



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee

Thursday, February 23, 2023

3:30 – 4:30 pm

Meeting Book



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee

MEETING AGENDA

Thursday, February 23, 2023

3:30 - 4:30 pm

Jim Moran Building
111 S Monroe St
Tallahassee, FL 32301
Main Floor

The agenda will be followed in subsequent order and items may be heard earlier than the scheduled time.

I. Call to Order and Welcome

Trustee Vivian de las Cuevas-Diaz, Chair

II. Approval of Minutes

November 17, 2022, Meeting Minutes

III. Information Items

a. Visitor Center Operations

Mr. John Barnhill, Associate Vice President for Enrollment Management

IV. Action Items

a. Request for Approval: Historical Evaluation and Review Summaries for Centers and Institutes

Dr. Jarrett Terry, Assistant Vice President for Academic Affairs Centers and Institutes

b. Request for Approval: 2023- 2027 FSU Strategic Plan

V. Open Forum for Trustees

VI. Adjournment



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Academic Affairs Committee

MEETING MINUTES NOVEMBER 17, 2022

FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES – ACADEMIC AFFAIRS COMMITTEE
MEETING MINUTES

Thursday, November 17, 2022
3:30 PM – 4:30 PM

833 Academic Way
Room 2212
Tallahassee, Florida

Members Present: Committee Chair Vivian de las Cuevas-Diaz, Kathryn Ballard (Zoom), Eric Chicken, Justin Roth (Zoom), Deborah Sargeant.

Staff: Provost James Clark.

I. CALL TO ORDER AND WELCOME

Vivian de las Cuevas-Diaz, Committee Chair

Trustee de las Cuevas-Diaz called the meeting to order at 3:33 PM.

II. REVIEW AND APPROVAL OF MINUTES

Minutes from August 25, 2022 meeting Trustee Chicken moved to approve. Trustee Sargeant seconded the motion. The committee voted and was unanimously approved.

III. ITEMS FOR INFORMATION

- a) Undergraduate Admissions Process overview, John Barnhill, Associate Vice President for Enrollment Management
- b) Promotion & Tenure Process Update, Dr. Janet Kistner, VP for Faculty Development and Advancement

IV. ITEMS FOR APPROVAL

- a) Request approval of the FSU College of Medicine Graduate Medical Education Annual Institutional Review Executive Summary (AY 2021-22).
Dr. Bill Boyer (Associate Dean for Graduate Medical Education) presented the executive summary, discussion ensued; all members participated. Trustee Sargeant moved to approve. Trustee Chicken seconded the motion. The committee voted and was unanimously approved.
- b) Request approval the FSU Centers and Institute Annual Report for Fiscal Year 2021-2022.
Paul Harlacher (Associate Vice President for Academic Affairs) presented the annual report, discussion ensued; all members participated. Trustee Sargeant moved to approve. Trustee Chicken seconded the motion. The committee voted and was unanimously approved.

V. ADJOURNMENT

Meeting was adjourned at 4:44 PM.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Academic Affairs Committee

ACTION ITEM I



FLORIDA STATE UNIVERSITY
OFFICE OF THE PROVOST

TO: President Richard McCullough

FROM: Provost James Clark

DATE: February 7, 2023

SUBJECT: Request for Approval: Historical Evaluation and Review Summaries for
Centers and Institutes Fiscal Year 2021-2022

Per Board Regulation 10.015, all state of Florida institutes and centers shall be reviewed at least every five years, and all university institutes and centers (I&C) shall be reviewed at least every seven years.

In accordance with the regulation, all evaluations or reviews shall include the following minimum information:

- A determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.
- An assessment of the return on investment of state dollars, if applicable.
- The need for continuation of the institute or center.
- Possible changes in mission or organizational structure.
- Budget reduction or expansion.
- Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.
- Recommendations for status change (active, inactive, terminated), if applicable

For each currently active Florida institute and center and each currently active university institute and center, a summary of historical evaluations must be completed using a template provided by the SUS Chancellor and will serve as a summary of the evaluation or review.

The attached report has been compiled in accordance with BOG guidelines and using the BOG template. I recommend you approve the Historical Evaluation and Review Summaries for Centers and Institutes Year 2021-2022. Consistent with BOG Regulations, upon review and approval, the report will be submitted to the Chancellor of the State University System.

Historical Evaluation/Review Template Instructions

Per Board Regulation 10.015, universities must submit a summary of the evaluation/review using a template provided by the Chancellor.

Please complete the contact information on the right.

Please enter information for columns 5-16 on the I&C on tab "1-Evaluation Information" for all active I&Cs

1. Institution	This column should be used to filter the data for the specific institution completing the template
2. Center Type [University; State of Florida; CoExcellence]	Identifies the center as a "Center of Excellence", "State of Florida" or "University" I&C. This designation is determined by the host institution at the inception of the center
3. Center Code	Identifies the code assigned to the I&C as assigned by the BOG. If there is a discrepancy here please indicate this in the comments section of the spreadsheet.
4. Center Name	Identifies the I&C name
5. Year of Most Recent Evaluation/Review [20XX]	This column should provide the year of the most recent I&C evaluation/review.
6. Year of Next Evaluation/Review [20XX]	This column should provide the year of the next anticipated I&C evaluation/review
7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.	Please provide the page number & text excerpt or a text summary from your uploaded evaluation corresponds to each of the requirements.
8. Assessment of the return on investment of state dollars, if applicable	
9. The need for continuation of the institute or center.	
10. Possible changes in mission or organizational structure.	
11. Budget reduction or expansion.	
12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.	
13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.	
14. Recommendations for status change (active, inactive, terminated), if applicable.	
15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.	
16. Missing Evaluation Component Explanation [Optional]	This column should be used to provide a rationale for any missing evaluation components.

