federal law or constitutions, in the institution's admissions, hiring, employment, promotion, tenure, disciplinary, or evaluation processes.
- Clarifies that issues related to faculty grievance procedures may not be appealed beyond the level of a university president or designee.
- BOT must annually review in summary, the performance evaluations for all academic and administrative personnel earning 200k or more.

6) Preeminence

The bill supports continued investment in Florida's workforce by adding an additional standard for the Preeminent State Research University Program related to annual STEM-related research expenditures, including federal expenditures, of \$50 million or more.

7) Fee Waivers

- Revises provisions related to the Buy One, Get One Free Tuition & Fee Waiver to protect students from losing the waiver based on a change to an approved program and requiring the BOG to identify two teacher preparation programs for inclusion in the waiver.
- Adds "new parents" as an eligible population for the State University Free Seat Program.

SB 266 was signed into law by the Governor on May 15, 2023, and will take effect on July 1, 2023.

SB 7026: Higher Education Finances by Appropriations Committee on Education

This bill provides flexibility for state universities and colleges relating to the use of funds in the following areas:

- Removing restrictions on certain uses of carry forward fund balances, including caps on maintenance and remodeling projects and the requirement that funds only be used for nonrecurring operating expenditures;
- Removing the requirement that universities comply with certain procurement processes and authorizes the Board of Governors to establish procedures for universities to follow;
- Revises the limitation on the annual compensation of state university employees from \$200,000 to \$250,000; and
- Authorizes state universities to waive out-of-state fees for student-athletes receiving an athletic scholarship.

SB 7026 was signed by the Governor on May 17, 2023, and will take effect on July 1, 2023.

SB 846: Agreements of Educational Entities and Foreign Entities by Sen. Brian Avila (R- Hialeah Gardens)

This bill prohibits a state university or state college, including their direct support organizations (DSOs), from accepting any grant from or participating in any agreement with any college, university, or entity that is based in a foreign country of concern or any foreign principal, unless the state university or state college has received approval from the Board of Governors (BOG) or the State Board of Education (SBE), respectively. The grant or agreement must otherwise be legal and deemed by the BOG or SBE, as applicable, to be valuable to students, the state university or state college, and not detrimental to the safety or security of the United States or United States residents.

The bill also prohibits a state university, state college, or any employee or representative of such entities, from soliciting or accepting a gift in their official capacity – regardless of value – from a college or university based in a foreign country of concern or a foreign principal. Pursuant to current law, these and other institutions of higher education must disclose foreign gifts and contracts from non-foreign countries of concern valued at \$50,000 or more.

Beginning December 1, 2024, the BOG and Department of Education must submit a report to the Governor, President of the Senate, and Speaker of the House relating to partnerships and agreements of state universities and state colleges, respectively, with colleges and universities based in a foreign country of concern and with foreign principals of concern, as defined in the bill.

Florida law identifies foreign countries of concern to include the People's Republic of China, the Russian Federation, the Islamic Republic of Iran, the Democratic People's Republic of Korea, the Republic of Cuba, the Venezuelan regime of Nicolás Maduro, and the Syrian Arab Republic.

SB 846 was signed by the Governor on May 8, 2023, and will take effect on July 1, 2023.

SB 596: Board of Governors of the State University System by Sen. Jonathan Martin (R- Fort Myers)

This bill authorizes the BOG Inspector General, or designee, to issue and serve subpoenas and subpoenas duces tecum on behalf of the BOG or a state university to compel the attendance of witnesses and the production of documents if the BOG determined that a university board of trustees is unable or unwilling to address substantiated allegations relating to waste, fraud, or financial mismanagement within a state university.

If approved by the Governor, this bill will take effect on July 1, 2023. The bill was delivered to the Governor on June 5, 2023. The Governor must act on this bill by June 20, 2023.

SB 7024: Retirement by Governmental Oversight and Accountability

Establishes the contribution rates paid by employers that participate in the Florida Retirement System (FRS) beginning July 1, 2023. These rates are intended to fund the full, normal cost and the amortization of the unfunded actuarial liability of the FRS. With these modifications to employer contribution rates, the FRS Trust Fund will receive roughly \$350.5 million more in revenue on an annual basis beginning July 1, 2023. The public employers that will incur these additional costs are state agencies, state universities and colleges, school districts, counties, municipalities, and other governmental entities that participate in the FRS.

The bill also increases the monthly Retiree Health Insurance Subsidy from \$5 to \$7.50 for each year of service, effective July 1, 2023. The maximum benefit is adjusted from \$150 to \$225 per month and the minimum benefit is adjusted from \$30 to \$45 per month. The employer-paid contribution rate is increased to account for the increased benefit. The bill revises the definition of the term "normal retirement date" for Special Risk Class members enrolled after July 1, 2011, from 30 years of service or age 60 to 25 years of service or age 55.

Eliminates the restrictive entry window for eligible FRS members to participate in Deferred Retirement Option Program (DROP) for all retirement classes. Allows entry into DROP for eligible members at any age as long as years of service or age and vesting requirements are met. Extends the maximum amount of time for a qualified FRS member to participate in DROP from 60 calendar months to 96 calendar months for all classes. Increases the interest rate applied to a member's accrued monthly benefit from 1.3 percent to 4 percent. Extends the maximum amount of time for Instructional Personnel to participate in DROP from 96 to 120 calendar months, effective June 30, 2023. The extension sunsets June 30, 2029.

The bill will increase the aggregate amounts that employers participating in the FRS must pay for retiree benefits.

SB 7024 was signed by the Governor on June 5, 2023, and except as otherwise provided in the bill, took effect immediately.

HB 1521: Facility Requirements Based on Sex by Rep. Rachel Plakon (R- Longwood)

This bill requires public and private sector-covered entities that maintain a restroom or changing facility to have restrooms separately designated for males and females or a unisex restroom or changing facility. Makes it a second-degree misdemeanor for a person 18 years of age or older to willfully enter a restroom or changing facility designated for the opposite sex and refuse to immediately depart. Authorizes the Attorney General to bring a civil action to enforce these provisions against any covered entity, to seek injunctive relief, and to impose a fine of up to \$10,000 for any covered entity found to have willfully violated such provisions. Directs fines collected to be deposited in the General Revenue Fund. Exempts individuals born with certain verifiable disorders of sex development. Limits instances when a person may enter a restroom or changing facility designated for the opposite sex to the following circumstances:

- For assisting or chaperoning a child under the age of 12, an elderly person, or a disabled person,
- For law enforcement or governmental regulatory purposes,
- For emergency situations, such as rendering emergency medical assistance,
- For custodial, maintenance, or inspection purposes, if not in use,
- If the appropriately designated restroom or changing facility is out of order or under repair and the opposite designated restroom or changing facility contains no person of the opposite sex.

