



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

GENERAL MEETING AGENDA

Friday, August 28, 2026
9:00 am

Augustus B. Turnbull Conference Center
555 W Pensacola St.
Tallahassee, FL 32306
Room 208

The agenda will be followed in subsequent order and items may be heard earlier than the scheduled time.

I. CALL TO ORDER AND ROLL CALL

Mr. Peter Collins, Chair

II. PLEDGE OF ALLEGIANCE

III. MOMENT OF SILENT REFLECTION

IV. APPROVAL OF MINUTES

June 18, 2026, Meeting Minutes

V. PUBLIC COMMENT

VI. PRESIDENT'S REPORT

Dr. Richard McCullough, President

VII. CONSENT ITEMS

- A. Request for Approval:** 2027 – 2028 Academic Calendar (Academic Affairs)
- B. Request for Approval:** 120 Credit Hour Exception Revisions (Academic Affairs)
- C. Request for Approval:** 2025 – 2026 Textbook and Instructional Materials Affordability Report (Academic Affairs)
- D. Request for Approval:** Nominations to the Board of Directors of the FSU Alumni Association (Advancement & Governance)

- E. Request for Approval:** Nominations to the Board of Directors of the Seminole Boosters, Inc. (Advancement & Governance)
- F. Request for Approval:** Nominations to the Board of Trustees of the FSU Foundation, Inc. (Advancement & Governance)
- G. Request for Approval:** Nominations to the Board of Directors of The John and Mable Ringling Museum of Art Foundation, Inc. (Advancement & Governance)
- H. Request for Approval:** FY 2026-2027 Audits and Activities Plans (Audit and Compliance)
- I. Request for Approval:** Foreign Activity Report pursuant to BOG Regulation 9.012 (Audit and Compliance)
- J. Request for Approval:** 2026-2027 Carryforward Spending Plan (Finance and Business)
- K. Request for Approval:** 2026-2027 Fixed Capital Outlay Budget (Finance and Business)
- L. Request for Approval:** Status Report on Purchase Orders Over \$1M and 5+ Years of Service Contracts (Finance and Business)
- M. Request for Approval:** Campus Master Plan Amendment (Finance and Business)
- N. Request for Approval:** Housing Rental Rates (Finance and Business)
- O. Request for Approval:** Nomination to the Board of Directors of the Florida State University Athletic Association, Inc. (Governance)
- P. Request for Approval:** Nomination to the Board of Directors of the College of Business Student Investment Fund, Inc. (Governance)
- Q. Request for Approval:** Nomination to the Board of Directors of the Florida State University Research Foundation, Inc. (Governance)
- R. Request for Approval:** Nominations to the Board of Directors of the Florida State University International Programs Association, Inc. (Governance)
- S. Request for Approval:** Florida State University International Programs Association, Inc. Bylaw Revisions (Governance)
- T. Request for Approval:** Proposed Amendment to Regulation FSU-3.0045 Involuntary Medical Withdrawal (Student Affairs)
- U. Request for Approval:** Proposed Amendment to Regulation FSU-3.004 Student Conduct Code (Student Affairs)
- V. Request for Approval:** Proposed Amendment to Regulation FSU-3.0041 Student Organization Conduct Code (Student Affairs)

VIII. NEW BUSINESS AND UPDATES

A. Athletics Update

Mr. Michael Alford, Vice President and Director of Athletics

Information Item: Student Athlete Highlight

Action Item: 2026-2027 ACC Governing Board Certification Form

B. Faculty Senate Steering Committee

Ms. Bridgett Birmingham, Vice Chair, Faculty Senate Steering Committee

C. Student Government Association

Ms. Sela Teplin, Vice President, Student Government Association

D. Academic Affairs Committee

*Trustee Vivian de las Cuevas-Diaz, Committee Chair and Board of Trustees Vice Chair
Dr. James Clark, Provost and Executive Vice President for Academic Affairs*

Information Items:

- I. Introduction of New Academic Deans - Dr. Gregory Bell, Dr. Kirk Foster and Interim Dean Dr. Mike Brady
- II. 2026 - 2027 Robert O. Lawton Distinguished Professors – Dr. Laura Reina and Dr. Brad Schmidt
- III. 2026-2027 Distinguished Teacher – Dr. Orenda Johnson

Action Item: Request for Approval: 2027-2028 Legislative Budget Request

E. Advancement Committee

Trustee Brian Murphy, Chair

Ms. Susan Glenn, Interim Vice President for University Advancement & Interim President, FSU Foundation, Inc.

F. Audit and Compliance Committee

Trustee Peter Jones, Chair

Mr. Undra Baldwin, Chief Audit Officer

Mr. Robert Large, Chief Compliance and Ethics Officer

G. Finance and Business Committee

Trustee Jim Henderson, Chair

Mr. Kyle Clark, Senior Vice President for Finance and Administration

Action Item: Request for Approval: Proposed Amendment to Regulation FSU-2.024, 2027-2028 Tuition and Fees

H. Governance Committee

Trustee Maximo Alvarez, Chair

Ms. Carolyn Egan, Vice President for Legal Affairs and General Counsel

Action Item: Request for Approval: Revisions to Florida State University
Policy 1-1 BOT Operating Procedures

I. Student Affairs Committee

Trustee Kathryn Ballard, Chair

Dr. Amy Hecht, Vice President for Student Affairs

J. University Research Committee

Trustee Jorge Gonzalez, Chair

Dr. Stacey Patterson, Vice President for Research

IX. CHAIR'S REPORT

Mr. Peter Collins, Chair

Action Item I: Request for Approval: FY 2025-2026 Presidential Evaluation and
Compensation

Action Item II: Request for Approval: President's FY 2026-2027 Goals

X. OPEN FORUM FOR BOARD OF TRUSTEES

Mr. Peter Collins, Chair

XI. ADJOURNMENT

Mr. Peter Collins, Chair



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

MEETING MINUTES

June 18, 2026



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

GENERAL MEETING MINUTES (DRAFT)

Thursday, June 18, 2026
Meeting Via Zoom

Attended: Peter Collins (Chair), Kathryn Ballard, Jorge Gonzalez, Jim Henderson, Roxanne Hughes, Peter Jones, Brian Murphy, Ian Seibert and Tim Weisheyer.

Absent: Vivian de las Cuevas-Diaz (Vice Chair), Maximo Alvarez, and Justin Roth.

I. CALL TO ORDER AND ROLL CALL

Mr. Peter Collins, Chair

As previous committee meetings concluded early, Chair Collins called the meeting to order at 11:55 am and welcomed attendees.

Heather Mayo conducted the roll call and confirmed a quorum.

II. MOMENT OF SILENT REFLECTION

Chair Collins asked everyone to take a moment of silent reflection.

III. APPROVAL OF MINUTES

March 26, 2026, Meeting Minutes

April 13, 2026, Meeting Minutes

Trustee Jones moved to approve the March 26, 2026, meeting minutes and the April 13, 2026, meeting minutes. Trustee Ballard seconded the motion, and both sets of meeting minutes were approved unanimously by all Board members present on the call.

IV. PUBLIC COMMENT

There were no public comments.

Chair Collins read the Ethics Conduct Policy.

V. PRESIDENT'S REPORT

Dr. Richard McCullough, President

President McCullough welcomed new Trustee Ian Seibert and congratulated him on his election as chair of the Florida Student Association. He noted Trustee Seibert's role as a member of the Florida Board of Governors representing more than 430,000 students across the 12 universities in the State University System.

He thanked trustees for attending the recent workshops in Tampa and for their engagement in discussions on priorities for the future.

He highlighted the recent commencement ceremonies in May and the conferral of an honorary degree upon alumna and entrepreneur Sara Blakely. He also noted remarks by Ms. Blakely, as well as by distinguished speakers and alumni U.S. Air Force Lt. General Sean Farrell and Florida House Speaker Danny Perez.

The President provided updates on the new academic year and admissions, noting record applications for incoming freshmen (97,000 applications for approximately 6,000 spots). He described the incoming class as highly competitive, with an average GPA of 4.5, average SAT and ACT scores of 1430 and 32, and 92 percent of students ranking in the top 10 percent of their high school class. He also highlighted strong representation from all 67 Florida counties. In addition, he noted national recognition of graduate programs, with U.S. News ranking 16 programs in the Top 25 among public universities and six ranked No. 1 in Florida, including the College of Law and programs in primary care medicine, nursing, clinical psychology, speech-language pathology, and visual arts.

He reported on research activity, including an \$88 million Navy contract awarded to the Center for Advanced Power Systems. He also noted discussions in Washington, D.C., with federal leaders regarding research funding and ongoing advocacy efforts.

The President provided updates on alumni engagement and philanthropy, including well-attended "FSU Comes to You" events in Washington, D.C., with Trustee Roth, and in Bay, Walton, and Okaloosa counties with Trustee Gonzalez. He thanked Trustees Murphy and Ballard for their recent major gifts to the university.

He provided updates on FSU Health, including the transfer of TMH hospital assets, grant submissions through the Rural Health Transformation Program, and progress on the Academic Health Research Center.

He noted the conclusion of the Florida legislative special session and ongoing engagement with state and federal partners, and thanked Chairman Collins, Clay Ingram, and the Governmental Relations team. He also thanked Senior Vice President Clark and Trustee Henderson for their work on the 2026–2027 operating budget. He thanked Director of Federal Relations Josh Duncan for his work as well.

The President highlighted the university's partnership with the Seminole Tribe of Florida, including the inaugural Chairman's Classic Golf Tournament in April. He expressed gratitude to Seminole Tribe of Florida Chairman Marcellus Osceola Jr. for bringing the tournament to FSU to support multiple programs at the university. He also noted upcoming engagement activities with the Seminole Tribe.

He previewed the Future Faculty Workshop and recognized recent faculty honors and achievements.

Finally, he discussed leadership transitions, including the planned departure of the Vice President for Advancement, Marla Vickers, noting her accomplishments during her tenure, including the naming of two colleges and thanked her for her service. He also commented on the search for a Vice President for Marketing and Communications, the appointment of Jonathan Fozard as Vice President for Information Technology Services, and the hiring of Dr. Kirk Foster as Dean of the College of Social Work.

President McCullough noted the upcoming submission of his self-evaluation to the Board and concluded by expressing appreciation for the Board's leadership and support.

VI. CONSENT ITEMS

- A. Request for Approval:** 2027-2028 Institutional General Education Course Offerings (Academic Affairs)
- B. Request for Approval:** Specialized Admissions Reaffirmation for Limited Resources Degree Programs (Academic Affairs)
- C. Request for Approval:** Proposal to Implement M.S. in Marriage and Family Therapy (Academic Affairs)
- D. Request for Approval:** Proposal to Implement Ed.S. in Marriage and Family Therapy (Academic Affairs)
- E. Request for Approval:** Proposal to Repeal Regulation FSU-5.003 University Undergraduate Admission Committee Procedures (Academic Affairs)
- F. Request for Approval:** Proposal to Repeal Regulation FSU-5.008 Graduate and Post-Baccalaureate Professional Programs (Academic Affairs)
- G. Request for Approval:** Regulation FSU-5.001 University Admissions (Academic Affairs)
- H. Request for Approval:** Amendment to FSU's 2026 Accountability Plan (Academic Affairs)
- I. Request for Approval:** Florida State University Foundation, Inc. Bylaw Revisions (Advancement & Governance)
- J. Request for Approval:** Florida State University Foundation, Inc. Articles of Incorporation Revisions (Advancement & Governance)
- K. Request for Approval:** Florida State University Alumni Association Bylaw Revisions (Advancement & Governance)
- L. Request for Approval:** New External Auditor for The John and Mable Ringling Museum of Art Foundation, Inc. (Audit and Compliance)
- M. Request for Approval:** Regulation Amendment to FSU-2.024, Tuition and Fees (Finance and Business)
- N. Request for Approval:** Regulation Amendment to FSU-2.009, Parking and Traffic (Finance and Business)
- O. Request for Approval:** Campus Master Plan Amendment (Finance and Business)
- P. Request for Approval:** FY 2027-2028 Capital Improvement Plan (Finance and Business)

Q. Request for Approval: Florida State University Athletic Association, Inc.
Bylaw Revisions (Governance)

R. Request for Approval: Proposal to Repeal Regulation FSU-6.0035 Intercollegiate Athletics; Season Ticket Allocation and Sale (Governance)

Chair Collins noted that the committee meeting format allowed Trustees to hear reports from committees and consider items on the consent agenda. He asked whether any Trustee wished to move an item from the consent agenda to the regular agenda.

Hearing none, he called for a motion to approve consent items A–R.

Trustee Murphy motioned to approve Consent Items A-R. Trustee Henderson seconded the motion and Consent Items A-R were unanimously approved by all Board members present on the call.

VII. NEW BUSINESS AND UPDATES¹

A. Faculty Senate Steering Committee

Ms. Bridgett Birmingham, Vice Chair, Faculty Senate Steering Committee

Ms. Birmingham, Vice Chair of the Faculty Senate, provided a brief update on behalf of the Faculty Senate Steering Committee. She noted the Senate is on summer hiatus and highlighted recent spring elections, including the reelection of Dr. Roxanne Hughes as Faculty Senate President and her own appointment as Vice Chair.

She reported that the Senate is developing an AI committee and drafting a charge for a committee on Academic Freedom and Responsibility, while also monitoring implementation of the new social media policy.

She added that the Senate has been working with the administration on state-directed curriculum changes and the public release of syllabi.

B. Student Government Association

Ms. Sela Teplin, Vice President, Student Government Association

Ms. Sela Teplin, Vice President of the Student Government Association, provided a brief update on behalf of the Student Government Association. She introduced the new SGA administration and outlined its goals.

She highlighted areas of focus, including student leadership and development, community events and campus resources, and student academics and achievements, and concluded with closing remarks.

Trustee Hughes, Chair Collins and Trustee Murphy thanked Ms. Teplin for her report and work.

¹ Due to Vice President Alford's schedule and the earlier start to the general meeting, Chair Collins adjusted the agenda, moving the Athletics report to **Item D** under **New Business and Updates**.

C. Legislative Affairs

Mr. Clay Ingram, Chief Legislative Affairs Officer

Mr. Josh Duncan, Director of Federal Relations

Mr. Clay Ingram, Chief Legislative Affairs Officer, provided a brief update on the 2026 Legislative Session budget, highlighting four-year recurring operational support and funding for fixed capital outlay (FCO) projects, noting unprecedented support for FSU. He also discussed operating budget priorities, back-of-bill authorizing language, implementing bills, and legislation including HB 5601 (Higher Education Conforming Bill) and HB 7031 (University Public Works Tax Refund).

Chair Collins and Trustee Murphy thanked the Governmental Relations team (internal and external) for their work. Trustee Henderson also expressed his gratitude, particularly to Chair Collins and to President McCullough.

Mr. Josh Duncan, Director of Federal Relations, provided a brief report on federal items and appropriations.

President McCullough also expressed his gratitude to the Governmental Relations team.

D. Athletics Update

Mr. Michael Alford, Vice President and Director of Athletics

Mr. Michael Alford, Vice President and Director of Athletics, provided a brief update on Athletics. He highlighted student-athlete academic success, including a spring recap, as well as athletic achievements nationally and within the conference. He also shared a 2026 marketing overview, season ticket projections for the upcoming football season, and updates on athletics' social media growth and engagement, and an update on fundraising for athletics.

E. Academic Affairs Committee

Trustee Kathryn Ballard

Dr. James Clark, Provost and Executive Vice President for Academic Affairs

Dr. Jeanette Taylor, Vice President for Faculty Development and Advancement

Chair Collins welcomed the Academic Affairs Committee, led by Trustee Kathryn Ballard in Vice Chair de las Cuevas-Diaz's absence.

Trustee Ballard asked Dr. Jeannette Taylor, Vice President for Faculty Development and Advancement to provide an overview of the action item.

Action Item I: Request for Approval: Tenure Upon Appointment

Dr. Jeannette Taylor, Vice President for Faculty Development and Advancement, presented the list of faculty members recommended for tenure upon appointment. She noted that all six candidates met FSU's rigorous standards for tenure and had successfully passed reference and background checks. She further noted that the candidates were reviewed by the standing university committee responsible for tenure upon appointment, on which Dr. Taylor, the Provost, and the President serve. The list of candidates was summarized in the Board materials.

Chair Collins asked for a motion to approve the six newly hired faculty members for tenure upon appointment.

Trustee Hughes motioned to approve the six candidates for tenure upon appointment. Trustee Ballard seconded the motion and the six candidates for tenure upon appointment were unanimously approved by all Board members present on the call.

Action Item II: Request for Approval: Promotion and Tenure

Dr. Taylor provided a brief overview of the promotion and tenure process at FSU and noted that there is one additional candidate up for promotion and tenure. She advised that the candidate was summarized in the materials provided.

There being no comments, Chair Collins asked for a motion to approve the candidate for promotion and tenure.

Trustee Murphy moved to approve the candidate for promotion and tenure. Trustee Hughes seconded the motion, and the candidate was approved for promotion and tenure by all Board members present on the call.

Chair Collins emphasized the importance of the process and thanked the Academic Affairs team and the President for their rigorous work throughout it. He invited Provost Clark and President McCullough to offer additional comments, and they further described the process and the significant time invested.

F. Finance and Business Committee

Trustee Jim Henderson, Chair

Mr. Kyle Clark, Senior Vice President for Finance and Administration

Chair Collins invited Trustee Henderson and Senior Vice President Clark to provide an overview of the 2026–2027 Operating Budget. Senior Vice President Clark presented the overview. Trustee Henderson noted the great work throughout the process.

Action Item I: Request for Approval: 2026-2027 Operating Budget

Senior Vice President Clark read 2026-2027 Operating Budget Item 1:

- 1. Approve the University's fiscal year 2026-2027 operating budget of \$3,053,193,556 which includes \$454,642,421 for the Annual Capital Outlay Budget.**

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 1. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 1 was approved by all present on the call.

Senior Vice President Clark read 2026-2027 Operating Budget Item 2:

2. Approve the University's fiscal year 2026-2027 Florida Medical Practice Plan operating budget of \$26,710,172.

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 2. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 2 was approved by all present on the call.

Senior Vice President Clark read 2026-2027 Operating Budget Item 3:

3. Approve the University's fiscal year 2026-2027 Direct Support Organizations operating budgets totaling \$136,945,804.

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 3. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 3 was approved by all present on the call.

Senior Vice President Clark read 2026-2027 Operating Budget Item 4:

4. Grant approval for the President to make subsequent changes to the budgets outlined in motions 1, 2, and 3, as needed during the fiscal year, within available resources and fund balances, and consistent with applicable laws and regulations.

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 4. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 4 was approved by all present on the call.

Senior Vice President Clark thanked the Board and the President for their support.

Action Item II: Request for Approval: Financing Resolutions for the NW Campus Project

Senior Vice President Clark provided an overview of the next action item, summarizing the Northwest Housing, Dining and Parking Project Phase 1. He also provided an overview of the Northwest Campus Project proposed debt issuance and described the estimated sources, uses, and funds.

Senior Vice President Clark read the motion for the item as follows:

Request approval for University to issue debt through the State of Florida Division of Bond Finance, in the amount not to exceed \$301M, to finance the design and construction of phase 1 of the Northwest Campus Project, including a new student housing facility, dining facility, and parking garage.

Grant approval for the President and other authorized representatives to take all actions and steps to execute all instruments, documents, and contracts, and to take all other actions as they may deem necessary or desirable in connection with the execution, sale, and delivery of the Bonds.

Chair Collins asked for a motion to approve.

Trustee Murphy moved to approve, and Trustee Henderson seconded the motion.

There were brief comments from Trustee Henderson, Chair Collins and Senior Vice President Clark. There were no questions.

Chair Collins noted that final approval will occur at the Florida Board of Governors meeting the following week and that the Governor and his Cabinet have approved the bond issuance. Senior Vice President Clark noted that the project has been included in the Campus Master Plan and the Fixed Capital Outlay Schedule for several years, and that a reimbursement resolution had previously been approved by the Board for this project.

With no opposition, Chair Collins confirmed that the item was unanimously approved by all members present on the call.

VII. CHAIR'S REPORT

Mr. Peter Collins, Chair

Chair Collins had no further remarks.

VIII. OPEN FORUM FOR BOARD OF TRUSTEES

Mr. Peter Collins, Chair

Chair Collins announced upcoming Board dates as well as the Florida Board of Governors Trustee Summit in November.

Chair Collins thanked the staff and Trustees for their work and attendance. President McCullough also expressed his gratitude.

IX. ADJOURNMENT

Mr. Peter Collins, Chair

Chair Collins adjourned the meeting at 1:33 pm.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

A



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee

ACTION ITEM I

August 27, 2026

SUBJECT: 2027 – 2028 Academic Calendar

PROPOSED COMMITTEE ACTION

Request to approve the 2027 – 2028 Academic Calendar

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Florida Board of Governors Regulation 8.001: University Calendars

BACKGROUND INFORMATION

Board of Governors Regulation 8.001 requires each university to adopt an academic calendar. Each calendar must include the appropriate number of days of classroom instruction, the common entry periods, pre-established dates for issuing certificates, diplomas or degrees, and a summer program.

The University Calendar Committee met and approved a 2027-2028 academic calendar that meets these requirements and aligns with the academic calendars of both Florida A&M University and Tallahassee State College.

ADDITIONAL COMMITTEE CONSIDERATIONS

Per BOG Regulation 8.001, an official copy of the annual calendar adopted by each institution shall be filed with the Board of Governors on an annual basis in a manner prescribed by the Chancellor.

Supporting Documentation Included: Florida State University, Academic Calendar 2027-2028

Submitted by: Office of Faculty Development and Advancement

Florida State University

2027-2028 Academic Calendar

Fall 2027

Event	Date	Day	Notes
Beginning Date	August 23	Monday	
College of Law Beginning Date	August 23	Monday	
FAMU Beginning Date	August 23	Monday	<i>College of Engineering alignment</i>
Labor Day Holiday	September 6	Monday	
Veterans Day Holiday	November 11	Thursday	
Thanksgiving Holiday	November 24 - 26	Wed-Friday	<i>University closed Wednesday, November 24 as part of Thanksgiving</i>
Ending Date	December 10	Friday	
College of Law Ending Date	December 10	Friday	
FAMU Ending Date	December 10	Friday	<i>College of Engineering alignment</i>
Medicine (MD)	<i>See Medicine calendar for each specific Med cohort</i>		

Spring 2028

Event	Date	Day	Notes
Beginning Date	January 10	Monday	
College of Law Beginning Date	January 10	Monday	
FAMU Beginning Date	January 10	Monday	<i>College of Engineering alignment</i>
Martin Luther King, Jr. Holiday	January 17	Monday	
Spring Break	March 13 – 17	Monday – Friday	<i>Alignment with Leon County Schools</i>
Ending Date	May 5	Friday	
College of Law Ending Date	May 5	Friday	

Spring 2028, continued

FAMU Ending Date	May 5	Friday	<i>College of Engineering alignment</i>
Medicine (MD)	<i>See Medicine calendar for each specific Med cohort</i>		

Summer 2028

Event	Date	Day	Notes
Beginning Date	May 15	Monday	
College of Law Beginning Date	May 15	Monday	<i>May adjust if Law faculty appointment dates change</i>
FAMU Beginning Date	May 15	Monday	<i>College of Engineering alignment</i>
Memorial Day Holiday	May 29	Monday	
July 4 th Holiday	July 4	Tuesday	
Ending Date	August 4	Friday	
College of Law Ending Date	August 4	Friday	<i>May adjust if Law faculty appointment dates change</i>
FAMU Ending Date	August 4	Friday	<i>College of Engineering alignment</i>
Medicine (MD)	<i>See Medicine calendar for each specific Med cohort</i>		

Summer Sessions

Event	C/ 12 week	A/ 6 week 1	B/ week 2	F/ 8 week	Law 8 week
Beginning Date	May 15	May 15	June 26	May 15	May 15
Memorial Day Holiday	May 29	May 29	--	May 29	<i>May 29</i>
July 4 th Holiday	July 4	--	July 4	--	July 4
Ending Date	August 4	June 23	August 4	July 2	July 7



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

B



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee

ACTION ITEM II

August 27, 2026

SUBJECT: BOG 120 Credit Hour Exception Revisions

PROPOSED COMMITTEE ACTION

Request to approve the removal of the Music Performance bachelor's degree program from the 120 credit hour exception list.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Florida Board of Governors Regulation 8.014: Bachelors' Degree Exceptions to 120 Credit Hours Requirement

BACKGROUND INFORMATION

Board of Governors Regulation 8.014 requires university board of trustees and BOG approval for bachelor's degree programs that exceed 120 credit hours to degree. The regulation delegates authority to the University Board of Trustees to approve a reduction of credit hours for degree programs approved by the Board of Governors to exceed 120 credit hours.

Florida State University currently offers 11 bachelors' degree programs with approval to exceed 120 credit hours. Over the past two years, the university has been reviewing current bachelors' degrees with an exception to the 120 credit hour requirement as part of our commitment to student affordability. This revision would reduce FSU approved exceptions to 10 bachelors' degree programs in engineering and the arts.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required for this requested board action.

Supporting Documentation Included: n/a

Submitted by: Office of Faculty Development and Advancement



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

C



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee

ACTION ITEM III

August 27, 2026

SUBJECT: 2025-2026 Textbook and Instructional Materials Affordability Report

PROPOSED COMMITTEE ACTION

Request for Approval

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.085, Florida Statutes, and Board of Governors Regulation 8.003

BACKGROUND INFORMATION

State law requires each university to submit an annual report to the Chancellor of the State University System on textbook and instructional materials affordability. Using a template and instructions provided by the Florida Board of Governors, the Provost's Office compiled and analyzed this information. Per BOG Guidance: Section 1004.085, Florida Statutes, establishes requirements regarding the textbook and instructional materials adoption process at public colleges and institutions in Florida. The law requires each institution's board of trustees in the State University System to submit an annual report by September 30 of each year to the Chancellor of the State University System.

Each institution's report is required to address five components: (1) The selection process for textbooks and instructional materials for general education courses identified with high enrollments; (2) specific initiatives of each institution designed to reduce the costs of textbooks and instructional materials; (3) institution policies implemented for the posting of textbooks and instructional materials information for students; (4) the number of courses and course sections that did not meet the textbook and instructional materials posting deadline in the previous academic year; and (5) attestation that all required materials have been reviewed each semester.

ADDITIONAL COMMITTEE CONSIDERATIONS

Consistent with state law, upon review and approval, the report will be submitted to the Chancellor of the State University System.

Supporting Documentation Included: Textbook & Instructional Materials Affordability Report FSU 2026

Submitted by: James M. Hunt, Ph.D., Associate Vice Provost and Chief Data & Analytics Officer

Textbook and Instructional Materials Affordability Annual Report

Instructions

1. Complete each tab/worksheet as designed. The template reflects the interpretation of the reporting requirements by Board staff.
Do not edit the content of the template. Expand the response space as needed.
2. **Submit the report in Excel.** The signatures may be submitted in PDF format. Statutory due date is September 29, 2026.
3. If there are questions, contact Ryan Ford, Policy Associate, at Ryan.Ford@flbog.edu
4. Include the university contact name and email for the staff who completed the report below:
5. Please note some cells are auto-calculated and do not require you to enter a figure. These cells are green.

University Contact Name and Email: James M. Hunt, Ph.D., jhunt@fsu.edu

Textbook and Instructional Materials Affordability Annual Report
Fall 2025 and Spring 2026

University Submitting Report:

Florida State University

Date Approved by the University Board of Trustees:

August 28, 2026

Signature of Chair, University Board of Trustees:

Signature of President:

Textbook and Instructional Materials Affordability Annual Report

Attestations — Faculty/Instructor Review of Required Course Materials

Per Regulation 8.003(1)(a), each university board of trustees shall adopt a regulation that outlines a process for textbook and instructional materials approval and adoption and establishes textbooks and instructional materials affordability policies to minimize the cost of required or recommended textbooks and instructional materials for students while maintaining the quality of education and academic freedom. The regulation shall provide that the faculty or instructor must review all required course materials for each course they teach each semester. If the university is using an adjunct or temporary instructor for a course and has selected the materials for the course, the individual responsible for selecting the materials for that course must complete the attestation. Additionally, per Board of Governors Regulation 8.003(6), all faculty or instructors must attest that they will review all required materials for each course they teach each semester before the materials are presented or assigned to students. Materials include but are not limited to textbooks, test and assignment questions, assigned and supplemental readings, and any other instructional material the faculty member plans to assign to students to read and review in the course. Faculty or instructors must attest that the materials are appropriate for the course and submit the attestation in accordance with university policy.

Method for Collecting Attestations

Florida State University has used two enterprise systems to collect the faculty and instructor attestations required by Board of Governors Regulation 8.003. During the initial implementation, attestations were collected through the EvaluationKIT platform administered by the Office of Digital Learning. Instructors received a notification in Canvas directing them to complete an attestation for each course they taught. The notification could initially be deferred once; however, instructors who had not completed the attestation were subsequently prevented from accessing their Canvas course sites until the required attestation was submitted. EvaluationKIT also provided centralized administrative reporting that enabled the university to monitor completion rates, identify outstanding attestations, and document institutional compliance.

As the university implemented Simple Syllabus as its enterprise syllabus management system, the attestation process was incorporated directly into the syllabus creation and publication workflow. Beginning with Summer 2026, instructors complete the required attestation as part of preparing their syllabus. A syllabus cannot be submitted or published until the instructor has affirmed the required attestation that all course materials have been reviewed and are appropriate for the course. Like EvaluationKIT, Simple Syllabus provides centralized reporting that enables the university to monitor completion and maintain documentation demonstrating compliance with Board of Governors Regulation 8.003.

University Certification of Attestation Compliance

The university has adopted a regulation and implemented a process requiring all faculty and instructors to attest that they have reviewed all required course materials each semester, in accordance with Board of Governors Regulation 8.003, and that the university will provide updates to the Chancellor upon request on compliance with this section.

☒	Yes, the university is in compliance with the attestation requirement
☐	No, the university is not in compliance with the attestation requirement

Textbook and Instructional Materials Selection Process

Report the textbook and instructional materials selection process used for general education courses with high enrollment. Include the course prefix(es) and number(s), the course title(s), and the total number of courses ($n=$). In column "F," use the drop-down arrow in each cell to select the appropriate selection process. The methodology for determining high enrollment courses is as follows: *Order courses (course prefix/number) by headcount enrollment, excluding honors courses. The top 10% of courses are determined as high enrollment.*

General Education Courses with High Enrollment		Total Number of Course Sections ($n=$)	Selection Process	If "other," describe
Course Prefix & Number	Course Title			
ENC2135	RESEARCH GENRE AND CONTEXT	229	Combination of the Above	
CHM1045	GEN CHEMISTRY I	82	Department Committee	
MAC2233	APPLIED CALCULUS	40	Department Committee	
CHM1046	GEN CHEMISTRY II	50	Department Committee	
STA2023	FUND BUS STATISTICS	39	Combination of the Above	
MAC1105	COLLEGE ALGEBRA	67	Department Committee	
CHM1045L	GEN CHEMISTRY I LAB	71	Department Committee	
ECO2023	PRIN OF MICROECONOMICS	13	Combination of the Above	
ARH2000	ART ARCH AND ARTISTIC VISION	17	Department Committee	
PHI2010	INTRO TO PHILOSOPHY	17	Individual Faculty	
ECO2013	PRIN OF MACROECON	12	Combination of the Above	
MAC1114	ANALYTIC TRIGONOMETRY	33	Department Committee	
EVR1001	INTRO TO ENVIRONMENTAL SCI	8	Department Committee	

Course Sections with No Cost for Textbooks/Instructional Materials

Report the total number of course section(s) offered including exceptions and the total number of course sections that did not require or recommend the purchase of a textbook(s)/ instructional materials and/or utilized open educational resources. These may include general education courses, upper level courses, and courses for directed independent study, internships, thesis/dissertation, etc. Include any courses canceled within 45 days of the first day of class in the total number of course sections.

Fall 2025	
Total Number of Course Sections Offered (Including Exceptions)	12510
Total Number of Course Sections Offered with No Cost Materials	8840
Percent of Course Sections with No Cost Materials (Auto-Calculated)	71%

Spring 2026	
Total Number of Course Sections Offered (Including Exceptions)	12262
Total Number of Course Sections Offered with No Cost Materials	8723
Percent of Course Sections with No Cost Materials (Auto-Calculated)	71%

Board Action Plan - Low Cost Course Materials

Report the total number of course section(s) offered including exceptions and the total number of course sections that required or recommended textbook(s)/instructional materials for \$20 or less per credit hour (e.g., \$60 or less for a three-credit-hour course), which meets the State University System of Florida Action Plan for the Pricing of Textbooks and other Instructional Materials. Include any courses canceled within 45 days of the first day of class in the total number of course sections.

Fall 2025	
Total Number of Course Sections Offered (Including Exceptions)	12510
Total Number of Course Sections Offered with the Cost of Materials at \$20 or less per credit hour	767
Percent of Course Sections Offered with the Cost of Materials at \$20 or less per credit hour (Auto-Calculated)	6%

Spring 2026	
Total Number of Course Sections Offered (Including Exceptions)	12262
Total Number of Course Sections Offered with the Cost of Materials at \$20 or less per credit hour	776
Percent of Course Sections Offered with the Cost of Materials at \$20 or less per credit hour (Auto-Calculated)	6%

Textbook & Instructional Materials Affordability Initiatives

Describe specific initiatives of the institution designed to reduce the costs of textbooks and instructional materials.

University Libraries operates an eTextbooks Program in which library-licensed materials may serve as course adopted textbooks. Instructors and students can search by course code, instructor, or book title to determine if required course materials identified by instructors are available online at no cost through the Libraries. This program is promoted directly to instructors with available eBooks each semester. Since its implementation, the Libraries identified 2,192 available eTextbooks in 2021, 2,839 titles in 2022, 3,866 titles in 2023, 2,552 titles in 2024, 2,688 titles in 2025, and 1,318 titles available so far in 2026 (year-to-date). The University Libraries estimate that the cost savings exceed five million dollars for FSU students.

Further, the University Libraries have a course reserve program in which materials available through the course reserve program are searchable by course, instructor, and title through the library catalog. Each academic department is assigned a subject librarian who communicates with faculty about library services, including course reserves. The library website contains information about the Course Reserve program for faculty and students, while students also hear from the instructor about Course Reserves. For the 2025-2026 academic year, the Course Reserve Program at the Libraries includes physical reserves and eReserves for 228 courses, 142 of which are permanent Reserves.

FSU Libraries actively supports the adoption, creation, and dissemination of Open Educational Resources (OER) as a core strategy for reducing course material costs. The Libraries provide consultations to faculty interested in identifying, adapting, or authoring OER for their courses, and to raise awareness of OER as a viable, no-cost alternative to commercial textbooks. To further incentivize adoption, the Libraries are restarting the Alternative Textbook Grants program, which provides faculty with support to transition courses away from commercial materials toward OER and other low- or no-cost alternatives. Additionally, the Libraries have been exploring opportunities to integrate artificial intelligence into the creation and adoption of OER, specifically leveraging newly adopted institutional AI tools and technologies to support faculty in developing and customizing open course materials more efficiently.

Further, FSU Libraries and the Public Interest Research Group (PIRG) work together on developing initiatives to collaboratively increase access to course materials for students. PIRG is a student partner advocating for textbook affordability. They assist with outreach, tabling for accessible course materials, and more. FSU Libraries partners with PIRG and SGA to organize the Textbook Donation Drive at the end of Fall and Spring semesters. The drive helps build a permanent Course Reserve collection and donates materials to Undergraduate Studies. Over the past two years, the drive has expanded to include University Housing as a partner with donation drop boxes in campus locations.

Textbook & Instructional Materials Affordability Initiatives

Has the *opt-in* provision been implemented by your institution for the purchase of student materials? If yes, describe the impact this has had on student savings, if any.

The University implemented the Follett Access Opt-In Program in Fall 2018 and administered the program through Fall 2020. The program allowed students to “opt in” to purchase materials at a reduced cost from the University Bookstore (Follett). These materials were digitally delivered to students providing advantages in both material accessibility and affordability for participating students. According to the University Bookstore, sixty-five courses participated in the opt-in program with a participation rate of 67%. Since the program’s inception, the University Bookstore estimates that students saved nearly \$1.4 million as a result of the Follett Access Opt-In Program.

If the *opt-in* provision has been implemented, is this option determined by individual faculty deciding if the course/section participates, with students able to opt-out for each participating course if they wish to purchase course materials independently? Or, are all courses in a program, college, or the university participating with a flat fee per credit hour or term added to a student's account alongside tuition and fees, where students can opt-out requiring them to obtain all course materials independently?

The Opt-in provision is no longer implemented on the FSU campus. The university has no courses in a program, college, or university with a flat fee per credit hour or term added to a student’s account.

Textbook & Instructional Materials Affordability Initiatives

Has the *opt-out* provision been implemented by your institution for the purchase of student materials? If yes, describe the impact this has had on student savings, if any.

In Spring 2021, the university implemented the opt-out provision for the purchase of student materials for select courses (referred to as the “Follett Access Program”). The program is a partnership between Student Business Services and the University Bookstore to enhance student success by delivering required course materials to students on or before the first day of classes at the lowest cost available. To identify participating courses, the University Bookstore collaborates with instructors.

Students enrolled in a participating course are automatically enrolled in the Follett Access Program when registering for the course. Both Student Business Services and the University Bookstore provide information to students about accessing course materials through the Follett Access Program as well as instructors to opt-out of the program and relevant deadlines. Additionally, incoming students and their family members are presented with information on how the Follett Access Program works during new student orientation, which is required prior to matriculation. Course materials obtained through the Follett Access Program are charged automatically to student accounts through charges on the student's myFSU account. If a student drops a course participating in the program, the charges are automatically removed.

In Fall 2024, 308 courses participated in the opt-out program, with a participation rate of 94.4%, resulting in student savings of \$4,810,546 when compared to national physical textbook prices. In Spring 2025, 310 courses participated, with a 94.3% participation rate and student savings totaling \$4,324,613. In Summer 2025, 72 courses participated, reaching a 95.1% participation rate and generating \$1,341,666 in student savings. In Fall 2025, 375 courses took part in the Access Program, with a participation rate of 94.4% and in the Spring 2026, 366 courses took part in the Access Program, with a participation rate of 93.7%. Since the launch of the Follett Access Program, the University Bookstore estimates that students have saved over \$37 million when compared to the national physical price of course materials.

University Policies for the Posting of Textbooks and Instructional Materials & Compliance with the Posting Deadline

Describe policies implemented to ensure the posting of textbooks and instructional materials for at least 95% of all courses and course sections 45 days before the first day of class. Are the policies effective in meeting the reporting requirement? If not, what measures will be taken by the university to increase faculty and staff compliance for meeting the reporting requirement?

The Office of the Provost requests that textbook and instructional material information be made available to students through the university's Student Information System by the first date of course registration (e.g., mid-March for Summer and Fall semesters and October for Spring semester), well ahead of the requirement of 45 days prior to the start of the semester. The Provost's Office establishes the deadlines for instructors of record or their designees to assign required and recommended textbooks and instructional material and input identifying information into the Student Information System. Textbook compliance information is posted on the Provost's website and also sent to colleges. Compliance is monitored by the Provost's Office and academic personnel provide regular reports to the Provost to ensure compliance. The Provost's Office also sends follow up emails and status updates regularly to the colleges. Students access the Student Information System through an online web portal using its course look-up feature to make decisions about courses, considering textbook costs, months in advance of the start of the term, and are encouraged to do so by academic personnel and advisors.

Describe policies implemented to ensure the posting of the syllabus for each course and course section (with the exception of a course syllabus for individualized courses, such as directed individual studies, internships, thesis, dissertation defense, and performance) 45 days before the first day of class. Are the policies effective in meeting the posting requirement? If not, what measures will be taken by the university to meet the posting requirement?

The University updated FSU Regulation 5.098: Affordability and Transparency Requirements for Course Syllabi, Textbooks, and Instructional Materials in February 2026. This regulation requires the posting of course section syllabi 45 days in advance of the first day of classes per BOG Regulation 8.003. A university-wide course syllabus template was created to ensure the inclusion of all required course information.