I&C Information						Review Components Included [Please provide relevant page numbers and paragraphs of the uploaded evaluation for each component]																					
1. Institution Name	2. Center Type	3. Center Code	4. Center Name	5. Year of Most Recent Evaluation/Review [20XX]	6. Year of Next Evaluation/Review [20XX]	7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.		8. Assessment of the return on investment of state dollars, if applicable.		9. The need for continuation of the institute or center.		10. Possible changes in mission or organizational structure.		11. Budget reduction or expansion.		12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		14. Recommendations for status change (active, inactive, terminated), if applicable.		15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.		16. Missing Evaluation Component Explanation [Optional]			
						Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary	Page Number	Text Excerpt/Summary						
Florida State University	University	20.0030	Center for African American Culture		N/A																						
Florida State University	University	20.0040	Center for Arts Administration		N/A																						
Florida State University	University	20.0050	Center for Biomedical and Toxicological Research and Hazardous Waste Management		N/A																						
Florida State University	University	20.0070	Center for Performance Technology		N/A																						
Florida State University	University	20.0080	Center for Employment Relations and Law (CERL)		N/A																						
Florida State University	University	20.0090	Center for Family Services		N/A																						
Florida State University	University	20.0100	Instructional Support Center		N/A																						
Florida State University	University	20.0110	Center for International Studies		N/A																						
Florida State University	University	20.0120	Center for Music Research	2015	2022	pgs 2-5	The center for Music Research continues to reate effective research environments for the pursuit of music scholarship for both students and faculty.	pg2	The return on investment is 4.3		Continuation is Recommended		No expected changes. The Director, John Geringer has served since 2002		More information is needed. Funding was identified as a challenge.		No change needed - University Center		N/A		No change needed		N/A				
Florida State University	University	20.0130	Center for Needs Assessment and Planning		N/A																						
Florida State University	University	20.0140	Center for Ocean-Atmospheric Prediction Studies (COAPS)	2016	2025	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnru3440/files/2021-08/CR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.0150	Center for Prevention and Early Intervention Policy	2012	2022	pgs 2-6	CPEIP responds directly to several of FSU's goals and values in its annual reports. The details in these reports effectively communicate the successful alignment of their activities with the university's mission and the current strategic plan.	pg2	The return on investment is 1.52		Continuation is Recommended		Dr. Mms Graham has served as the Director since 1913. Several of the FSU Center's faculty and staff are nearing retirement. We are committed to strategic and succession planning to cultivate and recruit talented, diverse leaders for replacement. The FSU Center voted on by-laws in April 2022. Transitions are ongoing, but a plan is provided in the report.		Discussions regarding resources are needed. Key barriers were identified in the annual reports related to staffing and faculty needed for growth. The impact on growth would be focused toward collaboration with other centers, exposure and access, and product development. That said, services to the constituents would also be improved with added resources.		No change needed - University Center		N/A		No change needed		N/A				
Florida State University	University	20.0160	Center for Academic and Professional Development	2013	2023	pgs 2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnru3440/files/2021-08/CR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.0170	Center for Demography and Population Health	2014	2024	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnru3440/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.0180	Center for Educational Research and Policy Studies		N/A																						

I&C Information						Review Components Included [Please provide relevant page numbers and paragraphs of the uploaded evaluation for each component]																16. Missing Evaluation Component Explanation [Optional]	
1. Institution Name	2. Center Type	3. Center Code	4. Center Name	5. Year of Most Recent Evaluation/Review [20XX]	6. Year of Next Evaluation/Review [20XX]	7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.	8. Assessment of the return on investment of state dollars, if applicable.		9. The need for continuation of the institute or center.		10. Possible changes in mission or organizational structure.		11. Budget reduction or expansion.		12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		14. Recommendations for status change (active, inactive, terminated), if applicable.		15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.		
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Florida State University	University	20.0190	Communication Research Center	2014	2024	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptqnu3446/files/2021-08/CCR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0200	Center for Couple and Family Therapy	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptqnu3446/files/2021-08/CCR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0210	Florida State University Family Institute	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptqnu3446/files/2021-08/CCR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0220	Florida Conflict Resolution Consortium and FCRC Consensus Center	2012	2022	pgs 2-5	The FCRC continues to serve as an independent public resource facilitating consensus solutions and supporting collaborative action. Additionally it has assisted citizens and public and private interests in Florida to seek cost-effective solutions to public disputes and problems through the use of consensus building and alternative dispute resolution consensus solutions and supporting collaborative action for over 25 years.			Continuation is Recommended	In April 2021 Robert Jones retired from his position as Director and was replaced by professional staff member Harold Beardall. Dr. Beardall had served as the assistant director for over 20 years.			Further discussions regarding funding need to be considered. The major barrier to pursuing collaborative governance goals is the lack of any permanent funding source. All FCRC revenue is generated from FCRC projects.	No change needed - University Center		N/A		No change needed		N/A		
Florida State University	University	20.0230	Florida Resources and Environmental Analysis Center (FREAC)	2012	2022	pgs 2-5	FREAC continues to specialize in facilitating the understanding and implementation of spatial information within communities, governments, academia, and private and non-profit sectors. The center has been active in supporting the state by maintaining a comprehensive database and supplying information that clarifies location	pg2	The return on investment is 1:14	Continuation is Recommended	Stephen Hodge has served as the director since 2013. At this time, there are no plans for changes in the organization or its mission.			FREAC participates in a university supported program to explore resilience in our local community. These goals include creating a Resilient Net Zero Transportation Equity Analysis for Santa Rosa Planners and Jackson Counties Planners. Funding to continue this effort may be	No change needed - University Center		N/A		No change needed		N/A		
Florida State University	University	20.0240	Geophysical Fluid Dynamics Institute	2016	2025	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptqnu3446/files/2021-08/CCR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A			