HB 1521 was signed by the Governor on May 17, 2023 and will take effect on July 1, 2023.

HB 7063: Taxation by Ways & Means Committee

This bill contains various provisions relating to tax breaks, including:

- **Short-Term Sales Tax Holidays**
 - Two Back-to-School Sales Tax Holidays
 - Two Two-Week 2023 Disaster Preparedness Sales Tax Holidays
 - Freedom Week to Freedom Summer, a 3-month Sales Tax Holiday on Recreational Items
 - 2023 Skilled Worker Tools Sales Tax Holiday
 - Sales Tax-Free Gas Stoves, and Energy Efficient Appliances
 - Freezes Local Cell Phone and TV Tax for three years
- **Permanent Sales Tax Relief**
 - Baby and Toddler Products
 - Hygiene Products
 - Agricultural Fencing
 - Renewable Natural Gas Machinery and Equipment
 - Firearm Safety Devices
- **Property Tax Relief**
 - Allows disabled veterans and surviving spouses who are entitled to complete homestead exemptions to receive refunds of taxes they had to pay in the year they purchase a homestead
 - Clarifies that disabled veterans and surviving spouses may transfer their homestead exemptions to another property
 - Expands the exemption for surviving spouses of first responders killed in the line of duty to include spouses of federal law enforcement officers
 - Prohibits the levy of special assessments on agricultural lands
 - Clarifies that parsonages, burial grounds, and tombs owned by houses of worship are used for religious purposes, and are therefore exempt
 - Extends the educational property exemption to certain schools that lease property
 - Makes clarifying changes to Florida's automatic property tax refund process for properties that are damaged and become uninhabitable
- **Business Tax Relief**
 - Cuts the business rent tax from 5.5% to 4.5% beginning in December 2023
 - Creates a tax credit for investment in equipment to produce breast milk fortifiers
 - Increases the annual Brownfield Rehabilitation program cap by \$25 million
 - Increases the annual credit limit for the Strong Families Tax Credit from \$10 million to \$20 million to help provide more child welfare services in Florida communities
 - Creates a tax credit for installing graywater treatment systems on residential property
- **Tax Relief for Workforce Housing**
 - Creates New Partnership with Businesses to Help Fund Workforce Housing
 - Increases Community Contribution Tax Credit Program Limits
 - Creates Sales Tax Refund for Building Materials
 - Creates "Missing Middle" Property Tax Exemption

HB 7063 was signed by the Governor on May 25, 2023, and will take effect on July 1, 2023.

FLORIDA STATE UNIVERSITY

FIRST-YEAR ADMIT PROFILE

CLASS OF 2027

#19

Public University
(U.S. News & World Report)

74%

4-Year Graduation Rate
(Top 10 among Public Universities)

99%

Fall 2022 Retention Rate

\$350M

in Research Expenditures

71,788

First-Year Applicants

6,000

Anticipated Enrollment



All 50

States + DC & PR



All 67

Florida Counties

88% Ranked in the Top 10% of HS Class

Academic
Core GPA

4.3 - 4.6

4.4

SAT

1310 - 1430

1370

ACT

29 - 32

31

Mid-Range

Averages



FISCAL YEAR 2023-24 FSU OPERATIONAL SUPPORT REQUEST

\$60 million

With this additional state investment, FSU has an opportunity to soar to new heights and join the ranks of the Top 10 universities. This investment is essential for FSU's AAU readiness and the launch of FSU Health, which will revolutionize healthcare in the Tallahassee area and the Panhandle.

To achieve these ambitious goals, additional funds will be used to :

- Strengthen research infrastructure and acquire state-of-the-art laboratory equipment and technologies and develop a secure and high-bandwidth infrastructure
- Recruit specialized research associates, and support staff, including data engineers, project managers, systems administrators, compliance coordinators, and cybersecurity experts. These experts will help FSU to expand research capacity and support new research ventures.
- Develop expertise around data sciences, specifically health data sciences. This will be essential in ensuring the security of the data collected by FSU Health and maximizing the return on investment in this vital healthcare initiative.
- Climb in the national rankings as almost 20% of the total score is directly tied to state financial support.





OTHER PROJECTS FUNDED

- FSU Rare Earths Project - Nonrecurring - **\$20m**
- FSU Institute for Pediatric Rare Diseases- Nonrecurring- **\$1m**
- FSU Veterans Center - Recurring - **\$500k**
- FSU Boys & Girls State - Nonrecurring - **\$100k**
- FSU College of Law Elections Law Program - Nonrecurring - **\$1m**

FUNDING IN PROVISIO

- FSU Institute for Politics - Nonrecurring - **\$8m**
- FSU Rare Earths - Nonrecurring - **\$150k**
- FSU Florida Institute for Child Welfare - **\$10m**
- Authorizing Language for P3s at FSU
- Authorizing Language to use carryforward funds for deferred maintenance needs at Donald Tucker Civic Center

SYSTEMWIDE INITIATIVES

- Preeminence - **\$100m (FSU \$33.3m)**
 - *First appropriation since 2018*
- Performance-based funding - **Total \$645m**
 - *Increase of \$85m in State investment for a total of \$350m - first increase since 2018*
 - *FSU Net Estimate +\$15m over current year*
- PIPELINE Fund - **\$40m (FSU \$2.1m)**
- LINE Fund - **\$6m (FSU TBD)**



DITTMER REMODEL

FSU APPROPRIATIONS REQUEST



FUNDING

**Nonrecurring
Appropriations Request
\$20 million**

**Total Project Cost
\$79,500,000**

BACKGROUND

Built in 1967, the Dittmer Chemistry Lab Building served as primary teaching, research, and administrative space for the Chemistry Department. The building has received only minor remodeling and renovation and has not benefited from a substantial and thorough rehabilitation effort. This project should be considered an effort to meet stewardship and university strategic

plan goals (Goal VI). This year, Governor DeSantis recommended funding for this project as part of his recommended budget for fiscal year 2023-2024.