FSU procured Simple Syllabus, an online syllabus management platform, in December 2025 for the posting of all course section syllabi in accordance with BOG and FSU Regulation. Faculty trainings and resources have been provided by the Office of Faculty Development and Advancement and the Office of Digital Learning and Academic Technology. During the Spring 2026 semester, required course section syllabi were posted in Simple Syllabus.

The FSU Syllabus Library for Summer 2026 and Fall 2026 semesters was available for students 45 days prior to the beginning of the semester. This library includes course section syllabi, with the exception of individualized courses, such as directed individual studies, internships, thesis, dissertation defense, and performance. A schedule of important dates and deadlines is posted for colleges, departments, and faculty on the Office of Faculty Development and Advancement website.

University Policies for the Posting of Textbooks and Instructional Materials & Compliance with the Posting Deadline

Published List of Required and Recommended Textbooks and Instructional Materials

Use the drop-down options to confirm the published list of required and recommended textbooks and instructional materials for all courses and course sections includes the following information. *Note: Individualized courses, such as directed individual studies, internships, thesis, dissertation defense, and performance, are exempt from this requirement.

Information Required	Affirm Information is Included
International Standard Book Number (ISBN) or Other Identifying Information	Included
Title	Included
All Authors Listed	Included
Publishers	Included
Edition Number	Included
Copyright Date	Included
Published Date	Included
Searchable by Course Subject, Course Number, Course Title, Name of Instructor, Title of Material, and Author(s) of Material	Included
Material Information is Easily Downloadable by Current and Prospective Students	Included

Link to Published List of Required and Recommended Textbooks and Instructional Materials

Provide an active link to the webpage housing the information listed under "Published List of Required and Recommended Textbooks and Instructional Materials."

<https://registrar.fsu.edu/scheduling/textbooks>

Published Course Syllabi

Use the drop-down for options to confirm that the syllabus for each course and course section is published and includes the required information. *Note: Individualized courses, such as directed individual studies, internships, thesis, dissertation defense, and performance, are exempt from this requirement.

Course Syllabi	Affirmation
The syllabus for each course and course section that is not exempt from the requirement is published on the university website	Included

Information Required	Affirm Information is Included
Course Curriculum	Included
Goals, Objectives, and Student Expectations of the Course	Included
Required and Recommended Textbooks and Instructional Materials	Included
How student performance is measured	Included

Link to Published List of Course Syllabi for All Courses and Course Sections

Provide an active link(s) to the webpage(s) housing the information under "Published Course Syllabi."

All Except Engineering: <https://fsu.simplesyllabus.com/en-US/syllabus-library>

FAMU-FSU Joint College of Engineering: <https://famufsu-eng.simplesyllabus.com/en-US/syllabus-library>

Exceptions

Per Board of Governors Regulation 8.003(1)(h), Textbook and Instructional Materials Affordability, any request for an exception to the compliance deadline shall be submitted in writing to the designated university official and shall provide a reasonable justification for an exception. A course or section added after the notification deadline is exempt from this notification requirement. Include any courses canceled within 45 days of the first day of class in the total number of course sections.

Fall 2025					Spring 2026				
Total # of Course Sections (Not Including Exceptions)	# of Course Sections Identified As Exceptions	Total # Of Course Sections Including Exceptions (Column A + Column B) (Auto-Calculated)	% Of Total Course Sections That Were Identified As Exceptions (Auto-Calculated)	Reasons For Exceptions	Total # Of Course Sections (Not Including Exceptions)	# Of Course Sections Identified As Exceptions	Total # Of Course Sections Including Exceptions (Column G + Column H) (Auto-Calculated)	% Of Total Course Sections That Were Identified As Exceptions (Auto-Calculated)	Reasons For Exceptions
8044	167	8211	2%	Course sections added after the 45-day posting deadline in order to meet student demand. In addition, all individualized instruction sections are counted as exceptions.	7480	97	7577	1%	Course sections added after the 45-day posting deadline in order to meet student demand. In addition, all individualized instruction sections are counted as exceptions.

University Requirements for Posting of Textbooks and Instructional Materials & Compliance with the Posting Deadline

Use the tables below to report the total number of course sections offered at the 45-day posting deadline, the number of course sections that met the posting requirement, the number of course sections that changed materials after the posting deadline, and the number of course sections that did not meet the posting requirement. Include any courses canceled within 45 days of the first day of class in the total number of course sections.

Fall 2025						Spring 2026					
Total Course Sections at the 45-Day Posting Deadline (Not Including Exceptions)	# Of Course Sections Meeting Requirement (Not Including Course Sections That Changed Adopted Materials After The Deadline)	% Of Course Sections Meeting Requirement (Auto-Calculated)	# Of Course Sections That Changed Adopted Course Materials After The Required Posting Deadline	# Of Course Sections Not Meeting Requirement (Including Course Sections That Changed Adopted Materials After The Deadline)	% Of Course Sections Not Meeting Requirement (Auto-Calculated)	Total Course Sections at the 45-Day Posting Deadline (Not Including Exceptions)	# Of Course Sections Meeting Requirement (Not Including Course Sections That Changed Adopted Materials After The Deadline)	% Of Course Sections Meeting Requirement (Auto-Calculated)	# Of Course Sections That Changed Adopted Course Materials After The Required Posting Deadline	# Of Course Sections Not Meeting Requirement (Including Course Sections That Changed Adopted Materials After The Deadline)	% Of Course Sections Not Meeting Requirement (Auto-Calculated)
8,044	7,692	96%	72	352	4.38%	7,480	7,309	97.71%	55	171	2.29%

****Note:** Per Board Regulation 8.003 (1) (h), a course or course section added after the posting requirement is considered an exception and should be reported on the "Exceptions" tab. A request for any other exception to the compliance deadline shall be submitted in writing to the designated university official and shall provide a reasonable justification for an exception. A course or section added after the notification deadline is exempt from this notification requirement.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM D



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Advancement Committee

ACTION ITEM I

August 27, 2026

SUBJECT: Nominations to the Board of Directors of the FSU Alumni Association

PROPOSED COMMITTEE ACTION

Request approval of the nominees to the FSU Alumni Association Board of Directors

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominees to the FSU Alumni Association Board of Directors have been proposed for membership by the FSU Alumni Association Board of Directors. The FSU Alumni Association Board of Directors approved the nominees on May 15, 2026. They have been reviewed by the President.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: FSU Alumni Association Board of Directors



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

E



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Advancement Committee

ACTION ITEM II

August 27, 2026

SUBJECT: Nominations to the Board of Directors of the Seminole Boosters, Inc.

PROPOSED COMMITTEE ACTION

Request approval of the nominees to the Seminole Boosters, Inc. Board of Directors

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominees to the Seminole Boosters, Inc. Board of Directors have been proposed for membership by the Seminole Boosters Board of Directors. The Seminole Boosters Board of Directors approved the nominees on May 29, 2026. They have been reviewed by the President.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: Seminole Boosters, Inc. Board of Directors



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

F



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Advancement Committee

ACTION ITEM III

August 27, 2026

SUBJECT: Nominations to the Board of Trustees of the FSU Foundation, Inc.

PROPOSED COMMITTEE ACTION

Request approval of the nominees to the FSU Foundation, Inc. Board of Trustees.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominees to the FSU Foundation Board of Trustees have been proposed for membership by the FSU Foundation, Inc. Board of Trustees. The FSU Foundation, Inc. Board of Trustees approved the nominees on May 15, 2026. They have been reviewed by the President McCullough and the presidential appointment has been approved by President McCullough.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: The Board of Trustees of the FSU Foundation, Inc. and President Richard D. McCullough.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

G



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Advancement Committee

ACTION ITEM IV

August 28, 2026

SUBJECT: Nominations to the Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc.

PROPOSED COMMITTEE ACTION

Request approval of the nominees to Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominees to the Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc. have been nominated for membership by Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc. to President McCullough. On April 24, 2026, the Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc. approved the nominees for submission to President McCullough for consideration as presidential appointments and reappointments.

President McCullough has approved the nominees as presidential appointments and reappointments.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: The Board of Directors of the John and Mable Ringling Museum of Art Foundation, Inc. and President Richard D. McCullough



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

H



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Audit and Compliance Committee

ACTION ITEM I

August 27, 2026

SUBJECT: Request for approval of the FSU Office of Audit and Advisory Services' (OAAS) Operational and Information Technology Audits and Activities Plans for FY 2026-2027.

PROPOSED COMMITTEE ACTION

FSU OAAS's requests for Board of Trustees' approval of the FY 2026-2027 Audits and Activities Plans.

1. Operational Audits and Activities Plan
2. Information Technology Audits and Activities Plan

AUTHORITY FOR BOARD OF TRUSTEES ACTION

1. BOG Regulation 4.002 (6d): The chief audit executive shall develop audit plans based on the results of periodic risk assessments. The plans shall be submitted to the board of trustees for approval. A copy of the approved audit plans will be provided to appropriate university management and the Board of Governors.
2. OAAS Charter:
 - Section 4. Strategy, Implement Supporting Initiatives
 - a. Develop and maintain a comprehensive annual audit plan aligned with the University's strategic goals and risk profile.
 - Section 13. Duties and Responsibilities:
 - a. Develop an internal audit plan based on a prioritization of the audit universe using a risk-based methodology, including input from the BOT, President, and Executive Management.
 - d. Provide the approved audit plan to appropriate University management and the BOG's Office of Inspector General. The audit plan will be revised as needed to meet the requests and needs of the President, BOT, and the University.

BACKGROUND INFORMATION

No additional Background Information

ADDITIONAL COMMITTEE CONSIDERATIONS

No additional Committee Considerations

Supporting Documentation Included: Request for Approval I Memo – Operational and Information Technology Audits and Activities Plans for FY2026-2027

Submitted by: Undra Baldwin, Chief Audit Officer



MEMORANDUM

TO: Dr. Richard McCullough, President

FROM: Undra Baldwin, Chief Audit Officer

DATE: August 3, 2026

SUBJECT: Consent Agenda Items for August 27, 2026, Board of Trustees' (BOT) Meeting

Please find enclosed the FSU Office of Audit and Advisory Services' request for BOT approval of the Operational and Information Technology Audits and Activities Plans for FY2026-2027.

I respectfully request that this item be placed on the BOT Consent Agenda for the August 28, 2026, BOT meeting.

Thank you.

Attachment



OPERATIONAL AUDITS AND ACTIVITIES PLAN FY2026-2027

	Project	Area	Project Description	Type of Project	Project Performed by	Previously Audited
1	Student-Athlete Revenue Sharing (Rollover from FY2025-2026)	Athletics	The purpose of this audit is to evaluate the operational processes, procedures, and controls regarding revenue sharing with student-athletes, which became effective as of July 2025.	Audit	OAAS	No
2	Ringling (Rollover from FY2025-2026)	DSO	The purpose of this audit is to evaluate operational processes and procedures. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	OAAS	Yes
3	International Programs Republic of Panama Branch Campus, Panama (Rollover from FY2025-2026)	International Programs	The purpose of this audit is to evaluate operational processes and procedures. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	OAAS	No
4	The Collegiate School in Panama City, Florida (Rollover from FY2025-2026)	College of Education	The purpose of this audit is to evaluate operational processes and procedures. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	OAAS	No
5	FSU Academic Health Center (Rollover from FY2025-2026)	Facilities Construction	The purpose of this audit will be to determine if construction costs are documented and in compliance with contractual provisions and applicable laws, rules, and regulations.	Audit	Fort Hill Associates, LLC.	No
6	Quality Assurance and Improvement Program (QAIP) - Periodic Self- Assessment (Rollover from FY2025-2026)	Global Auditing Standards	Periodic self-assessments are an essential element of an internal audit function's QAIP. The purpose of this assessment is to evaluate OAAS' conformance with the 2024 Global Internal Audit Standards.	Assessment	OAAS	N/A



OPERATIONAL AUDITS AND ACTIVITIES PLAN FY2026-2027

	Project	Area	Project Description	Type of Project	Project Performed by	Previously Audited
7	Performance-Based Funding Metrics Data Integrity Certification Audit <i>(mandated)</i>	Academics	The purpose of this audit, mandated by the State University System of Florida (SUSF), Board of Governors (BOG), is to assess controls that address the topic of data integrity, including an analysis of the processes, procedures, system-based controls, and other data verification measures in place to support the integrity of information presented by the University to the BOG for the University's Performance-Based Funding calculations.	Annual Audit	OAAS	Yes
8	Preeminent Research University Funding Metrics Data Integrity Certification Audit <i>(mandated)</i>	Academics	The purpose of this audit, mandated by the SUSF, BOG, is to assess controls that address the topic of data integrity, including an analysis of the processes, procedures, system-based controls, and other data verification measures in place to support the integrity of information presented by the University to the BOG for the University's Preeminence Funding calculations.	Annual Audit	OAAS	Yes
9	BOG Regulation 10.003 Post-Tenure Faculty Review <i>(mandated)</i>	Academic Affairs	The purpose of this audit, mandated by the State University System of Florida, Board of Governors, is to assess the post-tenure review process for the prior fiscal year.	Every 3 Years	OAAS	Yes
10	External Audits – Financial Review and IRS Form 990 Review <i>(mandated)</i>	DSO	Each DSO shall cause a financial audit of its accounts and records to be conducted by an independent certified public accountant after the close of each fiscal year. The audit report shall be submitted by the President of the University to the BOT Board of Trustees no later than the end of the fifth month following the close of the organization's fiscal year.	Annual Review of External Audit Results	OAAS	Yes
11	Minors on Campus (Summer Camps)	University-wide	The purpose of this audit is to evaluate compliance with FL Statutes 409.175 and 435.12 and FSU HR Policy – XV. Summer Camps Background Checks. Our last audit of this area was during FY2014-2015.	Audit	OAAS	Yes
12	Valencia Study Center Valenica, Spain	International Programs	The purpose of this audit is to evaluate operational processes and procedures. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	OAAS	No
13	Panama City Campus Panama City, Florida	College of Applied Science	The purpose of this audit is to evaluate operational processes and procedures. In addition, we will conduct an assessment of risks and controls to identify additional areas.	Audit	OAAS	Yes



OPERATIONAL AUDITS AND ACTIVITIES PLAN FY2026-2027

	Project	Area	Project Description	Type of Project	Project Performed by	Previously Audited
14	Procurement Cards	Finance & Administration	The purpose of this audit is to evaluate compliance with the University's P-Card policy.	Audit	OAAS	Yes
15	Audit Follow-up (mandated)	University-wide	Follow-up activities on management recommendations are conducted on previously completed audits.	Follow-up	OAAS	N/A
16	Institutional Risk Management Program	University-wide	To review and summarize the operational and strategic risk register results and to prepare the Heat Map and Overall Summary of Results.	Advisory	OAAS	N/A
17	FSU Health	College of Medicine	Provide assistance as needed.	Advisory	OAAS	N/A



INFORMATION TECHNOLOGY AUDITS AND ACTIVITIES PLAN FY2026-2027

	Project	Area	Project Description	Type of Project	Project Performed by	Previously Audited
1	ITS (Rollover from FY2024-2025)	Information Technology Services	Review and confirm the implementation of CrowdStrike for ITS centralized areas. Also, we will assess the capabilities and bandwidth to service the University.	Audit	Eisner	No
2	PCI Compliance Audit (Rollover from 2025-2026)	ITS	The objective of this audit is to determine the effectiveness of controls and processes for conforming with the Payment Card Industry (PCI) Data Security Standard (Security Standard).	Audit	Eisner	No
3	Student-Athlete Revenue Sharing (Rollover from 2025-2026)	Athletics	The purpose of this audit is to evaluate the IT processes, controls, and security of internal and third-party systems regarding revenue sharing with student-athletes, which became effective as of July 2025.	Audit	Eisner	No
4	Ringling - IT Security and Emergency Management (Rollover from 2025-2026)	DSO	This audit assesses whether appropriate plans, controls, and systems are in place to ensure the continuity, security, and recovery of critical IT operations during and after incidents such as natural disasters, cyberattacks, or system failures.	Audit	Eisner	No
5	Physics (Rollover from 2025-2026)	College of Arts and Science	To evaluate the adequacy of IT controls and operational processes managed by distributed IT units in alignment with centralized standards and processes.	Audit	Eisner	No
6	International Programs Republic of Panama Branch Campus, Panama (Rollover from 2025-2026)	International Programs	The objective of this audit is to determine the effectiveness of controls and processes related to the security and protection of the information and data.	Audit	Eisner	No
7	Health Insurance Portability and Accountability Act (HIPAA)	University-wide	To determine the effectiveness of controls and processes for conforming with the HIPAA.	Audit	Eisner	No
8	Valencia Study Center Valencia, Spain	International Programs	The objective of this audit is to determine the effectiveness of controls and processes related to the security and protection of the information and data.	Audit	Eisner	No



INFORMATION TECHNOLOGY AUDITS AND ACTIVITIES PLAN FY2026-2027

	Project	Area	Project Description	Type of Project	Project Performed by	Previously Audited
9	Panama City Campus Panama City, Florida	College of Applied Science	The objective of this audit is to determine the effectiveness of controls and processes related to the security and protection of the information and data.	Audit	Eisner	No
10	Penetration Testing	ITS	Perform follow-up activities to address recommendations identified during external penetration testing.	Audit	Eisner	No
11	Third-Party Cloud Usage and Security	ITS	1) To determine processes are in place to ensure only University vetted cloud applications and software are purchased. Further, to assess the effectiveness of the University's controls preventing the use of unauthorized third-party cloud service providers. 2) To determine processes are in place when contracting with an IT vendor to ensure proper due diligence. Further, determine that high-risk IT vendors are monitored and properly managed throughout the life of the contract.	Audit	Eisner	No
12	FSU Academic Health Center	College of Medicine	We will provide advisory services regarding the IT infrastructure for the FSU Health Hospital and Medical Center in Panama City and other Tallahassee locations.	Advisory	Eisner	No
13	Audit Follow-up (mandated)	University-wide	Follow-up activities on management recommendations are conducted on previously completed audits.	Follow-up	Eisner	N/A
14	ADA Title II Web Accessibility Requirements	University-wide	Provide advisory support to current AI use case and governance-related needs.	Advisory	Eisner	N/A



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

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FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Audit and Compliance Committee

ACTION ITEM I

August 27, 2026

SUBJECT: Approval of Foreign Activity Report Pursuant to BOG Regulation 9.012

PROPOSED COMMITTEE ACTION

Request for Approval: Fiscal Year 2026 Foreign Countries of Concern Agreements Report Pursuant to BOG Regulation 9.012

AUTHORITY FOR BOARD OF TRUSTEES ACTION

BOG Regulation 9.012

BACKGROUND INFORMATION

Each state university is required to annually submit to the Board of Governors for approval a report relating to all grant programs, agreements, partnerships, and contracts between the state university and any colleges and universities based in a foreign country of concern and foreign principals. The report must contain certain information as specified in BOG Regulation 9.012(9).

ADDITIONAL COMMITTEE CONSIDERATIONS

Upon approval by the Board of Trustees, the report is sent to the Board of Governors for approval.

Supporting Documentation Included: BOG Foreign Countries of Concern Report for Fiscal Year 2025-2026.

Submitted by: Robert Large, Chief Compliance and Ethics Officer

Instructions

1. Provide the requested information for all agreements, partnerships, contracts, or grant programs between your institution and any identified foreign countries of concern or foreign principals in Tab 1.
2. Provide the requested information for all offices, campuses, or physical locations used or maintained by your institution in a foreign country of concern or foreign principal.
3. Affirm below that the information provided has been approved by the Board of Trustees, and provide the approval date.
4. *If your institution has no agreements that meet the reporting requirements as defined in Regulation 9.012, Foreign Influence, complete the certification below in lieu of tabs 1 & 2.*
5. If there are questions, contact Diego Fermin, Assistant Director, Academic and Student Affairs, at Diego.Fermin@flbog.edu

Include the university contact name and email for the staff who completed the report below:

University:
University Contact Name and Email:
Report Approved by Board of Trustees Date:

Florida State University
Robert Large, rlarge@fsu.edu
28-Aug-26

Certification of Compliance with Regulation 9.012, Foreign Influence

I confirm that this institution does not have any grant programs, agreements, partnerships, contracts, offices, campuses, or physical locations within a foreign country of concern as identified in Board of Governors Regulation 9.012, Foreign Influence, and section 288.860, Florida Statutes.

University:
University CAVP or Designee and Email:
Date Reviewed:

Country of Concern Involved	Foreign Principal Involved	Expiration Date of Agreement	Notes
China	Novo Nordisk Foundation (Denmark)	3/31/29	Consortium agreement with Novo Nordisk Foundation, a Danish organization. One member of the consortium is a Chinese company. Novo Nordisk (based in Denmark) has sponsored research to support discovery of new antibiotic substances in soil. The Board of Governors granted an exception pursuant to Regulation 9.012 to allow this partnership in 2026.
China	Yantai Wanlong Vacuum Metallurgy Co Ltd	10/15/25	Purchase by the National High Magnetic Field Laboratory Magnet Science and Technology (NHMFL) for custom-sized Cu-Ag-Cr-Zr rods fabricated with vacuum induction melting, hot forging, extrusion, and cold drawing. This is needed for the fabrication and testing of specialty alloy conductor for the NHMFL Pulsed Magnet Program. Two potential U.S. suppliers were contacted and they did not provide quotes. This vendor was the only supplier willing and capable of providing the material, labor, equipment, and tools necessary for drawing and performing required quality assurance tests and measurements.
China	Yantai Wanlong Vacuum Metallurgy Co Ltd	10/29/25	Purchase by the National High Magnetic Field Laboratory Magnet Science and Technology for custom sized drawing dies utilized by Yantai for drawing the rods listed above. This is needed for the fabrication and testing of specialty alloy conductor for the NHMFL Pulsed Magnet Program. This vendor was the only supplier willing and capable of providing the material, labor, equipment, and tools necessary for drawing and performing required quality assurance tests and measurements.
China	Labtone Test Equipment Co., Ltd.	10/31/25	This was a vibration test system for the Center for Advanced Power Systems to be used in the laboratory (HEFL - CAPS) to develop multi-stress environments required for research-related testing of power components (test objects). Four other vendors were researched, but none were able to meet the requirements.
China	Chemexplorer Company Limited	12/16/25	Purchase for measurements of the solubility of drug candidates. Vendor provided analytical data on compound solubility in an aqueous buffer.

Insert rows as necessary.

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FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

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FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Finance and Business Committee

ACTION ITEM I

August 27, 2026

SUBJECT: 2026-2027 Carryforward Spending Plan

PROPOSED COMMITTEE ACTION

1. Approve the university's fiscal year 2026-2027 carryforward spending plan of \$298,885,543.
2. Grant approval for the President to submit this budget in the format prescribed by the Board of Governors, and to make subsequent changes to the budget outlined in motion 1 as needed during the fiscal year, within available resources and fund balances, and consistent with applicable laws and regulations.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Required by Florida Statute 1011.45 *End of year balance of funds* and Board of Governors Regulation 9.007 *State University Operating Budgets and Requests*.

BACKGROUND INFORMATION

Per the statute and regulation referenced above, each University Board of Trustees shall adopt a carryforward spending plan as prescribed by law and regulations of the Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

The carryforward spending plan will be submitted to the Board of Governors using their required template by October 1, 2026 for consideration at their next meeting.

Supporting Documentation Included: 2026-2027 Carryforward Spending Plan

Submitted by: Kyle Clark, Senior Vice President for Finance & Administration

2026-2027 Carryforward Spending Plan

BOG Category	Equipment, Vehicles, Furniture, and Property	Wages and Benefits (Including OPS)	Student Financial Aid	Services, Insurance, and Rentals	General Operating (Travel, Training, Memberships, etc.)	Renovations, Repairs, and Maintenance	Total
Student Financial Aid	\$ -	\$ -	\$ 53,620,576	\$ 35,000	\$ 10,000	\$ -	\$ 53,665,576
Faculty/Staff Instructional and Advising Support and Start-Up Funding	14,908,295	21,097,040	2,000	7,382,586	5,401,644	1,210,507	50,002,072
Other Operating Requirements	14,149,170	11,476,058	55,000	11,633,761	8,008,538	3,705,345	49,027,872
Faculty Research and Public Service Support and Start-Up Funding	23,625,779	17,492,739	24,672	1,242,612	3,269,546	241,971	45,897,319
Restricted by Appropriations	3,745,249	7,874,509	968,926	12,027,593	2,166,564	221,445	27,004,287
Information Technology (ERP, Equipment, Etc.)	8,270,139	1,096,768	-	3,976,932	4,493,697	800,000	18,637,537
Student Services, Enrollment, and Retention Efforts	1,318,241	7,465,779	20,000	223,501	1,118,746	1,306	10,147,574
Campus Security and Safety Enhancements	1,579,657	389,211	-	1,052,720	437,850	400,000	3,859,438
Library Resources	-	-	-	-	1,737,751	-	1,737,751
Audit Program Enhancements	-	-	-	50,000	50,000	-	100,000
Compliance Program Enhancements	-	-	-	-	83,334	-	83,334
FY2026-27 Budgeted Spend Subtotal	\$ 67,596,530	\$ 66,892,105	\$ 54,691,173	\$ 37,624,706	\$ 26,777,670	\$ 6,580,575	\$ 260,162,760
Fixed Capital Outlay Transfers						\$	1,000,000
Fixed Capital Outlay Transfers - 12% Required (1011.45 F.S.)							31,456,842
FY2026-27 Fixed Capital Outlay Subtotal						\$	32,456,842
1% Fixed Capital Outlay Reserve Contribution (1001.706 F.S.)						\$	3,673,260
1% Fixed Capital Outlay Reserve Contribution (14.002 BOG Reg)							2,592,682
Required University Reserves Subtotal						\$	6,265,941
Total						\$	298,885,543



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

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FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Finance and Business Committee

ACTION ITEM II

August 27, 2026

SUBJECT: 2026-2027 Fixed Capital Outlay Budget

PROPOSED COMMITTEE ACTION

1. Amend the university's fiscal year 2026-2027 fixed capital outlay budget from \$454,642,421 to \$466,204,667.
2. Grant approval for the President to submit this budget in the format prescribed by the Board of Governors, and to make subsequent changes to the budget outlined in motion 1 as needed during the fiscal year, within available resources and fund balances, and consistent with applicable laws and regulations.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Required by Florida Statute 1013.61 *Annual capital outlay budget* and Board of Governors Regulation 14.003 *Fixed Capital Outlay Projects – University Budgeting Procedures*.

Language included in the *General Appropriations Act* (House Bill 5001E) specifically allows the use of E&G carryforward funds to support deferred maintenance needs at the Donald L. Tucker Civic Center, capital needs relative to FSU Health, land acquisitions, fixed capital outlay projects at National Research Laboratories, capital needs relative to Title IX facilities, and renovation, remodeling, expansion, and construction of the Dave Middleton Center and Maintenance Complex.

BACKGROUND INFORMATION

Per the statute and regulation referenced above, each University Board of Trustees shall adopt a fixed capital outlay budget as prescribed by law and regulations of the Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

The fixed capital outlay budget will be submitted to the Board of Governors using their required template by October 1, 2026 for consideration at their next meeting.

Supporting Documentation Included: 2026-2027 Fixed Capital Outlay Budget

Submitted by: Kyle Clark, Senior Vice President for Finance & Administration

2026-2027 Fixed Capital Outlay Budget - by Total Project

Project Desc	Appropriated	Non-Appropriated	Univ CF	Univ E&G	TBD	Total Project	2027 Spend
NW Community Housing, Dining, Parking & Utilities	\$0	\$354,215,879	\$0	\$0	\$0	\$354,215,879	\$112,000,000
PC Academic Health	\$0	\$328,000,000	\$0	\$0	\$0	\$328,000,000	\$0
Doak Campbell Stadium Seating Enhancement	\$0	\$210,000,000	\$0	\$0	\$0	\$210,000,000	\$2,400,000
Arts District	\$1,467,202	\$0	\$5,000,000	\$0	\$175,000,000	\$181,467,202	\$4,000,000
Legacy Hall - College of Business	\$44,264,261	\$52,216,550	\$63,519,189	\$0	\$0	\$160,000,000	\$3,700,001
Engineering Building C	\$156,975,000	\$0	\$0	\$0	\$0	\$156,975,000	\$60,150,000
Football Operations Facility	\$0	\$152,675,025	\$0	\$0	\$0	\$152,675,025	\$13,148,688
FSU Academic Health Center - Tallahassee	\$125,000,000	\$0	\$12,500,000	\$0	\$0	\$137,500,000	\$55,000,000
Interdisciplinary Research & Commercialization Building	\$44,000,000	\$49,000,000	\$34,000,000	\$0	\$0	\$127,000,000	\$6,964,399
TMH Land Acquisition	\$0	\$3,633,333	\$105,366,667	\$0	\$0	\$109,000,000	\$3,633,333
FSU Health - Panama City Beach - Academic Research Center	\$9,000,000	\$0	\$0	\$0	\$97,000,000	\$106,000,000	\$5,000,000
Dittmer Building Remodel	\$95,400,000	\$0	\$10,000,000	\$0	\$0	\$105,400,000	\$10,000,000
FSU Health Deferred Maintenance	\$5,000,000	\$0	\$0	\$0	\$95,000,000	\$100,000,000	\$5,000,000
Academic Support Building (Maintenance Complex)	\$65,000,000	\$0	\$0	\$0	\$15,000,000	\$80,000,000	\$2,000,000
Rovetta Buildings A & B Remodeling / Renovation	\$22,500,000	\$0	\$9,200,000	\$0	\$25,050,000	\$56,750,000	\$11,000,000
College of Nursing	\$12,000,000	\$0	\$0	\$0	\$40,500,000	\$52,500,000	\$5,500,000
Veterans Legacy Complex	\$50,500,000	\$0	\$0	\$0	\$0	\$50,500,000	\$14,000,000
258 Projects ≤\$50M Total Project Cost	\$170,171,704	\$213,942,826	\$249,616,468	\$1,195,000	\$71,916,279	\$706,842,277	\$152,708,245
GRAND TOTAL	\$801,278,166	\$1,363,683,613	\$489,202,324	\$1,195,000	\$519,466,279	\$3,174,825,383	\$466,204,667

2026-2027 Fixed Capital Outlay Budget - by 2027 Spend

Project Desc	Appropriated	Non-Appropriated	Univ CF	Univ E&G	TBD	Total Project	2027 Spend
NW Community Housing, Dining, Parking & Utilities	\$0	\$354,215,879	\$0	\$0	\$0	\$354,215,879	\$112,000,000
Engineering Building C	\$156,975,000	\$0	\$0	\$0	\$0	\$156,975,000	\$60,150,000
FSU Academic Health Center - Tallahassee	\$125,000,000	\$0	\$12,500,000	\$0	\$0	\$137,500,000	\$55,000,000
Kellogg Building Remodeling / Renovation	\$18,800,000	\$194,238	\$15,789,483	\$0	\$6,416,279	\$41,200,000	\$20,000,000
Veterans Legacy Complex	\$50,500,000	\$0	\$0	\$0	\$0	\$50,500,000	\$14,000,000
Football Operations Facility	\$0	\$152,675,025	\$0	\$0	\$0	\$152,675,025	\$13,148,688
Rovetta Buildings A & B Remodeling / Renovation	\$22,500,000	\$0	\$9,200,000	\$0	\$25,050,000	\$56,750,000	\$11,000,000
Dittmer Building Remodel	\$95,400,000	\$0	\$10,000,000	\$0	\$0	\$105,400,000	\$10,000,000
Mag Lab Primary Electrical	\$15,820,017	\$0	\$10,429,983	\$0	\$0	\$26,250,000	\$8,000,000
Interdisciplinary Research & Commercialization Building	\$44,000,000	\$49,000,000	\$34,000,000	\$0	\$0	\$127,000,000	\$6,964,399
Center for Energy Independence	\$3,000,000	\$46,018	\$3,075,482	\$0	\$0	\$6,121,500	\$5,884,309
College of Nursing	\$12,000,000	\$0	\$0	\$0	\$40,500,000	\$52,500,000	\$5,500,000
Moore Auditorium	\$20,000,000	\$0	\$15,500,000	\$0	\$0	\$35,500,000	\$5,375,000
262 Projects ≤\$5M Projected 2027 Spend	\$237,283,149	\$807,552,453	\$378,707,376	\$1,195,000	\$447,500,000	\$1,872,237,979	\$139,182,271
GRAND TOTAL	\$801,278,166	\$1,363,683,613	\$489,202,324	\$1,195,000	\$519,466,279	\$3,174,825,383	\$466,204,667



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

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FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Finance and Business Committee

ACTION ITEM III

August 27, 2026

SUBJECT: Status Report on Purchase Orders \$1.0 Million and 5+ Year Service Contracts

PROPOSED COMMITTEE ACTION

Approve the University's Status Report on Purchase Orders issued over \$1.0 million and 5-year Service Contracts executed/in force in Fiscal Year 2025.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

The Florida State University Board of Trustees Policy on Reporting Purchase Orders and Service Contracts, Item 14, approved January 24, 2003.

BACKGROUND INFORMATION

The Florida Board of Governor's Resolution dates January 7, 2003, provides that "The Boards of Trustees shall be responsible for cost-effective policy decisions appropriate to the University's mission, the implementation and maintenance of high-quality education programs within laws and rules of the Board of Governors, the measurement of performance, the reporting of information, and the provision of input regarding state policy, budgeting and education standards." Also, the Resolution requires "the President to deliver to the Board of Trustees all data and information required by the Board of Trustees in the performance of its duties." Adoption of the above referenced policy helps ensure that the FSU BOT receives the information it needs to fulfill its responsibilities in the contracting area.

ADDITIONAL COMMITTEE CONSIDERATIONS

Supporting Documentation Included: Attachment – Status Report on Purchase Orders \$1.0 Million and 5+ Year Service Contracts

Submitted by: Kyle Clark, Senior Vice President Finance and Administration

**Suppliers with orders over \$1,000,000
and Service Contracts over \$1,000,000 or 5+ years
(July 2025 through June 2026)**

Purchase Orders

\$1M - \$1.5M (22 total)

Childers Construction Co., INC.	\$1,329,729.46 Woodward garage rehabilitation project. FSU Contract: 2023-FAC-06197.
Cook Brothers	\$1,201,216.34 Construction related to JOC job for FSU- Civic Center Parking Lot Renovations. Contract: 2022-FAC-06046.
Culpepper Construction	\$1,327,593.00 Construction for FSU Keen Building Lab renovation #2.
Dell Marketing	\$1,091,246.16 Secureworks Taegis for NWRDC. OMNIA contract C000001277516.
Florida Association of School Administrators	\$1,093,610.44 Professional learning services for school administrators. Exempt - Purchases from firms or individuals who are prescribed by state or federal law or specified by a granting agency.
Florida Department of Children and Families	\$1,098,900.00 Update of all activities and outcomes related to the Florida Academy. Exempt - Services or commodities provided by governmental agencies, another University in the State University System, direct support organizations of the university, political subdivisions or independent colleges and universities.
Formetco, LLC.	\$1,076,129.77 Scoreboard for baseball. FSU ITB 6770-8.
Hewlett Packard Enterprise (HPE)	\$1,222,562.88 Water Cooled Compute Server Infrastructure. FSU ITB 6784-5.
Insight Public Sector INC	\$1,100,001.00 DEP Azure Spend. Contract 43210000-23-OMNIA-ACS and 2024-NWRDC-09317.
Insight Public Sector INC	\$1,253,000.00 Azure Cloud Spend for NWRDC. State of Florida ACS Agreement for Contract #43210000-23-OMNIA-ACS.
Mainline Information Systems, INC	\$1,052,575.80 VMWare for NWRDC. Carahsoft FL NASPO Cloud Contract 43230000-NASPO-16-ACS.
Messer LLC	\$1,271,557.32 Blanket PO for gas and liquid helium. FSU ITN 6521-3. Contract 2024-PROC-08873.

Materion Brush INC	\$1,151,625.00. High-performance copper alloy sheets for the Magnet Lab. Sole source.
Norstan Communications	\$1,376,410.59 Zoom Phone and implementation. FSU ITN 6652-4 and 2025-ITS-12437.
OCLC – Online Computer Library Center	\$1,488,345.33 Cataloguing and Metadata, FirstSearch, WorldShare ILL, and Tipasa Upgrade. FSU ITN 6614-6.
Peraton Inc	\$1,453,609.32 Cisco server blade for system management for NWRDC. NASPO Cloud Contract.
Presidio Networked Solutions LLC	\$1,478,744.50 Palo Alto Firewall. Per Florida Carahsoft NASPO ValuePoint Contract AR2472 FL #43230000-NASPO-16-ACS Cloud Solutions.
Presidio Networked Solutions LLC	\$1,053,062.45 Cisco network router with software licenses. Per OMNIA Contract #43210000-23-OMNIA-ACS.
Southern Standard Construction	\$1,006,928.08 FSU Health building renovation. FSU JOC contract 2022-FAC-06050.
Southern Standard Construction	\$1,011,444.00 JOC contract for FSU Health building renovation.
Southern Standard Construction	\$1,476,496.98 Construction for Kuersteiner Lab 208. JOC job. FSU RFQ-00536-2021.
The Emmes Company, LLC	\$1,364,493.23 Statistical Data Mgmt Lead for Adolescent Medicine trials network for HIV/AIDS. Exempt - Purchases from firms or individuals who are prescribed by state or federal law or specified by a granting agency.

\$1.5M+ (33 total)

American Superconductor Corporation	\$9,345,814.00 DPO for D-VAR System related to Mag Lab- Primary Electrical Service Expansion.
C W Roberts Contracting, Inc	\$3,601,087.46 Tucker Civic Center Parking Lot Repaving. City of Ocala solicitation/contract # CIP/230266.
CDW Government	\$1,680,698.11 CrowdStrike software. Contract: E&I CNR01439 Catalog SMA Software (CNR01439). Now procured through reseller CDW Government.
CDW Government	\$1,599,251.65 Microsoft A5 software. Contract: E&I CNR01402 Cloud Storage & Prod - Adobe & MS.
City of Tallahassee	\$5,850,065.00 Campus bus service. FSU ITN 5837-A.

Culpepper Construction Co, INC	\$26,478,307.73 Construction for NW campus housing & dining. FSU RFQ. Contract 2026-PD&C-15458.
Culpepper Construction Co, INC	\$24,667,858.91 Construction for NW campus parking structure. FSU RFQ. Contract 2026-PD&C-15459.
Culpepper Construction Co, INC	\$3,276,260.51 Keen basement lab remodel. DMS contract: CM24C.
Culpepper Construction Co, INC	\$3,167,647.37 Construction for Legacy Hall. Alternate source contract.
Cumming Management Group	\$1,960,440.00 Construction phase services for FAMU-FSU College of Engineering Building C.
DLT Solutions	\$4,128,020.99 Oracle software licenses for NWRDC. OMNIA contract R240201.
DMG MORI USA, INC.	\$1,580,499.00 duoBLOCK for InSPIRE. ACE Exemption 16: Used equipment and supplies.
EBSCO Subscription Services	\$3,541,016.00 Statewide Group e-Resources for the Florida College System & State University System. Exempt: Statewide Group e-Resources.
ENSONO LLC	\$11,039,311.80 Mainframe-as-a-service consumption for NWRDC. FSU ITN 7001-6.
ENSONO LLC	\$13,411,894.92 Mainframe software for NWRDC. FSU ITN 7001-6.
EX LIBRIS (USA) INC.	\$1,564,457.12 Alma subscription for FLVC. Per UWF ITN #18ITN-06AJ inherited by FSU.
Huron Consulting Group	\$2,600,000.00 Consulting for DUA Salesforce conversion for the FSU Foundation. E&I RFP # EI00078~2021RFP and per 2025-FOUND-11908.
Imagination Station, INC.	\$3,000,000.00 Professional Development, Program Marketing, and Product Development for the FL Institute of Governance and Civics. FSU ITN 6612-6.
Insight Public Sector INC	\$1,529,792.44 NWRDC Microsoft EA Renewal. State of Florida ACS Agreement for OMNIA #43210000-23-OMNIA-ACS.
Insight Public Sector INC	\$2,988,233.01 Azure cloud spend for NWRDC. State of Florida ACS Agreement for OMNIA #43210000-23-OMNIA-ACS.
Insight Public Sector INC	\$6,443,820.00 FDC Azure spend for NWRDC. State of Florida ACS Agreement for OMNIA #43210000-23-OMNIA-ACS.
Linde Engineering North America LLC	\$4,961,065.00 Helium Refrigerator System. FSU ITN 6650-3.