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Florida State University	University	20.0250	Gus A. Stavros Center for the Advancement of Free Enterprise and Economic Education	2014	2024	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptdnu3446/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A				
Florida State University	University	20.0260	Institute for Academic Leadership	2010	2023	pgs2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptdnu3446/files/2021-08/CR2009.pdf on these associated page numbers			pgs2-7	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A				
Florida State University	University	20.0270	Institute for Business Research and Service (IBRS)		N/A																			
Florida State University	University	20.0280	Institute for Comparative Policy Studies, Research, and Exchanges		N/A																			
Florida State University	University	20.0290	Institute for Social Work Research		N/A																			
Florida State University	University	20.0300	Institute for Studies in Higher Education		N/A																			
Florida State University	University	20.0310	Institute of Molecular Biophysics	2009	2023	pgs2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptdnu3446/files/2021-08/CR2008.pdf on these associated page numbers			pgs2-7	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A				
Florida State University	University	20.0320	Institute of Science and Public Affairs (ISPA)	2012	2022	pgs 2-5	administratively responsible for a number of centers and institutes. The overriding mission of all its centers is to apply university resources to the solution of critical public problems. These centers were established to identify and respond to public and private needs through programs in environmental, social and economic problems, whether local, regional, statewide, national, or global. The centers provide practical experience and training for students in problem-solving environments under			Continuation is Recommended	Stephen Hodge has served as the director since 2013. At this time, there are no plans for changes in the organization or its mission. Regarding its subcenters, director change is occasional. All subcenter directors report to Dr. Hodge.					No change needed - University Center		N/A		No change needed		N/A		
Florida State University	University	20.0330	Learning Systems Institute	2017	2024	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptdnu3446/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A				
Florida State University	University	20.0335	Center for Educational Enhancement and Development		N/A																			
Florida State University	University	20.0340	Department of Nuclear Services - Biology		N/A																			
Florida State University	University	20.0345	Department of Nuclear Services - Biology		N/A																			
Florida State University	University	20.0346	Department of Nuclear Services - Geology		N/A																			
Florida State University	University	20.0347	Department of Nuclear Services - Physics		N/A																			

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Florida State University	University	20.0360	Pepper Institute on Aging and Public Policy	2014	2024	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/updbnu344d/files/2021-08/ICR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.0360	DeVoe L. Moore Center for the Study of Critical Issues in Economic Policy and Government	2014	2025	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/updbnu344d/files/2021-08/ICR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.0370	Small Business Development Center		N/A																			
Florida State University	University	20.0380	Supercomputer Computations Research Institute (SCRI)		N/A																			
Florida State University	University	20.0390	Materials Research and Technology (MARTECH)		N/A																			
Florida State University	University	20.0420	African Studies Center		N/A																			
Florida State University	University	20.0430	Antarctic Marine Geology Research Facility		N/A																			
Florida State University	University	20.0440	Beaches and Shores Resource Center		N/A																			
Florida State University	University	20.0450	Center for Accounting Research		N/A																			
Florida State University	University	20.0460	Center for Advanced Legal Studies		N/A																			
Florida State University	University	20.0470	Center for Aquatic Research and Resource Management		N/A																			
Florida State University	University	20.0480	Center for Artificial Intelligence		N/A																			
Florida State University	University	20.0490	Center for Banking and Financial Institutions		N/A																			
Florida State University	University	20.0500	Center for British and Irish Studies		N/A																			
Florida State University	University	20.0510	Center for Environmental Hazards		N/A																			
Florida State University	University	20.0520	Institute for Cooperative Environmental Research (ICER)	2013	2026	pgs 2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/updbnu344d/files/2021-08/ICR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.0525	Czech/American Joint Center for Environmental Research		N/A																			
Florida State University	University	20.0526	Hungarian/American Joint Center for Environmental Research		N/A																			
Florida State University	University	20.0527	Polish/American Joint Center for Environmental Research		N/A																			
Florida State University	University	20.0528	Russian/American Joint Center for Environmental Research		N/A																			
Florida State University	University	20.0530	Center for Information Systems Research		N/A																			
Florida State University	University	20.0540	Center for Instructional Development Services		N/A																			
Florida State University	University	20.0550	Center for Risk Management Education and Research		2025	N/A	No evaluation of this entity exists.					N/A		N/A		N/A		N/A		N/A		N/A		

I&C Information						Review Components Included [Please provide relevant page numbers and paragraphs of the uploaded evaluation for each component]																16. Missing Evaluation Component Explanation [Optional]	
1. Institution Name	2. Center Type	3. Center Code	4. Center Name	5. Year of Most Recent Evaluation/Review [20XX]	6. Year of Next Evaluation/Review [20XX]	7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.	8. Assessment of the return on investment of state dollars, if applicable.		9. The need for continuation of the institute or center.		10. Possible changes in mission or organizational structures.		11. Budget reduction or expansion.		12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		14. Recommendations for status change (active, inactive, terminated), if applicable.		15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.		
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Florida State University	University	20.0560	The Frederick L. Jenks Center for Intensive English Studies	2011	2022	pgs 2-5	to deliver high-quality, intensive English instruction to prospective and current international students at Florida State University, to provide teaching, research, and internship opportunities to students pursuing graduate degrees with special interest in second-language education, and to act as a resource for the university and regional agencies seeking improved programs, grants, and linkages that include English-as-a-second-language learning needs. The mission aligns directly with	pg2	The return on investment is 1:2.85		Continuation is Recommended	The current director, Dr. Patrick Kennell, has served in this role from May 2002 to the present. There is no indication that he will step down at this time. While the mission will not change, a key barriers to the center's success is the continued slow rate of visa issuance at American embassies around the world. Its unknown how the University can assist in resolving this issue.		No budget needs were presented at this time.		No change needed - University Center		N/A		No change needed		N/A	
Florida State University	University	20.0570	Center for Music of the Americas	2015	2022	pgs 2-5	The Florida State University Center for Music of the Americas promotes the scholarship, performance, and dissemination of musics found in the American Hemisphere. It facilitates initiatives within the College of Music, across the University, between FSU and our sister institution FAMU, and throughout the North Florida community through partnerships with a diversity of local artists, venues, and institutions.				Continuation is Recommended	The Center's current Director, Dr. Panayotis League, has served since Spring 2020, and will continue to serve for the foreseeable future. Transition to a new Director, who is expected to be a professor of Musicology at FSU, occurs upon agreement between the old and new Directors. It is not expected that the mission will change soon.				No change needed - University Center		N/A		No change needed		N/A	
Florida State University	University	20.0580	Human Resource Management Center	2015	2025	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3440/files/2021-08/CIR2014.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.0590	Center for Policy Studies in Education		N/A																		
Florida State University	University	20.0600	Center for Social Work Practice and Research		N/A																		
Florida State University	University	20.0610	Center for the Advancement of Procurement		N/A																		
Florida State University	University	20.0620	Center for the Study of Technology in Counseling and Career Development	2011	2022	pgs 2-5	continues to provide evidence-based research to inform FSU Career Center practices including advising, counseling, teaching, supervision, employer relations and experiential learning practices that also applies to other settings. The center also promotes collaboration between the College of Education and the Career Center to conduct life/career development research and support the student experience at Florida State University and trains career service practitioners on career theories, research,			Continuation is Recommended	No change in mission is expected. The co-directors of the center Drs. Osborn and Dozier have led the center for six and four years respectively. No change has been suggested in the report.		Funding for the center is shared between multiple divisions and sub units. No changes are expected.		No change needed - University Center		N/A		No change needed		N/A		
Florida State University	University	20.0630	Center for the Study of Values		N/A																		