This project was included on the Board of Governor's three-year priority PECO list. In addition, Governor DeSantis included this project in his recommended budget for this fiscal year.

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

The requested funds will be used to replace all buildings' engineering systems, including mechanical, electrical, and plumbing. Corrective measures to the building include replacement/repair of interior architectural finishes and the reallocation of space to meet the needs of the Chemistry Department.

Has the need for the funds been documented by a study, completed by an independent 3rd party, for the area to be served?

Yes. In 2018, FSU completed its most recent Educational Plant Survey. The survey analyzed campus facilities and included the Dittmer Building remodel as one of its recommendations.

Return on Investment:

- Redesigned research space in the Dittmer Chemistry Lab from individual research laboratory space into an interdisciplinary hub will facilitate research and STEM education for students of all levels.
- This project will generate significant economic value to local, regional, and state economies. Upgrading the Dittmer Lab fulfills an important mission within the community by educating STEM students who will go on to serve in the healthcare workforce and research industry as nurses, physicians, pharmacists, engineers, and other STEM roles.
- A preliminary conservative economic impact of the remodeled Dittmer Chemistry Lab is expected to generate more than \$129 million in economic output and create 679 high-paying jobs over the lifetime of the project.



FLORIDA STATE UNIVERSITY

ACADEMIC SUPPORT BUILDING

FSU APPROPRIATIONS REQUEST



FUNDING

**Nonrecurring
Appropriations Request
\$20 million**

**Total Project Cost
\$59 million**

BACKGROUND

Funds will be used to demolish and relocate 45-year-old maintenance complex, known as Mendenhall, located in the heart of FSU's campus. Furthermore, funds will be used for site preparation, removal of old motor pool facility, fuel station and upgrade infrastructure and utilities. The location, at the center of campus, would be more efficiently and effectively utilized for core academic, research, and student services, particularly in the Science, Technology, Engineering, and Mathematics (STEM) disciplines. Mendenhall is comprised of 5 one-story buildings, 3 covered sheds, fleet management, and parking located on almost 10 acres central to campus.

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

Demolish and relocate campus maintenance complex located in the heart of campus. The facility maintenance complex is currently comprised of five one-story buildings, a fuel station, fleet management, and parking, all located on almost 10 acres. Funds will be used for site preparation, removal of the old motor pool facility, and to upgrade infrastructure and utilities.

Has the need for the funds been documented by a study, completed by an independent 3rd party, for the area to be served?

Yes. In 2018, FSU completed its most recent Educational Plant Survey, which analyzed campus facilities and recommended the demolition of Mendenhall A, B, Mendenhall Annex, and Mail Scan Building, all of which comprise the maintenance facilities. The survey also recommended construction of the replacement, which will be the Academic Support Facility (please see recommendation 3.1 - 5.7).

Return on Investment:

- Relocating this facility offsite will allow this central location to be more efficiently utilized for core academic, research, and student services.
- This maintenance facility houses hazardous materials (fuel tanks) which forces the compound to be fenced up. As a result, students are having to detour around the compound to get from one location to another.



FLORIDA STATE UNIVERSITY

FSU VETERANS LEGACY COMPLEX

FSU APPROPRIATIONS REQUEST



FUNDING

**Nonrecurring
Appropriations Request
\$10 million**

**Total Project Cost
\$40.8 million**

BACKGROUND

Florida's standing as the most veteran-friendly state in the nation is elevated by its preeminent universities, particularly Florida State, with its veteran-rich heritage and national reputation for student support and success. Requested funds will be used for the planning and initial construction of the 56,028 square foot Veterans Legacy Complex (VLC) which will consolidate and amplify Florida State's military-related initiatives below into a distinct, synergistic, and inspirational facility for education, research, leadership training, and support services.

Student Veterans Center - This "one-stop shop" provides resources and support services for students who are veterans, active duty, National Guard and Reserve members, and veteran/military dependents. Currently the SVC is situated in

University Center, which adjoins the FSU football stadium. A stand-alone building serving this unique demographic demonstrates the State's enduring commitment to our veterans and military.

The **Army and Air Force Reserve Officers Training Program (ROTC)** at FSU still operates out of its original campus building, which was constructed 70 years ago. This concrete-block structure is not in line with the red-brick, red roofed architectural theme on campus and hinders recruiting. Instructors and support personnel for these programs are paid by the federal government but ROTC facility construction and maintenance is the responsibility of the host institution.

The **Institute on World War II and the Human Experience** at Florida State manages one of the largest and most expansive archives of World War II artifacts and memorabilia in the world. The nearly 7,000 objects in its collection are unique.



PROJECT

Has the need for the funds been documented by a study, completed by an independent 3rd party, for the area to be served?

Yes. In 2018, FSU completed its most recent Educational Plant Survey. This survey analyzed campus facilities and recommended this project. Please refer to recommendation 4.1 for needs verification of this project.

Return on Investment:

- FSU's commitment to veterans is integral to the mission of this project. The Veterans Legacy Complex will better address the unique veteran and military students' special needs, including deployment, re-enrollment, and physical and mental concerns impacting student veterans.
- Additional services provided will help current and former military students to complete their degrees in a timely manner. This support and commitment to student veterans increases FSU's student retention and graduation rates, thereby generating a greater return for state taxpayers.
- Constructing the Veterans Legacy Complex will showcase FSU's commitment to being the most veteran-friendly university in the most veteran-friendly state.



FLORIDA STATE UNIVERSITY

FUNDING

Nonrecurring
Appropriations Request
\$5 million

Total Project Cost
\$117,100,000

FAMU-FSU COLLEGE OF ENGINEERING

FSU APPROPRIATIONS REQUEST



BACKGROUND

In 1984, the Florida Legislature appropriated funds to be used in the planning, property acquisition, and site development for a new engineering campus to serve as the Florida A&M University-Florida State University College of Engineering. A 20.5-acre parcel, located near the main campuses of both FAMU and FSU, was selected for the new engineering building. The original concept was for three interconnected buildings, each of approximately 100,000 sq. ft. to house classrooms, laboratories, offices, and amenities such as a library, auditorium, cafeteria, study lounge, etc.