Mad Dog Design and Construction Co., INC	\$2,945,142.48 Interior improvements/repairs to the existing bathrooms in Wildwood Hall North. GMP Contract 2023-FAC-06196.
Mythics, LLC	\$1,500,000.00 Oracle PaaS and IaaS universal credits for NWRDC. OMNIA Contract number 180233-002.
Oracle America Inc	\$1,513,375.25 Oracle consolidated 2 renewals. Exempt: Proprietary computer software, accessories and supplies, including expendable items from a single source for existing equipment and systems where no other manufacturer's product can be used.
Peraton INC.	\$2,836,708.00 Storage as a Service for new VSP 5600 storage platforms for NWRDC. FSU ITN 6506-6.
Raith America, INC.	\$1,835,000.00 Raith Lithography Tools for IRCB. FSU ITN 6732-3.
RAM Construction & Development LLC	\$2,397,067.04 Strozier Library remodel sub-basement improvements. DMS Contract RFQ-REDM2425-01.
Rippee Construction INC	\$6,686,307.83 Construction for Leach Center – Replace AHUs and Fan Coil Units. FSU RFQ-00535-2021.
Southern Standard Construction	\$11,368,160.84 Switchgear & Dynamic VAR System Replacement for FSU Magnet Lab. FSU contract 2024-PD&C-10774.
TRANE US INC	\$2,893,997.00 DPO for Mechanical Chillers and Refrigerant Monitor for NW Campus Housing/Dining.
Willis A Smith Construction INC	\$1,567,884.00 Construction for Ringling Art museum – Upgrade Fire Alarm and Emergency Power Service. FSU RFQ-00535-2021.
Xello INC.	\$3,600,000.00 Xello (Career Readiness Project) for DOE. FSU ITN 6343-6. Two PO's for \$1.8M each: FS26018523 and FS26000938.

Five Year + Service Contracts – Expense

Less than \$100K (366 total)

22nd Century Technologies, Inc.	\$0 expense FYE 2026. Term: 7/1/2026 - 6/30/2031 plus one 4-year renewal option. IT Managed Services and Staff Augmentation.
A Bright Start Therapy	\$0 expense FYE 2026. Term: 3/26/2026 - 3/26/2031 A Bright Start Therapy.
A-Frame Videography & Post Production	\$0 expense FYE 2026. Term: 6/26/2024 - no end date. To secure performance rights for video about the Flying High Circus.
ACS Architectural Construction Services	\$4,328.00 expense FYE 2026. Term: 10/13/2023 - no end date. Foodservice Design Proposal.
Active Internet Technologies LLC	\$3,700.00 expense FYE 2026. Term: 6/30/2023 - 6/30/2028. Finals site CMS platform.
Adam Matthew Digital Ltd	\$0 expense FYE 2026. Term: 4/15/2024 - 4/15/2029. Adam Matthew Impact 2024.
Adobe Systems INC	\$5,408.90 expense FYE 2026. Term: 9/29/2022 - 9/28/2028. Adobe Creative Cloud software.
Adolescent Wellness Academy	\$0 expense FYE 2026. Term: 6/25/2026 - 6/25/2031 Adolescent Wellness Academy.
Advance Speech Therapy Services	\$0 expense FYE 2026. Term: 4/8/2026 - 4/8/2031 Advance Speech Therapy.
Affinaquest	\$220,390 expense FYE 2026. FSU Advancement, ISV Software. E&I Contract CNR01435. Term: 7/1/2024 – 6/30/2029, with four one-year renewals.
American Institute of Physics Inc	\$84,811.00 expense FYE 2026. Term: 12/6/2024 - 12/31/2029.
American Museum of Natural History	\$0 expense FYE 2026. Term: 11/6/2023 - 9/29/2033. CLC-AMNH Dark Universe license for planetarium show.
Americas Second Harvest of The Big Bend	\$345.40 expense FYE 2026. Term: 12/12/2024 - no end date. Engineering Second Harvest.
American Speech Language Hearing Association (ASHA)	\$5,917.00 expense FYE 2026. Term: 6/4/2025 - no end date.
Amazing Children Rehab	\$0 expense FYE 2026. Term: 5/18/2026 - 5/18/2031 Amazing Children Rehab.

Anser Advisory	\$0 expense FYE 2026. Effective date thru 6/30/25 plus 2 1-year periods. Provides Construction Cost Estimating Services ITN 6353-A. Term: 11/13/2024 - 11/13/2029. Anser Award Assignment RFQ 6594-M.
Anthology of Recorded Music Inc	\$0 expense FYE 2026. Term: 9/23/2024 - 9/30/2029. DRAM Library Materials subscription, October 2024 - September 2029.
Anthony Travel INC	\$309.86 expense FYE 2026. Term: 03/19/2025 – 05/31/2028 plus one 2-year renewal option. Provides for FSU Athletics Travel Management Services ITN 6662-6
Apalachee Center	\$24,000.00 expense FYE 2026. Term: 3/31/2026 - 3/31/2031 Apalachee Center.
Apogee Telcom INC	\$750.00 expense FYE 2026. Term: 6/10/2021 – 6/30/2024 plus three 1-year periods. Provides for Athletics Direct TV Services. ITN 6234-6
Applied Biological Materials Inc.	\$309.86 expense FYE 2026. Term: 9/18/2019 – 9/17/2029 and no renewal options. Material Transfer Agreement to use biological materials for research only for Human Sciences. Under Bid Limit.
Aramark Educational Services, LLC	\$0 expense FYE 2026. Term: 10/1/2025 - 9/30/2035 Aramark - Ringling 2025-2035.
Army of Impact, LLC	\$0 expense FYE 2026. Term: 1/19/2026 - 1/19/2031 FSU CEHHS Dietetics - NCI/Army of Impact.
Augusta Health Care Inc.	\$0 expense FYE 2026. Term: 4/3/2026 - 4/2/2031 Augusta Health Care, Inc.
Atelier 4 Inc.	\$0 expense FYE 2026. Term: 4/9/2020 – 4/6/2025 plus five additional 1-year renewal terms. Customs Brokerage & International Freight Forwarding Services. ITN 6091-3.
Audienceview Ticketing Corp	\$40,000 expense FYE 2026. Term: 7/1/2024 - 6/30/2031 plus two 1-year renewal options. Event Ticketing System AudienceView. Extended due to ITN 6473-6.
Axias FL LLC	\$0 expense FYE 2026. Effective date through 6/30/2025 plus 2 1-year periods. Provides Construction Cost Estimating Services ITN 6353-A.
Bakers Sports Inc	\$39,877.34 expense FYE 2026. Term: 6/18/2024 - 6/30/2029. Athletic pads.
Bay Breeze Operating Investments, LLC	\$0 expense FYE 2026. Term: 9/10/2025 - 9/10/2030 Bay Breeze Senior Living and Rehabilitation Center.

Bay County Sheriffs Office	\$0 expense FYE 2026. Term: 6/22/2026 - 6/22/2031 PCC-FSU & BCSO BIQ MOU.
BCP Foley I LLC	\$36,764.04 expense FYE 2026. Term: 2/1/2024 - 1/31/2029 plus two 5-year renewal options. Lease agreement.
Be Collaborative Care	\$0 expense FYE 2026. Term: 6/11/2026 - 6/11/2031 FSU CEHHS Dietetics - Be Collaborative Care.
Bee Me Therapy	\$0 expense FYE 2026. Term: 2/11/2026 - 2/11/2031 Bee Me Therapy Center.
Bento Tally LLC	\$502.35 expense FYE 2026. Term: 9/26/2022 - no end date. Sponsorship agreement for FSU Homecoming.
Bevis Colonial Funeral Home INC	\$18,000.00 expense FYE 2026. Term: 01/01/2026 – 01/30/2030 plus four 1-year renewal options. Provides for Cremation Services for College of Medicine. RFQ.
Big Ten Academic Alliance	\$6,000.00 expense FYE 2026. Term: 7/14/2023 - 7/25/2028. Under this agreement, FLVC will join the Library Accessibility Alliance to help promote equitable access to library services and electronic resources.
Bilingual Sweet Speech Therapy	\$0 expense FYE 2026. Term: 3/18/2026 - 3/18/2031 Bilingual Sweet Speech Therapy.
Biodigital Inc	\$0 expense FYE 2026. Term: 12/20/2022 - 12/31/2027. E-resource materials for FLVC.
Black Box Network Services	\$0 expense FYE 2026. Term: 2/25/2025 – 2/25/2030, with two one-year renewals.
Blue Cross Blue Shield of Florida DBA Florida Blue Foundation	\$0 expense FYE 2026. Term: 11/28/2023 - 12/30/2028. IMS_FL Blue Grant_2023-2028.
Bob S Auto Repair	\$125,328.08 expense FYE 2026. Term: 10/4/2021 – 6/30/2024 (plus two 1-year renewal options). Provides for fleet maintenance services. ITN 6269-A.
Boise Cascade Havana, FL.	\$0 expense FYE 2026. Term: 4/28/2026 - 4/28/2031 FSU CEHHS TSL - Boise Cascade.
Boro Park Center	\$0 expense FYE 2026. Term: 9/30/2025 - 9/30/2030 FSU CEHHS Dietetics - Boro Park Center.
Breakthrough Leadership Consulting LLC	\$13,300.00 expense FYE 2026. Term: 4/6/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement.
Breakthrough Learning Inc	\$0 expense FYE 2026. Term: 3/22/2023 - no end date. Friday Night at the ER kit for College of Medicine.

Bridge Therapy	\$0 expense FYE 2026. Term: 4/28/2026 - 4/28/2031 Bridge Therapy.
Broward County	\$0 expense FYE 2026. Term: 4/27/2026 - 4/30/2031 AERO MOU 2026.
Canopy Management Consulting Group LLC	\$0 expense FYE 2026. Term: 3/24/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement.
Carl Von Ossietzky Universität Oldenburg	\$0 expense FYE 2026. Term: 4/3/2026 - 4/3/2031 plus one 5-year renewal option. Carl von Ossietzky Universität Oldenburg, Exchange Agreement.
C&K Systems Inc	\$9,610.00 expense FYE 2026. Term: 8/17/2023 - no end date. C&K Systems - Counterpoint Upgrade.
Cal Closets Retail Inc	\$0 expense FYE 2026. Term: 9/10/2022 - no end date. Clothing closet for FSU Career Center.
Calhoun County School Board	\$0 expense FYE 2026. Term: 1/22/2026 - 1/22/2031 Calhoun County School District.
Capital Transportation	\$0 expense FYE 2026. Term: 4/6/2023 - no end date. University Health Services contract for one-way transportation services for patients.
Cayer Behavioral Group, Inc.	\$0 expense FYE 2026. Term: 9/3/2025 - 9/3/2030 Cayer Speech Therapy Affiliation Agreement.
Cedar Mountain Software Inc	\$0 expense FYE 2026. Term: 12/9/2022 - 12/15/2027. Pantrysoft application for managing food pantries and food banks for Dean of Students.
Cell Lines Service LLC	\$0 expense FYE 2026. Term: 11/4/2024 - 6/30/2034. Cytion Supply Agreement.
Center for the Helping Professions	\$0 expense FYE 2026. Term: 4/6/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhance Ctr Helping Professions.
Chatter Pediatric Therapy PLLC Bristol	\$0 expense FYE 2026. Term: 6/26/2026 - 6/26/2031 Chatter Pediatric Therapy Affiliation Agreement.
Chautauqua Rehabilitation Suites by Harborview	\$0 expense FYE 2026. Term: 3/9/2026 - 3/9/2031 Chautauqua Rehabilitation Suites by Harborview.
Children's Hospital of The King's Daughters, Inc. (CHKD)	\$0 expense FYE 2026. Term: 5/5/2026 - 5/5/2031 and 4/1/2026 - 4/1/2031 Children's Hospital of the King's Daughters, Incorporated.
City of Marianna	\$0 expense FYE 2026. Term: 2/6/2026 - 2/6/2031 PCC- FSU & Marianna PD BIQ MOU.
City of West Palm Beach	\$0 expense FYE 2026. Term: 8/26/2025 - 8/25/2030 INTERNSHIP AGREEMENT.

Clarke School for Hearing and Speech	\$0 expense FYE 2026. Term: 12/19/2025 - 12/19/2030 Clarke School for Hearing and Speech.
Cleveland Clinic Weston Hospital	\$0 expense FYE 2026. Term: 3/1/2026 - 2/28/2031 Cleveland Clinic.
Coastal Carolina University	\$0 expense FYE 2026. Term: 2/20/2024 - 5/1/2029. International Programs Coastal Carolina MOA.
Collier County Schools District	\$4,775.00 expense FYE 2026. Term: 6/19/2026 - 6/30/2031 Aff. Agreement between SCSD and Collier County for SLP student interns. Term: 7/23/2025 - 7/23/2030 SSTRIDE_Collier County Public Schools 25- 30.
Columbia Sportswear Co	\$3,573.49 expense FYE 2026. Term: 10/13/2022 – no end date. Textile testing for Jim Moran College of Entrepreneurship.
Command Corp	\$20,904.00 expense FYE 2026. Term: 11/14/2022 – no end date. Beltpacks for RDCH house management for College of Music. RFQ.
Conservatorio di Musica "G. Puccini" di La Spezia	\$0 expense FYE 2026. Term: 4/19/2024 - 4/19/2029. Conservatorio di Musica G. Puccini della Spezia, Exchange Agreement.
Consolidated Water Group, LLC	\$0 expense FYE 2026. Term: 8/8/2025 - 8/7/2030 plus one 4-year renewal option. ITN 6713-3 Water Purification Equipment & Services.
Corrigan Moving Systems Inc	\$ expense FYE 2026. Term: 8/9/2023 - no end date. Moving service for lab materials.
Creative Empire LLC DBA Mango Languages	\$18,423.85 expense FYE 2026. Term 6/10/2022- 12/31/2027. Provides language subscription services for Florida Virtual Campus. Exempt – Subscription Group E- Resources.
Creative Therapy Solutions	\$0 expense FYE 2026. Term: 4/24/2026 - 4/24/2031 Creative Therapy Solutions.
Crowdstrike Inc	\$0 expense FYE 2026. Term: 3/31/2026 - 3/31/2027 2025 Crowdstrike Falcon Complete warranty agreement. Purchases made through CDW reseller.
Crystal Academy	\$0 expense FYE 2026. Term: 6/25/2026 - 6/25/2031 Crystal Academy.
CSI Contracting	\$0 expense FYE 2026. Term: 7/1/22-6/30/2025 plus two 1-year renewals. Provides Job Order Contracting services RFQ-00536-2021
CVENT	\$14,466.42 expense FYE 2026. Term: 7/1/2024 - 6/30/2029. Cvent College of Law.

Cyxtera Communications LLC	\$0 expense FYE 2026. Term: 5/1/2024 - 4/30/2029 plus four 1-year renewal options. Alternate Data Center Site and Services. Extension of existing contract while ITN is finalized.
Dale Mabry Army Air Field Museum, Inc.	\$0 expense FYE 2026. Term: 8/6/2025 - no end date. DMAAF - FSU - Donation Agreement.
Dankook University	\$0 expense FYE 2026. Term: 11/21/2023 - 11/20/2028. Non-monetary contract for Center for Global Engagement.
David H Melvin Inc Consulting Engineers	\$33,551.00 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Civil Engineering Continuing Services, RFQ-00247-2019 and RFQ-00248-2019.
Davita Dialysis Contracting, LLC	\$0 expense FYE 2026. Term: 4/27/2026 - 4/26/2031 FSU CEHHS Dietetics - DaVita Dialysis Contracting, LLC. Term: 12/16/2025 - 12/15/2030 Davita Dialysis.
De Gruyter Brill, Inc.	\$0 expense FYE 2026. Term: 6/3/2026 - no end date. De Gruyter Brill All-in 2026.
Defense Health Agency, Naval Hospital Guam	\$0 expense FYE 2026. Term: 5/14/2026 - 5/14/2031 Defense Health Agency, Naval Hospital Guam.
Deloitte	\$48,500.00 expense FYE 2026. Term: 1/10/2024 - 1/10/2029 plus one 4-year renewal option. Consulting Services for Comprehensive Workforce Enhancement. ITN 6575-6.
Department of the Navy	\$0 expense FYE 2026. Term: 4/23/2026 - no end date. Department of the Navy - Florida State University ESA.
Department of Veterans Affairs-Miami VA Healthcare System	\$0 expense FYE 2026. Term: 3/31/2026 - 4/2/2036 and 3/31/2026 - 3/25/2036. Miami VA Healthcare System.
Devereux Advanced Behavioral Health Georgia	\$0 expense FYE 2026. Term: 6/8/2024 - 6/8/2029. FSU Music Therapy Internship Site Agreement Deveraux.
Dewberry Engineers Inc	\$58,000.00 expense FYE 2026. Term: 1/5/2026 - 12/31/2031 plus one 4-year renewal option. Professional Surveying and Mapping Services.
Dewey Data Inc	\$40,239.73 expense FYE 2026. Term: 3/27/2024 - 3/27/2029. The Warren Group - Property Data Set.

DGP Development, Inc.	\$0 expense FYE 2026. Term: 1/30/2019 – 2/3/2027 plus two 4-year renewal options. Provides for Distributed Antenna System (DAS) Management for Athletics. ITN 5949-6.
Digital Theatre US LLC	\$37,048.44 expense FYE 2026. Term: 1/1/2023 - 12/31/2027. Platform and content (high-definition films of stage productions that can be streamed on demand) for FLVC.
Dioss LLC	\$0 expense FYE 2026. Term: 5/20/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement.
Division of Florida Colleges	\$0 expense FYE 2026. Term: 1/30/2026 - 2/1/2031 This MOU template establishes the terms under which the participating Florida colleges will utilize the FLVC Digital Asset Management System.
DTG Holdings, Inc. dba Access Receivables Management (Access)	\$0 expense FYE 2026. Term: 6/9/2026 - 6/30/2032 plus one 4-year renewal option. Collection Services for SUS Delinquent Student Accounts- Access Receivables.
Druva Inc	\$0 expense FYE 2026. Term: 4/23/2026 - 4/23/2035 This agreement appoints NWRDC as a non-exclusive authorized reseller of Druva to qualified customers who purchase Druva products.
Dudek	\$0 expense FYE 2026. Term: 2/17/2026 - 12/31/2031 plus one 4-year renewal option. Professional Surveying and Mapping Services.
Duke University	\$0 expense FYE 2026. Term: 6/23/2026 - 6/23/2031 plus four 1-year renewal options. FSU CEHHS Dietetics - Duke University Health System.
EAB Global Inc	\$40,495.00 expense FYE 2026. Term: 5/4/2023 - 8/1/2027. Cloud-based online advising and academic support system. ITN 6418-4.
Echonous Inc	\$0 expense FYE 2026. Term: 6/1/2024 - 5/31/2029. MED - EchoNous Ultrasound RMSCs.
EIP Holdings II LLC	\$1,899.40 expense FYE 2026. Term: 2/8/2023 - 2/28/2033. Lease agreement for tower in Mariana, FL for WFSU.
Emerald Publishing Limited	\$30.50 expense FYE 2026. Term: 5/22/2023 - no end date. Emerald eJournal Backfiles Premier for University Libraries.
Ellana, Inc.	\$0 expense FYE 2026. Effective date thru 6/30/25 plus 2 1-year renewal periods. Provides Construction Cost Estimating Services ITN 6353-A.
Emerald Coast Speech Services	\$0 expense FYE 2026. Term: 3/18/2026 - 3/18/2031 Emerald Coast Speech Services.

Encompass Health Rehabilitation Hospital of Lake Worth	\$0 expense FYE 2026. Term: 5/27/2026 - 5/26/2031 Encompass Health Rehabilitation Hospital of Lake Worth.
Encyclopedia Britannica INC	\$22,097.25 expense FYE 2026. Term 1/1/2022 - 1/1/2027. Provides academic online database subscription for Florida Virtual Campus. Exempt – Subscriptions E-Resources.
Engineers Without Borders-USA	\$0 expense FYE 2026. Term: 4/14/2026 - 4/14/2031 Engineers without Borders - USA membership contract.
Evans & Sutherland Computer Corp	\$55,760.00 expense FYE 2026. Term: 11/7/2025 - 12/31/2030 CLC-E&S Digistar upgrades.
Everbridge Inc	\$10,277.08 expense FYE 2026. Term: 7/1/2024 - 6/30/2029. For system of communications and warnings for developing emergency situations. Master terms are with parent contract. Procured through GSA contract# Contract Number: #GS-35F-0692P, Period Covered by Contract: July 19, 2004, to July 18, 2024; Amendment will extend the period to June 30, 2029. Florida Division of Emergency Management Contract Number: D0003 RFQ# RFQ-DEM-18-19-021.
Expert Construction Managers Inc	\$0 expense FYE 2026. Term: 12/15/2023 - no end date. WFSU Transmitter CM. Construction contract RFQ 6586-4.
FAMU Career & Professional Development Center	\$0 expense FYE 2026. Term: 6/25/2026 - 6/25/2031 FSU CEHHS Counselor Education - FAMU Career & Professional Development Center.
Federated Hermes, Inc.	\$0 expense FYE 2026. Term: 1/21/2026 - 12/31/2031 plus one 4-year renewal option. Intermediate Segment Investment Management Services.
Florida Agricultural & Mechanical University	\$0 expense FYE 2026. Term: 7/1/2026 - 6/30/2031 Increase Rattler Meal Plan Swipe at COE Cafe to \$7.00, effective 7/1/2026.
Florida Department of Children & Families	\$0 expense FYE 2026. Term: 07/01/2026 – 05/15/2027. FICW DCF Pre-Service NOA. Exempt – service provided by state agency.
Florida Department of Environmental Protection	Term: 1/1/2026 - 12/31/2026 plus one 1-year renewal option. Under this agreement, the NWRDC will provide the department with the data center products and services outlined in Attachment A of the agreement. 09.11.25: Change Order #02 renews the customer service agreement for a one-year term, amends section 1.4 regarding equipment/license ownership, amends section 3 to allow for modifications to either services or to the agreement, and provides the department with the

Azure Consumption subscription as outlined in the Estimate #5133.

Florida Department of Management Services, BMC Software Inc

\$0 expense FYE 2026. Term: 9/2/2025 - no end date. This is a mainframe software license from BMC that we are transferring from DMS to NWRDC-FSU. This license was inadvertently omitted from the initial transfers a few years ago.

Florida Department of Environmental Protection

\$1,275.00 expense FYE 2026. Term: 10/31/2023 - no end date. State of Florida DEP Permission to Enter Property.

Florida Department of State

\$83,482.50 expense FYE 2026. Term: 4/6/2026 - 3/31/2029 plus two 1-year renewal options. Under this agreement, the NWRDC will provide the department with the data center products and services outlined in Attachment A of the agreement.

Florida Emergency Physicians

\$5,600.00 expense FYE 2026. Term: 9/25/2023 - 9/25/2028 plus five 1-year renewal options. Florida Emergency Physicians Kang & Associates.

Florida State Courts System

\$0 expense FYE 2026. Term: 1/29/2024 - 1/29/2029 plus five 1-year renewal options. Dark Fiber License Agreement (ITS).

Florida State University Research

\$0 expense FYE 2026. Term: 7/1/2022 - 6/30/2027 2022:111 CEFA.

Florida Virtual School

\$74,694.55 expense FYE 2026. Term: 11/1/2023 - 10/31/2026 plus two 1-year renewal options. NWRDC provides the school with the data center products and services outlined in Attachment A.

Follett Higher Education Group, Saxbys Philadelphia

\$0 expense FYE 2026. Term: 3/16/2026 - 3/16/2031 Academic Affiliation Agreement with Follett Higher Education and Saxbys.

Fort Hill Associates LLC

\$45,500.00 expense FYE 2026. Term: 2/11/2026 - 12/31/2031 plus five -year renewal options. The NDA will be for construction auditing companies interested in quoting future services to FSU. By executing the NDA the company will be able to prepare a proposal for consulting services to the office of Audit and Advisory Services.

Fostering Change for Children

\$0 expense FYE 2026. Term: 4/6/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement.

Front Rush LLC

\$0 expense FYE 2026. Term: 6/25/2020 – 6/30/2024 plus two 1-year renewal options. Provides FSU Athletics Recruiting and Compliance Software. ITN 6130-6.

Full Swing Golf Inc	\$0 expense FYE 2026. Term: 12/4/2024 - 12/4/2029. Golf simulator for the bowling and billiard's area.
Galante Art Conservation, LLC	\$0 expense FYE 2026. Term: 10/9/2023 - 10/9/2028 plus one 4-year renewal option. Art Conservation and Restoration Services for the John & Mable Ringling Museum of Art. ITN 6531-6.
Genedx, LLC	\$0 expense FYE 2026. Term: 10/3/2025 - 10/3/2030 IPDR_Sunshine GeneDx LSA.
George & Associates Consulting Eng Inc	\$0 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Civil Engineering Services for Minor Projects, RFQ-00247-2019.
Gideon Taylor Consulting LLC	\$0 expense FYE 2026. Term: 3/2/2023 - 3/1/2028. PaymentTalk / PaymentWorks vendor software. Exemption 4 proprietary computer software, accessories and supplies, including expendable items from a single source for existing equipment and systems where no other manufacturer's product can be used.
Global Construction Estimating	\$0 expense FYE 2026. Effective date thru 6/30/25 plus two 1-year periods. Provides Construction Cost Estimating Services ITN 6353-A.
Globalsource, Inc.	\$0 expense FYE 2026. Term: 7/1/2026 - 6/30/2031 plus one 4-year renewal option. IT Managed Services and Staff Augmentation.
Go-Cort, Inc.	\$0 expense FYE 2026. Term: 6/11/2025 - no end date. Apptoto.
Goldstein & Guilliams PLLC	\$0 expense FYE 2026. Term: 4/29/2025 - no end date. 25-26 The Lost Things.
Google	\$0 expense FYE 2026. Term: 6/13/2025 - no end date. Google workspace BAA and Contracting Affidavit.
Grow The Vine Speech And Wellness	\$0 expense FYE 2026. Term: 2/18/2026 - 2/18/2031 Grow the Vine Speech and Wellness.
Gulf County Schools	\$400.00 expense FYE 2026. Term: 7/7/2025 - 7/7/2030. FSU CEHHS - Gulf District Schools.
H.A. Contracting Corp.	\$0 expense FYE 2026. Term: 5/11/2026 - 5/31/2031 plus one 4-year renewal option. H.A. Contracting Corp. General Contracting Services for Small Campus Projects.
H.E.R.Z Development, LLC	\$0 expense FYE 2026. Term: 5/18/2026 - 5/31/2031 plus one 4-year renewal option. H.E.R.Z Development, LLC General Contracting Services for Small Campus Projects.

H2Engineering Inc	\$15,840.00 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
Hansung University (Korea)	\$0 expense FYE 2026. Term: 10/31/2023 - 10/30/2028. Hansung University.
Hanyang University (Korea)	\$0 expense FYE 2026. Term: 5/1/2025 - 4/30/2030 Hanyang University, Exchange Agreement.
Heck Industries dba Jay Heck	\$0 expense FYE 2026. Term: 3/21/2025 – 3/21/2075. Challenger Learning Center, 50-year warranty license agreement for Laser Fantasy shows. QQ 6643-5.
Hilltop Securities Inc	\$46,865.00 expense FYE 2026. Term: 12/7/2023 - 12/6/2028 plus four 1-year renewal options. Agreement for Hilltop Securities Municipal Advisor. State Board of Administration RFP 2023-1.
Hiroshima University (Japan)	\$0 expense FYE 2026. Term: 11/8/2023 - 11/8/2028. Hiroshima University, Exchange Agreement.
Honorlock Inc	\$21,313.30 expense FYE 2026. Term: 12/4/2024 - 12/12/2029 plus 4 1-year renewal options. This agreement was awarded to Honorlock, Inc. in response to ITN 6619-6 for the purpose of providing the Florida Virtual Campus (in partnership with Florida's colleges and universities, career, and technical education centers) live and online proctoring services.
Horizon's Therapy Services	\$0 expense FYE 2026. Term: 3/18/2026 - 3/18/2031 Horizons Therapy Services.
Hoy Stark Hagan Architects	\$26,797.20 expense FYE2022. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.
Human Motion Technologies LLC	\$0 expense FYE 2026. Term: 8/14/2023 - no end date. This Contract is executed to procure from HUMOTECH a unique robotic prosthetic, in this case a facsimile of a human leg to support the research of new faculty member Dr. Taylor Higgins.
Hydra Engineering & Construction, LLC	\$0 expense FYE 2026. Term: 5/11/2026 - 5/31/2031 plus one 4-year renewal option. Hydra Engineering & Construction, LLC - General Contracting Services for Small Campus Projects.
Hypergen Inc	\$0 expense FYE 2026. Term: 7/1/2026 - 6/30/2031 plus one 4-year renewal option. IT Managed Services and Staff Augmentation.
Iclemyer Inc	\$0 expense FYE 2026. Term: 12/7/2023 - no end date. Darren Criss Golden Torch 10/13/23.

Iconic Group Inc DbA Grad Images	\$3,200.00 expense FYE 2026. Term: 10/1/2023 - 12/31/2028 plus one 4-year renewal option. Commencement Photography Services. ITN 6488-6.
IDC Research, Inc.	\$0 expense FYE 2026. Term: 5/27/2025 - 5/31/2030 plus 4 1-year renewal options. ITN 6679-1 IDC Information Technology Research & Advisory Services.
Idea Public Schools	\$0 expense FYE 2026. Term: 8/15/2025 - 8/15/2030 IDEA Public Schools.
IGI Global	\$0 expense FYE 2026. Terms: 1/1/2023 - 12/31/2027 and 2/15/2023 - no end date. eBooks and eJournals collections for FLVC.
Imagine Charter School of North Manatee	\$0 expense FYE 2026. Term: 10/20/2025 - 10/19/2030 Imagine Charter School North Manatee.
Indian River County Schools	\$0 expense FYE 2026. Term: 8/24/2025 - 8/24/2030 Indian River County School District.
Info Tech Research Group Inc	\$0 expense FYE 2026. Term: 5/23/2025 - 5/31/2030 plus 4 1-year renewal options. ITN 6679-1 Infotech IT Research & Advisory Services.
Ingersoll Rand Co	\$10,100.96 expense FYE 2026. Term: 6/21/2024 - 6/24/2029. FEM. ITN 6490-3.
Inter Miami CF LLC	\$0 expense FYE 2026. Term: 3/30/2026 - 3/30/2031 FSU CEHHS Dietetics - Inter Miami CF, LLC.
International Vitamin Corporation	\$0 expense FYE 2026. Term: 7/25/2025 - 7/25/2030 FSU CEHHS Dietetics - International Vitamin Corporation.
Itasca Consulting Group Inc	\$0 expense FYE 2026. Term: 8/24/2023 - no end date. Itasca-Wasman/Demi.
Jefferson County	\$0 expense FYE 2026. Term: 6/23/2026 - 6/23/2031 Jefferson County Schools Affiliation Agreement SCSD. Term: 7/1/2025 - 7/1/2030 FSU CEHHS - The School Board of Jefferson County.
Jimmy Crowder Excavating	\$56,286.97 expense FYE 2026. Term: 11/25/2024 - no end date. Public Safety Fence--Release of Property Damage--Crowder.
John Wiley & Sons	\$87,722.17 expense FYE 2026. Term: 4/5/2024 - 12/31/2026. Wiley online journals database for University Libraries. Exempt Service.
Johns Hopkins All Childrens Hospital Inc	\$0 expense FYE 2026. Term: 9/12/2025 - 9/11/2030 John Hopkins All Childrens.
Johnson Institutional Services Inc	\$62,341.20 expense FYE 2026. Term: 6/29/2026 - 6/30/2031 plus two 2-year renewal options. Johnson

	Institutional Services, Inc. FSU President Box and Miller Hall Custodial Services.
Johnson-Laux	\$0 expense FYE 2026. Term: 7/1/22 - 6/30/2025 plus two 1-year renewals. Provides Job Order Contracting services RFQ-00536-2021.
Jonkoping University (Sweden)	\$0 expense FYE 2026. Term: 4/23/2024 - 4/23/2029. Jonkoping University, Exchange Agreement.
Kanopy	\$71,798.95 expense FYE 2026. Term: 1/1/2024 - 1/1/2029. FLVC is entering into this Master e-Resource Subscription Agreement on behalf of the Florida College and State University Systems.
Kids Speech & Language Center	\$0 expense FYE 2026. Term: 4/28/2026 - 4/28/2031 Kids Speech and Language Center.
Kranos Corporation	\$0 expense FYE 2026. Term 2/11/2022-2/15/2027. Provides football helmets and reconditioning. ITN 0606-6.
Lafayette County School District	\$0 expense FYE 2026. Term: 5/11/2026 - 5/11/2031 FSU CEHHS - Lafayette County School District.
Lake County Schools	\$0 expense FYE 2026. Term: 6/3/2026 - 6/3/2031 FSU CEHHS - Lake County Schools (Clinical Experiences Agreement).
Language and Learning STC LLC	\$0 expense FYE 2026. Term: 7/30/2025 - 7/30/2030 Language of Learning STC LLC.
Language Link Therapy	\$0 expense FYE 2026. Term: 2/18/2026 - 2/18/2031 Language Link Therapy, Inc.
Lawson & Lawson Electrical Services Inc	\$11,761.25 expense FYE 2026. Term: 5/7/2026 - 5/31/2031 plus one 4-year renewal option. General Contracting Services for Small Campus Projects.
Leaf Capital Funding LLC	\$33,266.06 expense FYE 2026. Term: 6/30/2023 - 6/30/2028. Lease agreement for Verkada Command cloud service & VX subscription provided by CDW.
Lee Memorial Health System	\$0 expense FYE 2026. Term: 11/7/2025 - 11/7/2030 Lee Health System Inc.
Leon County Research & Development	\$40,843.00 expense FYE 2026. Term: 6/24/2024 - 5/31/2029. 2024:201 Innovation Park/Tallahassee.
Leon Regional Juvenile Detention Center	\$0 expense FYE 2026. Term: 5/18/2026 - 5/18/2031 FSU CEHHS CMHC - Leon County Juvenile Detention Center.
Life Care Center of Sarasota	\$0 expense FYE 2026. Term: 6/16/2026 - 6/16/2031 Life Care Center of Sarasota.
Local Coffee Co	\$0 expense FYE 2026. Term: 1/14/2022 - 6/30/2032. Provides local tea licensing.

Lori McCoy Therapy, LLC	\$0 expense FYE 2026. Term: 3/31/2026 - 3/31/2031 Lori McCoy Therapy Affiliation Agreement.
Lucid Software Inc	\$5,983.65 expense FYE 2026. Term: 7/26/2024 - 7/25/2029. LucidChart provides a diagramming solution for the Division of Research to visually share project status and processes. Web/cloud-based.
Madison Pointe Care Center	\$0 expense FYE 2026. Term: 3/26/2026 - 3/26/2031 Madison Pointe Care Center.
Mahidol University International College	\$0 expense FYE 2026. Term: 11/28/2023 - 11/28/2028. Mahidol University International College, Exchange Agreement.
Marion County Schools	\$1,500.00 expense FYE 2026. Term: 8/7/2025 - 8/6/2030 The School Board of Marion County.
Marpan Supply Co Inc	\$73,110.00 expense FYE 2026. Term: Effective Date - 6/30/2027 (plus two 1-year renewal options). FSU Leases trash compactors for Oglesby Union.
Mater Academy of Nevada	\$0 expense FYE 2026. Term: 1/20/2026 - 1/20/2031 FSU CEHHS - Mater Academy (Nevada) Affiliation Agreement.
Maximus Inc	\$16,500.00 expense FYE 2026. Term: 7/1/2023 – 7/30/2026. Provides for maximus consulting services – webspace license agreement and CRIS License and Consulting Agreement for Sponsored Research Services. Exempt: Proprietary Computer Software.
Mazevo LLC	\$10,029.09 expense FYE 2026. Term: 8/1/2022 - 8/1/2028. Scheduling system and EMS data conversion for Oglesby Union.
Mc Ginnis & Fleming Engineering	\$61,799.00 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
McKim & Creed, Inc.	\$0 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). May be terminated by the Owner at its sole discretion upon seven days written notice. Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
Miami Dade County Public Schools	\$0 expense FYE 2026. Term: 5/4/2026 - 5/4/2031 CEHHS - Miami Dade County School.
Miami Lighthouse For The Blind And	\$0 expense FYE 2026. Term: 5/13/2026 - 5/13/2031 FSU CEHHS - Miami Lighthouse for the Blind and Visually Impaired, Inc..

Miami Speech Therapy	\$0 expense FYE 2026. Term: 2/25/2026 - 2/25/2031 Miami Speech Therapy.
Mid Florida Armored & ATM Services INC	\$50,268.00 expense FYE 2026. Term: 7/1/2023 – 6/30/2025 plus three 1-year renewal options. Provides for Armored Car Services. RFQ.
Millennium Physicians Group LLC	\$0 expense FYE 2026. Term: 3/2/2026 - 3/2/2031 Millennium Physicians Group.
Millerworks	\$0 expense FYE 2026. Term: 5/8/2026 - 5/31/2031 plus one 4-year renewal option. MillerWorks - General Contracting Services for Small Campus Projects.
Missouri Community Action	\$5.15 expense FYE 2026. Term: 10/10/2024 - 10/31/2029. Missouri Community Action Network.
Modern Language Association of America	\$27,965.00 expense FYE 2026. Term: 12/3/2025 - 12/3/2030 plus four 1-year renewal options. FLVC administers certain MLA Handbook subscriptions on behalf of participating Florida universities and colleges; execution of this order made under the FSU-MLA Master Agreement provides participating universities and colleges access to the identified subscription products. 11.13.25: Amendment #1 updates the 2026 Subscriber List and Subscription fee amounts for participating colleges and universities.
Momentum Technologies	\$1,199.00 expense FYE 2026. Term: 7/1/2026 - 6/30/2031 Event Management System.
Monroe County Schools - Key West	\$0 expense FYE 2026. Term: 5/22/2026 - 5/22/2031 FSU CEHHS - Monroe County Schools.
Morningstar Inc	\$0 expense FYE 2026. Term: 1/1/2023 - termination upon written notice of non-renewal to the other party no later than ninety (90) days prior to the expiration of the term. Not to exceed ten (10) years. Investment advisory services for HR.
Mr Goodlawn	\$0 expense FYE 2026. Term: 5/8/2026 - 5/31/2031 plus one 4-year renewal option. Mr. Goodlawn, Inc. - General Contracting Services for Small Campus Projects.
Muhlenberg College	\$0 expense FYE 2026. Term: 3/25/2024 - 5/1/2029. International Programs Muhlenberg MOA.
National Student Clearinghouse	\$735.00 expense FYE 2026. Term: 11/8/2024 - termination at any time by providing 60 days' prior written notice of termination to the other party. Not to exceed ten (10) years.
NCH Healthcare System, Inc.	\$0 expense FYE 2026. Term: 1/1/2026 - 12/31/2031 NCH Healthcare System, Inc.
Nest DC LLC	\$0 expense FYE 2026. Term: 1/6/2026 - 1/6/2031 Nest DC.