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1. Institution Name	2. Center Type	3. Center Code	4. Center Name	5. Year of Most Recent Evaluation/Review [20XX]	6. Year of Next Evaluation/Review [20XX]	7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.		8. Assessment of the return on investment of state dollars, if applicable.		9. The need for continuation of the institute or center.		10. Possible changes in mission or organizational structure.		11. Budget reduction or expansion.		12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		14. Recommendations for status change (active, inactive, terminated), if applicable.		15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.		16. Missing Evaluation Component Explanation [Optional]	
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Florida State University	University	20.0640	Center for the Study of Values in College Student Development		N/A																				
Florida State University	University	20.0650	Center for the Study of Wellness		N/A																				
Florida State University	University	20.0660	Cooperative Institute for Tropical Meteorology		N/A																				
Florida State University	University	20.0670	Florida Dispute Resolution Center		N/A																				
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbnu3446/files/2021-06/CIR2013.pdf on these associated page numbers				The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0680	Florida Center for Public Management	2014	2024	pgs 2-9				pgs 2-9															
Florida State University	University	20.0690	Florida Economic Development Center		N/A																				
							FSU CEFA's role is to assist national, state, and local government and private and non-sector sector interests in examining and understanding the economic side of current public policy issues facing Florida and the nation. CEFA continues to provide support for the Florida Chamber and several local chambers toward understanding the economic circumstances that must be navigated by the state.				Continuation is Recommended	Julie Harrington has led CEFA since April of 2006. No changes are expected nor were identified in the reports. If changes are made, the directorship changes through FSU's standard hiring process, with the Institute director's immediate supervisor, currently Stephen Hodge, Director of ISPA, making the hiring decision.				Funding through ISPA will be reviewed as the annual report identified funding as being a key barrier. Specifically, they cited that the most significant challenge impeding their current goals is the lack of consistent and available applied economic research-oriented longer term grants/research support: federal, etc., in order to attract and maintain professional staff. Marketing and grant support may be needed.	No change needed - University Center		N/A		No change needed		N/A		
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbnu3446/files/2021-06/CIR2014.pdf on these associated page numbers				The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0710	Institute for Applied Business Research	2015	2025	pgs 2-6				pgs 2-6															
Florida State University	University	20.0720	Center for Disaster Risk Policy		2026	N/A	No evaluation of this entity exists.					N/A		N/A		N/A		N/A		N/A		N/A			
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbnu3446/files/2021-06/CIR2013.pdf on these associated page numbers				The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0725	Center for Civic and Nonprofit Leadership	2014	2024	pgs 2-9				pgs 2-9									N/A		N/A		N/A		

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Florida State University	University	20.0730	Florida State Climate Center		2022	pgs 2-5	Center is part of three-tiered system that serves to provide climate data, information, and services for the United States. It is affiliated with the National Climatic Data Center (NCDC) in Asheville, NC and the Southeast Regional Climate Center (SERCC) in Columbia, SC, the Florida Climate Center and strives to be the first stop for climate data and information for citizens, organizations, educational institutions and private businesses in the state of Florida.	pg2	The return on investment is 1:1.43		Continuation is Recommended		Mr. David Zierden has served as the director of FCC since 2006. A new Director, Olivia Mason is being developed . After consultation with the Dean of Arts & Sciences, the Director of COAPS appoints the FCC Director to serve at his or her pleasure. There are no indications of change in the mission.		Budget was not identified as a concern at this time in the report.		No change needed - University Center		N/A		No change needed		N/A	
Florida State University	University	20.0740	Horner Hoyt Center for Land Economics and Real Estate		N/A																			
Florida State University	University	20.0750	Humanities Institute		N/A																			
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbrn3446/files/2021-08/CIR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0760	Institute for Cognitive Sciences	2014	2024	pgs 2-9				pgs 2-9					N/A		N/A		N/A		N/A			
Florida State University	University	20.0770	Institute for Contemporary Art		N/A																			
Florida State University	University	20.0780	Institute for Expert Systems and Robotics		N/A																			
Florida State University	University	20.0790	Institute for Future Resources		N/A																			
Florida State University	University	20.0800	Institute of Motion Picture, Television, and Recording Arts		N/A																			
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbrn3446/files/2021-08/CIR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0810	Institute on Napoleon and the French Revolution	2013	2024	pgs 2-7				pgs 2-7					N/A		N/A		N/A		N/A			
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbrn3446/files/2021-08/CIR2014.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0820	International Center for Hospitality Research and Development	2015	2024	pgs 2-6				pgs 2-6					N/A		N/A		N/A		N/A			
Florida State University	University	20.0830	International Center for Advancement of Political Communication and Argumentation		N/A																			
Florida State University	University	20.0840	International Public Management and Policy Center		N/A																			
							Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbrn3446/files/2021-08/CIR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.0850	L. L. Schendel Speech and Hearing Clinic	2014	2024	pgs 2-9				pgs 2-9					N/A		N/A		N/A		N/A			
Florida State University	University	20.0860	Hardree Center on Leadership and Values		2023	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A		N/A		