Currently the College is sharing classroom space in FSU's Mag Lab, Research Buildings A & B, as well as offices and conference rooms. Study space is in hallways and lobby areas - basically anywhere there is a space with or without chairs. Events that require auditorium space must be scheduled in spaces on FAMU or FSU campus when available, and there is no space to display projects and achievements. **The College of Engineering is expected to double in size in the near future and to accommodate the projected growth in all these areas, completion of the originally conceived three-building complex now becomes a matter of urgency.**

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

These funds will be used for the initial planning and construction of the approximately 163,867 gross square feet (GSF) of new space for the FAMU-FSU College of Engineering Building C. It will also provide renovation funds for the non-assignable spaces for the tie-in areas between the existing and new construction and allow for upgrading and replacing signage and wayfinding (which is now done on paper). To accommodate the growth of the college, completion of the originally conceived three-building complex is urgent

Has the need for the funds been documented by a study, completed by an independent 3rd party, for the area to be served?

Yes. A Board of Governors Educational Plant Survey conducted in 2017 again showed the need for an additional College of Engineering building. This survey showed that based on enrollment. The joint college needed 221,457 net assignable square feet (NASF); however, the college only had 177,089 NASF in satisfactory space, meeting only 53% of its space needs.

Return on Investment:

The Project serves six (6) critical engineering disciplines that are all of strategic importance within the STEM area. Engineering is critical for startups, job creation and the overall health of the State economy. The investment is bound to pay off significantly with the production of high quality and entrepreneurial students who will positively impact Florida's economy and workforce.



FLORIDA STATE UNIVERSITY



HYDROGEN RESEARCH CENTER

FSU APPROPRIATIONS REQUEST

FUNDING

**Nonrecurring
Appropriations Request
\$4 million**

**Total Project Cost
\$9 million**

BACKGROUND

Liquid hydrogen offers a clean, flexible, and energy efficient alternative to traditional fossil fuels, and the opportunity is large. Current projections indicate that by 2030 the hydrogen economy could be worth more than \$500B. Yet, there are still significant obstacles to widespread technology adoption. FSU is uniquely positioned to address many of the related safety, efficiency, and societal uptake challenges to help move liquid H₂ fuel from promising concept to the market. The proposed Hydrogen Lab allows FSU to secure a national leadership position in the H₂ economy by leveraging existing capabilities and industry partnerships. The FSU Hydrogen Lab will develop new technology that leads to economic returns to the region and will help train the talent needed to support this burgeoning industry.

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

The proposed Hydrogen Research Center will allow FSU to secure a national leadership position in the H₂ economy by leveraging existing capabilities and industry partnerships. FSU will co-lead a statewide effort alongside FAMU, UCF, FAU, and H₂Gen. The hydrogen lab will develop new technology that leads to economic returns to the region and will help train the talent needed to support this burgeoning industry.

The funds will be used to construct a research space (40 ft. x 60 ft.) and supporting infrastructure for handling hydrogen to make FSU a credible partner for a Department of Energy Hydrogen Hub as part of the U.S. Department of Energy's hydrogen initiatives. For safety, this research space must be separated from existing occupied space.

Return on Investment:

- This facility will allow FSU to teach students, industry technicians, and professionals who will work in a hydrogen economy and give them hands-on experience, and conduct research to improve the efficiency of hydrogen liquification, since major transportation applications (such as aircraft) gain safety and endurance advantages by using tanks of LH₂.
- The Hydrogen Lab will allow for research and hydrogen production that will lead to a reduction in carbon emissions. This facility will help FSU confront the challenge of deploying hydrogen at scale via gas or liquid, including possibilities such as an eventual hydrogen fueling station for cars and trucks along the I-10 corridor in Tallahassee.



FLORIDA STATE UNIVERSITY



FUNDING

**Nonrecurring
Appropriations Request
\$2.3 million**

**Total Project Cost
\$19.3 million**

KELLOGG RESEARCH BUILDING

FSU APPROPRIATIONS REQUEST

BACKGROUND

The Kellogg Research Building was built over a half century ago and originally housed the Department of Psychology. With the long-since completed Psychology Center, located next to the College of Medicine, the University proposes a major remodeling of the Kellogg Research Building for new occupancy. The current level of research funding achieved by the

University is due, in large part, to the condition of the University's physical plant and the levels of service necessary to maintain it. If research funding is projected to increase, then the capacity and capability of the services necessary to support it must likewise be increased. Increases in operational performance, which can be achieved through improvements such as a major remodeling of an important academic building like the Kellogg Research Building make a building that is more efficient to operate.

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

Requested funds will be used for the planning and initial renovation of the Kellogg Research Building, which is over 55 years old. The building has not been substantially renovated or remodeled since it opened in 1965. The renovation will include replacing all the engineering systems, including mechanical, electrical, and plumbing. The facility currently houses the College of Criminology and Criminal Justice, which is consistently ranked in the top 10 by U.S. News & World Report.

Has the need for the funds been documented by a study, completed by an independent 3rd party, for the area to be served?

Yes. In 2018, the University completed its most recent Educational Plant Survey. This survey analyzed campus facilities and included the Kellogg Research Building renovation as one of the recommendations. Please refer to recommendation 2.2d for the needs verification for this project.

Return on Investment:

- Renovating the Kellogg Research Building will greatly improve the quality of space for students. Specifically, the renovation will improve research facilities so that faculty and students can better engage cutting-edge technology in their research; enhanced learning environment where students' overall learning experience and engagement will improve.
- Renovations will include adding windows to the building, which currently does not have any. This will improve quality of life for faculty and students.
- It is anticipated that completion of this project will result in a reduction of annual operating and maintenance costs due to avoidance of need to continually repair water intrusion damage and the repair of old mechanical, electrical, and HVAC equipment. In addition, energy savings will be realized by the replacement of inefficient HVAC equipment and deteriorated insulation.



FLORIDA STATE UNIVERSITY

FSU HEALTH PANAMA CITY ACADEMIC RESEARCH CENTER (ARC)

FSU APPROPRIATIONS REQUEST



FUNDING

**Nonrecurring
Appropriations
Request**

\$2.8 million

**Total Project Cost
TBD**

BACKGROUND

Founded by the Florida Legislature, the FSU College of Medicine (COM) and College of Nursing (CON) have delivered exemplary training of physicians and nurses since 2000 and 1950 respectively. FSU plays an essential role in training the next generation of the health care workforce in Florida, with nearly 60% of its physician alumni practicing in Florida or a bordering Florida county. Additionally, 60% of College of Medicine graduates practice in Primary Care, and FSU has matriculated over 8,000 FSU nursing graduates in Florida. The university is dedicated to expanding its strengths in research; building on a record \$355M in research expenditures in 2020. FSU is pushing the boundaries of innovation, clinical care, community service, and education.