Net Natives Inc.	\$0 expense FYE 2026. Term: 5/20/2026 - 6/30/2031 plus one 4-year renewal option. College of Business Digital Marketing Services Net Natives.
Nevario Pty Ltd	\$0 expense FYE 2026. Term: 7/30/2025 - no end date. Foreign Countries of Concern and Human Trafficking Affidavit PCard purchase for this approved. 2021-WFSU-02221 / 2022-WFSU-03892.
New Day Therapy Center	\$0 expense FYE 2026. Term: 12/2/2025 - 12/2/2030 New Day Therapy Center.
Nippon Sanso Matheson Inc	\$0 expense FYE 2026. Term: 4/23/2026 - 5/31/2033 plus two 1-year renewal options. Procurement method is a cooperative purchase thru Omnia. Parties The Regents of the University of California (UC) Matheson Tri-Gas, Inc. Purchasing Agreement #2023003888 Awarded under RFP #002917-Sep2022 Purpose / Scope Systemwide supply of laboratory, medical, and industrial gases, equipment, accessories, and related services. Includes bulk and packaged gases, installation, telemetry, maintenance, delivery, inspection, and support services.
Noldus Information Technology Inc	\$2,500.00 expense FYE 2026. Term: 6/26/2023 - 6/25/2028. Additional Observer XT Coder license for College of Medicine.
North Florida Professional Services, Inc.	\$0 expense FYE 2026. Term: 11/10/2025 - 12/31/2031 plus one 4-year renewal option. Professional Surveying and Mapping Services.
Nuventive LLC	\$93,220.00 expense FYE 2026. Term 3/27/18 – 3/26/2022 (plus five 1-year renewal options). Provides for Strategic Planning Software. Exempt Service in accordance with FSU-2.015 (9)(d)(14).
office of Legislative Services	\$0 expense FYE 2026. Term: 5/24/2024 - 6/30/2027. WFSU will provide television programming and distribution services to the Florida Legislature.
Okaloosa County School Board	\$0 expense FYE 2026. Term: 12/8/2025 - 12/7/2030 FSU CEHHS - The School Board of Okaloosa County.
Okeechobee Healthcare Facility	\$0 expense FYE 2026. Term: 12/19/2025 - 12/19/2030 FSU CEHHS Dietetics - Okeechobee Healthcare.
Omniab Operations Inc	\$0 expense FYE 2026. Term: 3/25/2026 - 3/25/2031 An in-license to utilize a proprietary animal model, which includes revenue sharing of any intellectual property developed, enhanced, etc. utilizing the animal model.
Orange County Public Schools	\$1,000.00 expense FYE 2026. Term: 8/25/2025 - 8/25/2030 Orange County Public Schools Legal Stamped.

PA Education Association	\$23,940.00 expense FYE 2026. Term: 2/4/2026 - no end date. PAEA Admissions User Agreement 2026. Term: 12/30/2025 - 12/30/2035 PAEA NDA for Admissions Suite.
Palm Beach Speech and OT Specialists	\$0 expense FYE 2026. Term: 3/26/2026 - 3/26/2031 Palm Beach Speech and OT Specialists.
Pasco Sheriff's office	\$0 expense FYE 2026. Term: 3/13/2026 - 3/13/2031 Pasco County Internship agreement.
Pathlock Inc	\$0 expense FYE 2026. Term: 10/1/2023 - no end date. FSU - Pathlock Merger. Alternate source contract per UCPJMU4072 and RFP LBS-729.
Paramount Vending Services Corporation	\$0 expense FYE 2026. Term: 7/8/2024 - 7/31/2029 plus one 4-year renewal option. Traditional and other snack vending agreement. ITN 6592-6.
Pearson	\$49,421.78 expense FYE 2026. College of Arts and Sciences, API setup and individual participant data service/storage. Exempt – proprietary. Term: 10/4/2024 – 10/3/2029.
Pediatrics Plus Inc	\$0 expense FYE 2026. Term: 3/18/2026 - 3/18/2031 Pediatrics Plus.
Penguin Random House LLC	\$0 expense FYE 2026. Term: 6/1/2020 - cancellation or termination with notice. Exempt: Copyright Agreement for Fine Arts.
Performance Engineering Group, Inc.	\$0 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
Photon Manufacturing LLC	\$30,017.50 expense FYE 2026. Term: 4/15/2025 - 4/15/2030. CLC-Photon Manufacturing.
Pier Park LLC	\$0 expense FYE 2026. Term: 3/10/2025 - no end date. Tabling at Pier Park.
Pine Wellness & Consulting	\$0 expense FYE 2026. Term: 6/16/2026 - 6/16/2031 Pine Wellness & Consulting.
Pinellas County Schools	\$0 expense FYE 2026. Term: 9/23/2025 - 9/23/2030 Pinellas County School Board. Term: 6/30/2025 - 6/30/2030. FSU CEHHS - School Board of Pinellas County.
Pittsburgh VA Healthcare System	\$0 expense FYE 2026. Term: 5/30/2026 - 4/30/2036 and 4/30/2026 - 4/29/2036 Pittsburgh VA Healthcare.
Planned Parenthood	\$1,600.00 expense FYE 2026. Term: 7/14/2025 - 7/14/2030 FSU CEHHS Clinical Mental Health Counseling - Planned Parenthood.

Port Orange Nursing and Rehab	\$0 expense FYE 2026. Term: 3/27/2026 - 3/27/2031 Port Orange Nursing and Rehab.
Port Saint Lucie Rehabilitation and Healthcare	\$0 expense FYE 2026. Term: 4/8/2026 - 4/8/2031 Port Saint Lucie Rehabilitation and Healthcare.
Principle Recovery Center	\$0 expense FYE 2026. Term: 6/25/2026 - 6/25/2031 Principle Recovery Center.
Professional Speech Associates, Inc	\$0 expense FYE 2026. Term: 4/2/2026 - 4/2/2031 Professional Speech Associates Inc.
Public Consulting Group LLC	\$0 expense FYE 2026. Term: 6/15/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement.
Q-Q Research Consultants	\$0 expense FYE 2026. Term: 4/13/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement QQ.
Quadient Leasing	\$10,018.38 expense FYE 2026. Term: 12/3/2022 - 6/30/2028. Real-time integration UAT test results for new meter machine for OBS. Term: 11/26/2024 - no end date. SWO for professional services to relocate server from existing location to FSU ITS.
Regional Therapy Services, Inc.	\$0 expense FYE 2026. Term: 7/8/2025 - 7/8/2030 FSU CEHHS Family & Child Sciences - Regional Therapy Services, Inc.
Restorative Speech Services	\$0 expense FYE 2026. Term: 5/21/2026 - 5/21/2031 Restorative Speech Services.
River City Nursing & Rehab	\$0 expense FYE 2026. Term: 12/15/2025 - 12/15/2030 River City Nursing and Rehab.
Riddell All American	\$6,128.07 expense FYE 2026. Term: 2/10/2022 - 2/16/2027. Provides football helmets and reconditioning services. ITN 0606-6
Riverside Medical Group	\$0 expense FYE 2026. Term: 9/27/2023 - 9/27/2028. Riverside Medical Group.
Rochester & Associates, LLC	\$0 expense FYE 2026. Term: 12/17/2025 - 12/31/2031 plus one 4-year renewal option. Professional Surveying & Mapping Services Rochester (DCCM).
Rogers Gunter Vaughn Insurance	\$0 expense FYE 2026. Term: 11/1/2017 – 11/1/2022 (plus one 5-year renewal option). Provides insurance for Florida High School. ITN5876-A.
Roseville Community Schools	\$0 expense FYE 2026. Term: 5/15/2026 - 5/15/2031 FSU CEHHS School Psychology - Roseville Community Schools (MI).

Ruckus Wireless Inc	\$0 expense FYE 2026. Term: 2/9/2024 - 6/30/2025 plus one 2-year renewal option. Ruckus IT/TELECOM/SECURITY EQUIPMENT 2024.
Rural Urgent Care, LLC	\$0 expense FYE 2026. Term: 10/25/2023 - 10/25/2028. Rural Urgent Care, LLC.
S & S Recovery, Inc.	\$0 expense FYE 2026. Term: 6/16/2026 - 6/30/2032 plus one 4-year renewal option. Collection Services for SUS Delinquent Student Accounts - S&S Recovery.
Sacred Heart Health System	\$0 expense FYE 2026. Term: 10/16/2025 - 10/16/2030 PCC NAP Ascension Florida/Gulf Coast.
SAE International	\$24,011.00 expense FYE 2026. Term: 5/19/2023 - no end date. EDGE reports purchase for University Libraries. Exempt - Subscriptions.
School Board of Levy County	\$0 expense FYE 2026. Term: 6/18/2026 - 6/18/2031 Agreement for SCSD SLP practicum/interns in Levy County Schools.
School District of Hillsborough County	\$2,511.00 expense FYE 2026. Term: 9/4/2025 - 9/3/2030 Hillsborough County Public Schools. Term: 7/17/2025 - 7/17/2030 FSU CEHHS - Hillsborough County Public Schools.
Saint Johns County School District	\$125.00 expense FYE 2026. Term: 1/14/2026 - 1/14/2031 St. Johns County School District.
Salem Automation, Inc.	\$0 expense FYE 2026. NWRDC, VMS Emulation Software, Licensing, and Support. ITN 6628-4. Term: 8/1/2024 – 7/31/2029, with four one-year renewals.
Sales Tax - FL Dept of Rev	\$0 expense FYE 2026. Term: 7/1/2024 - 6/30/2027 plus two 1-year renewal options. NWRDC provides data center products and services outlined in Attachment A.
Sam Surveying and Mapping, LLC	\$0 expense FYE 2026. Term: 9/16/2025 - no end date. SAM Contract for 1332 Lake Bradford. Term: 1/6/2026 - 12/31/2031 plus one 4-year renewal option. Professional Surveying and Mapping Services.
Same Day Transcriptions Inc	\$0 expense FYE 2026. Term: 2/23/2024 - 1/31/2030. SAME DAY TRANSCRIPTIONS INC.
Santa Rosa County School Board	\$0 expense FYE 2026. Term: 6/24/2026 - 6/24/2031 FSU CEHHS - Santa Rosa County School District.
Sarasota County Schools	\$0 expense FYE 2026. Term: 3/19/2026 - 3/19/2031 Sarasota County Schools.
Sarepta Therapeutics Inc	\$0 expense FYE 2026. Term: 4/29/2026 - no end date. Sarepta - IPRD 2026 Rare Disease Day Sponsorship.
School Board of Sarasota County	\$1,012.94 expense FYE 2026. Term: 7/1/2025 - 7/1/2030. FSU CEHHS - School Board of Sarasota County.

School District of Escambia County	\$7,685.00 expense FYE 2026. Term: 2/18/2025 - 6/30/2030. FSU CEHHS - Escambia County School District Affiliation Agreement.
SCL Holdings Inc (SC Logic)	\$8,820.00 expense FYE 2026. Term: 6/20/2021 – 6/30/2024 (plus two 2-year renewal options). Provides for a postal campus mail delivery and tracking management system. ITN5781-4.
Seaside Therapy	\$0 expense FYE 2026. Term: 4/2/2026 - 4/2/2031 Seaside Therapy.
Secureworks Inc	\$0 expense FYE 2026. Term: 6/25/2024 - 7/1/2027 plus three 1-year renewal options. NWRDC-Secureworks Global Partner Agreement for the purchase & resale of Secureworks products & services to NWRDC Customers. State of FL contract NASPO #AR2472 FL Contract # 43230000-NASPO-16-ACS. Term: 5/7/2026 - 7/1/2027 plus three 1-year renewal options. NWRDC-Secureworks Global Partner Agreement for the purchase & resale of Secureworks products & services to NWRDC Customers. 4.21.2026: Sophos Inc. formally acquired Secureworks on February 3, 2025. This amendment updates the definition of “Products” to reflect that the legacy Secureworks Products are now considered Sophos Products. It also incorporates the Sophos End User License Agreement (EULA) in addition to the Secureworks EULA, and serves as the execution of the notice of assignment in connection with the acquisition. Now procured through reseller Carahsoft.
Seminole County Public Schools	\$3,000.00 expense FYE 2026. Term: 6/23/2026 - 6/23/2031 FSU SCSD AA for Seminole Co Schools.
Seminole State College	\$2,372.80 expense FYE 2026. Term: 10/3/2025 - 10/10/2030 plus two 1-year renewal options. This MOU governs Seminole State College's use of the FLVC Digital Asset Management System.
Seoul National University	\$0 expense FYE 2026. Term: 12/8/2023 - 12/8/2028. Term: 10/27/2025 - 10/27/2030. Seoul National University.
Sertoma Speech & Hearing Foundation	\$0 expense FYE 2026. Term: 11/13/2023 - 11/30/2028. Sertoma Speech & Hearing - SCSD.
Signature Championship Rings	\$0 expense FYE 2026. Term: 11/3/2022 – 8/31/2025 plus three 1-year renewal options. Provides multiple sports award and championship rings, for the Athletic Department. ITN 6391-6.
Smartsheet Inc	\$1,266.00 expense FYE 2026. Term: 12/8/2023 - no end date. SmartSheet BAA. Requests for quotes.
Somerset Academy Canyons	\$0 expense FYE 2026. Term: 6/18/2026 - 6/18/2031 Somerset Academy Canyons.

Sookmyung Women's University (Korea)	\$0 expense FYE 2026. Term: 10/24/2023 - 10/24/2028 and 2/22/2024 - 2/21/2029. Sookmyung Women's University exchange agreement.
Southeastern Surveying and Mapping Corporation	\$0 expense FYE 2026. Term: 12/19/2025 - 12/31/2031 plus one 4-year renewal option. Professional Surveying and Mapping Services Southeastern Surveying.
Southeastern Therapy Services	\$0 expense FYE 2026. Term: 3/31/2026 - 3/31/2031 Southeastern Therapy Services Affiliation Agreement SCSD.
Southwest Florida Therapy Services	\$0 expense FYE 2026. Term: 4/28/2026 - 4/28/2031 Southwest Florida Therapy Services.
Speech Language And Literacy Solutions	\$0 expense FYE 2026. Term: 3/26/2026 - 3/26/2031 Speech Language and Literacy Solutions.
Speech Language Pathology Services of Tallahassee	\$150.00 expense FYE 2026. Term: 3/26/2026 - 3/26/2031 SLP Services of Tallahassee Affiliation Agreement.
Spot Therapy Associates	\$0 expense FYE 2026. Term: 2/6/2026 - 2/6/2031 SPOT Therapy Associates.
Springer Nature America	\$0 expense FYE 2026. Term: 01/01/2026 - 12/31/2028. Journals subscription for University Libraries. Exempt - Subscriptions.
SRI International	\$7,000.00 expense FYE 2026. Term: 2/1/2024 - no end date. To secure a membership with the Quantum Economic Development Consortium.
SSIA Technologies LLC	\$2,000.00 expense FYE 2026. Term: 12/5/2025 - 12/4/2035 CLC-SIAA.
St Joe Resort Operations LLC	\$0 expense FYE 2026. Term: 5/15/2026 - 5/15/2031 LICENSE AND INDEMNIFICATION AGREEMENT AND WAIVER OF CLAIMS; St. Joe Co.
St Johns Classical Academy Orange Park Campus	\$0 expense FYE 2026. Term: 8/15/2025 - 8/15/2030 St Johns Classical Academy Orange Park.
St Johns Hopkins All Children	\$0 expense FYE 2026. Term: 1/21/2026 - 2/28/2031 Johns Hopkins All Children's Hospital, Inc.
Starfish Counseling PLLC	\$0 expense FYE 2026. Term: 6/26/2026 - 6/26/2031 Starfish Counseling, PLLC.
State Board of Administration	\$0 expense FYE 2026. Term: 4/22/2026 - 4/22/2031 The State Board of Administration of Florida would like a copy of our PeopleSoft peoplecode for the State of Florida's Deferred Compensation inbound and outbound

	interfaces to implement their own successful interfaces to the aforementioned third-party vendor.
State of Florida Department of Transport	FYE 2026. Term: 6/18/2026 - 9/30/2027 Under this agreement, NWRDC will provide contract management for Ensono services and Mainframe as a Service (MFaaS) services. 2.16.24: Under Changer Order 03, NWRDC will provide contract management for the addition of services offered by Mythics, LLC. to the Customer per attached Estimate 4019. 4.23.25: Under Change Order 04, NWRDC will provide contract management for the addition of equipment and services offered to the Customer per attached Estimates 4711, 4710, and 4741. 9.11.25: Change Order #06 renews the agreement for a one-year term and amends section 1.4 regarding equipment/license ownership. 6.8.26: This renewal agreement renews the customer's agreement for the 2nd one-year renewal term and the attached Change Order FDOT #07 renews the customer's Oracle OCI Consumption service for another 12 months.
State University of New York Binghamton	\$0 expense FYE 2026. Term: 1/19/2024 - 5/1/2028. Binghamton University MOA.
State University System Institutions	\$0 expense FYE 2026. Term: 1/30/2026 - 2/1/2031 This MOU template establishes the terms under which the participating Florida universities will utilize the FLVC Digital Asset Management System. Term: 10/1/2025 - 9/30/2034 This MOU establishes the terms under which the participating academic libraries will utilize the FLVC Delivery Service, the statewide Interlibrary Loan courier service managed by FLVC and provided through FedEx.
Stateramp	\$0 expense FYE 2026. Term: 6/30/2026 - 6/30/2035 GovRAMP Participation and Program Management office (PMO) Continuous Monitoring Access Agreement allows NWRDC to access tools to enable GovRAMP certification.
Step Up Rehab	\$0 expense FYE 2026. Term: 4/28/2026 - 4/28/2031 Step Up Rehab.
Sunny Path Therapy	\$0 expense FYE 2026. Term: 8/24/2025 - 8/24/2030 Sunny Path Therapy.
Sunny Speech Inc.	\$0 expense FYE 2026. Term: 11/19/2025 - 11/19/2030 Sunny Speech, Inc Affiliation Agreement.
Sunny Spot Therapy	\$0 expense FYE 2026. Term: 11/12/2025 - 11/12/2030 Sunny SPOT Therapy.
Sunnysteps Therapy Inc	\$0 expense FYE 2026. Term: 4/2/2026 - 4/2/2031 Sunnysteps Therapy Services.
Swansea University	\$0 expense FYE 2026. Term: 12/11/2025 - 12/11/2030 plus one 5-year renewal option. Swansea University, Exchange Agreement.

Symplicity Corp	\$30,876.49 expense FYE 2026. Term: 8/26/2019 – 1/31/2028. Software License Agreement for the Career Center. Exempt: Proprietary Computer Software.
Talk of The Town Speech Therapy LLC	\$0 expense FYE 2026. Term: 9/2/2025 - 9/2/2030 Talk of the Town Therapy.
T2 Systems Inc	\$94,403.62 expense FYE 2026. Term: 6/14/2021 – 6/30/2028. Provides Transportation Management System. ITN 6191-4.
Tallahassee Community College	\$3,629.88 expense FYE 2026. Term: 6/10/2020 – Until Termination. MOU for Masters in STEM (MST) Teaching Program clinical teaching internships and placement of MST graduate student teaching interns.
Tallahassee Highland Development Inc	\$56,015.00 expense FYE 2026. Term: 12/1/2024 - 11/30/2029. 800 Capital Circle.
Take 5 Oil Change INC	\$320.19 expense FYE 2026. Term: Extended to 6/30/2027 (plus two 1-year renewal option). Provides fleet maintenance services. ITN 6269-A.
Tampa Bay Speech Services	\$0 expense FYE 2026. Term: 2/27/2026 - 2/27/2031 Tampa Bay Speech Services.
Taproot Creative Group LLC	\$99,684.94 expense FYE 2026. Term: 1/31/2026 - 1/31/2031 2026-FCRR_Taproot0112. Term: 4/9/2026 - 4/9/2031 Web Hosting Agreement for TAPROOT designed website as outlined in Contract#:2026-CRR-15127.
Taylor Shaw	\$0 expense FYE 2026. Term: 9/16/2022 - 9/16/2027. Rights to use murals on Panama City campus in marketing and advertising campaigns.
Taylor County Schools	\$150.00 expense FYE 2026. Term: 2/27/2025 - 2/27/2030. FSU CEHHS - Taylor County Schools.
Telaforce	\$0 expense FYE 2026. Term: 7/1/2026 – 6/30/2027. Piggyback GSA contract. Provides for NWRDC Service Desk.
Tend Academy Ltd	\$0 expense FYE 2026. Term: 12/18/2023 - 12/18/2028 plus one 4-year renewal option. Consulting Services for Comprehensive Workforce Enhancement. ITN 6575-6.
The Adler Planetarium	\$0 expense FYE 2026. Term: 4/10/2024 - 4/10/2029. CLC-OneWorld.
The Alabama Department of Public Health	\$0 expense FYE 2026. Term: 4/1/2026 - 4/1/2031 The Alabama Department of Public Health.
The Child Welfare Policy and Practice Group	\$0 expense FYE 2026. Term: 4/6/2026 - 6/30/2031 plus one 4-year renewal option. Consulting Services for Workforce Enhancement.

The Chronicle of Higher Education	\$65,722.00 expense FYE 2026. Term: 1/1/2022 - 1/1/2027. Provides news and information access. Exempt – advertising.
The Edgewater Corporation of Tallahassee	\$0 expense FYE 2026. Term: 7/1/2016 - 9/30/2026. 2016:105 The Edgewater Corp.
The Emily Program, P.C.	\$0 expense FYE 2026. Term: 4/23/2026 - 4/23/2031 FSU CEHHS Dietetics - The Emily Program.
The Miriam Hospital	\$2,300.00 expense FYE 2026. Term: 3/8/2022 - 6/30/2027. Provides HIV viral load testing. Request-for-quotes.
The Renfrew Center	\$0 expense FYE 2026. Term: 6/12/2026 - 6/12/2031 Renfrew.
The School Board of Nassau County	\$0 expense FYE 2026. Term: 7/30/2025 - 7/30/2030 FSU CEHHS - Nassau County School District.
The Spelman & Johnson Group	\$76,742.00 expense FYE 2026. Term: 9/23/2022 - no end date. Executive Search for University Housing Senior Associate Director. RFQ.
The Villages Charter School Autism Center	\$0 expense FYE 2026. Term: 6/19/2026 - 6/19/2031 agreement between SCSD and Villages Autism Center for SLP grad students.
Thomas County Board of Education	\$0 expense FYE 2026. Term: 5/5/2026 - 5/5/2031 FSU CEHHS School Psychology - Thomas County Schools (GA).
The Woods Hole Group Inc	\$1,409.62 expense FYE 2026. Term: 1/8/2024 - no end date. WHOI.
Tind Technologies As	\$0 expense FYE 2026. Term: 12/19/2025 - 12/18/2030 plus two 2-year renewal options. TIND- Digital Library System Migration.
Tri-State Rehabilitation, Inc	\$0 expense FYE 2026. Term: 1/14/2026 - 1/14/2031 Tri-State Rehabilitation SCSD Affiliation Agreement.
Tso City Centre Tallahassee LP	\$61,365.50 expense FYE 2026. Term: 3/1/2025 - 9/30/2030. 227 Bronough Street.
UCP of Central Florida	\$0 expense FYE 2026. Term: 7/31/2025 - 7/30/2030 UCP of Central Florida.
UF College of Medicine Jacksonville	\$0 expense FYE 2026. Term: 2/10/2026 - 2/9/2031 UF College of Medicine Jacksonville.
Union County School District Lake Butler	\$0 expense FYE 2026. Term: 12/8/2025 - 12/8/2030 FSU CEHHS - Union County School District.
Universidad Pontificia Comillas	\$0 expense FYE 2026. Term: 5/5/2026 - 5/5/2031 plus one 5-year renewal option. Universidad Pontificia Comillas, Exchange Agreement.

Universita Per Stranieri Di Perugia	\$0 expense FYE 2026. Term: 3/14/2024 - 3/14/2029. Universita Per Stranieri Di Perugia, Exchange Agreement.
University of Botswana	\$0 expense FYE 2026. Term: 1/31/2024 - 1/31/2029. University of Botswana, Exchange Agreement.
University of Delaware	\$69,338.53 expense FYE 2026. Term: 8/26/2019 – Until terminated. Software License Agreement to share Peoplesoft custom source code developed for the digital promotion and tenure solution for FSU's Oracle Peoplesoft HCM System.
University of Montevideo	\$0 expense FYE 2026. Term: 10/27/2023 - 10/27/2028. University of Montevideo, Exchange Agreement.
University of Surrey	\$0 expense FYE 2026. Term: 11/17/2023 - 11/17/2028. University of Surrey, Exchange Agreement.
University of Sussex	\$0 expense FYE 2026. Term: 7/1/2024 - 6/30/2029. University of Sussex, Exchange Agreement.
Univ of Arkansas at Little Rock	\$0 expense FYE 2026. Term: 12/2/2025 - 6/30/2031 Letter of Agency: FSU authorizes UAMS and its agents to act on its behalf to: • submit the FCC Form 460, Eligibility and Registration, on its behalf, which is used to determine eligibility to participate in the Healthcare Connect Fund; • submit the FCC Form 461, Request for Services, on its behalf and prepare and post the request for proposal on its behalf for purposes of the Healthcare Connect Fund; • submit the FCC Form 462, Funding Request, on its behalf, for purposes of the Healthcare Connect Fund; • submit FCC Form 463, Invoice and Request for Disbursement, on its behalf, to manage invoicing and payments for purposes of the Healthcare Connect Fund; and • submit any other necessary documentation required to obtain funding through the Healthcare Connect Fund. This Letter of Agency is effective from the date of this letter to June 30, 2031.
Universal Neurological Care	\$0 expense FYE 2026. Term: 1/20/2026 - 1/20/2031 Universal Neurological Care.
University of Arkansas, Fayetteville	\$0 expense FYE 2026. Term: 12/1/2025 - 6/30/2031 UAMS e-Link Agreement.
University of Florida	\$0 expense FYE 2026. Term: 7/1/2026 - no end date. ICOFA CTL.
University of North Carolina At Chapel Hill	\$0 expense FYE 2026. Term: 9/30/2025 - no end date. UNC TEACCH Autism Toolkit.
University of Rhode Island	\$0 expense FYE 2026. Term: 4/23/2026 - 4/23/2031 FSU CEHHS Dietetics - University of Rhode Island.

University of Salzburg	\$0 expense FYE 2026. Term: 8/25/2025 - 8/25/2030 plus one 5-year renewal option. University of Salzburg, Exchange Agreement.
University of West Florida	\$280.00 expense FYE 2026. Term: 10/1/2024 - 12/31/2049. 2016:900 UWF Agreement and letter of Intent for FSU Libraries to join a service agreement authored by the Florida Academic Library Services Cooperative, on behalf of their 40 institutional members, for a suite of services including interlibrary loan and cataloging access.
US Army Research Inst of Enviro Med	\$0 expense FYE 2026. Term: 7/13/2022 - no end date. Heat flux testing services by Jim Moran College of Entrepreneurship.
US Department of Commerce – Masc	\$0 expense FYE 2026. Term: 8/11/2025 - 8/11/2035 Dark Fiber License Agreement for (4) strands of fiber from the Rod K Shaw Building to the Love Building. The National Weather Service is upgrading its legacy copper circuits to newer service offerings. This is a revenue-generating contract for 10 years. Dustin Dailey, GC, has reviewed.
US Dept of Homeland Security	\$0 expense FYE 2026. Term: 4/16/2026 - no end date. ITA_Tabor_Mao.
Va Pacific Islands Healthcare System	\$0 expense FYE 2026. Term: 6/2/2026 - 7/2/2035 VA Pacific Islands Healthcare System.
Vasp Software Gmbh	\$0 expense FYE 2026. Term: 2/17/2023 - no end date. VASP software license agreement for Department of Chemistry and Biochemistry.
Vias Academia LLC	\$1,437.99 expense FYE 2026. Term: 10/11/2022 - no end date. SIMULIA teaching suite for FAMU-FSU College of Engineering.
Voya Retirement Insurance and Annuity Co	\$0 expense FYE 2026. Term: 2/4/2023 - no end date. May be terminated at any time by providing (30) day written notice to Morningstar. 403(b) plan sponsorship for Human Resources.
Wakulla County Schools	\$125.00 expense FYE 2026. Term: 6/30/2025 - 6/30/2030. FSU CEHHS - Wakulla County School District.
Waste Connections	\$77,632.27 expense FYE 2026. Term: 4/6/2020 – 4/1/2025 plus 5 additional renewal years. Provides for recycling services for Ringling/Aslo. Per Request for Quotes.
Way of Life Nutrition	\$0 expense FYE 2026. Term: 8/11/2025 - 8/11/2030 FSU CEHHS Dietetics - Way of Life Nutrition.
Wellspan Health	\$0 expense FYE 2026. Term: 5/15/2026 - 5/15/2031 FSU CEHHS Dietetics - WellSpan Health.

WCG Clinical, Inc.	\$0 expense FYE 2026. Term: 3/26/2024 - 3/28/2029 plus one 4-year renewal option. For various clinical trial support services.
Wellpath Recovery Solutions, LLC	\$0 expense FYE 2026. Term: 9/26/2023 - 9/26/2028. Wellpath Recovery Solutions, LLC.
Wells Fargo	\$76,911.80 expense for banking fees FYE 2026. \$1,236,856.26 revenue from PCard program rebates. Term (PCard): 9/28/2017 – 9/27/2027 currently in 5-year renewal, ITN in process. Term (Banking): 8/28/20 – 12/31/23 with one 5-year renewal. ITN 5824-A.
Wenger Corp	\$22,230.61 expense FYE 2026. Term: 9/11/2024 - no end date. CoM Wenger Opperman Chairs.
WGBH Educational Foundation	\$4,788.90 expense FYE 2026. Executed 7/24/2024 for WGBH Materials Release.
Women's Care - Tampa	\$0 expense FYE 2026. Term: 8/16/2023 - Termination at any time and for any reason upon not less than thirty (30) days prior written notice to the other party. Women's Care.
Wonderin LLC	\$0 expense FYE 2026. Term: 7/8/2022 - Termination at least thirty (30) days prior to the end of the then-current term Student onboarding solution for Jim Moran College.
World Scientific Publishing	\$10,000.00 expense FYE 2026. Term: 4/24/2025 - Cancellation by FSU upon 30 days written notice no to exceed ten (10) years. World Scientific e-book service institutional user license agreement.
Yellow Cab (dba Capital Transportation)	\$46.25 expense FYE 2026. Term: 7/2/2022 – 6/30/2025 plus two 1-year renewal options to 6/30/2027. Yellow Cab provides late night taxi service to students for a fixed fee (\$12) in an agreed upon geographical area and a fixed fee (\$23) for transportation to the airport. Student Government pays 56% (\$5) of cost, and FSU pays 44% (4) of the cost for late night taxi service.
Yujiro Seki	\$0 expense FYE 2026. Term: 3/13/2025 - no end date. Carving the Divine 2025.
Zipongo, Inc. D/B/A Foodsmart	\$0 expense FYE 2026. Term: 3/31/2026 - 3/31/2031 FSU CEHHS Dietetics - Foodsmart.
Zp No 350 LLC	\$0 expense FYE 2026. Term: 9/1/2025 - 8/31/2030 Woodward Ave LANDSCAPE LICENSE AGREEMENT.
Zeroeyes Inc	\$48,900.00 expense FYE 2026. Term: 9/19/2023 - 9/30/2028. A.I. gun detection technology for FSUS. OMNIA Partners contract # 14-22.
Zoom Video Communications Inc	\$3,000.00 expense FYE 2026. Term: 9/24/2019 – 9/5/2025. Software Licensing and Services BAA (Zoom HIPPA). Alternate Contract through Internet 2.

Collection Services (SUS Multi-Award)	Term: 7/1/2018 – 6/30/2025 (plus two 2-year renewal options extending to 6/30/2027). Provides unpaid account collection services for state university system. ITN 5879-A (FSU utilized Conserve \$30,370.59 expense, General Revenue Corp \$828.56 expense, Schuerger \$606.06 expense, and Williams and Fudge \$92,172.12 expense - FYE 2026).
\$100K - \$1M (125 total)	
850 Home Improvement	\$267,025.00 expense FYE 2026. Term: 5/22/2026 - 5/31/2031 plus one 4-year renewal option. 850 Home Improvement LLC - FSU Facilities Key and Lock Services.
Academic Analytics LLC	\$401,695.00 expense FYE 2026. Term: 10/23/2024 - 12/31/2030.
Accurate Background LLC	\$166,027.83 expense FYE 2026. Term: 7/1/2026 - 6/30/2029 plus three 1-year renewal options. Per ITN 6225-6.
Ace Contracting & Services	\$268,645.50 expense FYE 2026. Term: 8/10/2022 – 6/30/2023 plus two 1-year and one 2-year renewal options for Doak Campbell stadium cleanup services (ITN 6370-6) and 8/9/2022 – 6/30/2027 for Dick Howser baseball stadium cleanup Services (ITN 6370-6).
Advanced Drying Systems Corp	\$305,287.06 expense FYE 2026. Term: 6/3/2025 - 6/3/2030. Water Extraction, Mold Remediation and Restoration Services - ADS.
Affiliated Engineers SE	\$517,783.25 expense FYE2025. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
Air Liquide (Airgas)	\$261,083.18 expense FYE 2026. Term: 6/12/2025 – 6/12/2032 Provides Industrial & Specialty Gases and Bulk Liquid Nitrogen & Liquid CO2. E&I Cooperative Contract # CR001268.
Air Mechanical & Services Corp	\$138,849.10 expense FYE 2026. Term: 8/4/2025 - 8/14/2030 plus one 4-year renewal option. FSU FACILITIES AND NHMFL (MAGLAB) HEATING, VENTILATION, AND AIR CONDITIONING (HVAC) PREVENTATIVE MAINTENANCE.
ALW-Peacock-Lewis	\$142,105.00 expense FYE 2026. Term: 8/25/2025 - no end date. PSA Middleton Golf Predesign. FSU RFQ.
American Chemical Society	\$362,608.49 expense FYE 2026. Term: 2/1/2025 - 1/31/2028 plus two 1-year renewal options. FLVC is entering this SciFinder Discovery Platform subscription agreement on behalf of the participating Florida academic institutions.

American Psychological Association	\$436,904.77 expense FYE 2026. Term: 12/31/2025 - 12/31/2027 FLVC is entering into this Consortium e-Resource License Agreement on behalf of the Florida College and State University Systems. 7.15.25: Renewal agreement to exercise final two renewal terms and amend participating school lists.
American Servco Inc	\$875,685.40 expense FYE 2026. Term: 9/4/2025 - 9/30/2030 plus two 2-year renewal options. FLORIDA STATE UNIVERSITY ATHLETIC CUSTODIAL SERVICES.
Anton Paar Germany Gmbh	\$192,946.25 expense FYE 2026. Term: 9/25/2023 - 9/15/2033. Diffractometer purchase for FSU Mag Lab. ITN 6548-3.
Applied Science & Technology Research	\$766,020.00 expense FYE 2026. Term: 9/25/2024 - 9/27/2027. Subaward agreement for ASTRO America for developing InSPIRE as a US hub for Aerospace/Defense manufacturing research and education. Term: 9/25/2024 - 9/27/2027 ASTRO Inspire Amendment.
Asolo Repertory Theatre	\$430,597.59 expense FYE 2026. Term: 11/15/2023 - 6/30/2027. FSU-Asolo Operating Agreement Renewal 2023-2027. Services between the FSU Asolo Conservatory for Actor Training and Asolo, Inc. FSU Foundation funded.
Audio Visual Innovations Inc	\$513,524.93 expense FYE 2026. Term: 7/29/2025 - no end date. AVI SPL WPB.
Avalanche Partnership LLP	\$535,550.00 expense FYE 2026. Term: 10/1/2022 - 9/30/2027 plus one 5-year renewal option. FLVC lease agreement.
Avantor Performance Materials Inc	\$717,051.76 expense FYE 2026. Term: 7/1/2024 - 7/8/2027 plus two 5-year renewal options. Lab supplies distributor (formerly VWR). University of Florida Solicitation UF ITN22JL-106.
Avis Budget Group	\$316,016.39 expense FYE 2026. Term: 9/30/2020 - 9/30/2030. DMS's Avis Contract: 78111808-20-1.
Axon Enterprise Inc	\$105,399.00 expense FYE 2026. Term: 3/31/2021 – 3/31/2022 plus optional 5-year renewal term. Provides for cloud services for vehicle cameras and body cam software for Public Safety. Sourcewell contract: Axon Enterprise Public Safety Video Surveillance #010720-AXN.
Barnett Fronczak Barlowe Architects	\$211,582.40 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.

BKJ INC	\$521,535.13 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.
Blackboard INC	\$244,586.31 expense FYE 2026. Term 07/01/2023 – 6/30/2028 plus two 1-year renewal options. Blackboard is the software application that handles the cash transactions for the FSU Card Dining, Vending, Laundry Services, and Pay-4-Print. NCPA master contract # 01-100.
Bliss & Nyitray	\$106,526.25 expense FY2022. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Structural Engineering Services for Minor Projects, RFQ-00248-2019.
BMC Software Inc	\$462,744.42 expense FYE 2026. Term: 8/26/2025 - no end date. This is a mainframe software license from BMC that we are transferring from DMS to NWRDC-FSU. This license was inadvertently omitted from the initial transfers a few years ago.
Bloomsbury Publishing Inc	\$165,678.67 expense FYE 2026. Term: 4/8/2026 - 4/8/2031 Bloomsbury 2026.
Cambridge University Press	\$300,002.07 expense FYE 2026. Term: 4/8/2024 - 12/31/2026 plus two 1-year renewal options. Consortium e-Resource License Agreement for FLVC on behalf of the Florida SUS.
Catapult Sports Inc	\$444,868.00 expense FYE 2026. Term: 7/1/2019 – 6/30/2024 plus two 2-year renewal options and Term: 7/1/2024 - 6/30/2028 plus one 2-year renewal option. Provides for FSU Athletics Video Editing Software System. ITN 6106-6.
Cengage Learning	\$167,344.83 expense FYE 2026. Term: 1/1/2023 - 12/31/2026 plus one 1-year renewal option. Database subscription agreements for FLVC. Exempt – Subscription. Term: 6/24/2025 - Termination upon 30 days' prior written notice. Agreement to offer online courses for Panama City Campus. term: 6/4/2026 - no end date. Gale Cengage 2025. Term: 1/1/2026 - 12/31/2026 FLVC is executing this order form on behalf of the participating Florida colleges, providing the 2026 fees, subscribed materials, and applicable product subscription term.
Centralcast LLC	\$118,890.93 expense FYE 2026. Term: 6/20/2023 - 6/20/2028 plus one 4-year renewal option. WFSU television master control services.

Centurylink	\$515,939.57 expense FYE 2026. Term: 12/14/2023 - 12/12/2028. NWRDC is engaging the vendor to provide data center goods and services as described in the service orders.
Chicago-Soft Ltd	\$148,831.00 expense FYE 2026. Term: 10/1/2024 - 9/30/2029 plus 4 1-year renewal options. NWRDC agreement to license Chicago-Soft's MVS/QuickRef software (online quick reference tool for ISPF & CA-Roscoe users). 8.30.24: New master agreement to place all products used by NWRDC/State Data Center under same agreement, and extend agreement through 2029.
City of Panama City	\$226,487.22 expense FYE 2026. Term: 8/1/2025 - 8/1/2030 Management Control Agreement between FSU and Panama City PD, the Lead Agency.
Clarivate Analytics CO	\$315,682.20 expense FYE 2026. Term: 12/20/2022 - 12/31/2026. Web of Science citation index for FLVC. Exemption - Memberships / Subscriptions.
Clark Productions Inc	\$551,858.88 expense FYE 2026. Term: 12/20/2024 – 12/19/2029. College of Music, Ruby Diamond Concert Hall Sound System Replacement. ITN 6645-4. Term: 12/20/2024 - 12/19/2029. Ruby Diamond Concert Hall - Line Array Sound System Replacement.
Collier Health Services	\$487,699.92 expense FYE 2026. Term: 10/7/20 – 9/30/25 plus one 5-year renewal option. HCH Immokalee health services for COM. Exempt Services.
Comcast	\$261,962.37 expense FYE 2026. Term 7/20/2021- 7/20/2026. Provides internet service and equipment and enterprise services for ITS.
Concur Technologies LTD	\$208,114.13 expense FYE 2026. Term 9/30/2021 – 9/29/2026. Travel expense management for the Controller's office. Per 2019-PROC-00174 and E&I contract CNR01490 – 683491. Term: 3/10/2026 - 9/29/2026 FSU000692017.
Conference Technologies Inc	\$282,719.31 expense FYE 2026. Term: 6/21/2023 - 6/30/2028. Graphics system for WFSU. ITB 6335-A.
Construction Solutions	\$143,557.12 expense FYE 2026. Term: 7/1/22-6/30/25 plus two 1-year renewals. Provides Job Order Contracting services RFQ-00536-2021. RFQ-00536-2021.
Cook Brothers	\$430,431.73 expense FYE 2026. Term: 7/1/2022 - 6/30/2025 plus two 1-year renewals. RFQ-00536-2021 Provides Job Order Contracting services.
Crown Castle Fiber LLC	\$443,897.64 expense FYE 2026. Term: 10/28/2022 - 10/30/2027. Fiber connectivity for WFSU master control. GSA contract number GS-35F-465DA.