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Florida State University	University	20.0870	Middle East Center	2012	2022	pgs 2-5	The Middle East Center (MEC) tries to bridge a variety of disciplines on campus to provide a rich academic environment for students who are seeking a greater understanding of the Middle East. The Center continues to administer an interdisciplinary degrees an minors in Arabic, Middle Eastern Studies, and Hebrew, and has an active outreach program fostering an interest in the Modern Middle East at the K-12 and Community College levels.	pg2	The return on investment is 1:1.2	Continuation is Recommended																
Florida State University	University	20.0880	Polar Desert Research Center		N/A																					
Florida State University	University	20.0890	Real Estate Research Center	2015	2023	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbnu3446/files/2021-08/CIR2014.pdf on these associated page numbers			pgs 2-6																
Florida State University	University	20.0900	Center for Study of Sea Level Changes		N/A																					
Florida State University	University	20.0910	Resource Materials Center	2027	N/A		No evaluation of this entity exists.																			
Florida State University	University	20.0920	Small Business Institute		N/A																					
Florida State University	University	20.0930	Social Studies Material Development Center for Greek Speaking Students		N/A																					
Florida State University	University	20.0940	Southeast Archaeological Center		N/A																					
Florida State University	University	20.0950	State and Regional Higher Education Center		N/A																					
Florida State University	University	20.0960	Statistical Consulting Center	2011	2022	pgs 2-5	The center's continues to meet its mission to provide statistical support to graduate students for thesis work and research projects and to assist faculty research. They havebeen helpful toward improving the quality of statistical information used in outside research fields.	pg2	The return on investment is 1:1	Continuation is Recommended																
Florida State University	University	20.0970	Yarnallator Waters Institute		N/A																					
Florida State University	University	20.0980	Florida Inter-University Center for Child and Family Studies		N/A																					
Florida State University	University	20.0990	Institute for Family Violence Studies	2017	2024	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbnu3446/files/2021-08/CIR2016.pdf on these associated page numbers			pgs 2-6																
Florida State University	University	20.1000	Institute for Fishery Resource Ecology (IFRE)		N/A																					
Florida State University	University	20.1010	Jim Moran Institute for Global Entrepreneurship	2015	2025	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptbnu3446/files/2021-08/CIR2014.pdf on these associated page numbers			pgs 2-6																
Florida State University	University	20.1020	Comprehensive School Health Program Training Center		N/A																					

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Florida State University	University	20.1030	Claude Pepper Center	2014	2023	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.1040	Institute on World War II and the Human Experience	2012	2022	pgs 2-5	To promote the study and teaching of the history of World War II with a focus on the human dimension.	pg2	The return on investment is 1:6.31		Continuation is Recommended		Kurt Pleshter has directed the institute for since 2011		No changes planned.		No change needed - University Center		N/A		No change needed		N/A			
Florida State University	University	20.1050	Center for Academic Services and Distance Learning (CASDL)		N/A																					
Florida State University	University	20.1060	Carl DeSantis Center for Executive Management Education	2015	2024	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2014.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.1070	Multidisciplinary Evaluation and Consulting Center		N/A																					
Florida State University	University	20.1080	Adult Learning Center		N/A																					
Florida State University	University	20.1090	Traumatology Institute		N/A																					
Florida State University	University	20.1100	Trinity Institute for the Addictions	2017	2023	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.1110	Center for the Advancement of Human Rights	2012	2024	pgs2-8	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2011.pdf on these associated page numbers			pgs2-8	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.1120	Information Use Management and Policy Institute	2013	2026	pgs 2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.1130	Florida Center for Prevention Research	2013	2026	pgs 2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			
Florida State University	University	20.1140	FSU Sensory Research Institute (SRI)		N/A																					
Florida State University	University	20.1150	Institute for Law and Society		N/A																					
Florida State University	University	20.1160	FSU Center for Health Equity		N/A																					
Florida State University	University	20.1170	Institute for the Study of Emotion		N/A																					
Florida State University	University	20.1180	Winthrop-King Institute for Contemporary French and Francophone Studies	2013	2026	pgs 2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptnru3446/files/2021-08/CR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A			

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Florida State University	University	20.1190	Center for Strategic Public Health Preparedness		N/A																				
Florida State University	University	20.1200	Center of Excellence for Patient Safety		N/A																				
Florida State University	University	20.1219	Florida Blue Center for Rural Health Research and Policy	2014	2025	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.1220	Florida Inter-University Center for Child, Family, and Community Studies		N/A																				
Florida State University	University	20.1224	Florida Inter-University Center for Child, Family, and Community Studies		N/A																				
Florida State University	University	20.1230	Center for Intelligent Systems, Control, and Robotics (CISCOR)	2014	2025	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.1240	Center on Medicine and Public Health	2013	2023	pgs 2-7	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2012.pdf on these associated page numbers			pgs 2-7	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.1250	Center for Information, Training, and Evaluation Services		N/A																				
Florida State University	University	20.1260	Center for Criminology and Public Policy Research	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.1270	Institute for Infant and Child Medical Music Therapy	2015	2023	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2014.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.1280	The Retail Center	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					
Florida State University	University	20.1290	Center on Better Health and Life for Underserved Populations	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/gfiles/uptbnr/3448/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A		N/A		N/A		N/A		N/A					