FSU collaborates with University of Florida's Clinical and Translational Science Institute on a \$29 million NIH Clinical and Translational Science Award designed to help speed research discoveries that will lead to improved health for people living in the nation's third largest state. In addition, FSU sponsors a strong array of clinically oriented research centers and institutes that are focusing on important clinical and health science projects – many of which are federally funded.

With the exploding population in Bay County, the extension of FSU research and innovation activities to Panama City will accelerate the highly innovative and impactful endeavors already underway and support the broader economic development of the region. FSU recently engaged Guidehouse, a leading global consulting firm, to optimize efforts in clinical care, research, education, and community service.

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

Requested funds will support the planning and initial construction for a facility of approximately 80,000 gross square feet of research and educational spaces distributed over four floors of the FSU Health Academic Research Center (ARC) in Panama City, Florida, which will provide a collaborative, multidisciplinary ecosystem for investigators, clinicians, educators, and students to fuel innovation and discovery and educate the healthcare workforce of the future. The FSU Health ARC will also help to supply the critical workforce infrastructure required to sustain the growing health care needs of northwest Florida.

Has the need for the funds been documented by a study, completed by an independent 3rd party, for the area to be served?

FSU recently engaged Guidehouse, a leading global consulting firm, to optimize its efforts in clinical care, research, education, and community service. The FSU Health ARC in Panama City is accretive to those goals and adds positive economic and social impact to the region and state as outlined in the Guidehouse study.

Return on Investment:

- The FSU Health ARC will attract world-class researchers who are drawn to its robust environment and outstanding collaborators working in this facility, as well as the high-quality of life in the greater Panama City region. These outstanding FSU faculty members will develop novel therapies, share sophisticated competencies, and cultivate an environment for evidence-based healthcare excellence.
- The preliminary conservative economic impact of the FSU Health ARC alone is expected to add more than \$31 million in annually recurring economic output and support nearly 200 permanent high-paying jobs directly and indirectly. During construction, over 700 jobs and more than \$96 million in economic impact will be created.
- The FSU Health ARC will position Panama City as an innovation hub, attracting high-tech, biomedical-related companies and high-paying jobs while training and attracting highly skilled faculty, researchers, and medical professionals. This expansion of FSU Health will help close the gap in jobs that are needed in Bay, Gulf, Washington, Calhoun, Jackson, Liberty, Franklin, Walton, and Holmes Counties, which are underserved in terms of health care, while also experiencing rapid population growth.



FLORIDA STATE UNIVERSITY



FSU ARTS DISTRICT

FSU APPROPRIATIONS REQUEST



FUNDING

Nonrecurring
Appropriations Request
\$4 million

Total Project Cost
TBD

BACKGROUND

Florida State University has the unique ability to create a destination Arts District. Constructing a centralized Arts District at Florida State University would provide the cornerstone anchor needed to provide high-quality space to keep up with current teaching and student needs. For our highly ranked programs to continue their climb in national rankings, it is essential new space be constructed to the latest standards and technology.

PROJECT

Specific purpose/goal that will be achieved by the funds being requested:

Funds will be used for the initial planning and construction of the FSU Arts District building which will unite three academic colleges: the College of Fine Arts, The College of Motion Picture Arts, and the College of Music. The district will also include space for the FSU “Flying High” Circus, Opening Nights, and the Maggie Allese National Center for Choreography (MANCC). Once established, the FSU Arts District will have a significant and far-reaching impact by boosting the local economy and providing a centralized source of cultural and economic growth for the community.

Return on Investment:

- The FSU Arts District would serve as an economic catalyst in the community. In 2019 the Arts and entertainment sector contributed \$919.7B to the American economy including \$32B just in the state of Florida.
- The construction of the FSU Arts District would bring numerous benefits to the students at Florida State and the citizens of the Tallahassee community. First, the building would provide state-of-the-art art instruction to students and provide a venue for a wide range of artistic performances and exhibitions including music, theater, dance, and visual arts.



FLORIDA STATE UNIVERSITY



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

Academic Affairs Action Item I



FLORIDA STATE UNIVERSITY
OFFICE OF THE PROVOST

TO: President Richard McCullough

FROM: Provost James Clark

DATE: May 22, 2023

SUBJECT: FSU-4.073 Post-Tenure Faculty Review

Request for Approval

The Regulation implements the requirements for post tenure review as established by the Board of Governors Regulation 10.003.

In 2022, the Florida Legislature amended Section 1001.706, Florida Statutes and authorized the Board of Governors to “adopt a regulation requiring tenured state university faculty members to undergo a comprehensive post tenure review every 5 years”, also providing minimum review criteria and processes.

The Board of Governors adopted BOG Regulation 10.003 Post-Tenure Faculty Review, effective March 29, 2023. The BOG regulation requires that “each board of trustees shall adopt policies requiring each tenured state university faculty member to undergo a comprehensive post-tenure review.” The proposed FSU Regulation is in response to this requirement.

The proposed FSU Post-Tenure Review Regulation aligns as closely as possible with current FSU faculty evaluation policies while also meeting the requirements specified in the BOG regulation. It consists of an examination of the faculty member’s accomplishments and performance of assigned responsibilities, like current annual evaluations, but for a five-year period. At the outset, 20% of eligible tenured faculty will receive this five year review each year over a five-year period. Subsequently, such reviews will occur five years after the most recent five-year review.

Faculty will provide evidence of accomplishments and performance of assigned responsibilities for the designated five-year period. Supervisors may request feedback from faculty advisory committees as part of their review process. Supervisors’ evaluations must include any findings of disciplinary actions based on substantiated evidence of failure to comply with relevant law and policy. The faculty’s supervisor will review and certify the submitted materials, prepare a summary document, and submit it to the appropriate Dean.

The Dean will review the submitted materials and prepare a summary report that includes recommended performance ratings of “Exceeds”, “Meets”, “Does Not Meet”, and “Unsatisfactory”. Deans will forward their reports and all submitted materials to the Provost.