Cypress Electrical Systems Inc	\$137,770.84 expense FYE 2026. Term: 6/1/2026 - 5/31/2031 plus one 4-year renewal option. Cypress Electrical Systems, Inc. General Contracting Services for Small Campus Projects.
DAG Architects	\$204,0047.35 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.
Data.World Inc	\$197,500.00 expense FYE 2026. Term: 9/29/2023 - 9/28/2026 plus three 1-year renewal options. Data World ITN 6501-4.
Department of Management Services	\$407,352.98 expense FYE 2026. Term: 5/22/2024 - 6/30/2026 plus two 1-year renewal options and Term: 6/10/2026 - 6/10/2029 plus two 1-year renewal options. NWRDC provides the department with the data center products and services outlined in the agreement.
Department of Management Services	\$407,352.98 expense FYE 2026. Term:.. Under this agreement, the NWRDC will provide the department with the data center products and services outlined in Attachment A of the agreement..
Dial Communications INC	\$306,573.60 expense FYE 2026. Term: 2/25/2023 - 2/25/2028 and 1/21/2016 - 1/20/2036. Installation and maintenance of fiber optic cable. Exempt – cabling services.
Digital Science & Research Solutions Inc	\$105,809.00 expense FYE 2026. Term: 2/23/2026 - 2/23/2031 plus two 2-year renewal options. Figshare Institutional Repository.
District Schoolboard of Putnam County	\$347,196.64 expense FYE 2026. Term: 6/7/2024 – 09/30/2026. EVENT PLANNING LOGISTICS AND FISCAL SERVICES FLORIDA CENTER FOR READING RESEARCH. ITN 6571-6.
DocuSign Inc	\$286,400.00 expense FYE 2026. Term: 8/1/2021 - 7/31/2026. Electronic Signature Agreement. Piggyback off UF ITN20LD-133 Campus-wide SaaS eSignature Solution.
Elliot Marshall Innes PA	\$178,373.78 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.
FedEx Corp	\$314,300.16 expense FYE2022. Term: 11/28/2021 – 11/27/2026. Provides small package and freight delivery through OBS Postal Services.
Florida Department of Revenue	\$934,560.43 expense FYE 2026. Term: 6/15/2026 - 6/30/2027 This change order increases quantities of

existing NWRDC services for a project of this customer, as provided in the attached NWRDC Estimate #5569. Term: 4/27/2026 - 3/16/2027 plus two 1-year renewal options. This Change Order#FDOR21 adds a one-year subscription of Taegis products/services as provided in the attached NWRDC Estimate #5368, to the agreement's Attachment B: Billing section. Term: 4/23/2026 - 3/29/2027 plus two 1-year renewal options. This Change Order#FDOR20 adds a one-year subscription of Forescout products/services as provided in the NWRDC Estimate #5386, to the agreement. Term: 2/11/2026 - 3/1/2027 This Change Order#FDOR19 adds a one-year subscription of the Microsoft Sentinel Log Shipping service, as provided in the attached NWRDC Estimate #5275, to the agreement's Attachment B: Billing section. Term: 12/15/2025 - 6/30/2027 This Change Order#FDOR18 adds a one-year subscription of Snare Security Services itemized in the attached NWRDC Estimate #5226 to the agreement's Attachment B: Billing. Term: 12/15/2025 - 6/30/2027 This Change Order#FDOR17 adds a one-year subscription of Snare Security Services itemized in the attached NWRDC Estimate #5217 to the agreement's Attachment B: Billing. Term: 10/2/2025 - 9/16/2026 This Change Order#FDOR15 adds a one-year subscription of Snare Security Services itemized in the attached NWRDC Estimate #5058 to the agreement's Attachment B: Billing.

Florida Lambdarail LLC

\$729,104.00 expense FYE 2026. Term: 8/22/2019 – Upon Termination. Provides for Duo Security Phone Credits for ITS. Exempt – Contract or services provided by a DSO. Term: 5/21/2026 - 5/21/2031 SSOR to FLR for two 1G cross-connects between Atlanta and Miami for HDSI for signature. The one-time fee is \$500, with annual recurring costs of \$10,700. Contract total: \$54,000. Term: 2/13/2026 - 2/13/2031 FLR SSOR for upgrading our AWS Direct Connect (DX) from 1G to 10G. Contract Value \$14,100. Term: 2/12/2026 - 2/12/2031 one-time cost is for the upgrade of the FSU-FLR 1G to 10G secondary connection. This upgrade was required to support the AWS DX Upgraded Direct Connect; Contract Value \$2500.

Framing Concepts Inc

\$179,783.68 expense FYE 2026. Term 12/1/2023 – 11/30/2027. Provides diploma printing services. Per FSU Signed Contract #2024-ENROLL-08894 and per Virginia Tech RFP/Contract Number VTG-1466-2021.

Gartner Group INC

\$176,722.34 expense FYE 2026. Term: 5/29/2025 - 5/31/2030 plus 4 1-year renewal options. ITN 6679-1 Gartner Information Technology Research & Advisory Services.

Gilchrist Ross Crowe Architects	\$634,808.30 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.
Hammel Green & Abrahamson Inc	\$619,398.40 expense FYE 2026. Term: 11/22/2022 - no end date. IRCB design services. Request for Qualifications. Term: 11/7/2024 - no end date. CB1527500 PSAA 07.
Hub International Midwest Limited	\$584,083.46 expense FYE 2026. Term: 4/27/2026 - 8/15/2031 plus one 4-year renewal option. International Insurance Broker and Risk Management Services - Hub.
Hyland Software Inc	\$295,321.81 expense FYE 2026. Term: 6/15/2018 – 6/14/2024 (plus four 1-year renewal options). Provides for OnBase Installation, Document Management Solution and Conversion from Nolij for 16 Departments. TCPN/NIPA Contract #R140404.
IMAX Corp	\$108,178.38 expense FYE 2026. Term: month to month until upgraded equipment and contract executed. IMAX projection system and trademark. Exempt Service.
Infobase Holdings Inc	\$628,179.54 expense FYE 2026. Term: 1/1/2026 - 12/31/2026 This Amendment #4 to the Infobase Master Agreement provides participating institutions access to the identified subscription products for the 2026 subscription term.
Instructure Inc	\$673,807.40 expense FYE 2026. Term: 1/1/2021 - 12/31/2026. Canvas Higher Ed and Credentials software for ITS. ITN 5774-4. Term: 7/1/2026 - 6/30/2027 Canvas 2026-2027. Term: 6/8/2026 - 12/31/2030 3.5 year agreement negotiated on behalf of the SUS for a Learning Management System. Per OMNIA - Learning Management System, Region 4 ESC-TX, Contract Number: R250502.
Integrisource Inc	\$570,214.21 expense FYE 2026. Term: 7/1/2026 - 6/30/2031 plus one 4-year renewal option. IT Managed Services and Staff Augmentation.
International Fire Protection	\$105,750.00 expense FYE 2026. Term 12/9/22 – 6/30/2027. ITB 6441-8.
Invested Property Management Group	\$411,788.59 expense FYE 2026. Term: 7/11/2023 - 6/30/2025 plus two 1-year renewal options. Custodial Services for FSU Recreation & Wellness Centers. ITN 6528-A.
Iron Mountain	\$591,552.32 expense FYE 2026. Term: 9/1/2023 - 8/31/2026. Libraries - Special Collections Relocation. OMNIA Contract.

Jack Porter Inc	\$470,149.00 expense FYE 2026. Term: 10/14/2022 - no end date. Branding package for Legacy Hall.
Jaggaer	\$474,235.27 expense FYE 2026. Term: 04/28/2021 – 04/27/2026. Provides electronic procurement and contracts software-as-a-service (SpearMart). E&I Contract #CNR-01486. Term: 4/27/2026 - 4/27/2031 Jaggaer Renewal 2026. Term: 4/28/2026 - 4/27/2027 plus four 1-year renewal options.
John S James Co	\$652,978.89 expense FYE 2026. Term: 4/3/2020 – 4/2/2030. Customs Brokerage & International Freight Forwarding Services. ITN 6091-3.
Kaltura Inc	\$301,089.86 expense FYE 2026. Term: 6/7/2019 – 6/6/2024 plus five 1-year renewal options. Video Platform – office of Distance Learning. ITN 5955-4. Term: 7/1/2026 - 6/30/2027 Live Streaming and Content Archiving Services for The FLORIDA Channel. Term: 6/25/2026 - 6/30/2027 plus two 1-year renewal options. Kaltura Master License and Professional Services Agreement.
Kurita America Inc	\$378,284.44 expense FYE 2026. Term 2/28/2025 – 4/1/2030 (plus one 5-year renewal option). Provides water treatment chemicals, equipment and service. ITN 6654-3.
Leon County Sheriffs office	\$531,941.56 expense FYE 2026. Term: 2/1/2020 - no end date. LCSO - Pennell. Term: 3/30/2026 - 3/30/2031. Purchase of drones on behalf of Tallahassee-Leon Consolidated Dispatch Agency (CDA). Contract remains in effect as long as goods are operational.
Levi Ray & Shoup Inc	\$175,958.00 expense FYE 2026. Term: 7/1/2024 - 6/30/2029 plus four 1-year renewal options. Software License Agreement for printer software. GSA contract: 47QTCA19D00CG.
Lyft	\$498,865.76 expense FY 2024. Term: 7/28/2021 – 7/28/2026. For a ridesharing platform and mobile application for transportation services from one location to another.
Matheson Tri-Gas Inc	\$767,753.74 expense FYE 2026. Term: 7/7/2020 – 6/30/2024 (plus two 1-year renewal options). Provides bulk liquid nitrogen. ITN 6144-3.
McGraw-Hill Education	\$244,247.84 expense FYE 2026. Term: 12/20/2019 – 12/31/2029. Provides for web-based subscription services for related courses, content, and information for undergraduate studies. Exempt – training and education.
Medline Industries Inc	\$202,648.37 expense FYE 2026. Term: 9/1/2025 – 8/31/2029 (plus three 1-year renewal options). Provides Medical, Surgical, Pharmaceuticals, Sports

Medicine/Athletics and Related Service for Campus Departments/Labs. E&I Contract #CR001452. Term: 5/14/2026 - 12/31/2026 Pre-Book order for the flu vaccine.

Microsoft Corporation

\$234,146.06 expense FYE 2026. Term: 8/7/2024 - 8/18/2025 plus two 1-year renewal options. As part of NWRDC's responsibilities providing project management for the Florida Department of Education's efforts to modernize and migrate applications in its Florida Education and Training Placement Information Program, NWRDC is engaging Microsoft to perform and complete the services outlined in the Work Order and Statements of Work. Term: 8/1/2024 - no end date. Microsoft-RCS Agreement. Term: 11/13/2025 - 8/31/2026 plus two 1-year renewal options. This Microsoft Azure Consumption Agreement is presented under state contract 43210000-23-OMNIA-ACS. 12.07.23: Amendments to create sub-billing enrollment (one for government tenant-NWRDC and one for commercial tenants-NWRDC Customers). 5.7.24: Amendment to agreement to include Microsoft Software Assurance benefits for NWRDC. 5.22.24: Amendment to provide no-cost migration assistance for migrating drive(s) to Azure. 9.5.24: Amendment to provide for additional NWRDC customer entities under the NWRDC Microsoft Azure subscription. 11.06.25: This amendment and acknowledgement form reclassifies.

Millenium Eagle Enterprises Inc

\$654,686.46 expense FYE 2026. Term: 4/30/2024 - 6/30/2031 plus two 1-year renewal options. Student Mail, Shipping, Copy/Print, Student Storage and Move-In Move-Out Services. ITN 6530-6.

MLD Architects LLC

\$144,531.85 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019. Term: 12/19/2025 - 12/31/2031 plus one 4-year renewal option. Professional Surveying and Mapping Services Moore Bass.

Modo Labs Inc

\$221,387.59 expense FYE 2026. Term 9/15/2015 – 9/14/2024 (plus three 1-year renewal options). Provides base mobile platform services. ITN5716-4

Moore Bass Consulting

\$280,851.96 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Civil Engineering Services for Minor Projects, RFQ-00247-2019.

New Skies Satellites BV

\$479,952.00 expense FYE 2026. Term: 7/1/2026 - 6/30/2027 a new contract is entered for each service order.

Newsbank Inc	\$359,591.00 expense FYE 2026. Term: 12/5/2023 - 12/31/2028. Current and future subscriptions for FLVC on behalf of FSU and College Systems.
Northstar Church	\$317,835.76 expense FYE 2026. Term: 5/1/2023 - 4/30/2028 plus 2 5-year renewal options. Lease agreement for The Collegiate School at FSU Panama City.
Old World Craftsmen Inc	\$443,916.83 expense FYE 2026. Term: 5/29/2026 - 5/31/2031 plus one 4-year renewal option. Old World Craftsmen, Inc. General Contracting Services for Small Campus Projects.
Oxford University Press Inc	\$436,068.85 expense FYE 2026. Term: 12/18/2019 – Until Terminated. Subscription and Perpetual Access Agreement for Music Therapy Journal for College of Music. Exempt: Subscription Services. Term: 4/25/2025 - 5/30/2030. FLVC Consortium Subscription Agreement on behalf of the participating Florida academic institutions.
Paciolan Inc	\$113,650.00 expense FYE 2026. Term: 7/1/2023 - 6/30/2030 plus two 1-year renewal options. ATHLETICS TICKETING SOFTWARE SOLUTION. ITN 6425-6.
Pavlov Media Inc	\$356,036.04 expense FYE 2026. Term: 7/17/2025 - 7/17/2034 Construction and ownership of a 2 SM Fiber diverse Laterals to be located in the CCG owned pathway from the Florida Department of Business and Professional Regulation building to NWRDC Main Ring and Extension Ring.
Pennoni Associates Inc	\$350,555.75 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Structural Engineering Services for Minor Projects, RFQ-00248-2019.
Perez Construction Inc	\$285,982.00 expense FYE 2026. Term: 5/11/2026 - 5/31/2031 plus one 4-year renewal option. Perez Construction, Inc. - General Contracting Services for Small Campus Projects.
Perma-Fix Environmental Services	\$753,127.67 expense FYE 2026. Term: 11/4/2025 - no end date. Dittmer Environmental Remediation.
Pinnacle Engineering Group	\$201,923.28 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h).. Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
Pittman Law Group P.L.	\$105,300.00 expense FYE 2026. Term: 8/17/2022 – 6/30/2024 plus two 1-year renewal options, renewed through 2026. Provides governmental legal consulting services for SGA. ITN 6368-6.

PPM Sports Turf LLC	\$156,606.62 expense FYE 2026. Term: 5/1/2025 – 6/30/2028 plus one 2-year renewal options. Provides for FSU Intramurals Athletic Fields Weed and Pest Management. ITB 6697-8.
Ready Education LLC	\$122,124.00 expense FYE 2026. Term: 3/12/2026 - 3/12/2031 plus two 2-year renewal options. Ready Education.
RJ-Heisenbottle-Architects-PA	\$215,404.69 expense FYE 2026. Term: 3/4/2026 - no end date. CM2501245 PSA - Design Professional.
RJ Young Co Inc	\$467,785.23 expense; \$5,343.03 revenue rebate; FYE 2026. Term: 4/29/2018 – 4/28/2024 (plus four 1-year renewal options to 4/28/2028 and then a month-to-month option until 4/28/2029). Provides leased multifunctional document devices, which are sub-leased to departments and used to provide print and copy services to students for a fee. ITN 5914-4. Term: 3/5/2026 - 5/1/2027 plus one 1-year renewal option. Renew through 5/1/2027.
S&P Global Market Intelligence LLC	\$237,353.00 expense FYE 2026. Term: 4/10/2024 - 4/9/2029. Consortium e-Resource License Agreement for FLVC on behalf of the Florida SUS.
Sage Publications Inc	\$769,242.58 expense FYE 2026. Term: 5/24/2024 - 5/30/2029 and 2/23/2021 – 12/31/2025. FLVC master database subscription agreement on behalf of the participating Florida academic institutions. Exempt: Subscription Services.
State of Florida Department of Management Services	\$ expense FYE 2026. Term: 7/10/2024 - no end date. PUR 1015 Agreement for State Purchasing Insurance Program Participation.
Statista Inc	\$113,793.00 expense FYE 2026. Term: 1/1/2026 - 12/31/2030 FLVC is entering this master subscription agreement on behalf of the participating Florida academic institutions.
Stellic	\$410,239.00 expense FYE 2026. Term: 12/7/2023 - 12/7/2026 plus two 1-year renewal options. This subscription includes Journey Management, Onboarding Management, and any of the Optional Services as specifically indicated. Alternate source contract per 2024-UNDER-09737 and RFP-TEC-1165-2023.
Sun Coast Electric & Networking Inc	\$250,756.50 expense FYE 2026. Term: 5/6/2026 - 5/31/2031 plus one 4-year renewal option. Sun Coast Electric & Networking, Inc. - General Contracting Services for Small Campus Projects.
Superpower Inc	\$355,623.53 expense FYE 2026. Term: 11/5/2025 - 11/8/2034 Negotiated T&Cs with SuperPower to be attached to all orders with SuperPower.

Sweet Sparkman Architects INC	\$263,540.36 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019.
Tango Card	\$409,685.41 expense FYE 2026. Term: 2/14/2023 - no end date. Research Participant Rewards as a Service API and Rewards Genius dashboard, tools, and support for Research.
Taylor & Francis Group	\$273,880.14 expense FYE 2026. Term: 12/16/2025 - 12/31/2029. Online journals subscription for University Libraries. Exempt - Subscriptions. Term: 6/2/2025 - no end date. Taylor & Francis Backfiles 2025.
Technolutions Inc	\$294,070.00 expense FYE 2026. Terms 7/1/2022 – 6/30/2027 (Graduate School) and 7/1/22 – 6/30/2026 (Enrollment Management). Slate admissions software. Alternate source contract per Illinois State University RFP #SR120817.
Tessitura Network Inc	\$222,920.06 expense FYE 2026. Term: 6/27/2024 - 6/26/2030 plus one 4-year renewal option. Ticket sales software. Piggyback on contract number 2024-RING-09472, ITN 6496-4. Term: 6/26/2025 - 6/26/2030. Tessitura Merchant Services. Term: 2/27/2024 - 2/27/2029. Tessitura 5-year Network Products and Services Agreement (ITN 6496-4).
The Florida State University Golf Course (formerly Troon Golf LLC)	\$781,943.84 expense FYE 2026. Term 10/13/2021 – 03/30/2026. New term 03/31/2026 – 06/30/2033 with 2 1-year renewals. Fee to use golf course.
The University of Texas at Austin	\$790,758.18 expense FYE 2026. Term: 11/5/2025 - 11/4/2030 FSU CEHHS Dietetics - The Univ of Texas at Austin.
The Haskell Co	\$199,623.00 expense FYE 2026. Term: 5/13/2026 - 3/15/2027 Haskell DB Change Order 002 - Ball Mill. Term: 4/3/2026 - 3/15/2027 Haskell - Agreement for Design/Build Services. Term: 5/13/2026 - 3/15/2027 Haskell DB Change Order 003 - Precipitant Filtration. Term: 5/13/2026 - 3/15/2027 Haskell DB Change Order 001 - Belt Filter. For Gypstack Project.
TK Elevator Corp	\$700,875.66 expense FYE 2026. Term: 9/8/2021 – 8/31/2026 (plus one 5-year renewal option). Provides vertical transportation maintenance on elevators owned and operated by Florida State University. FSU ITN 6255-A.
Tomahawk Engineering & Consulting INC	\$392,312.03 expense FYE 2026. Term 7/1/2019 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors

	Regulation 18.001(h). Provides MEP Engineering Services for Minor Projects, RFQ-00243-2019.
Transact Topco LLC	\$478,243.77 expense FYE 2026. Term: 7/1/2023 - 6/30/2030 plus two 1-year renewal options. FY 23-24 through 29-30; Transact hardware support and software license for Seminole Dining, FSU Card, Laundry Services, Student Copy. Piggyback off NCPA contract.
Tyler Technologies	\$182,792.80 expense FYE 2026. Term: 3/27/2026 - 3/31/2027 Tyler Technologies, Inc. Stretch Agreement info: Sourcewell Software Products for the Public Sector #110515-TTI.
Uniti Fiber Holdings Inc	\$128,442.52 expense FYE 2026. Term: 4/5/2025 - 4/4/2030. New service for the Film school, formerly Regal Cinema. Term: 11/4/2024 - 11/4/2029. 60-month service order to renew the current 200M Uniti Metro E connection in place at CML (Coastal Marie Lab). Term: 5/12/2026 - 5/12/2031 New service Foundation at 101 North Monroe Street. Amend 1 USF confirmation form. Term: 1/22/2026 - 1/22/2031 Uniti Dark Fiber License Agreement + Service Order for Academic Health at 1674 Nurses Drive, Tallahassee, FL 32308. Term: 12/15/2025 - 12/15/2030 Service Renewal Order - Florida Center for Prevention Research-100 Mbps Ethernet. Term: 12/4/2025 - 12/4/2030 Uniti Service Contract 200 Mbps Ethernet: Florida Center for Public Management 227 N Bronough St, Tallahassee, FL 32301-1380 60 months.
University of Pennsylvania	\$662,042.65 expense FYE 2026. Term: 6/12/2026 - 2/4/2027 WRDS 2026.
Woodward Inc	\$225,328.16 expense FYE 2026. Term: 3/30/2026 - 3/30/2031 Software License agreement between FSU and Woodward Inc required for purchase of model.
WW Gay Mechanical Contractors Inc	\$735,641.24 expense FYE 2026. Term: 6/1/2026 - 5/31/2031 plus one 4-year renewal option. W W Gay Mechanical Contractor, Inc. General Contracting Services for Small Campus Projects.
Wolters Kluwer NV	\$425,702.27 expense FYE 2026. Term: 12/20/2022 - 12/31/2027. BioDigital services addendum for FLVC.
Workday Inc	\$261,001.00 expense FYE 2026. Term: 8/10/2021 - 8/9/2026. Provides financial planning software for the FSU Budget office. Piggyback off the Iowa State University RFP# 63226 ERP Software System.
World Wide Technologies Inc	\$554,254.54 expense FYE 2026. 8/11/2021 – 6/30/2026. Provides for Enterprise File and Object Storage Solution, Cisco computer equipment, VMware licensing, and Cloud Infrastructure Environment Replacement, and AptioOne Plus IT financial management software for NWRDC. ITN 6221-4, 43220000-NASPO19-ACS, and ITN 5987-6.

\$1M+ (52 total)

Ajax Building	\$47,225,242.51 expense FYE 2026. Term: 5/14/2024 - no end date. CB2300316 CMR. Construction contract for Academic Health Center. Term: 4/16/2025 - 9/11/2026. CB2300316 CMR CO-006. term: 5/8/2026 - no end date. CB2300316 CMR CO-012.
Amazon Web Services (Amazon.com)	\$1,717,859.38 expense FYE 2026. Term: 7/1/2024 - 6/30/2029. AWS Pricing Addendum for NWRDC to secure fee discounts when using eligible AWS services. Term: 6/16/2025 - 6/16/2030 plus 1 5-year renewal options. This agreement allows the use of AWS Marketplace by way of utilizing the OMNIA piggyback for direct marketplace purchases. Term: 2/1/2025 - no end date. This is an AWS Account Assignment agreement in which SHI International Corp agrees to assign certain Florida Department of Health AWS accounts to the Northwest Regional Data Center for contract management purposes.
Anixter Inc	\$3,053,676.78 expense FYE 2026. Term: 9/29/2023 - 6/30/2025 plus one 2-year renewal option. Anixter Svc. Agreement 2023. Alternate source contract. Term: 5/5/2026 - 6/30/2027 plus one 2-year renewal option. Change order 6 to add CON055 CON065 CON075 CON077 to ITN.
Architects Lewis + Whitlock PA	\$1,678,643.43 expense FYE 2026. Terms: 7/1/19 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Provides Architect Services for Minor Construction Projects, RFQ-00240-2019. Term: 12/9/2025 - no end date. CC2221200 Kellogg PSAA 02.
Astro Travel and Annett Bus Lines	\$1,322,534.35 expense FYE 2026 for Astro Travel, \$ expense FYE 2026 for Annett Bus Lines. Term: 7/01/2023 – 6/30/2027 plus two 2-year renewal options. Provides bus charter services. ITN 6503-6.
Brooks Building Solutions Inc	\$1,474,336.26 expense FYE 2026. Term: 7/24/2025 - 8/14/2030 plus one 4-year renewal option. FSU FACILITIES AND NHMFL (MAGLAB) HEATING, VENTILATION, AND AIR CONDITIONING (HVAC) PREVENTATIVE MAINTENANCE.
Carahsoft Technology Corp	\$8,273,617.22 expense FYE 2026. Various contract terms. Provides Proofpoint threat protection suite and ServiceNow vulnerability response deployment for NWRDC. GSA Schedule Contract #47QTCA20D0019 and GS-35F-0119Y. Term: 6/11/2026 - 9/16/2026 This agreement appoints NWRDC as a non-exclusive authorized re-seller of Carahsoft to qualified customers who purchase Secureworks products from Carahsoft's Florida State NASPO Contract. Amendment #1: Updates

Attachment A to add Sophos products offered under this agreement. Term: 9/10/2025 - 2/2/2030 RTCC Carahsoft/Peregrine Software Data Sharing Framework.

CDW Government (CDW Co)

\$10,463,468.30 expense FYE 2026. Term: 12/5/2023 - 12/5/2028 plus two 2-year renewal options. Primary IT supplies provider. Per ITN 6552-4 Privileged Access Management (PAM) Solution. 5-year initial term upon contract effective date, with two (2) two-year renewals, and E&I Cooperative Contract #CNR01439. Term: 12/20/2024 - 12/20/2029. CDW Managed Print Contract. Term: 2/23/2026 - 11/14/2030 plus four 1-year renewal options. This agreement establishes the implementation of a Fischer Identity Governance and Administration (IGA) solution designed to centralize and secure the management of digital identities for Florida State University.

Childers Construction

\$20,035,196.00 expense FYE 2026. Term: 7/1/22 - 6/30/25 plus two 1-year renewals. Temporary right of entry and use agreement for staging area for Biology Unit 1 project. RFQ-00535-2021 RFQ-00536-2021. Term: 7/21/2025 - 1/21/2027 CC2226500 Bio 1 - GMP 1.

City of Tallahassee

\$5,449,717.88 expense FYE 2026. Term: 8/6/2018 – 6/30/2028. Campus bus service for students, faculty, and staff which includes the FSU campus and the entire Tallahassee metro area per ITN5837-A (PO FS26000448). Term: 4/9/2025 - 12/31/2039. JPA with Blueprint. Term: 2/4/2025 - no end date. FSU Radar-LPR-CCTV. Term: 7/31/2024 - 7/30/2034. Sidewalk Cafe Lease. Term: 12/3/2025 - 12/3/2030 plus five 1-year renewal options. CEFA Professional Services Agreement. Term: 10/7/2025 - no end date. FSU Radar-LPR-CCTV KC v2.

Culpepper Construction Co Inc

\$32,346,189.52 expense FYE 2026. Term: 5/7/2026 - no end date. Legacy Hall - Amd 04. Term: 6/25/2026 - 6/30/2028 CMAR - NW Campus Housing & Dining. FSU RFQ 6759-J. Term: 6/23/2026 - 6/30/2028 CMAR - NW Campus Parking Structure. FSU RFQ 6760-J.

Cumming Management Group Inc

\$1,137,066.84 expense FYE 2026. Term: 10/13/2022 – project completion. Consulting services for FSU Health/IRCB/Legacy Hall project management services. Alternate source contract. Term: 11/18/2024 - 2/29/2028. Owner Representative Work Order - 2400626 NW Campus Housing, Dining and Parking Improvements. Term: 6/5/2026 - 3/31/2029 Owner Representative Work Order - College of Engineering Bldg C - CB2400618. Term: 3/4/2026 - 2/29/2028 Amd. 01 - Owner Representative Work Order - 2400626 NW Campus. Term: 6/12/2026 - 11/15/2026 FSU Health - Amend 03

D.E. Scorpio Corp	\$12,384,488.71 expense FYE 2026. Term: 6/2/2025 - no end date. CB2400833 CMR - GMP 2. Term: 3/10/2025 - no end date. CB2300368 CMR. Term: 5/26/2026 - no end date. CB2400833 Lacrosse CMR GMP 5.
DMG Mori Usa Inc	\$1,580,499.00 expense FYE 2026. Term: 12/3/2025 - 12/6/2030 Negotiated Addendum on purchase order FS26015141. Procurement method used equipment exemption.
EBSCO Industries INC	\$5,185,356.89 expense FYE 2026. Term: 11/20/2024 - 2/17/2031. Subscriptions for FLVC and single sign-on software. ACE exemption #13: Memberships / Subscriptions. 11.8.24: Change Order #001 extends the agreement through 2031 and amends the agreement to allow for unilateral termination by FSU and termination of applicable subscriptions purchased under the agreement if institutional participation drops below 75, and secures discounted pricing through the 2026 subscription term. Term: 7/1/2025 - 6/30/2030 plus 4 1-year renewal options. To license EBSCO Publishing, Inc. to disseminate publications content and for FSU to receive royalty revenue. Term: 6/18/2026 - 2/17/2031 11.8.24: Change Order #001 extends the agreement through 2031 and amends the agreement to allow for unilateral termination by FSU and termination of applicable subscriptions purchased under the agreement if institutional participation drops below 75%, to now include the Foreign Countries of Concern provision, and secures discounted pricing through the 2026 subscription term. 5.6.26: Change Order #002 amends the Master Agreement to now include a new section regarding the parties' use of generative artificial intelligence tools. 6.16.26: Change Order #003 adds discounts offered by the vendor on their RLG package to the Master Agreement. Term: 1/1/2026 - 12/31/2026 FLVC administers certain EBSCO subscriptions on behalf of participating Florida universities and colleges; execution of this order made under the FSU-EBSCO Master License Agreement provides participating universities and colleges access to the identified subscription products for the 2026 subscription term.
EMC Corp	\$1,312,944.50 expense FYE 2026. Term: 1/7/2026 - no end date. This Agreement governs NWRDC's access to and use of a configuration of Deployed Capacity on a Flexible Consumption basis at the agreed NWRDC locations, as described in the Flex Consumption Schedules. 11.08.23: Amendment to make this schedule co-term with the other schedules NWRDC has with this vendor. 2.08.24: Amendments to extend the consumption periods and expand capacity of Schedules 3 & 4. 05.14.25: Amendment #2 to Flexible Consumption Schedule 3 to extend the consumption period and expand capacity. 05.30.25: Amendment #2 to Flexible Consumption Schedules 1 & 2 to extend the consumption period and expand capacity. 12.17.25:

Amendment #3 to Flexible Consumption Schedule 3 to delete and replace Table 4.3 detailing address changes per the move/installation that was accomplished under the SOW in PO FS26007446.

Ensono LLC

\$26,047,297.52 expense FYE 2026. Term: 7/1/2020 – 6/30/2025 plus five 1-year renewal options. Mainframe as a Service (MfaaS) for NWRDC. Per ITN 7001-6. Term: 6/3/2025 - 6/30/2028 plus two 1-year renewal options. Change Order #2 optimizes the software covered in original ITN to generate approximately \$8.3M in savings. Change Order to include ServiceNow integration as part of the original SoW. 5.29.25: Amendment #2 to renew agreement for 3 year term and update the Statement of Work. Term: 5/18/2026 - 6/30/2028 This change order engages Ensono to perform the deployment, migration, and upgrade of the new AutoSys environment on behalf of a NWRDC customer (DCF). Term: 4/30/2026 - 6/30/2028 This Change Order provides labor services to convert the Broadcom Opera product to the Broadcom Ops/MVS product.

Fisher Scientific Company LLC

\$3,087,094.57 expense FYE 2026. Term: 4/28/2023 - 4/27/2028 plus two 5-year renewal options. University of Florida contract # UF ITN22JL-106. Primary supplier for lab supplies.

Florida Department of Education

\$5,871,605.34 expense FYE 2026. Term: 1/1/2024 - 1/1/2029. Under this MOU, the Florida Virtual Campus provides project management and support services for the Florida Dept of Education's Career Connection and Readiness System. Term: 1/21/2026 - 1/21/2029 plus two 1-year renewal options. Under this agreement, the NWRDC will provide the Department of Education with the data center products and services outlined in Attachment A of the agreement. Term: 9/20/2025 - 9/19/2026 plus one 1-year renewal option. This Change Order #05 renews the customer service agreement for another year, renames and amends section 1.4 regarding equipment/license ownership, amends section 3 to allow for modifications to either services or to the agreement, and updates annual fee rates as provided in the change order.

Harvard Jolly Inc dba PBK

\$1,334,073.03 expense FYE 2026. Term: 4/23/2026 - 8/31/2026 Lacrosse CB2400833 - PSAA 03.

Hellmuth, Obata & Kassabaum Inc

\$4,827,374.12 expense FYE 2026. Term: 6/6/2023 - no end date. Construction services for Academic Health Center. RFQ-00689-2022. Term: 4/16/2025 - no end date. Academic Health PSAA No 8. Term: 1/17/2025 - 1/17/2030. FSU Professional Services Agreement - COE 2400618. Term: 6/29/2026 - no end date. Academic Health PSAA No 11. Term: 9/16/2025 - 9/16/2030 CB2400618 COE Bldg C - PSAA 01.

Huron Consulting	\$3,811,796.46 expense FYE 2026. Term: 1/1/2024 - 12/31/2028 plus five 1-year renewal options. Huron Consulting Software as a Service Integrated Research Solution. E&I Contract Number EI00173. Term: 4/21/2025 - 4/21/2030.
Imagination Station Inc	\$3,000,000.00 expense FYE 2026. Term: 2/27/2024 - 6/30/2028 plus three 1-year renewal options. Supplemental Online Materials for Civics & History Education iStation. ITN 6612-6.
Linde Engineering North America LLC	\$3,224,692.25 expense FYE 2026. Term: 12/8/2025 - 1/27/2030 ITN 6650-3 Liquid Helium Refrigerator for the FSU Superconducting Linac.
Mad Dog Design & Construction Co	\$11,320,389.57 expense FYE 2026. Term: 7/1/2022 - 6/30/2025 plus two 1-year renewals. Provides Construction Management Services. RFQ-00535-2021.
Mainline Information Systems Inc	\$1,361,573.52 expense FYE 2026. Term: 1/26/2023 - no end date. VMware Consulting & Learning Vouchers for NWRDC.
Messer LLC	\$1,471,298.59 expense FYE 2026. Term: 8/14/2023 - 6/1/2026 plus three 1-year renewal options. ITN 6521-3 Liquid and Gaseous Helium Agreement. Term: 6/9/2026 - 6/1/2029 ITN 6521-3 Liquid and Gaseous Helium Agreement.
Mythics LLC	\$4,274,662.00 expense FYE 2026. Term: 11/1/2023 - 11/30/2028. This "piggyback" agreement localizes the Mythics-Maricopa County Contract # 180233-002 (US Communities) agreement and creates a procurement method for this and other FSU purchases of Oracle products and services.
Norstan Communications	\$1,682,511.78 expense FYE 2026. Term: 5/5/2025 - 5/5/2030. ITS, Enterprise VoIP Cloud Telephony Solution. ITN 6652-4. Change order 1 to adjust the number of physical phones. AGC/ Blackbox FSU will be migrating from their current Avaya solution to Zoom Phone and Zoom Contact Center. The scope of this project is for AGC to provide implementation services, Poly endpoints, and analog gateways. Avaya Virtual SBCs will be utilized to support 5-digit dialing during the transition. Term: 4/30/2026 - 5/5/2030 Change order 3 to Add Zoom Contact center licenses.
OCLC - Online Computer Library Center	\$1,502,502.13 expense FYE 2026. Term: 7/12/2024 - 6/30/2029 plus two 2-year renewal options. By FLVC to secure Interlibrary Loan/Bibliographic Cataloging/Global Library Search Utility library services for Florida's state universities and colleges. ITN 6614-6. Term: 7/1/2026 - 6/30/2027 This year's order form covers year 3 (FY2026-27) of a five-year agreement.

Oracle Corp	\$2,194,124.33 expense FYE 2026; Term: 5/28/2018 – 5/24/2031. BOG Agreement that provides enterprise software support for mission-critical systems. Oracle agreement US-OMA-1375238. Exempt Service in accordance with FSU-2.015 (9)(d)(14).
Otis Elevator Co	\$2,263,965.36 expense FYE 2026. Term: 1/24/2024 - 1/24/2029. Elevator services and equipment. OMNIA cooperative contract. Term: 6/30/2025 - 6/30/2030.
PC Solutions & Integration Inc	\$3,770,543.61 expense FYE 2026. Term: 3/25/2026 - 4/2/2027 Change order 2 to add items to ITN.
Peraton Inc	\$3,348,598.56 expense FYE 2026. Term: 9/29/2023 - 9/28/2028 plus four 1-year renewal options. Storage as a Service (STaaS). ITN 6505-6.
ProQuest LLC	\$2,571,917.01 expense FYE 2026. Term 7/1/2024 - 7/1/2029 plus five 1-year renewal options. For FSU Libraries and FLVC subscription services and a perpetual subscription to the vendor's National Theatre Collection on behalf of the Florida academic libraries. Exempt Service.
Ram Construction & Development LLC	\$6,745,108.45 expense FYE 2026. Terms: 7/1/22-6/30/25 plus two 1-year renewals and 2/9/2023 - no end date. Provides Job Order Contracting services RFQ-00536-2021 and Doak Campbell Stadium improvements. RFQ-00536-2021. Term: 5/9/2025 - no end date. CC2221100 Amendment 5. Term: 12/16/2025 - no end date. CC2221100 CO-001. Term: 6/1/2026 - 5/31/2031 plus one 4-year renewal option. RAM Construction & Development, LLC General Contracting Services for Small Campus Projects.
RELX Group (Elsevier)	\$3,299,133.14 expense FYE 2026. Terms: 6/27/22 – 12/31/25 plus two 1-year renewal options and 9/12/2025 - no end date. Elsevier Journals 2025-2028. For FSU Libraries and FLVC Subscription Services. Exempt. Term: 1/1/2026 - 12/31/2026 This is a Master Agreement where FLVC subscribes to the vendors e-resource products. 11/2/23: The 2024 renewal amendment extends the subscriptions until the end of 2026. 11/25/25: The purpose of this Amendment is to update the 2026 fee amounts.
RGH Enterprises Inc	\$1,720,414.46 expense FYE 2026. Term: 3/22/2022 - 3/1/2028. Provides janitorial supplies and office supplies. Per Sourcewell agreement.
Rippee Construction INC	\$10,605,584.09 expense FYE 2026. Term: 7/1/2022 - 6/30/2025 plus two 1-year renewals. Provides Job Order Contracting and Construction Management Services. RFQ-00535-2021 and RFQ-00536-2021.

Sentry Event Services	\$1,300,387.62 expense FYE 2026. Term: 7/1/2022 – 6/30/2025 plus three 1-year renewal options. Event Staffing & Security Services. ITN 6369-6.
SHI International Corp	\$3,921,732.17 expense FYE 2026. Various contract terms. Provides networking equipment, Microsoft Azure Services, McAfee Web Protection, Enterprise Vault Cloud Discovery, Personal Arch, and other software, hardware, and maintenance for Northwest Regional Data Center and ITS. ITN 5957-6, ITN 6321-4, Omnia Partners - IT Solutions Contract #: 2018011-02, NASPO Software VAR #: ADSPO16-130651 43230000-NASPO-16-ACS-Software VAR, GSA contract: GS-35F-0119Y, and Sourcewell Contract #: 081419-SHI.
Siemens AG	\$2,239,469.96 expense FYE 2026. Term: 6/29/2023 - 6/30/2028. Building controls retrofit for Leach center and NWRDC, Apogee system support for utilities, Desigo CC software subscription for Facilities, and fire alarm notification and device replacement for Wescott. State of Florida contract DMS-14/15-003C-02, Sourcewell Contract 030421-SIE, and Exempt – maintenance & support from OEM. Term: 9/1/2024 - 8/31/2029. Siemens Panama City PM Service 24-29.
Southern Standard Construction LLC	\$15,937,242.64 expense FYE 2026. Term: 7/1/2022 - 6/30/2027. Provides Job Order Contracting services and Construction Management Services RFQ-00536-2021 and RFQ-00535-2021. Term: 5/19/2025 until a new solicitation is completed and awarded, in accordance with the Florida Board of Governors Regulation 18.001(h). Construction Management Services for Minor Construction Projects. Term: 2/12/2026 - no end date. NHMFL Design Build CO-001.
State of Florida	\$7,337,070.05 expense FYE 2026. Term: 7/1/2026 - 6/30/2027 plus one 1-year renewal option. Under this agreement, the NWRDC will provide the department with the data center products and services outlined in Attachment A of the agreement. Term: 7/1/2026 - 6/30/2029 plus two 1-year renewal options. Under this agreement, the NWRDC will provide the department with the data center products and services outlined in Attachment A of the agreement. Term: 4/1/2026 - 3/31/2029 plus two 1-year renewal options. Under this agreement, the NWRDC will provide the agency with the data center products and services outlined in Attachment A of the agreement. Term: 4/1/2026 - 3/31/2027 plus one 1-year renewal option. Under this agreement, the NWRDC provide the department with the data center products and services outlined in Attachment A of the agreement.
State of Florida	\$7,337,070.05 expense FYE 2026. Term: 10/1/2025 - 9/30/2026 plus one 1-year renewal option. Under this agreement, the NWRDC will provide the department with

the data center products and services outlined in Attachment A of the agreement. 8.13.2025: Parties agree to execute the first optional renewal term of the Agreement. The Agreement shall be extended for an additional one-year term, commencing on October 1, 2025, and continuing through September 30, 2026, under the same terms and conditions of the Agreement unless otherwise amended in writing by the parties..