I&C Information						Review Components Included [Please provide relevant page numbers and paragraphs of the uploaded evaluation for each component]																16. Missing Evaluation Component Explanation [Optional]	
1. Institution Name	2. Center Type	3. Center Code	4. Center Name	5. Year of Most Recent Evaluation/Review [2000Q]	6. Year of Next Evaluation/Review [2000Q]	7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.		8. Assessment of the return on investment of state dollars, if applicable.		9. The need for continuation of the institute or center.		10. Possible changes in mission or organizational structure.		11. Budget reduction or expansion.		12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		14. Recommendations for status change (active, inactive, terminated), if applicable.			15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.
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Florida State University	CoExcellence	20.1300	High-Performance Materials Institute	2012	2025	pgs2-8	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2011.pdf on these associated page numbers			pgs2-8	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Florida State University	University	20.1310	Center for Advanced Power Systems (CAPS)	2016	2025	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Florida State University	University	20.1320	Maggie Altheese National Center for Choreography	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Florida State University	University	20.1330	Center for Hispanic Marketing Communication	2016	2023	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Florida State University	University	20.1340	FSU Project Management Center	2016	2023	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Florida State University	University	20.1350	Center for the Study of Democratic Performance	2014	2027	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Florida State University	University	20.1360	The PALM (Partnerships Advancing Library Media) Center		N/A																		
Florida State University	University	20.1370	Center for Advancement of Learning and Assessment (CALA)		N/A																		
Florida State University	University	20.1380	Center for Information Management and Educational Services (CIMES)	2013	2022	pgs 2-5	CIMES has been committed to leading agencies in the knowledge economy to better serve their target populations through the effective use of information and communication technologies			Continuation is Recommended	Director was recently changed. Rebecca Augustyniak served for several years and remains as a resource. Amy Finley now leads the center and has since 2020	N/A	N/A	N/A	N/A	No change needed - University Center	N/A	No change needed	N/A	No change needed	N/A		
Florida State University	University	20.1390	Autism Institute		2023	N/A	No evaluation of this entity exists.				N/A		N/A		N/A		N/A		N/A		N/A		
Florida State University	CoExcellence	20.1400	Florida Center for Advanced Aero-Propulsion Technologies (FCAAPT)	2012	2025	pgs2-8	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upcfnu3446/files/2021-08/CIIR2011.pdf on these associated page numbers			pgs2-8	The entity's most recent evaluation resulted in the entity's continued operation.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		

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1. Institution Name	2. Center Type	3. Center Code	4. Center Name	5. Year of Most Recent Evaluation/Review [20XX]	6. Year of Next Evaluation/Review [20XX]	7. Determination of the institute or center's progress against defined goals and objectives within the context of the institute or center's mission, the participating university's mission, and the current Board of Governors' strategic plan.	8. Assessment of the return on investment of state dollars, if applicable.		9. The need for continuation of the institute or center.		10. Possible changes in mission or organizational structure.		11. Budget reduction or expansion.		12. Recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		13. Explanation of recommendations for change of classification (state of Florida institute or center, or university institute or center), if applicable.		14. Recommendations for status change (active, inactive, terminated), if applicable.		15. Explanation of recommendations for status change (active, inactive, terminated), if applicable.		
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Florida State University	University	20.1410	Karst Environmental Center (KEC)	2016	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A
Florida State University	University	20.1420	Center for Security and Assurance in IT (C-SAIT)		N/A																		
Florida State University	University	20.1430	Institute for Energy Systems, Economics and Sustainability (ESES)		N/A																		
Florida State University	University	20.1440	Center on Global Health		N/A																		
Florida State University	University	20.1450	Center for Advancing Exercise and Nutrition Research on Aging	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A
Florida State University	University	20.1460	Center for Universal Research to Eradicate Disease (CURED)		N/A																		
Florida State University	University	20.1470	Center for Higher Education Research, Teaching and Innovation		N/A																		
Florida State University	University	20.1480	Florida Catastrophic Storm Risk Management Center	2015	N/A																		
Florida State University	University	20.1490	Center for Innovative Collaboration in Medicine & Law	2014	2025	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A
Florida State University	University	20.1500	Institute for Intercultural Communication and Research	2016	2024	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A
Florida State University	University	20.1510	Communication and Early Childhood Research and Practice Center	2016	2024	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A
Florida State University	University	20.1520	Center for Humanities and Society		N/A																		
Florida State University	University	20.1530	Institute of Sports Sciences and Medicine	2017	2027	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2016.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A
Florida State University	University	20.1540	The Institute for Digital Information and Scientific Communication	2014	2025	pgs 2-9	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/upctnu3446/files/2021-08/CR2013.pdf on these associated page numbers			pgs 2-9	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A

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Florida State University	University	20.1550	FSU Panama City STEM Institute	2015	2025	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptqnu3446/files/2021-08/CR2014.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.			N/A		N/A		N/A		N/A					
Florida State University	University	20.1560	The Future Public Institute		N/A																				
Florida State University	University	20.1570	Aerospulsion, Mechanics and Energy (AME) Center		2025	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1580	The Center for Sport, Health and Equitable Development		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1590	The Tallahassee Memorial HealthCare Center for Research & Evidence Based Practice	2016	2028	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/uptqnu3446/files/2021-08/CR2015.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.			N/A		N/A		N/A		N/A					
Florida State University	University	20.1600	Center for Underrepresented Minorities in Academic Medicine		N/A																				
Florida State University	University	20.1610	Florida Health Equity Research Institute		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1620	Center for Education Research in Mathematics, Engineering and Science (CERMES)		2025	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1630	Institute for Successful Longevity	2021	2022	pgs 2-5	The Institute for Successful Longevity conducts research into how to live longer, stay active, and be fully engaged in life. The institute takes a multidisciplinary approach to better explore the complexities of life as an older individual.	pg2	The return on investment is 1:1		Continuation is Recommended			New Director search is being developed for 2024			Budget and collaboration are focuses. Other aging centers on campus exist and leadership changes are imminent. An umbrella organization for aging centers to provide support to the institute may be considered.			No change needed - University Center		N/A			
Florida State University	University	20.1640	Center for Postsecondary Success (CPS)		2023	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1650	Center for Behavioral Health Integration		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1660	Florida Institute for Child Welfare		2023	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1670	Center for Genomics and Personalized Medicine (CGPM)		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1680	Center for Brain Repair		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1690	Center for Accessibility and Safety for an Aging Population		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1700	L. Charles Hilton Center for the Study of Economic Prosperity and Individual Opportunity		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1710	Center for Transportation and Public Safety		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1720	Thomson Experience Institute		N/A																				
Florida State University	University	20.1730	Center for Child Stress and Health		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1740	Center for Population Sciences and Health Equity		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1750	Center for Translational Behavioral Science		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1760	Center for the Study and Promotion of Communities, Families and Children		2028	N/A	No evaluation of this entity exists.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1770	The Institute for Justice Research and Development		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1780	The Center for Anchored Phylogenomics		2028	N/A	The entity had not existed for five years prior to the last evaluation cycle.							N/A		N/A		N/A		N/A					
Florida State University	University	20.1790	Torchlight Center for Motion Picture Innovation and Entrepreneurship		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.							N/A		N/A		N/A		N/A					
Florida State University	University	20.8020	Florida-Costa Rica Linkage Institute		N/A																				
Florida State University	University	20.8030	Florida-France Linkage Institute		N/A																				