The Provost will review the materials and reports received from deans and accept, reject, or modify deans’ recommended performance ratings. Faculty members who receive ratings of “Exceeds” or “Meets” expectations shall receive monetary reward. Those who received a rating of “Does Not Meets” will be placed on a Performance Improvement Plan. A rating of “Unsatisfactory” shall result in a proposal to terminate employment.

In accordance with current FSU policy, the proposed regulation permits faculty to review all materials included in the review process and to appeal evaluation outcomes. The Provost will annually report the review process to the President and Board of Trustees. The Office of Audit Services will audit the process every three years. That audit will be provided to the Board of Trustees and BOG.

FSU-4.073 Post-Tenure Faculty Review

- (1) Purpose. The Post-Tenure Review process for tenured faculty at Florida State University (FSU) is intended to accomplish the following:
 - (a) Ensure continued high standards of quality and productivity among the University's tenured faculty.
 - (b) Determine whether a faculty member is meeting the responsibilities and expectations associated with assigned duties in research, teaching and service.
 - (c) Recognize, honor and reward exceptional achievement and provide incentives for retention, as appropriate.
 - (d) When appropriate, refocus academic and professional efforts and take appropriate employment action.
- (2) Definitions: For purposes of this regulation, the following definitions apply:
 - (a) "Administrative Role" means a position or role at FSU in which a tenured faculty member is the Provost, a vice president, dean, chair, school director, institute director, center director, or otherwise has significant administrative duties and for which an annual evaluation of all assigned administrative duties, responsibilities and professional conduct is performed.
 - (b) "Eligible Faculty Member" means a tenured faculty member at the University who has been notified by the University that they are subject to Post-Tenure Review in a given year, as outlined in Board of Governors (BOG) Regulation 10.003(2) and determined by the University, who has not received an approved postponement or submitted a letter of resignation/retirement. Tenured faculty in Administrative Roles are not included in this definition. Eligible Faculty Members may include any/all tenured faculty employed at the University in all colleges, including the College of Medicine and the College of Law.
 - (c) "Materials" means an evidence of performance report prepared by an Eligible Faculty Member, and subsequently supplemented by the department chair/unit head (if applicable) and college dean, highlighting the Eligible Faculty Member's accomplishments, and demonstrating performance relative to assigned duties for the Review Period.
 - (d) "Post-Tenure Review" means a comprehensive review of performance of Eligible Faculty Members by the University for the Review Period, including consideration of: (i) the level of accomplishment and productivity relative to a faculty member's assigned duties of research, teaching and service, guided by the Assignment of Responsibility and the college/unit/or department's bylaws; (ii) history of professional conduct and performance of academic responsibilities; (iii) any findings following an official inquiry or investigation that the faculty member has failed to comply with applicable laws or regulations within the scope of their University employment; (iv) any unapproved absences from teaching assigned courses that are reported and substantiated; and (v) any disciplinary action related to a substantiated report of misconduct by a student or others following an official inquiry or investigation. Post-Tenure Review does not replace an Eligible Faculty Member's annual evaluation for that year.
 - (e) "Performance Rating Scale" means a rating scale including the following:
 1. Exceeds Expectations: a clear and significant level of accomplishment beyond the average performance of faculty across the faculty member's discipline and unit;
 2. Meets Expectations: expected level of accomplishment compared to faculty across the faculty member's discipline and unit;

3. Does Not Meet Expectations: performance falls below the normal range of annual variation in performance compared to faculty across the faculty member's discipline and unit but is capable of improvement; and
 4. Unsatisfactory: failure to meet expectations that reflect disregard or failure to follow previous advice or other efforts to provide correction or assistance, or performance involved incompetence or misconduct, as defined in applicable university regulation and policies.
- (f) "Review Period" means the five-year period prior to the semester in which Post-Tenure Review is occurring for an Eligible Faculty Member.

(3) Timing of the Initial and Subsequent Reviews.

- (a) The Post-Tenure Review process will initially begin in Spring Semester 2024 and encompass approximately 20% of the tenured faculty, as determined by the University, which will include those due for a Sustained Performance review. In addition, each tenured faculty member in the fifth year following their tenure award, their last promotion, or their hire date (if hired with tenure) will be subject to Post-Tenure Review.
- (b) Each Spring Semester in 2025, 2026, 2027 and 2028, approximately 20% of the tenured faculty of the University (who have not yet been subject to Post-Tenure Review) will be subject to an initial Post-Tenure Review, as determined by the University. In addition, during these semesters, each tenured faculty member in the fifth year following their tenure award, their last promotion, or their hire date (if hired with tenure) will be subject to Post-Tenure Review.
- (c) Beginning in Spring Semester 2029, each tenured faculty member will be subject to Post-Tenure Review in the fifth year following their tenure award, their last promotion, their hire date (if hired with tenure) or their last Post-Tenure Review.
- (d) A faculty member's Post-Tenure Review may be postponed, upon approval by the Provost or designee, for extenuating circumstances, including but not limited to being on approved extended leave (such as FMLA, parental leave, or leave of absence), being on a sabbatical, or actively being reviewed for promotion from Associate Professor to Professor.

(4) Participants and Their Responsibilities.

- (a) Eligible Faculty Member: An Eligible Faculty Member shall prepare and submit their Materials to the department chair/unit head (or to the dean, for colleges without departments/units) by the date and via the method specified by the University.
- (b) Department Chair/Unit Head: For colleges that have departments/units, the Eligible Faculty Member's department chair/unit head shall:
 - i. review the Materials submitted by the Eligible Faculty Member, the Eligible Faculty Member's personnel file (with attention to any disciplinary actions), and any other relevant records for the Review Period (such as records of accomplishments and awards, annual evaluations, any findings of an inquiry or investigation of non-compliance with applicable laws or regulations within the scope of their University employment, any records of substantiated unapproved absences from teaching assigned courses, and any disciplinary action issued by the University);
 - ii. prepare and add to the Materials a letter assessing the level of achievement of the Eligible Faculty Member for the Review Period (which may include input from a faculty evaluation committee, if requested by the chair/unit head) and certifying that any substantiated reports regarding professional conduct, academic responsibilities or performance for the Review Period have been included in the letter; and