The Emmes Co LLC

\$1,827,347.66 expense FYE 2026. Term: 2/13/2023 - 11/30/2023 plus six 1-year renewal options. Statistical & data mgmt. lead for College of Nursing. Exempt – Prescribed by state or federal grant. Term: 1/30/2026 - 1/14/2027 plus three 1-year renewal options. Emmes Statistical & Data Management Lead.

The Whiting Turner Contracting Co

\$40,664,579.47 expense FYE 2026. Term: 6/3/2025 - no end date. IRCB Construction CO 19. Term: 3/23/2026 - no end date. IRCB Construction CO 20.

Willis A Smith Construction Inc

\$4,336,296.51 expense FYE 2026. Term: 7/1/2022 - 6/30/2025 plus two 1-year renewals. Provides Construction Management Services. RFQ-00535-2021.

University of Florida

\$3,529,919.13 expense FYE 2026. Term: 9/13/2024 - 10/1/2029. This MOU outlines the financial contributions FLVC shall make in support of the Sobek digital storage infrastructure housed at the George A. Smathers Library at the University of Florida; this software engine powers both the University of Florida Digital Collections (UFDC) and the Digital Library of the Caribbean (dLOC) digital repositories.

Walker Architects Inc

\$9,475,851.33 expense FYE 2026. Term: 12/12/2023 - no end date. Owner may at any time give written notice to terminate the agreement upon completion of project. A&E services for Biology Unit One remodel. Construction contract. Term: 4/17/2025 to termination of master contract. When project completed. Biology Unit One PSAA 02 amendment. Term: 2/14/2025 - 2/14/2032. PSAA 01.

Willis A Smith Construction Inc

\$4,336,296.51 expense FYE 2026. Term: 7/1/2026 - no end date. Waiver of Liability for Ringling Museum of Art roofing project - CX2300178.

Xello Inc

\$3,600,000.00 expense FYE 2026. Term: 12/14/2022 - 12/13/2027 plus 1 renewal option. Career planning and work-based learning coordination tool for FLVC. ITN 6343-6.

Five Year + Service Contracts – Revenue

Less than \$100K (5 total)

Captiveyes Group, Inc.	\$38,097.62 revenue FYE 2026. Term: 1/1/2020 – 12/31/2026 Sells static billboard advertisement inside the six garages on campus and pays the Parking Department 40% of gross sales.
Red Coach	\$21,577.50 revenue FYE 2026. Term 2/7/2019 – 6/30/2027. Provides point-to-point motor coach travel from FSU's Tallahassee campus to locations within Florida.
Skoolers Tutoring Center	\$69,203.67 revenue FYE 2026. Term: 8/1/2025 – 5/31/2026; provides rent for licensed space at 109 S. Copeland. Monthly rent at \$5,716.95 plus the going rental tax rate.
T-Mobile	\$41,472 annual revenue; Space lease for Bellamy Hall cell site. Initial Term: 1/1/2003 – 12/31/2008 with seven 5-year extension options. Currently in third extension that ends 12/31/23.
Verizon	\$72,576 annual revenue; Space lease for University Center A (UCA) cell tower cite. Initial Term: 11/1/2011 – 10/31/2016 with three 5-year extension options. Currently in second extension that ends 10/31/2026. \$21,400 annual revenue; Space lease for Med School Monopole cell site. Initial Term: 6/16/2017 – 6/16/2027 with three 5-year extension options. \$21,400 annual revenue; Space lease for Fine Arts Monopole (Palm Court) cell site. Initial Term: 6/16/2017 – 6/16/2027 with three 5-year extension options.

\$100K - \$1M (4 total)

Culinary Ventures Vending (Paramount)	\$246,926.00 revenue FYE 2026. Term: 7/1/2024 – 7/31/2029. CVV provides snack vending on the FSU campus. CVV pays 35% commission on revenues with an annual guarantee of \$186,000. ITN # 6414-6.
Park Mobile	\$179,778.50 revenue FYE 2026. Term 5/15/2023 – 5/14/2026 with three (3) consecutive one (1) year renewal terms; provides solutions for the management of all parking related matters, including providing a system for the payment of street parking by mobile telephone.

Truist Bank	\$400,000.00 annual contribution space lease revenue \$63,780.80 FYE 2026. SunTrust and BBT merged to create Truist Bank, Truist Bank awarded ITN: 6222-6. Term: 9/15/2021 - 6/30/2026 (plus three (3) 1-year renewal options). Provides banking services for FSU Students, faculty and staff, plus space lease.
UPS Store (Millenium Eagle Enterprises)	\$113,138.00 revenue FYE 2026. Term– April 30, 2024 - October 2026.
\$1M+ (6 total)	
Aramark	\$3,3904,724.00 revenue FYE 2026. Term: 12/18/2020 – 6/30/2031. Food Service Provider overseeing all Seminole Dining operation; contract provides for a quality and affordable food service program in all aspects of the operation. Contract includes capital investments, guaranteed commissions, annual equipment, maintenance, repair, marketing, scholarships, In-Kind and meal plan funding.
Coca-Cola, Inc.	\$ 3,061,359.00 revenue FYE 2026. Term: 8/01/2017 – 7/31/2027. Coca-Cola operates the beverage vending machines and has exclusive pouring rights on campus. ITN #5546-2.
Follett Higher Education	\$3,532,951.00 revenue FYE 2026. Term: 7/17/2018 – 6/30/2028 plus one 5-year renewal option. Follett operates the campus bookstore, the Sport Shops at the stadium, Civic Center, and the Panama City campus bookstore. Revenue includes escalating variable commission guarantees throughout the initial term of the agreement. Solicitation of Competition SOC 5881-2
Global Spectrum, LP	\$1,032,125.04 net operating income FYE 2026. Term: 10/5/2020 – 6/30/2030 and one three-year renewal option. Global Spectrum is a professional arena management company that manages the Donald L. Tucker Civic Center. Alternate Source Contract through Cumberland County Recreation Center, dba The Cross Insurance Arena.
Legends Sales & Marketing LLC	\$12,015,006.00 gross revenue FYE 2026. \$177,625.00 expense FYE 2026. Term: 5/1/2025 - 6/30/2034. Multi-Media Rights Agreement.
Nike Inc	\$2,200,000.00 gross revenue FYE 2026. \$60,767.45 expense FYE 2026. Term: 5/31/2019 - 7/31/2029. Nike all-sport agreement for Athletics. Term: 11/26/2025 - 6/30/2034 Multi Media Rights Agreement.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

M



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Finance and Business Committee

ACTION ITEM IV

August 27, 2026

SUBJECT: Campus Master Plan Amendment

PROPOSED COMMITTEE ACTION

Request for Approval

AUTHORITY FOR BOARD OF TRUSTEES ACTION

In 1993, the Florida Legislature passed legislation that recognizes the unique relationship between university campuses and local governments. Section 1013.30, Florida Statutes, describes the processes by which universities are required to develop, maintain, and update campus master plans and associated campus development agreements with local governments.

BACKGROUND INFORMATION

In September 2021, the Board of Trustees (BOT) adopted the University's current Campus Master Plan (CMP), which covers the years 2020 to 2030 (near-term and mid-term). The proposed amendments are outlined below for review and consideration.

Highlights of the proposed changes to the Tallahassee Campus Main Site:

The first amendment provides for the relocation of the manufactured building, approximately 3,928 GSF, previously occupied by UPS from the Main Site on South Woodward Avenue to the Southwest Site near Herlong Drive. Future use of the vacant site has not yet been determined.

The second amendment provides for the construction of a new dental school at 319 and 325 Conradi Way which received an initial appropriation for planning in 2026. The project encompasses 120,000 GSF to create a dedicated facility that will support the university's dental education, research, and patient care programs.

The final amendment provides for the incorporation of seven Tallahassee Memorial HealthCare (TMH) parcels and associated existing facilities recently acquired by Florida State University, into the Campus Master Plan. The properties are located between Miccosukee Road and Centerville Road.

Highlights of the proposed changes to the Tallahassee Campus Southwest Site:

The amendment to the Southwest Site provides for the relocation of the 3,928 GSF manufactured building from the Main Site to an existing parking pad near Herlong Drive where it will be repurposed to support facilities operations.

There are no significant changes proposed for the Panama City Campus at this time.

ADDITIONAL COMMITTEE CONSIDERATIONS

By statutory definition, these modifications constitute a minor amendment to the Campus Master Plan. Accordingly, it is not expected that the adoption of this amendment will create the need to substantially revise the existing Campus Development Agreement between the University and the City of Tallahassee, approved and executed in December of 2022.

Supporting Documentation Included:

Revised graphic map for:

Tallahassee Campus Main Site - Mid Term (Years 6-10)

Tallahassee Campus Southwest Site - Mid Term (Years 6-10)

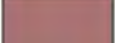
Tallahassee Campus Additional Properties - Mid Term (Years 6-10)

Submitted by: Kyle Clark, Senior Vice President for Finance & Administration



TALLAHASSEE MAIN CAMPUS
MASTER PLAN
MID-TERM
(YEARS 6-10)

LEGEND:

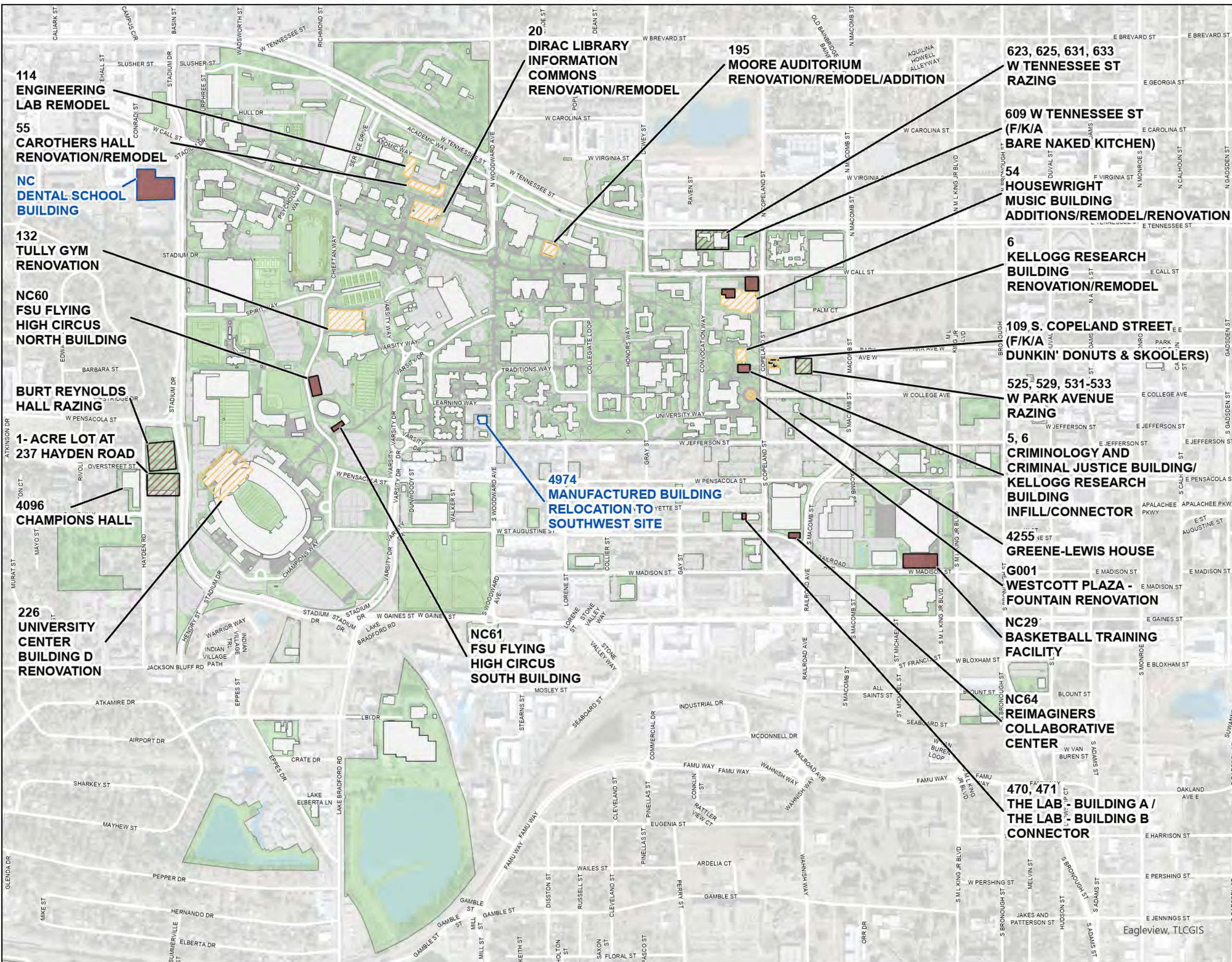
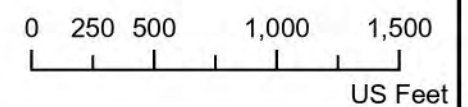
	PROPOSED RENOVATION/REMODEL
	PROPOSED RAZING
	PROPOSED NEW CONSTRUCTION
	ADDED WITH THIS REVISION

SOURCES:

FSU FACILITIES PLANNING
TLCGIS

FLORIDA STATE UNIVERSITY
TALLAHASSEE MAIN CAMPUS

REVISÉ: 27 AUGUST 2026



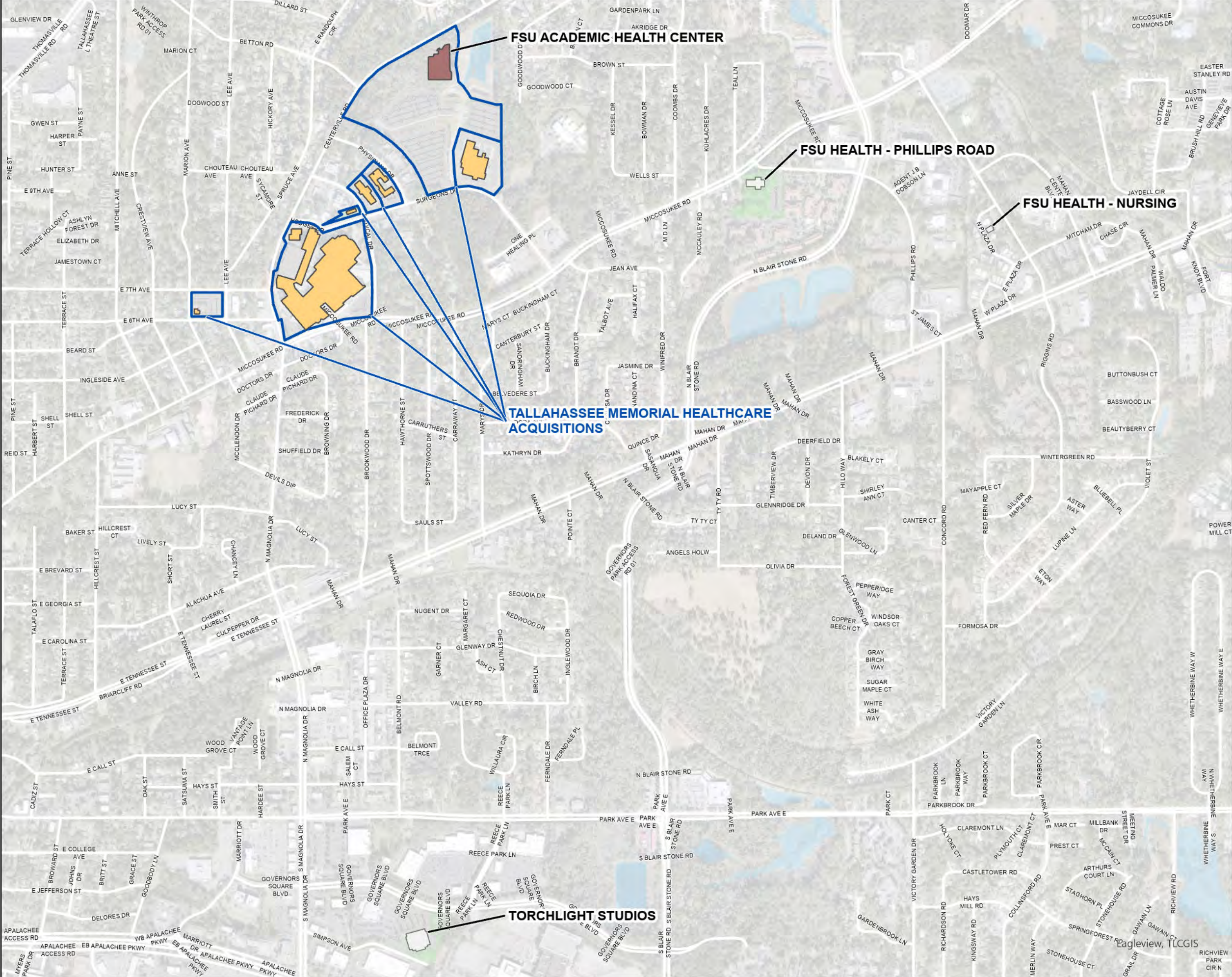


FIGURE MC.MP.4

**TALLAHASSEE CAMPUS
MASTER PLAN
ADDITIONAL PROPERTIES
MID-TERM
(YEARS 6-10)**

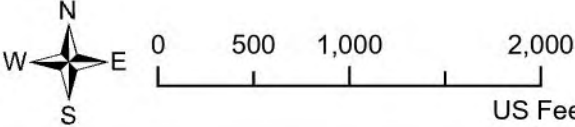
LEGEND:

-  PROPOSED NEW CONSTRUCTION
-  BUILDINGS ACQUIRED WITH THIS REVISION
-  ADDED WITH THIS REVISION

SOURCES:
FSU FACILITIES PLANNING
TLCGIS

**FLORIDA STATE UNIVERSITY
TALLAHASSEE CAMPUS**

REVISED: 27 AUGUST 2026





FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

N



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Finance and Business Committee

ACTION ITEM VI

August 27, 2026

SUBJECT: Housing Rental Rates

PROPOSED COMMITTEE ACTION

University Housing proposes up to a 10% rental rate increase for each of the next six academic years (2027-2028 through 2032-2033).

AUTHORITY FOR BOARD OF TRUSTEES ACTION

F.S. 1009.24
BOG Regulations 7.003

BACKGROUND INFORMATION

By establishing University Housing rental rates through the 2032–2033 academic year, University Housing will be better positioned to effectively manage its operations and proactively plan for maintenance, capital renewals, and replacement projects. This long-term approach will support critical investments such as HVAC system replacements, elevator modernizations, installation of solid-surface showers, bathroom renovations, and interior finish upgrades, helping to preserve the condition of its facilities, extend the useful life of its buildings, and provide students with safe, high-quality housing.

In addition, establishing a multi-year rental rate structure will provide the financial stability necessary to address increasing operating costs, including facilities support, employee salaries and benefits, and other essential resources required to maintain high-quality residential services. It will also strengthen the University's ability to fund new construction needed to meet future housing demand, modernize the residential portfolio, and ensure the long-term financial sustainability of the housing system.

University Housing continually evaluates its rental rates to balance the need for financial sustainability with the University's commitment to providing affordable, high-quality housing. In establishing and periodically reviewing rental rates, Housing carefully considers the overall cost of attendance at Florida State University and strives to remain competitive with both peer institutions and the Tallahassee off-campus housing market.

ADDITIONAL COMMITTEE CONSIDERATIONS

BOG notification is not required.

Supporting Documentation Included: Attachment – University Housing Rent Increase Proposal for Academic Years 2028-2033

Submitted by: Amy Hecht, Vice President for Student Affairs

Rent Increase Proposal for Academic Years 2028-2033

Our residence halls are made up of the following bed types and are in line with students' expectations.

- Suite-Style: Includes four students in two bedrooms, a full bathroom for the suite, and a mini-refrigerator in each bedroom (pg. 7)
- Northwest Phase 1: Suite-Style: Includes four students in two bedrooms, a living area, full bathroom for the suite, and a mini-refrigerator in each bedroom (pg. 8)
- Apartment-Style: Includes single and shared bedrooms, 1-2 full bathrooms depending on the unit, living room space, and full kitchen (pg. 7)

Proposal:

University Housing proposes up to a 10% rental rate increase for each of the next six academic years. By approving a multiple-year plan, University Housing will be able to manage its operations, plan more proactively and prudently for maintenance and capital project renewals and replacements such as HVAC system replacements, elevator modernizations, new solid surface showers and bathroom upgrades, and interior finishes upgrades to maintain and extend the useful life of the buildings. Additionally, fund the increasing costs of facilities support, salaries and resources, and fund upcoming new construction projects.

Northwest Quadrant Phase 1 Renderings



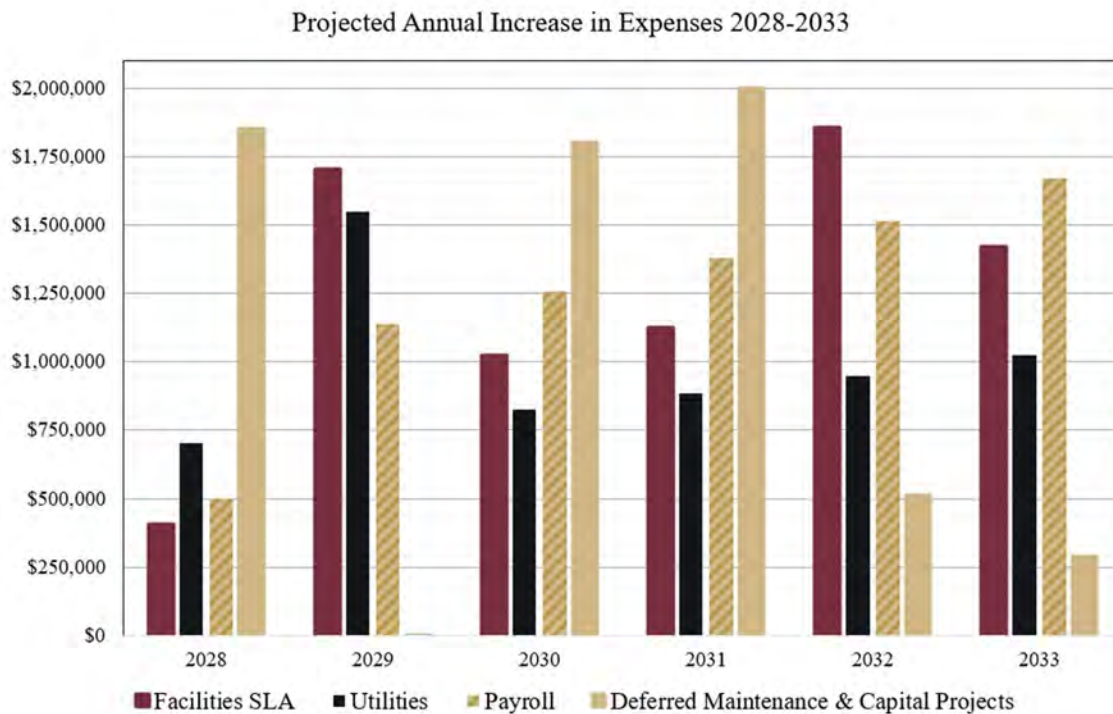
FSU Housing Rent Increase Proposal for Academic Years 2028-33 (cont.)

Facilities and Operations Costs:

University Housing's current capacity of 6,709 beds and projected capacity of 7,595 with the future addition of the Northwest Phase 1 residence hall will significantly increase overall operational costs.

As shown below, the projected increase is based on an increase in the current 440 staff members who support our students, utilities, facility maintenance and custodial, and maintenance and capital projects. Projected annual increases in costs over the next six years are:

University Housing's annual goal is to budget at least \$5M annually for Capital Renovation projects. Reduced budget for capital renovations in FY29 based on the new residence hall opening.

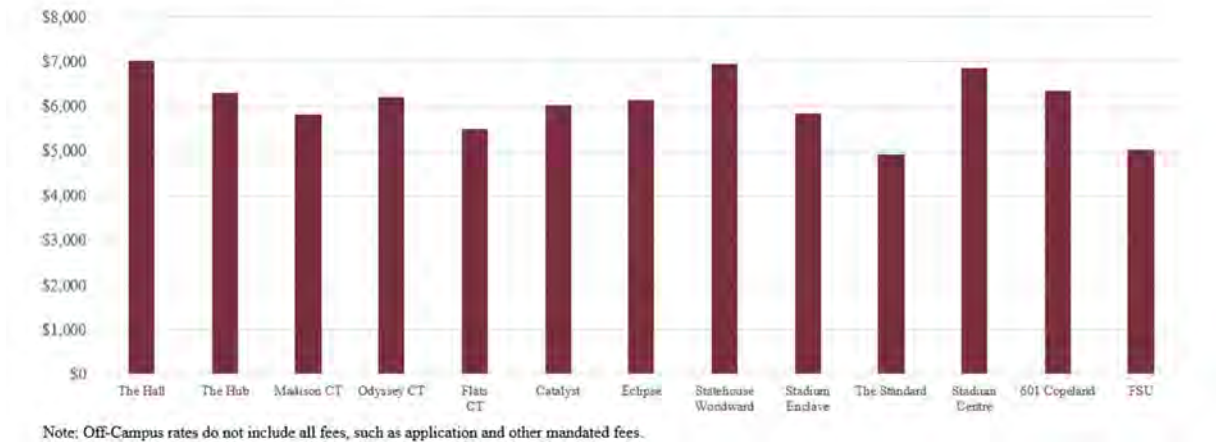


Housing Rental Rates:

University Housing monitors rates closely to acknowledge student costs for attending FSU and to remain competitive with rates at similar institutions and the off-campus local market. A survey of certain comparable off-campus facilities is included in the following table. The off-campus facilities selected for this survey are primarily student apartment facilities. The average monthly rental rate for these off-campus, two-bedroom apartments as of January 2026 was approximately \$1,345 per person. The off-campus rental rates do not include utilities or any required deposits and generally require a 12-month lease commitment. On-campus rental rates for the 2026-27 academic year for a suite-style double with shared bath is \$4,275 per semester (approximately 4 months), or \$1,069 per month, per student. The on-campus rates include all utilities, wireless internet, campus mailboxes, residential academic curriculum, and supervisory staff.

Local Market Comparison

2 BR Unit by Semester



Note: Off-Campus local market monthly rates do not include all fees, such as application fees and other mandated fees.

FSU Housing Residence Halls	Suite Double	Suite Single	Two Bedrooms
26-27 semester rate ÷ 4 mths	\$1,069	\$1,210	\$1,120

Survey of Off-Campus Monthly Housing Rates For Apartments¹ (As of Spring 2026)

Apartment	Four Bedrooms	Three Bedrooms	Two Bedrooms	One Bedroom
The Hall*	1,405	-	1,595	-
The Hub*	1,029	1,179	1,419	1,879
Madison College Town*	-	1,260	1,290	1,780
The Odyssey of College Town*	-	1,340	1,380	1,830
The Flats of College Town*	-	1,170	1,220	1,740
Catalyst	1,245	1,309	1,339	1,849
Eclipse on Madison*	1,250	1,299	1,365	1,750
The Statehouse Woodward*	1,374	1,500	1,545	-
Stadium Enclave	1,169	-	1,299	-
The Standard Tallahassee*	1,029	979	1,099	1,819
Stadium Centre*	1,814	1,409	1,524	1,869
601 Copeland*	1,289	-	1,409	1,859

Source : www.offcampushousing.fsu.edu.

¹Rates are per student, per room for furnished and unfurnished apartments.

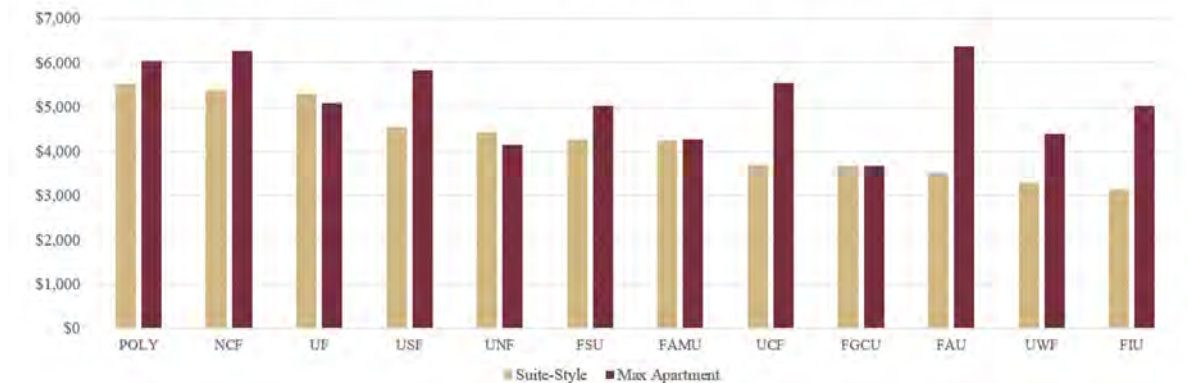
*All utilities included except for electricity and/or water.

Rate Comparisons: In our on-campus to the off-campus local market, we are comparing units that have single bedrooms.

FSU Housing Rent Increase Proposal for Academic Years 2028-33 (cont.)

Housing Rates detailed in the charts are based on a semester of similar room types among selected Public and Private institutions:

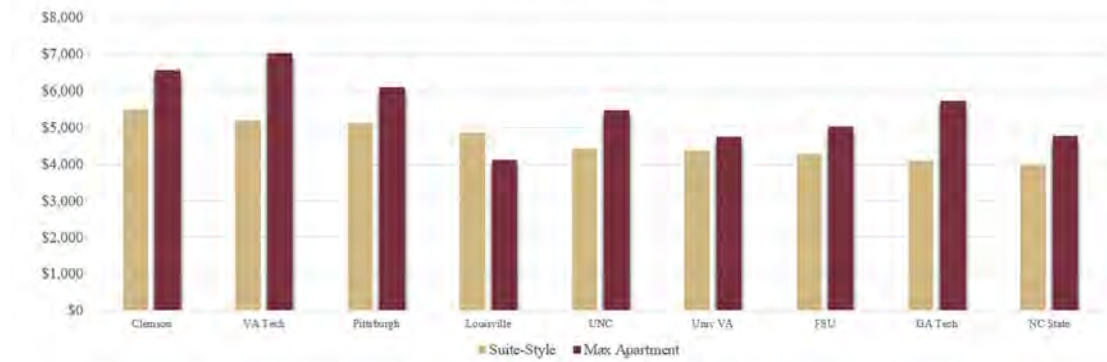
SUS Comparison By Semester



Florida Schools Rental Rates		
University	Per Semester Cost for 2026-27	
	Suite-Style	Apartment
University of Miami	\$7,590	\$14,860
Florida PolyTechnic University	\$5,523	\$6,034
New College of Florida	\$5,369	\$6,264
University of Florida	\$5,304	\$5,086
University of South Florida	\$4,550	\$5,844
University of North Florida	\$4,452	\$4,151
Florida State University	\$4,275	\$5,035
Florida A & M University	\$4,268	\$4,285
University of Central Florida	\$3,696	\$5,544
Florida Gulf Coast University	\$3,681	\$3,259
Florida Atlantic University	\$3,540	\$6,382
University of West Florida	\$3,311	\$4,412
Florida International University	\$3,147	\$5,025

Peer Institution Comparison

By Semester



Peer Institutions		
ACC Schools		
University	Per Semester Cost for 2026-27	
	Suite-Style	Apartment
Clemson University	\$5,488	\$6,564
Virginia Tech	\$5,197	\$7,031
University of Pittsburgh*	\$5,120	\$6,095
University of Louisville	\$4,860	\$4,129
University of North Carolina-Chapel Hill	\$4,429	\$5,470
University of Virginia	\$4,365	\$4,746
Florida State University	\$4,275	\$5,035
Georgia Institute of Technology	\$4,090	\$5,729
North Carolina State University	\$3,970	\$4,780
* Anticipated Rates		

FSU Housing Rent Increase Proposal for Academic Years 2028-33(cont.)

Housing Rental Rates:

The chart below reflects an increase to the existing 2028-2033 rates of up to 10%:

FSU Housing On Campus Halls: 10% Annual Increase & 5% Increase Champions Hall									
Housing Bed Type	# Beds FY27-28	FY27 Rates	FY28 Rates	# Beds FY29-31	FY29 Rates	FY30 Rates	FY31 Rates	FY32 Rates	FY33 Rates
Salley Double w/Shared Bath	552	\$3,820	\$4,200	276	\$4,910	\$5,410	\$5,950	\$6,540	\$7,190
Salley RA	14	1,910	2,100	11	2,585	2,705	2,975	3,270	3,600
Salley Single w/Private Bath	-	-	-	3	5,760	6,340	6,970	7,670	8,440
Salley Single w/Shared Bath	4	4,365	4,800	142	5,560	6,110	6,720	7,400	8,140
Rogers	172	3,430	3,770						
Rogers RA	4	1,910	2,100						
McCollum Townhouse	156	3,955	4,350	156	4,790	5,260	5,790	6,370	7,010
McCollum Single	35	4,820	5,300	35	5,830	6,420	7,060	7,760	8,540
McCollum RA	5	1,910	2,100	5	2,585	2,705	2,975	3,270	3,600
Suite Double w/Shared Bath	4012	4,275	4,700	4,012	5,170	5,690	6,260	6,880	7,570
Suite RA	125	1,910	2,100	125	2,585	2,705	2,975	3,270	3,600
Suite Single w/Shared Bath	97	4,835	5,320	97	5,850	6,440	7,080	7,790	8,570
Suite Triple w/Shared Bath	237	4,000	4,400	237	4,840	5,320	5,860	6,440	7,090
Suite Triple w/Private Bath	84	4,250	4,680	84	5,140	5,660	6,220	6,840	7,530
Suite Quad w/Private Bath	12	4,250	4,680	12	5,140	5,660	6,220	6,840	7,530
Suite Single w/Private Bath	35	5,010	5,510	35	6,060	6,670	7,340	8,070	8,880
Suite Double w/Private Bath	334	4,835	5,320	334	5,850	6,440	7,080	7,790	8,570
Ragans Hall Apt	544	4,720	5,190	544	5,710	6,280	6,910	7,600	8,360
Ragans Hall RA	11	1,910	2,100	11	2,585	2,705	2,975	3,270	3,600
Traditions Hall Apt	270	5,035	5,540	270	6,090	6,700	7,370	8,110	8,920
Traditions Hall RA	6	1,910	2,100	6	2,585	2,705	2,975	3,270	3,600
Phase 1 Beds:									
Suite Single w/Private Bath	-			44	6,060	6,670	7,340	8,070	8,880
Suite Single w/Shared Bath	-			48	5,850	6,440	7,080	7,790	8,570
Suite Double w/Shared Bath (includes Mixed Suite)	-			1,077	5,170	5,690	6,260	6,880	7,570
Suite - RA	-			31	2,585	2,705	2,975	3,270	3,600
Total Bed Count (W/O Champions Hall)	6,709			7,595					
Proposed Rates - Not Approved as of 3-10-2026									
232 Hayden Road (Champions Hall)				Bed Count	2028-29 Rate 5% Increase	2029-30 Rate 5% Increase	2030-31 Rate 5% Increase	2031-32 Rate 5% Increase	2032-33 Rate 5% Increase
Single with Private Bath				130	\$5,670	\$5,950	\$6,250	\$6,560	\$6,890
Total Housing Bed Count Including Champions Hall				7,725					

Current Residence Halls Student Rooms Unit Diagrams

Suite Style & Apartment Floor Plans

Suite Double Shared Bath



Salley Suite Double



Ragans Hall Apartment



Traditions Hall Apartment



Northwest Phase 1: Student Rooms – Unit Type Diagrams

Double Suite
w/Shared Bath:



Single Suite
w/Shared Bath:



Single Suite
w/Private Bath



Double Suite w/Shared Bath
Architect Rendering





FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

O



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM V

August 27, 2026

SUBJECT: Nomination to the Board of Directors of the Florida State University Athletic Association, Inc.

PROPOSED COMMITTEE ACTION

Approve appointment to the Board of Directors of the Florida State University Athletic Association, Inc.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominee to the Direct Support Organization Board has been proposed for membership by the respective DSO Board according to their individual Bylaw provisions. The nomination has been approved by President McCullough as a presidential appointee to the Board.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: President Richard D. McCullough



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

P



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM VI

August 27, 2026

SUBJECT: Nomination to the Board of Directors of the FSU College of Business Student Investment Fund, Inc. – Tallahassee, FL

PROPOSED COMMITTEE ACTION

Request approval of the appointment to the FSU College of Business Student Investment Fund, Inc. – Tallahassee, FL.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominee to the Direct Support Organization Board has been proposed for membership by the respective DSO Board according to their individual Bylaw provisions. The nomination has been approved by President McCullough as a presidential appointee to the Board.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: President Richard D. McCullough



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

Q



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM VII

August 27, 2026

SUBJECT: Nomination to the Board of Directors of the Florida State University Research Foundation, Inc.

PROPOSED COMMITTEE ACTION

Request approval of the reappointment to the FSU Research Foundation, Inc. Board of Directors

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominee to the Direct Support Organization Board has been proposed for membership by the respective DSO Board according to their individual Bylaw provisions. The nomination has been approved by President McCullough as a presidential appointee to the Board.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: President Richard D. McCullough



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

R



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM VIII

August 27, 2026

SUBJECT: Nominations to the Board of Directors of the Florida State University International Programs Association, Inc.

PROPOSED COMMITTEE ACTION

Request approval of the nominees to the FSU International Programs Association, Inc. Board of Directors

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Section 1004.28 and BOG-9.011 provide that the university board of trustees shall approve all appointments to any direct-support organization.

BACKGROUND INFORMATION

The nominees to the Direct Support Organization Board has been proposed for membership by the respective DSO Board according to their individual Bylaw provisions. President McCullough has approved these nominees as presidential appointments.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Submitted by: President Richard D. McCullough



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM S



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM IX

August 27, 2026

SUBJECT: Approval of Bylaw Revisions for the FSU International Programs Association, Inc.

PROPOSED COMMITTEE ACTION

Request approval of the bylaw revisions.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

FSU - 2.025 requires Board of Trustees approval of all DSO Articles of Incorporation amendments.

BACKGROUND INFORMATION

The bylaw revisions were approved by the FSU International Programs Association, Inc. Board of Directors on August 3, 2026.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Supporting Documentation Included: Proposed FSU International Programs Association Bylaw Revisions – changes marked.

Submitted by: FSU International Programs Association, Inc. Board of Directors.

BYLAWS
FLORIDA STATE UNIVERSITY INTERNATIONAL PROGRAMS
ASSOCIATION, INC.

Effective: February 9, 2012

Section 1. Purpose

1.1 Purpose. ~~The purpose of Florida State University International Programs Association, Inc. (FSUIPA, Inc.) (corporation) is to promote and facilitate opportunities for Florida State University to teach and conduct research abroad through the support of the University's international study programs and the Study Abroad Program. The~~ purpose of Florida State University International Programs Association, Inc. (FSUIPA, Inc.) (the corporation) is to promote and facilitate learning and educational opportunities for students and faculty to study, teach, and conduct research abroad, and to support the education, health and physical welfare of students, faculty and staff at Florida State University International Programs.