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Florida State University	University	20.8040	Energy and Sustainability Center	2012	2026	pgs2-8	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnuj4446/files/2021-08/CI2011.pdf on these associated page numbers			pgs2-8	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.8050	Florida Center for Interactive Media	2015	2024	pgs 2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnuj4446/files/2021-08/CI2014.pdf on these associated page numbers			pgs 2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9060	LeRoy Collins Institute	2011	2024	pgs2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnuj4446/files/2021-08/CI2010.pdf on these associated page numbers			pgs2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9070	John Scott Dailey Florida Institute of Government	2011	2023	pgs2-6	Evaluations for centers and institutes reviewed in this evaluation year can be found at https://provost.fsu.edu/sites/g/files/updnuj4446/files/2021-08/CI2010.pdf on these associated page numbers			pgs2-6	The entity's most recent evaluation resulted in the entity's continued operation.		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9080	Center for Resilient Infrastructure and Disaster Response		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.				N/A		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9090	FSU COACH: Interdisciplinary Center for Athletic Coaching		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.				N/A		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9100	Institute of Politics at Florida State University (IOP@FSU)		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.				N/A		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9110	The Center for Environmental, Energy, and Land Use Law (the "Center")		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.				N/A		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9120	FSU Center for Law and Business		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.				N/A		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9130	Brain Science & Symptom Management Center (BSSMC)		2026	N/A	The entity had not existed for five years prior to the last evaluation cycle.				N/A		N/A		N/A		N/A		N/A		N/A		N/A	
Florida State University	University	20.9130	Brain Science & Symptom Management Center (BSSMC)																					



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Academic Affairs Committee

ACTION ITEM II



FLORIDA STATE UNIVERSITY
OFFICE OF THE PROVOST

TO: President Richard McCullough

FROM: Provost James Clark

DATE: February 13, 2023

SUBJECT: Request for Approval: 2023- 2027 FSU Strategic Plan

Florida statutes (1001.705 and BOG Regulation 1.001, p.2) require the development of a strategic plan for the State University System and review of institutional strategic plans that have been approved by the various Boards of Trustees (BOT). The Board of Governors (BOG) delegates authority to the BOT to adopt plans that align with the BOG Strategic Plan and the university mission.

The strategic plan is a partner to the FSU Accountability Plan that defines top priorities, strategic directions, specific outcomes for achieving those goals, while outlining performance outcomes on institutional and system-wide goals.

Additionally, the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) requires systemic institutional planning and assessment through Standard 7.1

The attached plan has been developed in accordance with BOG guidelines to align with the BOG Strategic Plan, and the university Mission and Vision. Furthermore, the plan supports FSU's AAU aspirations, the President's goals and the metrics and measures associated with rankings, Performance-Based Funding and Florida Preeminence standards. I recommend you approve the 2023 – 2027 FSU Strategic Plan. Consistent with BOG Regulations, upon review and approval, the report will be submitted to the Chancellor of the State University System for their approval at the March 2023 BOG meeting.

FSU Strategic Plan Goals Draft

January 31, 2023

Goal I: Expanding Research and Academic Excellence

FSU catalyzes transformative innovation, discovery, scholarship, and creative endeavors through the excellence of its faculty, students, and staff. By investing broadly across the university and deepening our collaborations with external partners, we will amplify our impact in assessing and solving the critical challenges facing our local, national, and global communities.

1. Increase the recruitment, development, and retention of high-impact, nationally and internationally recognized faculty to strategically maximize FSU's potential across all disciplines

FSU will expand recruitment and retention of high-impact, highly accomplished, innovative and engaged faculty across all disciplines to build on current academic and research strengths and foster connections throughout the university and with our external partners.

2. Catalyze translational scholarship, arts, and research that will address grand challenges and enrich people's lives

FSU will invest in basic research, scholarship, artistic creation and mechanisms necessary to enhance translation of research and creative works into innovative and impactful solutions that will benefit mankind now and well into the future. FSU will intensify efforts to recognize and promote multidisciplinary teams of internal and external partners to transcend and transform traditional disciplines to uncover new insights and address some of society's grand challenges.

3. Expand and promote the arts, performance, humanities, and creative activities of our faculty and staff

The humanities, and fine and performing arts distinguish FSU from many of its peer institutions. FSU will continue to expand and invest in its fine and performing arts excellence. In addition, Faculty across all disciplines and professions will be encouraged to engage colleagues and students in cross-disciplinary creative activities that promote scholarship and innovation.

4. Build upon and create graduate opportunities that transcend and transform traditional disciplines

FSU will promote the development of new graduate training opportunities and expansion and retooling of existing programs to meet strategic needs, especially at the doctoral level. These programs should promote the coalescence of pedagogy and research experiences from multiple disciplines to better prepare our students to solve research challenges and to be future leaders.