- iii. forward the supplemented Materials to the Eligible Faculty Member's college dean for review by the date and via the method specified by the University.
- (c) College Dean: The Eligible Faculty Member's college dean shall:
 - i. review the supplemented Materials received from the department chair/unit head (if the college has departments/unit);
 - ii. prepare and add to the Materials a letter assessing the level of achievement of the Eligible Faculty Member for the Review Period (which may include input from a college advisory committee, if requested by the dean), including any substantiated reports regarding professional conduct, academic responsibilities or performance, and using the Performance Rating Scale; and
 - iii. forward the supplemented Materials to the Provost for review by the date and via the method specified by the University.
- (d) Provost: The Provost shall:
 - i. review the supplemented Materials received from the college dean, including the dean's letter and rating (which the Provost will accept, reject or modify);
 - ii. rate the Eligible Faculty Member's performance (including information about professional conduct and academic responsibilities) for the Review Period, using the Performance Rating Scale (in consultation with the President and, if requested by the Provost, with input from a University advisory committee); and
 - iii. notify the Eligible Faculty Member, their department chair/unit head and the college dean of the Eligible Faculty Member's rating and outcome.
- (e) Upon request, the Eligible Faculty Member can view the supplemental documentation added to the Materials by the department chair/unit head and/or the college dean during this process, including letters assessing the level of achievement of the Eligible Faculty Member for the Review Period.

(5) Outcomes from Post-Tenure Review

- (a) Faculty members who receive an Exceeds Expectations or Meets Expectations rating from the Provost shall receive a Post-Tenure Review monetary reward that may consist of a salary increase, a one-time bonus, or both.
- (b) Regarding faculty members who receive a Does Not Meets Expectations rating from the Provost, the relevant college dean, department chair/unit head and appropriate University offices shall propose a Performance Improvement Plan (PIP) to the Provost for each faculty member, which shall include a time period of 12 months or less for the faculty member to achieve the requirements of the PIP. In the event that any faculty member placed on a PIP does not meet the requirements of the PIP by the stated deadline, the Provost shall propose termination of such faculty member, pursuant to applicable University processes.
- (c) For any faculty member who receives an Unsatisfactory rating from the Provost, the Provost shall propose termination of such faculty member, pursuant to applicable University processes.
- (d) Outcomes from the Post-Tenure Review process may be appealed pursuant to the applicable collective bargaining agreement (CBA) or to the Faculty Senate Grievance Committee. In any arbitration hearing, the arbitrator shall review the University's decision solely for the purpose of determining whether it violates the CBA or University regulation/policy and cannot consider claims on equity or substitute the arbitrator's judgment for that of the University.

(6) Reporting.

- (a) The Provost shall report annually to the President and Board of Trustees on the outcome of the Post-Tenure Review process.
- (b) Beginning January 1, 2024 and then every three years thereafter, the University's Office of Inspector General Services shall conduct an audit on the Post-Tenure Review process for the prior fiscal year and submit to the Board of Trustees by July 1st of that year an audit report that includes: (i) the number of tenured faculty members that received each of the four ratings in the Performance Rating Scale from the Provost, (ii) the outcome in cases of each rating category, and (iii) any findings of non-compliance with applicable laws and regulations.
- (c) The Board of Trustees shall consider the audit report outlined above at its next meeting following the audit report's publication. The audit report cannot be a consent agenda item and must be presented to the Board by the Chief Audit Officer. The audit report must be provided to the BOG, as specified in BOG Regulation 10.003(6)2.b.- c.

Authority: Section 7(d), Art. IX, Fla. Const., Section 1001.706(6)(b), Florida Statutes; Board of Governors Regulation 10.003; History: New June XX, 2023.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

Finance & Business Action Item I



FLORIDA STATE UNIVERSITY
FINANCE AND ADMINISTRATION
Office of the Vice President for Finance & Administration

MEMORANDUM

TO: Richard McCullough, President

FROM: Kyle Clark, Senior Vice President for Finance & Administration

DATE: June 15, 2023

SUBJECT: Request for Approval
Regulation Amendment FSU-2.024, Tuition and Fees
(Continuation of Existing Tuition and Fees for Fiscal Year 2023-2024)

The proposed amendment continues existing Tuition and Fees at the current rate for the 2023-2024 Academic Year.

I recommend your approval of this amendment.

KC

FSU-2.024 Tuition and Fees.

The following tuition and fees shall be levied and collected in U.S. dollars for each student regularly enrolled, unless specifically provided otherwise, for Fall 2023~~2~~, Spring 2024~~3~~, Summer 2024~~3~~, Per Credit Hour in U.S. Dollars

[Note: Graduate references all graduate degree programs and areas other than as may be specifically provided such as Medicine, Law, Other Professional Programs effective date applies to all but Medicine]

Main Campus		
	Undergraduate	Graduate
Tuition	105.07	403.51
Tuition Differential	49.59	
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	7.90	7.90
Activity & Service Fee	12.86	12.86
Student Health Fee	13.97	13.97
Transportation Access Fee	8.90	8.90
Student Facility Use Fee [+ 20.00/semester]	2.00	2.00
Technology Fee	5.25	5.25
Total Per Credit Hour (PCH) Resident Rate	215.55	479.32
Student Facility Use Fee Per Semester	20.00	20.00
Out-of-State Fees		
Total PCH Resident Rate	215.55	479.32
Out-of-State Fee	481.48	601.34
Out-of-State Student Financial Aid Fee	24.07	30.06
Total PCH Out-of-State Rate	721.10	1,110.72
Student Facility Use Fee Per Semester	20.00	20.00

Law	
Tuition	602.36
Student Financial Aid Fee	30.11
Capital Improvement Trust Fund Fee	4.76
Athletics Fee	7.90
Activity & Service Fee	12.86
Student Health Fee	13.97
Transportation Access Fee	8.90
Student Facility Use Fee	2.00
Technology Fee	5.25
Total (PCH) Resident Rate	688.11
Student Facility Use Fee Per Semester	20.00
Out-of-State Fees	
Total PCH Resident Rate	688.11
Out-of-State Fee	635.31
Out-of-State Student Financial Aid Fee	31.76
Total PCH Out-of-State Rate	1,355.18
Student Facility Use Fee Per Semester	20.00

Panama City Campus		
	Undergraduate	Graduate
Tuition	105.07	403.51
Tuition Differential	49.59	
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	0.69*	0.69*
Activity& Service Fee	9.88	9.88
Student Health Fee		
Technology Fee	5.25	5.25
Total PCH Resident Rate	180.49	444.26
Out-of-State Fees		
Total PCH Resident Rate	180.49	444.26
Out-of-State Fee	481.48	601.34
Out-of-State Student Financial Aid Fee	24.07	30.06
Total PCH Out-of-State Rate	686.04	1,075.66