Section 2. Members of the Board of Directors, Officers, Duties, Committees

2.1 Duties of Directors. The business and affairs of the corporation shall be conducted under the general supervision and control of the Board of Directors (**Board**). The specific powers of the Board shall be those granted in the Articles of Incorporation, Chapter 617, Florida Statutes, and as set forth herein. The Board shall comply with all ~~rules set forth by the Florida State University Board of Trustees and by the University which apply to~~ **laws and regulations governing** direct support organizations, as ~~defined set forth in Section 1004.28(1)(a), Florida Statutes, and Regulations BOG-9.0112 and FSU-2.025. 6C2R-2.025,~~ Florida State University Regulations.

2.2 Number and **Composition**. ~~Selection.~~ The Board of Directors shall consist of not less than seven (7) ~~nor more than fifteen (15) Directors. trustees.~~ This **number** includes ~~trustees appointed~~ **required Directors serving** according to **law or regulation**. ~~Chapter 1004.28(1)(a), Florida Statutes, and 6C2R-2.025, Florida State University Regulations.~~

As provided in Florida Statute 1004.28, the Chair of the Florida State University Board of Trustees (FSU BOT) shall appoint one Director and the Florida State University (FSU) President or designee shall also serve as a Director. These positions are not subject to Board confirmation.

The Board shall also consist of:

By virtue of position, the FSU Provost shall serve as an *ex officio*, voting member for the duration of tenure in the position.

Three (3) to twelve (12) voting members may be appointed by the President.

Any amendment to these Bylaws shall not affect existing Board members at the time of any such amendment and they shall serve out their current terms uninterrupted. If re-appointed, current Directors may serve an additional two consecutive terms from their current term.

2.3 Terms. All **appointed** FSUIPA, Inc. Directors will serve 3-year **renewable** terms, however Directors shall remain in office until they are renewed or replaced. Terms shall be staggered so that one-third of all Directors will be up for renewal each year. Appointed terms may be for less than three years to achieve or maintain staggered terms. Appointed Directors may serve three consecutive terms from the date of the revision of these Bylaws, after which there must be a two-year break in service before reappointment.

2.4 Appointment **and Confirmation**. FSUIPA, Inc. shall submit ~~a slate of nominees for any existing or upcoming Board vacancies~~ to the President by ~~June~~ **August** 1 of each year for approval and appointment **for a term** starting October 1. ~~FSUIPA, Inc., as a Type 1 supporting organization, per IRS regulations, will have 50% of its Board membership appointed by the President, which shall include the President or his designee. Newly elected or appointed directors~~ **Directors** shall fill their terms beginning October 1 of each year.

In the event of a death, resignation or removal of any **appointed Director other than the appointment made by the FSU BOT Chair, the President may** ~~trustee, the Board of Directors shall~~ fill the vacancy for the balance of the term.

In accordance with Florida Statute 1004.28, all appointments and reappointments other than the President or designee and the FSU BOT appointee must be confirmed by the FSU BOT.

~~2.5 The Chair of the Florida State University Board of Trustees, or designee, will automatically serve as a member of the FSUIPA, Inc. Board of Directors.~~

2.56 Removal.

~~2.5.1~~ With the exception of the President or his/her designee and the appointee of the ~~FSU BOT Chair, Chairman of the Board of Trustees,~~ a ~~director~~ **Director** may be removed from the Board if she/he fails to attend at least 50% of the regular and special meetings during any two (2) year period unless the absence is ~~waived~~ **excused**.

~~2.7~~**2.5.2** With the exceptions noted above, ~~directors~~ **Directors** may be removed by a vote of two-thirds of the ~~directors~~ **Directors** when it is determined that the best interest of the corporation may be served thereby.

~~2.7 Ex-officio Members. The Board of Directors may elect nonvoting ex-officio members of the Board as deemed appropriate. These ex-officio members are exempt from attendance requirements and do not count in the total number of Trustees allowed in Section 2.2.~~

2.6 Committees

2.6.1 Committee Composition. All Committees shall be created and members appointed by the Chair. Any Executive Committee, should one exist, must contain the appointee of the FSU BOT Chair and the President or designee.

The Chair, after conferring with the Executive Director of International Programs and the Board, may appoint for up to one-year terms with the possibility of reappointment, members of the general public to serve as non-voting members of regular or special committees of the Board.

2.7.2 Audit Committee. There must be an Audit Committee of at least three members, external to FSU, with at least one member having significant professional work experience in areas such as accounting, business, finance, audit, or ~~and~~ internal controls. The Audit Committee shall meet and perform such duties as required by University Regulation FSU-2.025.

Section 3. ~~Duties of Officers.~~

3.1 Selection. The officers shall be elected ~~annually~~ by and from the Board at its annual meeting. Any vacancy arising in any office, the incumbent of which is chosen by the Board, may be filled at any meeting by the Chair, with the approval of the Board. The terms of officers elected by the Board shall be approved by the Board of Directors.

3.2 Chair. ~~3.1 Chairman.~~ The ~~Chairman~~ **Chair** of the Board of Directors shall be the presiding officer of the corporation and shall have general supervision of the business of the corporation. The ~~Chairman~~ **Chair** appoints members of committees, sees that orders and resolutions of the Board of Directors are carried into effect, and acts as an ex-officio member of all committees.

3.3 Vice Chair. ~~3.2 Vice Chairman.~~ The Vice **Chair** ~~Chairman~~ of the Board of Directors shall work with the ~~Chairman~~ **Chair**, and in the absence of the ~~Chairman~~ **Chair**, assume the duties of the ~~Chairman~~ **Chair** until such time as the ~~Chairman~~ **Chair** resumes the duties or the Board appoints a new ~~Chairman~~ **Chair**.

3.4 Secretary. ~~3.3 Secretary.~~ The Secretary of the Board of Directors shall keep accurate minutes of the proceedings of all meetings and preserve same to act as permanent record of the corporation, keep on record a copy of the Bylaws and Articles of Incorporation, and carry on such correspondence as may be assigned by the Chairman.

3.5 Treasurer. ~~3.4 Treasurer.~~ The Treasurer of the Board of Directors shall supervise the receipt, deposit and disbursement of all funds under the direction of the Board of Directors, make reports to the Board of Directors as requested and to cause an annual audit to be made as required by statute and rule **regulation**.

~~3.6 Assistant Treasurer. 3.5 Assistant Treasurer. The Assistant Treasurer fulfills duties of the Treasurer in the absence of the Treasurer or as delegated by the Treasurer.~~

3.6 Removal of Officers. In the absence, inability or refusal to **carry out the responsibilities of any officers** ~~act of any offices~~ of the corporation, the Board of Directors **may remove the officer by simple majority vote.** ~~may appoint any person to perform said officer's respective duties.~~ **If an officer is an FSU employee, their term of office will cease upon the termination of employment. The Board of Directors may appoint any person to perform said officer's respective duties.**

Section 4. Meetings.

4.1 Annual Meeting. The annual meeting of the Board of Directors shall **typically be held in early April, in person, with an option to join electronically. All meetings will provide for public access.** ~~at the University, Tallahassee, Florida.~~ At said annual meetings, ~~directors~~ **Directors and officers** shall be elected as needed, **an annual budget shall be timely approved,** and such other business as may be brought before the meeting

may be transacted. ~~Directors~~ **Officers** duly ~~appointed~~ **elected** at the meeting may participate in such meeting following election.

4.2 Special Meetings. Special meetings of the Board of Directors may be held at any time and place designated by the Chairman, including by means of electronic communication. Special meetings may be called when any officer determines that there is business that requires the notification or action of the board.

4.3 Quorum. The presence of a majority of the **voting** members of the Board of Directors shall constitute a quorum at any meeting of the Board and all questions shall be determined by a majority vote, **with the exception of specific votes outlined in sections 2.5 and 9.1 of these bylaws.**

4.4 Notice of Meetings. Notice of the annual meeting or special meeting shall be mailed or electronically communicated in writing to each director not less than ~~15~~ **seven (7)** days before the meeting. If the notice is for a special meeting, the notice shall indicate briefly the objects thereof. **Meetings are open to the public and shall be properly noticed, in accordance with Florida law.**

Section 5. Fiscal Year

5.1 Fiscal Year. The corporation shall have an operating Fiscal Year from October 1 to September 30.

~~Section 6. Employees~~

~~6.1 Employees. All employees shall be authorized in a Budget approved by the Board. Persons employed by the corporation are not to be considered as employees of the State of Florida.~~

Section ~~6. 7.~~ Use of University Name and Resources

~~7.1~~ **6.1** University Name and Resources. The corporation's use of the name and resources of Florida State University shall at all times be subject to the monitoring and control of the University President **or Board of Trustees, as appropriate and shall be consistent with all other applicable legal authorities.**

Section 7. ~~8~~-Amendment of Bylaws

~~8.1~~**7.1** Amendment. These bylaws may be altered, amended or repealed at any regular or special meeting by a vote of two-thirds of the Board, provided that notice of the meeting specified the nature of the amendments to be considered. Amendments to these Bylaws must be approved by The Florida State University Board of Trustees. **These bylaws shall be reviewed at least every five years.**

Section 8. ~~9~~-Indemnification

~~9.1~~ **8.1** Indemnification. The corporation shall indemnify, to the full extent provided by law, any person who was or is a party to any proceeding by reason of the fact that he or she was or is serving as a **Director** ~~director~~ or officer of the corporation or was or is serving at the request of the corporation as a trustee, **Director** ~~director~~, or officer of another corporation or enterprise, against liability and expenses incurred in connection with such a proceeding, including any appeal thereof, if such a person acted in good faith and in a manner he or she reasonably believed to be in, and not opposed to, the best interests of the corporation.

Section 9. Conflict of Interest

9.1 Any duality of interest on the part of any Director should be disclosed to the Board and made a matter of record through an annual procedure and also when the interest becomes a matter of Board action.

Except as otherwise mandated by law, any Director having a duality of interest shall not vote or use his or her personal influence on the matter, and he or she shall not be counted in determining the quorum for the meeting. The minutes of the meeting shall reflect that a disclosure was made, the abstention from voting and the quorum situation. In all cases such Director shall comply with the disclosure requirements under the Florida Government-in-the- Sunshine Law, Section 286.011, Florida Statutes.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

T



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Student Affairs Committee

ACTION ITEM I

August 27, 2026

SUBJECT: Proposed Amendment to Regulation FSU-3.0045 Involuntary Medical Withdrawal

PROPOSED COMMITTEE ACTION

Request for Approval to Amend Regulation FSU-3.0045 Involuntary Medical Withdrawal

AUTHORITY FOR BOARD OF TRUSTEES ACTION

BOG 1.001(3) gives the Board of Trustees authority to adopt regulations. BOG 1.001 (4)(a) provides Board authority on matters relating to student conduct and the student government organizations.

BACKGROUND INFORMATION

- Providing further clarification on the circumstances surrounding tuition and fee liability.
- Removing the Interim Involuntary Withdrawal from the process as a potential procedure given that it has never been exercised.
- Removing all language that refers to the involuntary withdrawal as an interim measure or intention.
- Adding the Vice President for Student Affairs in the review process as an independent party.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Supporting Documentation Included: (1) Proposed Notice, (2) Proposed Regulation Amendment of FSU-3.0045 Involuntary Medical Withdrawal

Submitted by: Amy Hecht, Vice President for Student Affairs, Florida State University

SUMMARY OF PROPOSED UNIVERSITY REGULATION AMENDMENT

FSU- 3.0045 Involuntary Medical Withdrawal

This proposed amendment makes several minor updates including clarification that the procedure is a last resort. It also clarifies the review procedure and involvement of the counseling center.

AUTHORITY FOR THE PROPOSED UNIVERSITY REGULATION

The authority for the proposed regulation is as follows: Board of Governors Regulations BOG Regulations 1.001, 6.001; Florida Statutes 1006.60, 1001.61

UNIVERSITY OFFICIAL INITIATING THE REGULATION

Proposed adoption of this Regulation has been initiated by Dr. Amy Hecht, Vice President for Student Affairs

PROCEDURE FOR PROVIDING COMMENTS ON THE PROPOSED UNIVERSITY REGULATION

Any person may submit written comments concerning the proposed regulation within 14 days of the date of this notice to:

Arthur R. Wiedinger, Jr.
Office of General Counsel.
424 Westcott Building
Florida State University
Tallahassee, FL 32306-1400
Electronic address: awiedinger@admin.fsu.edu
850-644-8973 (fax)
850-644-4440 (phone)

FSU- 3.0045 Involuntary Medical Withdrawal.

(1) Introduction

Florida State University is committed to ensuring equality of education opportunity while cultivating an environment that is supportive of student learning and safe for all community members. The university has a comprehensive student behavior intervention structure that reviews, plans appropriate intervention and support, and monitors reports of concerning student behavior. The involuntary medical withdrawal process is to be used only as a last resort and is reserved for those interventions when a student's behavior may present a significant risk of harm to the health or safety of another person, to themselves or poses a significant disruption to university operations.

(1)2) Policy

(a) A student may be involuntarily withdrawn from the university if it is determined that a student's conduct, actions, or statements in totality may present a significant risk of harm to the health or safety of another to any person, to themselves or poses a significant disruption to university operations. The involuntary medical withdrawal process is to be used only as a last resort.

(b) This policy will be applied in a nondiscriminatory manner, and all ~~At~~ determinations will be based on consideration of actual reported student conduct, actions, or statements in totality and not on ~~knowledge or belief that a student has a disability or other preexisting condition.~~ The university remains committed to reasonable accommodations for students with disabilities, and nothing in this policy should override or interfere with a student's right to reasonable accommodations under the Americans with Disabilities Act.

(c) An involuntary medical withdrawal should only be considered when ~~any~~ all other available and relevant administrative actions have been considered and are determined inapplicable, incompatible, inappropriate or ineffective.

(d) A student subject to an involuntary medical withdrawal may or may not receive a refund of tuition and fees depending on the time of the withdrawal. Tuition and fee liability is completely dependent upon the University's refund schedule.

(e) A student subject to involuntary medical withdrawal will have a hold placed on their records and enrollment pending fulfillment of any identified conditions for re-enrollment or re-admission included as part of the involuntary medical withdrawal order.

~~(f) When a student's conduct, actions, or statements in totality are determined to pose a possible, significant risk of harm to the health or safety of another person, the student is subject to an immediate interim involuntary withdrawal.~~

~~(23) Procedural Standards~~

~~(a) Interim Involuntary Withdrawal:~~

~~1. The Dean of Students or designee makes this determination in consultation with members of the Behavior Intervention Team or Threat Assessment Team after an individualized assessment of information available as outlined in the Student Behavior Intervention policy.~~

~~2. The Dean of Students or designee will send the student written notification of the interim involuntary withdrawal status that includes the basis for the determination and the opportunity to respond in writing to the action. The student has the responsibility of sharing information or justification that demonstrates that the basis of the determination does not support the action.~~

~~3. The Vice President for Student Affairs or designee will review the student's response within 3 business days and may rescind, modify, or affirm the interim involuntary withdrawal action pending further review as outlined in the next section for an involuntary medical withdrawal. The Dean of Students or designee will notify the student of the outcome in writing.~~

~~(b) Involuntary Medical Withdrawal:~~

~~(A1) When a student's conduct, actions, or statements in totality are determined to pose a possible, significant risk of harm to the health or safety of another any person, to themselves or a or poses a significant disruption to university operations, the student is subject to an involuntary medical withdrawal.~~

~~1(Ba). The Dean of Students or designee makes this determination in consultation with members of the Behavioral Intervention Team and/or the Threat Assessment Team after an individualized assessment of information available as outlined in the Student Behavior Intervention policy.~~

~~2(Cb). The Dean of Students or designee will send the student written notification of the intention to involuntarily medical withdrawal effective immediately the student pending the outcome of the process/procedural standards outlined in this regulation. This notice may be included in the outcome of the review of an interim involuntary withdrawal outlined in the previous section, or as an independent notice without an interim action. This Nnotice will include the basis for the determination~~

~~and as well as the opportunity to appeal the decision and or otherwise~~ respond in writing to the action within ten ~~business~~-days of the notice. ~~(If the student was subject to an interim involuntary withdraw review, they may provide any additional information available for review within the ten-day period.)~~ Failure of a student to take the opportunity to respond to the notice by the deadline and in the manner instructed will not delay or negate any procedures at standards or determinations. The determination will become final if no appeal is timely filed.

~~3(De).~~ The Vice President for Student Affairs or designee will review the a timely student's response, within three 3-business days of receipt and may rescind, modify, or affirm the involuntary medical withdrawal action. The student's written response will be reviewed by the Dean of Students or designee in consultation with the Behavior Intervention Team or Threat Assessment Team as outlined in the Student Behavior Intervention policy.

~~4(Ed).~~ A student will be notified in writing of the determination of a the response review.

~~a1.~~ If the involuntary withdrawal is rescinded, the notice may include referral to other appropriate university processes such as student conduct or application for readmission, or university support resources. In addition, the student may be subject to conditions for continued enrollment at the ~~uuU~~University.

~~b2.~~ If the involuntary withdrawal is affirmed, the notice will include any restrictions and requirements for readmission.

~~5(Fe).~~ An involuntary medical withdrawal includes the following standard restrictions along with any others specific to the particular order:

~~a1.~~ The student is not permitted to access or attend any university courses online or in person.

~~b2.~~ The student is not permitted to hold membership in any registered student organization, employment, or participation in university activity, event, or program.

~~e3.~~ The student is not permitted on any university property including residential assignment or place of employment.

~~d4.~~ Any communication is limited to the Dean of Students or designee regarding the involuntary medical withdrawal or in designated cases, FSUPD.

~~e~~5. The student may not contact or approach any university personnel in person or come within 1000 feet of any personnel or personnel's residence.

6(Gf). Any relevant information will be shared with FSUPD and/or Student Conduct and Community Standards for review and any potential action at the appropriate time.

~~(34) (c)~~ Conditions for Rreadmission.

1. The university may impose conditions for readmission, including but not limited to ~~one or more of~~ the following:

(Aa). Requiring the student to provide the Dean of Students or designee a complete, written assessment ~~and with~~ recommendations from an independent, licensed mental health provider selected by the ~~U~~niversity, with competency in the relevant area of psychological or psychiatric assessment. The following apply where a written assessment is required:

~~1. In cases that require a written assessment and recommendations from an independent, licensed mental health provider, the provider is identified and retained by a representative of Counseling and Psychological Services (CAPS) subject to 2. below.~~

~~2. The Director of CAPS or designee will work with the student to identify an appropriate provider and assessment specific to the circumstances that have led to the administration of the involuntary withdrawal process. All efforts will be made to identify an appropriate provider and assessment that is covered by the student's health insurance.~~

~~3. A signed authorization for the release of information (ROI) from the student is required to grant permission of the exchange of clinical information between the Director of CAPS or designee and the provider.~~

~~4. The provider will be supplied all relevant information and circumstances leading to the administration of the involuntary withdrawal as well as a scope document that includes questions to be addressed or recommendations sought.~~

~~5. The student retains the responsibility for making all necessary arrangements with the provider including scheduling and payment agreement. (In situations in which a student does not have health insurance that covers the course of recommended assessment the student may~~

request that the university consider whether the student's circumstances are such that the cost of the assessment will be covered by the university).

6. At the conclusion of the assessment, the provider will share a comprehensive report and recommendations with the student. That assessment must be released to the Director of CAPS or designee for review. The Director of CAPS or designee will review and interpret report any recommendations outlined in the report to the Dean of Students and relevant university personnel to determine a student's eligibility to return to the university including any additional recommended required participation in meetings, programs, or treatment.

7. The university retains the authority to require additional assessment, continued treatment, or the resolution of any pending university processes such as student conduct or application for admission before a student is eligible to return.

(b).8. A written agreement from the student to attend and participate in any treatment, programs, or meetings to the extent recommended by the mental health provider retained by the university.

(c). B8. A determination by the Dean of Students or designee with in consultation with the Behavioral Intervention Team, Threat Assessment Team, and/or other university personnel that the student has met conditions for readmission and that the university has appropriate resources to support and meet any ongoing needs of the student.

2. (b) Additional Requirments for Required assessments:

1. In cases that require a written assessment and recommendations from an independent, licensed mental health provider, the provider is identified and retained by a representative of Counseling and Psychological Services (CAPS).

2. The Director of CAPS or designee will work with the student to identify an appropriate provider and assessment specific to the circumstances that have led to the administration of the involuntary withdrawal process. All efforts will be made to identify an appropriate provider and assessment that is covered by the student's health insurance.

3. A signed authorization for the release of information (ROI) is required to grant permission of the exchange of clinical information between the Director of CAPS or designee and the provider.

~~4. The provider will be supplied all relevant information and circumstances leading to the administration of the involuntary withdrawal as well as a scope document that includes questions to be addressed or recommendations sought.~~

~~5. The student retains the responsibility for making all necessary arrangements with the provider including scheduling and payment agreement. (In situations in which a student does not have health insurance that covers the course of recommended assessment the student may request that the university consider whether the student's circumstances are such that the cost of the assessment will be covered by the university).~~

~~6. At the conclusion of the assessment, the provider will share a comprehensive report and recommendations with the student. That assessment must be released to the Director of CAPS or designee for review. The Director of CAPS or designee will review and interpret any recommendations outlined in the report to the Dean of Students and relevant university personnel to determine a student's eligibility to return to the university including any required participation in meetings, programs, or treatment.~~

~~7. . The university retains the authority to require additional assessment, continued treatment, or the resolution of any pending university processes such as student conduct or application for admission before a student is eligible to return.~~

Authority: BOG Regulation 1.001, 6.0105;

History: New 6/12/2014, Substantial Rewritten, 9/9/2023, Amended 8/29/2025, _____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

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FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Student Affairs Committee

ACTION ITEM II

August 27, 2026

SUBJECT: Proposed Amendment to Regulation FSU-3.004 Student Conduct Code

PROPOSED COMMITTEE ACTION

Request for approval to amend Regulation FSU-3.004 Student Conduct Code

AUTHORITY FOR BOARD OF TRUSTEES ACTION

- Minor grammatical and spelling corrections
- Addition of violation in coordination with the addition of language in the 2-2 policy, from Florida Statute 836.13. The addition reflects the change in statute.
- Accommodations edit for the purpose of clarification for students needing accommodations for full participation in the student conduct code.

BACKGROUND INFORMATION

BOG 1.001(3) gives the Board of Trustees authority to adopt regulations. BOG 1.001 (4)(a) provides Board authority on matters relating to student conduct and the student government organizations.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Supporting Documentation Included: (1) Proposed Notice, (2) Proposed Regulation Amendment of FSU-3.004 Student Conduct Code

Submitted by: Amy Hecht, Vice President for Student Affairs, Florida State University

SUMMARY OF PROPOSED AMENDMENTS TO UNIVERSITY REGULATION

FSU-3.004 Student Conduct Code

Summary

The following are significant changes to the Student Conduct Code, please refer to text for exact detail:

- Clarification of offense sexual exploitation
- Edit to procedure for accommodations for qualified individuals with a disability

AUTHORITY FOR THE PROPOSED UNIVERSITY REGULATION:

The authority for the proposed regulation is as follows: Florida Board of Governors Regulations 1.001, 6.0105; BOG Regulation Development Procedure for State University Boards of Trustees

UNIVERSITY OFFICIAL INITIATING THE REGULATION: Amy Hecht, Vice President for Student Affairs

PROCEDURE FOR PROVIDING COMMENTS ON THE PROPOSED UNIVERSITY REGULATION: Any person may submit written comments concerning the proposed regulation within 14 days of the date of this notice to:

Arthur R. Wiedinger, Jr.
Office of General Counsel
424 Westcott Building
Florida State University
Tallahassee, FL 32306-1400
Electronic address: awiedinger@admin.fsu.edu
850-644-8973 (fax)
850-644-4440 (phone)



Florida State University
Student Conduct Code
3.004

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INTRODUCTION

The Student Conduct Code (further referred to as "Code") emphasizes Florida State University's (further referred to as "University") commitment to a campus community which exercises the responsible engagement of student freedoms. The pursuit of responsible freedom is consistent with our community values and efforts to promote civility at the University, as students balance their pursuit of excellence and exploration with consideration to the impact of behavior on themselves and others.

The Student Conduct Authority at the University embraces the University's commitment to an educational experience that provides students with an understanding of the complex moral issues inherent in human life and develops the knowledge and skills for effective and responsible participation in the world. The Code reemphasizes the dignity and worth of each person and substantiates the need for an inclusive environment to support the betterment of all persons associated with the University. "The University is a compassionate community. In its treatment of students, it recognizes the wisdom both of letting students experience the consequences of their actions and of providing the opportunity to learn and grow in ways that can overcome past difficulties" (General Bulletin, Florida State University, 2024).

The University fully recognizes and values the right of all students and individuals to seek knowledge, debate ideas, form opinions, and freely express views in accordance with the expectations set forth in this Code. The University supports the principles of free speech and civil discourse outlined in the Board of Governors' "Statement of Free Expression" ("Statement of Free Expression", Florida Board of Governors, 2019). This right must be exercised in a manner which will not interfere with the same rights and freedoms of others in their enjoyment of the benefits of the programs offered by this University, or their lawful use of University facilities, including ingress and egress (for more information, see the University's Freedom of Expression Rights and Responsibilities regulation). Additional expectations for student organizations are outlined in the Student Organization Conduct Code and other University rules, regulations, and/or policies.

The student conduct process is designed to be educational in nature and promotes the University's mission. Being a member of the University community is a privilege, and the conduct process will determine if a student's conduct warrants modification of or restriction upon that privilege.

I. DEFINITIONS

Terms specific to conduct prohibited by the Sex Discrimination and Sexual Misconduct Policy (FSU Policy 2-2 supplemented by 2-2a relating to Title IX specific requirements, also referenced as Title IX Compliance Policy) are defined in Appendix D of 2-2: Definitions and accessible at <https://regulations.fsu.edu/policies/office-president>

- A. **Advisor** - Any one person, who may also be an advocate or legal representative, chosen by a respondent, complainant, or witness to provide guidance throughout the student conduct process, and who may be permitted to participate fully during a disciplinary proceeding. Individuals are highly encouraged to select an advisor with reasonable availability. The advisor serves at the individual's own expense and may present at any proceeding. An involved party may permit their advisor to directly participate in all aspects of a proceeding, including the presentation of relevant information and questioning of witnesses.
- B. **Allegation** - An assertion that someone has engaged in behavior that may be a violation of the Student Conduct Code.
- C. **Administrative Measure** - Actions taken by the University to address or remedy a behavior separate and apart from a Conduct outcome. Actions include but are not limited to holds on student accounts, No Contact Orders, and additional non conduct University Directives.
- D. **Administrative Panel** - A group of students in addition to faculty or staff selected and trained by Student Conduct and Community Standards who serve as a hearing body with responsibility for adjudicating student conduct cases. Students shall comprise at least one-half of the membership.
- E. **Consent** - Consent to sexual activity must be: knowing, intelligent, unambiguous, and voluntary. Consent is active, not passive. This means there must be clear and willing participation, through words or actions, for each sexual act.
 - I. Consent to one type of sexual activity does not imply consent to other types of sexual activity. There must be consent at every stage of the sexual encounter
 - II. Past consent to sexual activity does not imply consent to future sexual activity.
 - III. Consent can be withdrawn at any time, including in the middle of a sexual encounter, if the withdrawal of consent is clearly indicated by words or actions. Meaning any indication of unwillingness, including but not limited to the following, terminates consent.
 - a. Any verbalization of no, stop, don't; I do not want, I am not sure, that hurts, etc.
 - b. Ceasing participation in sexual activity (e.g. freezing, or not actively engaging), pulling away, pushing someone away, removing someone's touch from a specific area, blocking someone from touching a specific area, etc.

IV. Individuals who are not of legal age, are incapacitated, or are forced cannot give consent to sex (no matter what they say or do); see definition of incapacitation.

V. Consent cannot be obtained by force. Force includes the use of coercion, intimidation, physical violence, and/or threats.

- a. Coercion. Using an unreasonable amount of pressure, including alcohol or drugs, to have sexual contact with someone. Coercion is more than an effort to persuade, entice, or attract another person to have sexual contact. When a person makes clear a decision not to participate in a particular sexual activity, continued pressure can be coercive. In evaluating whether coercion was used, the University will consider frequency of the application; intensity; duration of the pressure and the degree of isolation imposed upon the individual being pressured.
- b. Intimidation. An implied threat that menaces or causes reasonable fear in another person. A person's size alone does not constitute intimidation; however, it may be a contributing factor (e.g., blocking access to an exit.)
- c. Physical violence. Use of physical violence and/or imposing on someone physically to control and engage in sexual contact or intercourse. Physical violence includes but is not limited to hitting, punching, slapping, kicking, restraining, choking, and brandishing or using any weapon.
- d. Threats. Words or actions that would compel a reasonable person to engage in unwanted sexual activity. Examples include threats to harm a person physically, to reveal private information to harm a person's reputation, or to cause a person academic or economic harm.

F. **Incapacitation** - A state where a person cannot make knowing, intelligent, unambiguous, and voluntary decisions and therefore cannot give consent (e.g. cannot understand the who, what, when, where, why, or how of the sexual interaction). An individual can be incapacitated by voluntary or involuntary use of drugs (legal, illegal, or prescription) or alcohol, illness, mental impairment/disability, or by a state of being asleep or unconscious.

- I. Incapacitation is a state beyond drunkenness or intoxication. The impact of drug and alcohol use varies from person to person. Whether an individual was incapacitated by substance use will be assessed by the totality of the information. Relevant factors include but are not limited to: stumbling or otherwise exhibited loss of equilibrium; slurred speech or word confusion; combativeness or emotional volatility; vomiting; incontinence; being disoriented or confused as to time, place, etc.; and/or loss of consciousness. In matters of accountability/culpability, the University will consider whether a Respondent knew or should have known that the Complainant was incapacitated. However, the use of drugs or alcohol by the person initiating the sexual activity is not an excuse for failing to obtain consent.

- II. **Legal age.** The legal age of consent in Florida is 18; however, this Policy recognizes exceptions as defined by section 794.05, Florida Statutes. Legal age of consent may differ in various jurisdictions.
- G. **Day** - Any weekday Monday through Friday in which the University is in operation. This includes days when the University is in operation, but classes are not in session.
- H. **Hearing** - Any informal or formal disciplinary proceeding, conducted by a hearing body in accordance with the Code, following which determinations on responsibility and/or outcomes are made with regard to alleged Code violations and outcomes are assigned as appropriate. Alternative resolutions, restorative resolutions, information sessions, investigation meetings, or other meetings conducted by the University are not considered to be a disciplinary proceeding.
- I. **Hearing Body** - Any person or persons authorized by the Code to conduct hearings, to make a finding of whether a student has violated the Code, and recommend or assign outcomes as appropriate.
- J. **On-Campus** - All land, buildings, facilities, and other property in the possession of or owned, used, or controlled by the University, including adjacent streets, sidewalks, and parking lots. See also the definition of "University" below.
- K. **Policy** – The written statements governing the University as found in, but not limited to, the State of Florida Board of Governors regulations, the University's Board of Trustees regulations, policies adopted by the President or Vice Presidents, the Student Conduct Code, the Undergraduate General Bulletin, the Graduate General Bulletin, the Student Policy Handbook, the Registration Guide, the University Housing Guide to Residence Living, the Anti-Sexual Misconduct Policy, the Title IX Compliance Policy, and other written requirements of departments, organizations, and clubs.
- L. **Preponderance of the Information** - The standard of evidence upon which a determination of "responsible" or "not responsible" is made and is used in adjudicating all hearings under this Code. It means that the information, as a whole, demonstrates it is more likely than not that the fact sought to be proved is true. The individual bearing the burden of proof must present evidence/information which is more credible and convincing than that presented by the other individual or which shows that the fact to be proven is more probable than not.
- M. **Complainant** - Any individual who is alleged to be the victim of conduct that could constitute one or more violation(s) of the Code. The complainant is the individual who is affected and files a report or formal complaint or on whose behalf a report or formal complaint is filed.
- N. **Non-Sexual Consent** - As related to alleged violations of the Code that do not involve sex discrimination or sexual misconduct, consent is the voluntary, informed, and freely given agreement, through words and/or actions, to participate in mutually agreed upon behavior or activity.

- O. **Respondent** - A student who has been reported to be the perpetrator of conduct that could constitute one or more violation(s) of the Code.
- P. **Report** - Information submitted to a Student Conduct Authority alleging conduct that could constitute one or more violation(s) of the Code.
- Q. **Formal Complaint** - Information from a complainant or a University official alleging conduct that could constitute one or more violation(s) of the Code by a respondent.
- R. **Student** - Any individual meeting one or more of the criteria below. The term applies to all campuses, sites, locations and delivery methods of credit- bearing course offerings.
- I. **Admitted.** Any person, regardless of academic career, who is admitted to the University and accepts an offer of admission to participate in any University program, course, or activity..
 - II. **Enrolled.** Enrolled in any credit-bearing course or program offered by Florida State University at the time any alleged violation(s) occurred.
 - III. **Active student.** Any person who has been enrolled at the University and continues to be associated with the University in order to complete the course or program in which the student was enrolled. "Active" status is determined by academic policy and is enforced by the Registrar's Office. This can include periods of non-enrollment during which the student is still eligible to enroll in classes. The term also includes any student who has been issued an Interim Health and Safety Action (IHSA) pending the outcome of a student conduct proceeding.
 - IV. **Dual enrollment.** Any student enrolled in a credit-bearing course on a dual-enrollment basis. Jurisdiction over a dual-enrollment student's conduct will be determined in consultation with appropriate officials at the student's home institution.
- S. **Student Conduct Authority** - An individual or administrative unit whose administrative duties include the administration of the student conduct process, including formal or informal action. Please see the section on "Authority" for more information. This definition includes, but is not limited to, the Office of the Vice President for Student Affairs, the Department of Student Conduct and Community Standards, University Housing, and International Programs or their successors.
- T. **University** - Florida State University, each of the programs and activities under its control, and all property owned, leased, used, or controlled by the University, including all branch campuses, study centers, facilities, and University International Programs' locations and property.

- U. **University Community** - Any person who is a student, faculty member, University official, visitor, contractor, volunteer, representative of the University, or any person employed by the University.
- V. **University Official** - Any person assigned to engage in teaching, research, administrative, professional, or other responsibilities while acting within the scope of their employment, appointment, or volunteer role with the University.
- W. **Student Conduct Board** - A group of currently enrolled students in good conduct standing selected and trained by the Department of Student Conduct and Community Standards to adjudicate student conduct cases as a hearing body excluding cases of alleged violations of the Anti-Sexual Misconduct policy (2-2) or Title IX Compliance Policy (2-2a) and cases that may result in a respondent's separation from the University.
- X. **Single Hearing Administrator** - Any University Official designated and trained by a Student Conduct Authority to facilitate meetings or information sessions and administer alternative resolutions, or to serve as the hearing body for informal or formal hearings.
- Y. **Residential Conduct Board** - A group of currently enrolled students in good conduct standing who each reside in University Housing and are selected and trained by University Housing to adjudicate student conduct cases for students residing in University Housing, excluding cases of alleged violations of the Anti-Sexual Misconduct policy (2-2) or Title IX Compliance Policy (2-2a) and cases that may result in a respondent's separation from the University.
- Z. **Student Organization** - An organization that has been approved by Student Organizations & Involvement, as designee of the Vice President for Student Affairs, to function at the University. Further stipulations regarding registration are outlined in FSU-3.0015 Student Organizations and Activities. For purposes of the Code, the term "student organization" also refers to a student group which is defined as any number of persons who are associated with the University and each other, but who have not registered, or are not required to register, as a student organization that conducts business or participates in University-related activities. This includes, but is not limited to, student organizations that are no longer recognized by the University and/or (inter)national organizations.
- AA. **Law Enforcement Statement** - A sworn statement or report by a duly authorized law enforcement officer that may be relied upon by a hearing body in a student conduct proceeding.
- BB. **University Official Report** - A narrative or document prepared by a University employee in the course of their employment that provides information about an incident. Examples include, but are not limited to, Office of Title IX investigation reports and University Housing Incident Reports.

CC. Witness Statement - A narrative or document that is not part of a law enforcement statement or university official report and that is prepared and submitted as a part of the reporting of an incident or in lieu of a witness's live appearance at a conduct proceeding, which provides the information that the witness has regarding an alleged violation of the Code.

DD. Informal Resolution - The process by which a student may accept responsibility and outcomes for an alleged violation of the Student Conduct Code. This resolution is noted as a finding of responsibility and results in a student conduct record for the respondent.

EE. Notice - Notice is considered given to a student when it is sent to the student's official University email address, is hand-delivered to the student or current residence, or upon the University's receipt of a certified mail return receipt when communication is sent to the local address on file with the Office of the University Registrar or to the permanent address on file if a local address has not been provided.

FF. University Program or Activity - Locations, events, or circumstances over which the University exercised substantial control over both the respondent and the context in which the conduct occurs, and also includes any building owned or controlled by a student organization that is recognized by the University. A program or activity may include events, programs, and circumstances that occur in person, on a virtual platform, or via electronic communication or publication including but not limited to phone, email, text, or social media.

II. AUTHORITY

- A. Authority for student conduct ultimately rests with the Florida State University Board of Trustees which has delegated such authority to the President of Florida State University (hereinafter "President"). The Board further assigns authority through this Code, a Board Regulation. The President has delegated direct authority to the Vice President for Student Affairs (hereinafter "Vice President"). The Vice President delegates this authority to the Dean of Students. Under the direction of the Dean of Students, the Associate Dean(s) of Students/Director of the Office of Student Conduct and Community Standards, the Assistant Dean(s) of Students, directors/program leaders of International Programs, and appropriate University Housing staff are responsible for implementing the student conduct system. Implementation includes, but is not limited to, selection and training of hearing bodies.
- B. The President, Vice President, Dean of Students, or their designees, may take direct jurisdiction of any case when it is determined by the immediate circumstances that taking direct jurisdiction is in the best interest of the University.
- C. The President, Vice President, Dean of Students, and Associate Dean of Students/Director of the Office of Student Conduct and Community Standards or designee have the authority to designate individuals internal or external to the University as advisors or hearing or appellate officers, when appropriate.

- D. All hearing bodies have the authority to consult with other appropriate University officials in order to effectively resolve a student conduct case.
- E. The initial decision or recommendation of a hearing body is considered a hearing decision. If a hearing decision is not appealed as provided within the Code, the hearing decision becomes final agency action.
- F. The authority of appellate officers is further enumerated in the Code section on "Appeal Procedures." Appellate decisions are considered recommendations to the Vice President or designee and become final agency action upon approval by the Vice President or designee.
- G. Any reference in the Code to the role or responsibilities of a specific University official may be delegated by the University official to an appropriate designee.

III. SCOPE

Florida State University may address the alleged misconduct of any student as specified in the "Violations" section of this Code pursuant to the following:

- A. In any proceeding to determine whether a student has violated the Code, the University will apply the substantive Code provisions defining conduct violations that are in effect on the date the alleged conduct occurred. The University will apply the procedural standards, outlined in section VI. "Procedural Standards", that are in effect at the time the student is provided notice of the specific allegation(s) of code, regulation, or other policy violations, regardless of the date of the alleged violation.
- B. The Code will apply to student conduct that occurs on University premises, at University-sponsored activities and off-campus as determined by the Student Conduct Authority. Factors that will be considered when determining whether to address off campus conduct include, but are not limited to, whether the incident is documented by a verifiable source, adversely affects the University community, occurs at a University program or activity, or endangers the health or safety of a student or others.
- C. The Code applies to the University as defined in this Code. Non-substantive procedural modifications that reflect the particular circumstances of each campus or international program are permitted as approved by the Student Conduct Authority.
- D. The Code includes procedural standards that apply specifically to the resolution of violations of the Student Conduct Code that are not encompassed under Sexual Harassment as defined in, or that fall outside of the jurisdiction of the Title IX Compliance Policy. The University reserves the authority to determine what level of procedural standards will apply to a report or formal complaint and whether application of the appropriate procedural standards should change based on new or evolving information regarding a specific case. The University may, in its discretion, address conduct that has been dismissed during or as a result of the Title IX

investigation process if the conduct or circumstances fall outside of the jurisdiction of the Title IX Compliance Policy but would fall within the other jurisdictions and provisions of the Code.