Goal II: Ensuring Student Success on Campus and Beyond

FSU's student success initiatives lead the nation, providing students a uniquely engaging, challenging, and vibrant campus environment to help them grow to their full potential. By strengthening its programs and services that focus on the whole person, FSU can empower students to thrive at FSU and beyond. FSU will build upon world-class academic programs, hands-on experiences, and individualized academic support and wellness services. FSU's goal is to have its graduates embrace a life-long commitment to learning and well-being so they can compete, contribute, and lead anywhere.

1. Enhance curricular practices that foster engaged learning and robust outcomes

With world-class teaching, FSU will expand efforts to inspire and challenge students to fully engage in a curriculum that broadens their knowledge and builds the skills required for long-term success. By improving student completion rates in key courses and enacting early alert interventions, FSU will help students succeed in their enrolled courses. FSU will encourage students to progress effectively through their degree programs and to consider additional degree opportunities when appropriate.

2. Create an environment that encourages healthy behaviors and wellness

FSU recognizes student success is directly related to health, wellness, and resiliency. The university will encourage students to take advantage of a wide range of programs and services designed to promote healthy habits and navigate challenges, including physical, emotional, social, and financial. By using best practices and pursuing meaningful collaborations, FSU's holistic and proactive approach will benefit students and lead to greater success in all areas.

3. Expand and strengthen academic advising and student support services

Academic advising and student support are critical in advancing students' success. FSU will expand its advisor outreach and strengthen its use of technology to provide holistic and accessible academic support services for all. With required participation in meaningful, peer-led first-year engagement experiences, including those designed around special populations, students will know they have a solid and capable support system – academic and otherwise -- as they navigate FSU.

4. Bolster students' co-curricular and career development opportunities

FSU prioritizes developing the whole person through engagement opportunities that facilitate occupational, social, and intellectual wellness. Through co-curricular experiential learning, students will engage more deeply during college in immersive experiences that develop the knowledge and skills needed for lifelong learning and career success. On-campus involvement, service and leadership opportunities and professional readiness initiatives will produce engaged, community-minded students who are prepared for their post-graduation future.

Goal III: Nurturing and Inspiring FSU's Entrepreneurial Spirit

FSU will nurture the entrepreneurial spirit by generating support systems for creativity, innovation, translation, and growth, and inspiring transformational change. Building collaboration within its communities, FSU will lead innovative endeavors and launch entrepreneurial ventures targeted to fulfill the needs of those it serves, putting the people of Florida first, then reaching beyond, to the nation and the world. This entrepreneurial culture will lead FSU to realize its full potential of creativity, innovation, and entrepreneurship.

1. Cultivate an ecosystem that prioritizes and embraces creative, innovative, and entrepreneurial behavior in all endeavors

FSU will expand opportunities for students, faculty, staff to evoke creativity, innovation, and entrepreneurship in scholarly activities, research, artistic endeavors, and institutional operations. FSU will develop policies and an environment where FSU and its community partners will collaborate to promote transformation and creation processes across all endeavors and in all disciplines.

2. Translate creative, innovative, and entrepreneurial ventures and endeavors for the public good via commercialization and collaboration.

FSU will increase its capacity for transformational change by reimagining the technology transfer process and build advisory and support structures that will increase commercialization activities. We will encourage smart risk-taking behavior, eliminate unnecessary barriers, and engage with external partners in collaborative efforts that can best meet state, business, cultural, and societal needs.

Goal IV: Committing to Inclusive Excellence and Civil Discourse

FSU aspires to develop a diverse and inclusive student body supported by an equally diverse community of faculty and staff that will promote these efforts locally and globally. By valuing and leveraging the different viewpoints and experiences within its community, and throughout the world, FSU creates a fertile environment for innovation, understanding, and compassion.

1. Improve efforts to expand diversity while creating rich experiences and opportunities for all populations within a respectful and united community

FSU aspires to develop an academic, administrative and social culture that serves and represents the diversity of Florida and a culture of open and tolerant civil discourse that supports the Board of Governors' Statement of Free Expression. FSU will continue to build access to opportunities and experiences that will promote the personal attainments of all student, faculty, and staff populations and those in our communities.

2. Increase international engagement and cultural competencies for students, faculty and staff

FSU will expand its reputation and reach as a leader in international education and academic and service projects by partnering in international research, learning, and service. FSU needs to grow these international engagements to prepare students for an increasingly complex and competitive multicultural world. By so doing it will enhance much-needed cultural competencies and build fruitful collaborations with institutions, faculty, staff, students, and communities from around the world.

Goal V: Enhancing Our Brand to Reflect Institutional Excellence

FSU has a strong record of success in delivering outstanding returns to students, alumni, and the people of Florida, amid a nurturing and growth-oriented environment. FSU's administration will develop consistent messaging around these strengths to make them demonstrable and stable themes within FSU's overall brand narrative. FSU will utilize its financial, physical, technological, and human resources to drive the brand forward, striving for comprehensive excellence in all endeavors to become an internationally recognized leader in higher education.

1. Focus the FSU brand to bolster our reputation, stakeholder and partner relationships, and quality.

Raising the university's brand reputation will aid in faculty, student, and staff recruitment, public and private fundraising, and gift cultivation, and produce new opportunities for engagement with and investment by government, not-for-profit and private entities and organizations.

2. Leverage growing and increasingly diversified financial resources to strategically invest in emerging areas of institutional excellence

An emphasis on financial resource diversification and growth will provide additional funding for investment in areas that are consistent with a continued push to membership in the Association of American Universities, thus solidifying FSU's place among the leading research institutions in North America.

3. Become a national leader in operational excellence in the administration of the university and its resources to empower innovation, sustainability, and resilience on campus and beyond

FSU will build on its history of nationally recognized operational excellence by better leveraging human, technological, data, physical, fiscal, and intellectual capital. FSU will challenge the status quo in institutional administration, process design, sustainability, resilience, and personal empowerment both on campus and within its communities.