*Panama City Students may opt to pay Main Campus rate in exchange for Main Campus Athletic Fee benefits

Sarasota Campus		
	Undergraduate	Graduate
Tuition	105.07	403.51
Tuition Differential	49.59	
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	0.69	0.69
Activity& Service Fee	11.69	11.69
Student Health Fee		
Technology Fee	5.25	5.25
Total PCH Resident Rate	182.30	446.07
Out-of-State Fees		
Total PCH Resident Rate	182.30	446.07
Out-of-State Fee	481.48	601.34
Out-of-State Student Financial Aid Fee	24.07	30.06
Total PCH Out-of-State Rate	687.85	1,077.97

Medicine

In State Fees Assessed:

Following assessed per year

Tuition	22,408.12
Student Financial Aid Fee	1,120.41
Capital Improvement Trust Fund Fee	190.40
Athletics Fee	284.40
Activity & Service Fee	462.96
Student Health Fee	502.92

Following assessed per credit hour

Technology Fee	189.00
Transportation Access Fee	320.40
Student Facility Use Fee	132.00

Out-of-State Fees (Per Year)

Out-of-State Fee	32,905.90
Out-of-State Student Financial Aid Fee	1,645.29

College of Medicine Notes:

The academic year for the College of Medicine consists of Summer, Fall, and Spring Semesters.

The Student Facilities Use Fee is not assessed to 3rd & 4th Year College of Medicine students, as their studies are conducted off-campus.

A College of Medicine student taking six or more semester hours will pay the full rate as provided herein for tuition and fees. Any student approved to attend fewer than six semester hours will pay the tuition and fees at the Graduate Student Rate for the actual number of semester hours.

Other Professional Programs**Master of Science-Nurse Anesthesia** (Panama City Campus)-per semester**Doctor of Nurse Anesthesia Practice (DNAP).** (Panama City Campus)-per semester
(beginning Summer 2021)

Tuition	8,475.00
Student Financial Aid Fee	423.75
Capital Improvement Trust Fund Fee	51.12
Athletics Fee	8.26
Activity & Service Fee	118.56
Technology Fee	423.75

Physician Assistant

Following assessed per year

[Local and other per-credit fees set at 36-hour year]

Tuition	28,000.00
Student Financial Aid Fee	1,400.00
Capital Improvement Trust Fund Fee	171.36
Athletics Fee	284.40
Activity & Service Fee	462.96
Student Health Fee	502.92
Technology Fee	189.00
Transportation Access Fee	320.40
Student Facility Use Fee [20.00/semester + 2.00/credit hr.]	132.00
Total In-State Fee	31,463.04
Out-of-State Fees (Per Year)	
Out-of-State Fee	10,000.00
Out-of-State Student Financial Aid Fee	500.00
Total Out-of-State Fee	41,963.04

Physician Assistant Tuition and Fee Note A Physician Assistant (PA) student taking six or more semester hours will pay the full rate as provided herein for tuition and fees. Any PA student approved to attend fewer than six semester hours will pay the tuition and fees at the Graduate Student Rate for the actual number of semester hours.

Distance Learning		
	Undergraduate	Graduate
Tuition	105.07	403.51
Tuition Differential	49.59	
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	0.69	0.69
Activity & Service Fee	9.88	9.88
Student Health Fee	---	---
Transportation Access Fee	---	---
Student Facility Use Fee [+ 20.00/semester]	---	---
Technology Fee	5.25	5.25
Total Per Credit Hour (PCH) Resident Rate	180.49	444.26

Total PCH Resident Rate	180.49	444.26
Out-of-State Fee	481.48	601.34
Out-of-State Student Financial Aid Fee	24.07	30.06
Total PCH Out-of-State Rate	686.04	1,075.66
Student Facility Use Fee Per Semester		

Definition:

Distance Learning Student: A distance learning student is one who is coded as such in the Office of the University Registrar. Note that students are assessed distance learning rates when they are coded as a distance learner student based on policies established by the Registrar but that all students enrolled in online courses are not automatically deemed distance learners for tuition purposes.

Tuition and Fees: For the purposes of this regulation, tuition and fees refers to the standard charges assessed pursuant to State Statute, Board of Governors and Florida State University Regulation.

Specific Authority: Art. IX, Sec 7, Florida Constitution, BOG Regulation 1.001(3) Law Implemented: BOG Regulation 7.001; s. 1009. 24, Florida Statutes History-New 7-21-05, Amended, 9-21-05, 1-30-2007, 6-14-2007, 11-29-2007, 6-13-2008, 2-25-2009, 6-17-2009, 6-25-2010, 9-9-2011, 9-7-2012, 6-7-2013, 6-27-2014, 11-21-2014, 6-26-2015, 6-10-2016, 6-7-2017, 6-8-2018, 6-7-2019, 8-13-2020, 1-17-2021, _____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

Finance & Business Action Item II



MEMORANDUM

TO: President Richard McCullough

FROM: Kyle Clark

DATE: June 15, 2023

SUBJECT: 2023-2024 Operating Budget
Request for Approval

As required by Florida Statute 1011.40 *Budgets for universities* and BOG Regulation 9.007 *State University Operating Budgets and Requests*, each University Board of Trustees shall adopt an operating budget for the operation of the university as prescribed by law and the regulations of the Board of Governors. The statute also requires that the proposed expenditures, transfers, and balances do not exceed the estimated income, transfers, and balances.

The following motions are presented for your consideration:

1. Approve the University's fiscal year 2023-2024 operating budget of \$2,461,578,616 which includes \$347,411,462 for the Annual Capital Outlay Budget.
2. Approve the University's fiscal year 2023-2024 Florida Medical Practice Plan operating budget of \$14,247,734.
3. Approve the University's fiscal year 2023-2024 Direct Support Organizations operating budgets totaling \$150,553,291.
4. Grant approval for the President to make subsequent changes to the budgets outlined in motions 1, 2, and 3, as needed during the fiscal year, within available resources and fund balances, and consistent with applicable laws and regulations.
5. Continue the existing Tuition and Fee Regulation at current rates for fiscal year 2023-2024 and approve an amendment of the current regulation to that effect.

I recommend approval of these motions.