- E. Student conduct proceedings may be initiated for alleged conduct that potentially violates both law and University policy without regard to the pendency of civil or criminal litigation in court or criminal arrest and prosecution. Proceedings under these procedural standards may be carried out prior to, concurrently with, or following civil or criminal proceedings at the discretion of the Student Conduct Authority. Determinations made or outcomes imposed will not be subject to change because criminal charges or civil complaints arising out of the same facts giving rise to violation of University policy were dismissed, reduced, or resolved in favor of the respondent.
- F. The University may adopt the finding of fact in a criminal or civil proceeding with a similar or higher standard of proof and conduct an outcomes-only proceeding if appropriate.
- G. The University has up to 180 calendar days to resolve an alleged violation(s) of the Code with a respondent upon receipt of a report of a possible violation that includes enough substantive information to conduct an investigation by the Student Conduct Authority or upon receipt of an investigation report from the Office of Title IX . However, the University has discretion to extend this time period if deemed necessary to perform a thorough investigation, preserve fundamental due process, or due to other extraordinary circumstances.
- H. The University may restrict a student's contact with specified individuals when determined appropriate based on the facts or information and circumstances of each unique incident. The Student Conduct Authority can administratively issue such a restriction to any individuals involved in a conflict or incident, regardless of whether a determination of alleged violations has been made. Such restrictions are valid and enforceable only with respect to individuals who are students at the University.
- I. The University may determine what University personnel have an educational need-to- know regarding the status and/or outcome of conduct processes and to provide notice to relevant University personnel as determined by the Student Conduct Authority.

IV. AMNESTY

- A. An element of promoting safety is providing clear, responsible methods of reporting and addressing incidents of misconduct. Therefore, in order to remove potential barriers to reporting, the Student Conduct Authority, may in its discretion, not charge a complainant with a violation for conduct originating from the same incident if reported by that student in good faith to a University official, or otherwise discovered in an investigation
- B. The University's highest priority is the physical and mental health and safety of students and members of the University community. Therefore, no student seeking assistance for themselves or others as a result of a hazing incident, sexual misconduct, intoxication, or

medical emergency from alcohol or other drugs will be charged with violation of the alcohol, controlled substances, and illegal drug or hazing provisions of the Code if:

1. The student calls local or University law enforcement or medical assistance;
 2. The student cooperates fully with University, law enforcement, and medical personnel as applicable; and
 3. The student remains at the scene with the person in need until assistance has arrived.
- C. The University recognizes that during times of a public health emergency as declared by local, state, or national authorities the priority of gathering information regarding contact and exposure to contagion may be greater than resolution of a violation of the Student Conduct Code. Therefore, the University has discretion over whether a student will be charged with a violation of the Student Conduct Code if information is a result of providing important contact tracing information to University or public health officials.

V. VIOLATIONS

Each student is expected to abide by these rules of conduct and to be accountable for their behavior. Lack of familiarity with the Code is not a justification for violating any provision of this Code. Unless specifically noted, intent is not a required element to establish a Code violation. Intoxication or impairment from alcohol, drugs, or other substances is not a justification for violating any provision of this Code. These rules of conduct should be read broadly and are not designed to define prohibited acts in exhaustive terms. See section O for Title IX Compliance Policy violations.

A. Sex Discrimination and Sexual Misconduct

1. Sex/Gender-based Discrimination
 - a. Disparate treatment toward a person based on sex, gender, sexual orientation, gender identity, or gender expression which adversely impacts academic, employment, or other decisions related to University programs and activities.
 - b. Maintaining seemingly neutral policies, practices, or requirements that have a disparate impact on academic or employment opportunities without a valid academic or business reason.
2. Sex/Gender-based Harassment. Conduct toward a person based on sex, gender, sexual orientation, gender identity, or gender expression that is so severe, pervasive, and objectively offensive that it creates a hostile work or educational environment for the person; and
 - a. Unreasonably denies, interferes with, or limits an individual's ability to participate in or benefit from University programs, opportunities, or activities; or

- b. Alters the terms, conditions, or privileges of the person's University employment.

The totality of the circumstances will be considered in determining whether conduct is harassment, including frequency of the conduct, its severity, whether it is physically threatening or humiliating, or merely offensive. These circumstances are considered from both subjective and objective viewpoints, considering not only the effect the conduct had on the person, but also the impact it likely would have had on a reasonable person in the same situation. Repeated incidents, where each would not, on its own, constitute harassment, may collectively constitute harassment. Harassment may also be found in a single severe incident, as well as a pattern of behavior.

- 3. Sexual Harassment includes unwelcome sexual advances, requests for sexual favors, and other verbal, nonverbal, or physical conduct of a sexual nature when:
 - a. Submission to such conduct is made an explicit or implicit term or condition of employment, academic status, receipt of University services, or participation in University programs or activities, or submission to or rejection of such conduct is used as a factor in, or the basis for, an academic or employment decision; or
 - b. The conduct is so severe, pervasive, and objectively offensive that it creates a hostile work or educational environment for the person; and
 - i. Unreasonably denies, interferes with, or limits an individual's ability to participate in or benefit from University programs, opportunities, or activities; or
 - ii. Alters the terms, conditions, or privileges of the person's University employment.

The totality of the circumstances will be considered in determining whether conduct is harassment, including frequency of the conduct, its severity, whether it is physically threatening or humiliating, or merely offensive. These circumstances are considered from both subjective and objective viewpoints, considering not only the effect the conduct actually had on the person, but also the impact it likely would have had on a reasonable person in the same situation. Repeated incidents, where each would not, on its own, constitute sexual harassment, may collectively constitute sexual harassment.

- c. Sexual Harassment may also be found in a single severe incident, as well as a pattern of behavior. Examples of behavior that could constitute sexual harassment when it meets the standard set forth above include, but are not limited to:

- i. Verbal Conduct: sexual teasing, sexual jokes, sexual innuendoes, sexual remarks about a person's body or sexual attractiveness, unwelcome demands for sexual favors, continuing unwelcome sexual advances or flirting, and sexual whistling (cat-calling).
 - ii. Non-Verbal Conduct: staring at someone's sexual body parts (breasts, buttocks, groin), sexual gestures, and inappropriate display of sexual graffiti, posters, pictures, cartoons, drawings, emails, texts, body parts, or objects.
 - iii. Physical Conduct: unwelcome touching of another's body, not otherwise defined by Non-Consensual Sexual Intercourse or Non-Consensual Sexual Contact, such as massaging, patting, hugging, rubbing, etc.
- 4. Sexual Violence. Includes any sexual act performed without the consent of the Complainant (or when the Complainant is unable to give consent), whether referred to as sexual violence, rape, sexual battery, or sexual assault. For purposes of this policy, sexual violence includes:
 - a. Non-Consensual Sexual Contact. Any unwelcome, intentional contact of a sexual nature either under or over clothing, without consent with a person's breasts, buttocks, groin, genitals, mouth, or other intimate parts. This includes: touching of any of these intimate body parts; touching another with any of these body parts; forcing a person to touch you, or themselves, or another with any of these body parts; or any other intentional bodily contact in a sexual manner with any other body part.
 - b. Non-Consensual Sexual Intercourse. Any vaginal or anal penetration by a penis, tongue, finger, or object, or any mouth to genital contact, no matter how slight the penetration or contact, without consent.
- 5. Dating/Domestic Violence (Intimate Partner Violence). Is a single severe incident or pattern of abusive behavior in a relationship that is used by one partner to maintain power and control over another current or former intimate partner. Dating/Domestic violence can be physical, sexual, emotional, economic, or psychological actions or threats of actions that influence another person. This includes but is not limited to any behavior that intimidates, manipulates, humiliates, isolates, frightens, terrorizes, coerces, threatens, hurts, injures, wounds someone, prevents an individual from doing what they wish, or forces them to behave in ways they do not want, or property damage. It can also include abuse through the use of technology.
 - a. Dating Violence. Violence between an individual who is or recently has been in a continuing and significant relationship of a romantic or sexual nature and the other party. The existence of such a relationship shall be determined based on a consideration of the following factors: the length of the relationship; the

type of relationship; and the frequency of interaction between the persons involved in the relationship.

- b. Domestic Violence. Violence between family or household members. Family/household members are, or are similarly situated to, spouses, former spouses, persons related by blood or marriage, persons who are presently residing together as if a family or who have resided together in the past as if a family, and person who are legal guardians of a child in common regardless of whether they have been married. With the exception of persons who have a child in common, the family or household members must be currently residing or have in the past resided together in the same single dwelling unit.

Dating/Domestic Violence also includes assault, aggravated assault, battery, aggravated battery, sexual assault, sexual battery, stalking, aggravated stalking, kidnapping, false imprisonment, or any criminal violation.

- 6. Stalking. Engaging in a course of conduct (i.e. more than one act) directed at a specific person which would cause a reasonable person (under similar circumstances and with similar identities to the Affected Individual), to fear for the person's safety or the safety of others; or suffer substantial emotional distress. Acts that together constitute stalking may be direct actions or may be communicated by a third party, and can include, but are not limited to, threats of harm to self, another, or property; pursuing or following; non-consensual communication by any means; unwanted gifts; trespassing; and surveillance or other related types of observation. Stalking also includes cyber-stalking through electronic means including electronic mail, social media, cell phones, text messages, other communication applications, or the internet.
- 7. Sexual Exploitation. Any act where one person violates the sexual privacy of another or takes unjust or abusive sexual advantage of another without their consent for their own benefit or for the benefit of anyone other than the person being exploited. Sexual exploitation includes but is not limited to:
 - a. Causing or attempting to cause the incapacitation of another person for the purpose of gaining sexual advantage;
 - b. Prostituting another person (i.e., personally gaining money, privilege or power from the sexual activities of another) or sex trafficking;
 - c. Where there is a reasonable expectation of privacy, or without consent, the videotaping photographing or audio-recording of intimate, nude or sexual activity and/or distribution of these materials via media such as, but not limited to, the internet and other electronic/digital media;
 - d. Exceeding the boundaries of consent. Including but not limited to: deviation from the agreed upon sexual contact with regards to use of a birth control method/option or other medication for prevention of pregnancy and sexually

transmitted disease/infection transmission; knowingly exposing another to a sexually transmitted disease/infection without their knowledge or consent; or other omissions or falsifications that would imminently endanger the health or safety of the other party.

- e. Engaging in indecent exposure (i.e. intentionally exposing one's genitals in public, or via electronic communication) with the intention of alarming, distressing, and/or offending others.
 - f. Soliciting a minor, or creation, possession, transmission, or distribution of child ~~pornography~~ sexual abuse materials.
 - g. Voyeurism, such as, watching a person undressing, using the bathroom, or engaging in sexual acts without the consent of the person being observed.
 - ~~g.~~h. The generation, solicitation, or promotion of altered sexual depiction of an identifiable person without their consent.
8. Retaliation. Any creation of a hostile environment or adverse action threatened or taken against an individual because they: make a report pursuant to this Policy; assist another person in making a report; participate in the investigation or resolution of such a report; in good faith and in a reasonable manner opposes conduct that they believe constitutes a violation of this Policy. An individual filing a good faith complaint, in and of itself is not retaliatory.
9. Complicity. Engaging in any action or behavior with the intent of aiding, facilitating, promoting, or encouraging the commission of an act of sexual misconduct.

B. Endangerment

- 1. Use of physical violence or unwelcome force against a person or the property of any person or group.
- 2. Action(s) that imminently endanger the health, or safety of another person or group.
- 3. Interference with the freedom of another person to move about in a lawful manner by force, threat, intimidation, or other means without consent.
- 4. Intentionally or negligently inserts or causes ingestion of a foreign substance into the body of another person without their consent. This includes, but is not limited to, drugs and substances not meant for human consumption.
- 5. Action(s) that endanger the health, safety, or well-being of an animal. This includes, but is not limited to, intentionally or unintentionally torturing or in a cruel manner killing or causing serious bodily injury to an animal; failing to provide necessary food, water, or care for an animal; unreasonably abandoning an animal in the student's custody; transporting or confining an animal in a cruel manner; causing one animal to fight with

another animal; or inappropriately overworking an animal. This provision does not prohibit any activity conducted as part of an approved academic or research program within the University.

C. Harassment

1. Conduct, not of a sexual nature, including any gesture, written, verbal or physical act, or any electronic communication (includes text messages and postings on websites or social media), that places a person in reasonable fear of harm to their person or damage to their property, infringes upon rights of personal privacy, has the effect of substantially interfering with a reasonable person's academic performance or ability to participate in opportunities or benefits provided by the University, or has the effect of substantially interfering with the orderly operation of the University.
2. Discriminatory Conduct, not of a sexual nature but based on other University, state and federally recognized protected classes (race, creed, color, religion, national origin, age, disability, genetic information, veterans' status, marital status, or any other legally protected group status - See also FSU Equal Opportunity, Non-Discrimination and Non-Retaliation Policy 4-OP-C-7-I3), including any gesture, written, verbal or physical act, or any electronic communication (including text or direct digital messages and posting on websites or social media), directed at a person that places said person in reasonable fear of harm to their person or damage to their property, infringes upon rights to personal privacy, has the effect of substantially interfering with a reasonable person's academic performance or ability to participate in opportunities or benefits provided by the University, has the effect of substantially interfering with the orderly operations of the University or creates a hostile environment detrimental to the campus community.
3. Stalking, not of a sexual nature, defined as a course of conduct (i.e. more than one act) directed at a specific individual which would cause a reasonable person to experience substantial emotional distress, or to fear for their safety or the safety of another.

D. Invasion of Privacy

1. Unauthorized intrusion upon a person's private property or communications.
2. Unauthorized appropriation and/or use of someone's identifying or personal data or documents.
3. Using electronic or other means to make a video or photographic record of any person where there is a reasonable expectation of privacy without the person's consent. This includes, but is not limited to, taking video or photographic images in shower /locker rooms, residence hall rooms, private bedrooms, and restrooms. The sharing and/or distributing of such unauthorized records by any means is also prohibited. This section is not intended to restrict recordings of those expressive activities protected under s.1004.097, F.S. or other specific provisions of law.

4. Using electronic or other means to make an oral record of any person where there is a reasonable expectation of privacy without the person's consent. Such oral communications include, but are not limited to, recordings made using any device and any wire, oral, or electronic communication.

E. Hazing

1. Any individual action or situation, which occurs on or off University property, that intentionally, recklessly, or negligently endangers the mental or physical health or safety of a student for purposes including, but not limited to, initiation or admission into or affiliation with any University student organization or other group whether officially recognized by the University, or the perpetuation or furtherance of a tradition or ritual of any such student organization or group. Hazing includes, but is not limited to:
 - a. brutality of a physical nature, such as whipping, beating, branding, exposure to the elements, forced consumption of food, liquor, drug, or other substance;
 - b. subjecting a person to extreme mental stress, such as sleep deprivation, forced exclusion from social contact, forced conduct that could result in extreme embarrassment, or other forced activity that could adversely affect the mental health or dignity of a reasonable person;
 - c. pressuring or coercing a person into violating local, state, federal law and/or University policy;
 - d. interfering with or impeding a person's academic pursuits, employment, religious observances, or affiliation with other individuals, groups, or activities; or
 - e. otherwise infringing upon a person's personal or property rights or substantially interfering with a reasonable person's ability to participate in or benefit from the services, activities, or privileges provided by the University.

Hazing does not include customary athletic events or other similar contests or competitions or any activity or conduct that furthers a legal and legitimate objective.

2. Soliciting another or aiding or assisting another to engage in any act of hazing as defined in this Code, or active involvement in the planning of such action.
3. Observing or participating in any conduct defined as hazing pursuant to the Code by a member of the student organization or group who is not themselves a complainant, without reporting the incident to a University official.

The following circumstances do not constitute a defense to allegations of hazing:

- a. the consent of the victim had been obtained;
- b. the conduct or activity that resulted in the death or injury of a person was not part of any official organizational event or otherwise sanctioned or approved by the student organization or group; or
- c. the conduct or activity that resulted in the death or injury of a person was not done as a condition of membership into a student organization or group.

BOG 6.021, and Section 1006.63, Florida Statutes are considered part of this Code and incorporated as applicable.

F. Weapons and Dangerous Substances

1. On-campus possession or use of firearms, destructive devices, or other dangerous articles or substances not permitted under state or federal law, including but not limited to non-lethal weapons such as pellet guns, B.B. guns, paintball markers, slingshots, crossbows, Tasers, archery equipment, or any dangerous chemical or biological agent. This section shall not apply to:
 - a. any law enforcement officer who is a student or to any student ROTC member acting under the supervision of an ROTC unit in a manner proscribed by military regulations of the United States Government; or
 - b. any student whose possession of a weapon as described above is approved by the FSU Police Department for a bona fide educational purpose; or
 - c. a concealed firearm or other weapon kept for lawful purposes with or without a license by persons 18 years or older within the interior of a private vehicle, provided that such a firearm is not carried on the person and provided that a firearm or other weapon must be kept securely encased; or otherwise not readily accessible for use, consistent with section 790.25(5), Florida Statutes; or
 - d. a student in possession of a stun gun or non-lethal electric weapon or device designed solely for defensive purposes and which weapon does not fire a dart or projectile as provided in Section 790.06(13), Florida Statutes; or
 - e. Pepper spray/mace for the purpose of personal protection where permitted by local, state, or federal law.
2. On-campus possession or use of unauthorized knives. Bladed instruments or objects with longer than a four-inch blade are prohibited and include, but are not limited to, swords, hunting knives, daggers, dirks, stiletto knives, machetes, axes, hatchets, and switchblades are not permitted. This also includes items that may be considered decorative in manner, such as sword-canes, ornamental daggers, and swords.

- a. Culinary knives used in designated areas for their intended purpose and common pocket knives with blades of less than four inches are permitted
3. On-campus possession or use of fireworks, sparklers, and any item designed with the primary intention of exploding, including but not limited to: firecrackers, skyrockets, rockets, roman candles, and cherry bombs.
4. Off-campus, unlawful, or unauthorized possession or use of firearms, explosives, or other weapons or dangerous articles or substances in violation of state or federal law.

This section is authorized by Section 790.115, Florida Statutes. In accordance with Section 790.33, Florida Statutes, nothing in this section is intended to prohibit or regulate the lawful possession of a weapon or firearm as defined in Section 790.001, Florida Statutes, except as permitted by law.

G. Fire and Safety

1. Inappropriate activation of any emergency warning equipment or the false reporting of any emergency.
2. Unauthorized possession, or removal of, damage to, or tampering with fire, safety, or other emergency warning equipment.
3. Failure to evacuate a University building or facility within a reasonable amount of time after a fire alarm is sounded.
4. Setting or attempting to set any unauthorized fire or creating a safety hazard.
5. Obstructing the egress of an emergency exit or leaving exit, fire, and/or smoke doors propped open, or entering or exiting buildings through emergency-only doors or egresses during non-emergencies.
6. Presence on the roofs of University buildings, fire escapes, ledges, service elevators, balconies, and other areas that are designated as closed or where access is prohibited.
7. Unauthorized on-campus use of any remote-controlled aircraft or vehicle (i.e., drones) or failure to comply with established guidelines for authorized use of remote-controlled aircraft on or off-campus.

H. Alcohol, Tobacco, Controlled Substances, and Illegal Drugs

1. Unlawful possession, purchase or attempted purchase, misuse, or misappropriation of controlled substances, including prescription medication.
2. Possession, purchase or attempted purchase, or use of illegal drugs.

3. Actual or intended distribution, delivery, manufacture, or sale of illegal drugs or controlled substances.
4. Possession or use of drug paraphernalia.
5. Students must comply with all federal, state, and local laws pertaining to alcohol and tobacco. No person under the legal age may possess, purchase, attempt to purchase, consume, be under the influence of, distribute, sell, provide, or be provided alcoholic beverages or tobacco products.
6. Control or operation of a wheeled conveyance while under the influence of alcohol or any controlled substances or illegal drugs.
7. Disrupting the campus or off-campus community or engaging in any law or policy violation while under the influence of alcohol, mind-altering substances, controlled substances, or illegal drug.
8. Hosting by owners, residents, or others in control of the event or property where the underage consumption of alcohol, illegal use of controlled substances, or illegal drug use occurs, including in a residence hall room, residence hall common area, or off-campus personal residence or any space that is occupied by, under the control of, or reserved for the use of a student or student organization.
9. Any other violation of the University Alcohol Policy, FSU Regulation FSU-6.012.

I. Disruption and Obstruction

1. Failure to comply with the lawful order or reasonable request of an identified University official, any non-University law enforcement official, any non-University emergency responder, or any protective order.
2. Providing false or misleading information to a University official, law enforcement official, paramedics, or other medical staff. This may include allowing an advisor, advocate, or legal representative to submit false or misleading information on behalf of the student.
3. Commercial solicitation on campus without prior written approval from appropriate University officials.
4. Acts that disrupt the University student conduct process or other University investigation, adjudication, or resolution process. Examples may include but are not limited to: attempting to coerce or influence a person regarding the reporting of a student conduct violation or a person's participation in any student conduct proceeding; avoiding or impeding communication in regard to a conduct proceeding; or actively disrupting a meeting or proceeding.

5. Urination or defecation in a space not designated for such use.
6. The unauthorized sale or attempted sale of University provided resources or facilities, including but not limited to University-issued student tickets, seats in a class, etc.
7. Any disruption of normal University operations caused by a student's guest or animal.
8. Behavior which disrupts or obstructs student learning, instruction, research, administrative or other University operations or previously scheduled or reserved on-campus activities.
9. Obstruction of free flow of pedestrian or vehicular traffic.
10. Unreasonable disruption of peace, academic study, or sleep of others on or off campus.
11. Retaliation against another for making a report of conduct that may be in violation of this Code or other University policy, or for participating in an investigation, process, or hearing. Making a report that is not made in good faith may be considered retaliation. See the Title IX Compliance Policy or Anti-Sexual Misconduct Policy for prohibited conduct defined as retaliation in that policy.
12. Interfering or attempting to interfere with an individual's attempt to contact law enforcement, emergency responders, or other form of aid.

J. Falsification and Misrepresentation

1. Engaging in the falsifications or misrepresentation of identity, including but not limited to:
 - a. Possession, ownership, or use of false identification or another person's identification.
 - b. Impersonating or misrepresenting the authority to act on behalf of another individual, organization, group, or the University.
 - c. Manufacture, distribution, delivery, sale, or purchase of false identification.
 - d. Permitting another person to use any form of the student's identification.
2. Forgery, alteration, unauthorized duplication, or misuse of identification, documents, communications, event tickets, records, keys, or access codes.
3. Falsifying, or being party to the falsification of, any official identification card, record (including oral or written communication), or document. This includes providing false

information in report, investigation, or University conduct resolution meeting or proceeding.

K. Property

1. Defacement, damage, or destruction of property.
2. Theft, defined as removing, relocating, or using the property or services of another person, off- campus entity, or of the University.
3. Receipt, possession, sale, or purchase of property or services that are known or reasonably should have been known to have been stolen or obtained through unlawful means.
4. Entering or using the property or facilities of another person(s) or entity without consent or authorization or refusing to depart when directed by a university official.

Willfully entering a restroom or changing facility designated for the opposite sex on campus, and refusing to depart when directed by a university official with the exception of the following circumstances:

- a. to accompany a person of the opposite sex for the purpose of assisting or chaperoning a child under the age of 12, an elderly person, or a person with a disability or developmental disability;
- b. For law enforcement or governmental regulatory purposes;
- c. For the purpose of rendering emergency medical assistance or to intervene in any other emergency situation where the health or safety of another person is at risk;
- d. For custodial, maintenance, or inspection purposes, provided that the restroom or changing facility is not in use; or
- e. If the appropriate designated restroom or changing facility is out of order or under repair and the restroom or changing facility designated for the opposite sex contains no person of the opposite sex.

For purposes of this violation only, “sex” is defined as under the provisions of section 553.865, Florida Statutes.

L. Computers

1. Unauthorized access or entry into a computer, computer system, network, database account, software, or data.
2. Unauthorized alteration of computer equipment, software, network, or data.
3. Unauthorized downloading, copying, or distribution of computer software or data.

4. Any other act that violates Florida law or the Florida State University Policies and Responsibilities for Use of Campus Computer and Network Resources.

M. Gambling

1. Engaging in or offering games of chance for money, property, goods, services, or other gain in violation of Florida law.

N. Other Violations

1. Violation of federal or state law, local ordinance, or laws of other national jurisdictions.
2. Violation of any Florida Board of Governors Regulation.
3. Aiding, abetting, furthering, conspiring, soliciting, inciting, or attempting to commit any other violation of University policy, federal law, state law, local ordinance, or laws of other national jurisdictions.
4. Violation of any other University regulation or policy as defined in “Definitions” in this Code.
5. Violation of the Academic Honor Policy when the student is not currently enrolled in the related course or when the incident cannot otherwise be processed under the Academic Honor Policy. Refer to the Academic Honor Policy for violations and descriptions.

O. Title IX Compliance Policy Violations

The alleged conduct listed below will be resolved under the jurisdiction of the Title IX Compliance Policy and applicable procedural standards if the conduct occurred within a University program or activity within the United States

Sexual Harassment. Conduct on the basis of sex that satisfies one or more of the following:

1. A student employee of the University conditioning the provision of aid, benefit, or service of the University on an individual's participation in unwelcome sexual conduct; or
2. Unwelcome conduct determined by a reasonable person to be so severe, pervasive, and objectively offensive that it effectively denies a person equal access to the University's education program or activity (may include sexual exploitation that also meets this definition); or
3. Sexual Assault: an offense classified as a forcible or nonforcible sex offense under the uniform crime reporting system of the Federal Bureau of Investigation:

- a. Forcible Rape. Penetration, or attempted penetration, no matter how slight, of the vagina or anus with any body part or object, or oral penetration by a sex organ of another person, without the consent of the complainant, or
 - b. Forcible Sodomy. Oral or anal sexual intercourse or attested intercourse with another person, forcibly and/or against that person's will or not forcibly or against the person's will (non-consensually) in instances where the complainant is incapable of giving consent because of age or because of temporary or permanent mental or physical incapacity; or
 - c. Sexual Assault With An Object. To use or attempt to use an object or instrument to penetrate, however slightly, the genital or anal opening of the body of another person, forcibly and/or against that person's will or not forcibly or against the person's will (non-consensually) in instances where the complainant is incapable of giving consent because of age or because of temporary or permanent mental or physical incapacity; or
 - d. Forcible Fondling. The touching or attempted touching of the private body parts of another person (buttocks, groin, breasts) for the purpose of sexual gratification, forcibly and/or against the person's will (non-consensually), or not forcibly or against the person's will in instances where the complainant is incapable of giving consent because of age or because of temporary or permanent mental or physical incapacity; or
 - e. Incest: Nonforcible sexual intercourse between persons who are related to each other within degrees wherein marriage is prohibited by state law; or
 - f. Statutory Rape: Nonforcible sexual intercourse with a person who is under the statutory age of consent.
4. Dating Violence: violence, not limited to sexual or physical abuse or the threat of sexual or physical abuse, committed by a person who is or has been in a social relationship of a romantic or intimate nature with the complainant; and where the existence of such a relationship shall be determined based on a consideration of the following factors: i) the length of the relationship, ii) the type of relationship, and iii) the frequency of interaction between the persons involved in the relationship; or
5. Domestic Violence: includes felony or misdemeanor crimes of violence committed by a current or former spouse or intimate partner of the complainant, by a person with whom the complainant shares a child in common, by a person who is cohabitating with or has cohabitated with the complainant as a spouse or intimate partner, by a person similarly situated to a spouse of the complainant under the domestic or family violence laws of the jurisdiction, or by any other person against an adult or youth complainant who is protected from that person's acts under the domestic or family violence laws of their jurisdiction; or

6. Stalking: engaging in a course of conduct directed at a specific person that would cause a reasonable person to fear for his or her safety or the safety of others; or suffer substantial emotional distress.

VI. PROCEDURAL STANDARDS

A. Advisors

1. An advisor may participate in any disciplinary proceedings or speak on behalf of the respondent, complainant, or witness. Advisors will conduct themselves in compliance with Rules of Decorum. In Title IX hearings only, the advisor must conduct questioning as described in the Title IX Compliance Policy.
2. Consultation with an advisor during a meeting, proceeding or hearing must take place in a manner that is not disruptive.
3. Identity of an advisor is required to be reported to the Student Conduct Authority at least three business days prior to a meeting, proceeding, or hearing.
4. Advisors may not be individuals who serve other roles in the process as outlined in this Code (i.e. hearing administrator, witness, etc.), or if service in an advisory capacity would unreasonably conflict with the fair administration of the student conduct process as determined by the appropriate Student Conduct Authority.
5. The University is not responsible for selecting or compensating an advisor for any student navigating the student conduct process. In a process falling under the Title IX Compliance Policy, if a student does not have access to an advisor for purposes of the student conduct hearing, the University will provide a University representative to serve as an advisor for the purpose of asking questions provided by the student during cross examination.
6. The availability of an advisor to attend a student conduct meeting, proceeding, or hearing will not unreasonably interfere with or delay the student conduct process. For Title IX hearing proceedings, if a student's advisor does not appear the University will assign an advisor or delay proceedings as outlined in the Title IX Compliance Policy.
7. Once a meeting, proceeding, or hearing has been scheduled it will rarely be rescheduled due to unavailability of an advisor.
8. A representative from the University's Office of the General Counsel may also be present at any meeting, proceeding, or hearing.
9. An advisor will be required to comport with the expectations and guidelines outlined in the Rules of Decorum Policy to participate in any administrative meeting, investigation meeting, alternative resolution process, or disciplinary proceeding at the University.

B. Reports

1. Anyone may file a report with the University alleging that a student has violated the Code. Any report should be submitted as soon as possible after the incident takes place, preferably within 60 calendar days. When there is significant delay, the Student Conduct Authority's ability to resolve an incident may be difficult due to access to reliable information and witnesses. Therefore, the Student Conduct Authority has discretion whether to pursue resolution of a report and will only pursue a significantly delayed report when:
 - a. The behavior falls under the Anti-Sexual Misconduct Policy (2-2) or Title IX Compliance Policy (2-2a); or
 - b. the conduct or respondent are deemed to pose a potential threat to the health or safety of an individual or the University community or other exceptional circumstances.
2. The Student Conduct Authority may receive reports or information pertaining to criminal or civil cases from the FSU Police Department, Tallahassee Police Department, Leon County Sheriff's Office, Division of Alcoholic Beverages and Tobacco, other law enforcement agency, or any municipal, state, or federal court.
3. Reports may be accepted through alternate reporting mechanisms at the discretion of the Student Conduct Authority including but not limited to written communication, published information, or referral from another University department.
4. For reports alleging sex discrimination or sexual misconduct, the reporting process can be found in the Anti-Sexual Misconduct Policy and/or the Title IX Compliance Policy. If a report alleges sexual misconduct and is reported via report.fsu.edu, the Student Conduct Authority will report the matter to the appropriate Office of Title IX authority, in accordance with the University's Anti-Sexual Misconduct Policy and/or Title IX Compliance Policy. The Office of Title IX will evaluate the report pursuant to the policy before it will be referred to Student Conduct and Community Standards to review for possible violations of the Code.

C. Review and Investigation

1. All reported information will be reviewed by the Student Conduct Authority to determine appropriate next steps.
2. Interim Health and Safety Actions may be issued pursuant to the Administrative Measures section of the Code.
3. Investigation
 - a. Upon receipt of a report, except for reports that are referred to the Office of Title IX, a prompt, thorough, and impartial investigation may be conducted by

the Student Conduct Authority, other designated staff, or FSUPD if further information is required to determine appropriate resolution by the Student Conduct Authority.

- b. Investigations will include a review of the submitted report, and other additional information, such as that gathered from investigation meetings with involved individuals or groups. Any involved individuals or groups will be interviewed and asked to share information they have regarding the incident including documents (text messages, emails, photos, etc.) and identification of any additional witnesses who may provide direct information regarding the incident.
- c. Students may be accompanied by an advisor of their choice. Individuals are highly encouraged to participate in the process in order to allow for as thorough an investigation as possible; however, an individual may decline to participate in the investigation process.
- d. At the conclusion of an investigation, the investigating office or designated staff will produce an incident/investigation report and forward to the Student Conduct Authority for determination of appropriate referral, resolution or dismissal in accordance with University policy.

4. Administrative Measures

- a. Interim Health and Safety Actions. Interim actions may be initiated to protect the health or safety of individuals involved in an incident or investigation or in circumstances when a student is alleged to have engaged in conduct that poses a substantial risk to the University community or operations. IHSAs may be issued in conjunction with, or pending the outcome of, an investigative or adjudicative process of the Student Conduct Code, Student Organization Conduct Code, Anti-Sexual Misconduct policy, or Title IX Compliance Policy. For cases falling under the jurisdiction of the Title IX Compliance Policy, an interim health and safety action temporarily separating a student from the University or precluding participation in a course or courses must only be assigned when there is an immediate threat to physical health or safety of an individual that arises out of a report or formal complaint, or other aspect of the procedures described in the Title IX Compliance Policy. Other supportive measures and remedies may be instituted as described in the Title IX Compliance Policy.
 - i. Interim action(s) will be communicated in writing consistent with the notice provisions of this Code.
 - ii. Interim action(s) are temporary measures applied through the duration of an investigation and/or resolution process and do not replace a resolution process as outlined in this Code.

- iii. A student may request a review of an interim action in writing to the Department of Student Conduct and Community Standards. The scope of the request is limited to whether the interim action(s) should remain in place, based on the information available. The respondent in an IHSA is afforded an opportunity to request a review of the allegations or information presented by the University as the basis for the Interim Health and Safety Action. The Dean of Students, or designee, will review the reconsideration request and any other materials provided by the respondent within three business days of receiving the written request. The requesting student may provide information including reports, witness statements, communications, or other documentation in the meeting. When applicable, a complainant may provide information to the Department of Student Conduct and Community Standards for purposes of this review. The Dean of Students, or designee, may schedule a meeting to review submitted materials and to hear directly from the student why they believe the University Directive is not necessary or appropriate. Interim actions may be affirmed, modified, or lifted as a result of a requested review or as new information becomes available. The Dean of Students or designee will communicate the final decision in writing within one business day of the review meeting.
 - iv. Interim Action(s) may include any actions deemed appropriate to mitigate the threat to health, safety, or welfare of the University community or individuals involved in an incident, ranging from interim suspension to restrictions on participation in university-sponsored programs or activities or presence on campus.
- b. Termination or reassignment of housing. Removal or reassignment of an individual in University housing after a specific date and for a specified period of time. If removed, the student may be restricted from entering all University residence halls. This status constitutes a disciplinary record that will remain on file with the Student Conduct Authority in a manner consistent with University records retention policies.
 - c. No contact directive/extension of existing no contact directive. A no contact directive is an official University directive that serves as notice to an individual that they must not have physical contact with or proximity to, or direct verbal, electronic, written, and/or indirect communication intentionally made through another individual for a specified period of time. This may be a new directive, extension of an existing directive, or include altered or additional parameters or instructions to an existing directive. No contact directives may only be removed prior to the specified period of time at the discretion of the Student Conduct Authority and at the written request of all involved individuals.
 - d. University Directive. As an administrative measure, the University, at its discretion, may adopt the terms and conditions of a court order or other similar

directive, with reasonable modification to apply to the University setting. The University Directive may be issued independently, preceding, or concurrent with the University conduct process. For the duration of the directive, an involved individual may submit documentation of any modifications issued by the originating source. The University may adjust the University Directive as new information becomes available.

- i. An individual may request reconsideration of the University Directive. The Dean of Students, or designee, will review the reconsideration request and any other materials provided by the respondent within three business days of receiving the written request.. The requesting individual may provide information including reports, witness statements, communications, or other documentation in the meeting. When applicable, a complainant may provide information to the Department of Student Conduct and Community Standards for purposes of this review. The Dean of Students, or designee, may schedule a meeting to review submitted materials and to hear directly from the student why they believe the University Directive is not necessary or appropriate. The University Directive may be affirmed, modified, or lifted as a result of a requested review. The Dean of Students, or designee, will communicate the final decision in writing within one business day of the review of submitted material or scheduled review meeting.
- ii. University Directives issued as a result of a signed Restorative Resolution Agreement signed by all necessary parties are considered final and are not subject to any further review or appeal.

D. Notice of Alleged Violation(s)

1. Written notice given to any complainant(s) or respondent(s) will include the following:
 - a. Sufficient detail to allow the individual to prepare a response (including source of information if possible, description of the alleged behavior(s), and specific alleged Code violation(s)); and the date, time, and location of a disciplinary proceeding to address the allegations. Absent exigent circumstances, the Student Conduct Authority will notify a respondent of any alleged Code violation(s) a minimum of within seven business days before a disciplinary proceeding.
 - b. The date, time, and location of an information session, during which the complainant or respondent may review all known inculpatory or exculpatory information related to the allegation, a listing of all known witnesses who have or will provide information in a proceeding, receive instruction regarding the student conduct process and the student's rights, and discuss the type of resolution process to be utilized.

- c. The identity of the hearing body and a listing of all relevant known witnesses will be made available a minimum of five business days in advance of the disciplinary proceeding.
 - d. Applicable deadlines for submissions by the individuals including, but not limited to, impact statements, information, objections, and witness identification where not otherwise specified will be specified in the notice letter. The University may adjust these deadlines with written notice in a reasonable amount of time prior to the disciplinary proceeding.
- 2. Legal Guardians of any student under the age of eighteen at the time of the alleged violation(s) may also be notified of pending alleged violation(s) at the discretion of the University.

E. Information Session

- 1. During the information session the complainant or respondent may view all materials related to the case, review procedural standards, and discuss available options for resolution.
- 2. The Student Conduct Authority will determine what resolution process is appropriate after considering the expressed preferences of any complainants and respondents, and the totality of the circumstances.
- 3. If a respondent elects to resolve the allegation and the Student Conduct Authority deems appropriate, the administrator conducting the information session may immediately facilitate a resolution or schedule the resolution to take place within a reasonable time. Options for resolution will be scheduled no sooner than five days after the information session, unless a student waives their right for a resolution to be scheduled sooner.
- 4. A formal hearing process will be utilized if elected by the respondent or if determined by the Student Conduct Authority to be the appropriate resolution process based on the totality of the circumstances of the case. If selected, a single hearing administrator is the only option for a formal hearing if the incident alleges violations of the Sex Discrimination and Sexual Misconduct policy.
- 5. In cases involving a complainant, the administrator will gather the necessary information and conduct an appropriate resolution within a reasonable time.
- 6. When a respondent has two or more outstanding incidents, those incidents may be heard as a single case at the discretion of the Student Conduct Authority.

F. Resolutions

1. Alternative Resolution

- a. If deemed appropriate by the Student Conduct Authority a student may agree to resolve their student conduct process with an Alternative Resolution. Factors that the University will consider when determining whether a student is eligible for an Alternative resolution include, but are not limited to, the following:
 - i. Whether the respondent has a previous conduct record.
 - ii. Whether the respondent has previously resolved an allegation with an alternative resolution or restorative resolution.
 - iii. The number and severity of the alleged violations.
- b. In an Alternative Resolution, the respondent accepts responsibility for the behaviors and agrees to complete the assigned outcomes. Once the Alternative Resolution Agreement is signed by the respondent, it constitutes a University Directive.
- c. A respondent may be charged with a violation of the Code or have a hold placed on their account for failure to adhere to the required outcomes of an Alternative Resolution.
- d. Cases resolved through an Alternative Resolution are not categorized as a student conduct record at the University but may be referred to as an aggravating factor in assigning outcomes if a future violation occurs.

2. Restorative Resolution

- a. Participation is voluntary and both the Responsible Party and the Impacted Party must consent in writing to participate in a Restorative Resolution via the Restorative Resolution Opt-In Form.
- b. The Restorative Resolution process is used for incidents which allege behavior that violates a specific University policy.
- c. The Restorative Resolution process will not be used for incidents that allege violence against a member of a vulnerable population, the use of a dangerous weapon, or significant physical injury.
- d. The Responsible Party must acknowledge responsibility for having violated the alleged policy to participate in a Restorative Resolution.

- e. The University will not pressure or compel any party to participate in any form of Restorative Resolution.
- f. The Restorative Resolution process is not a disciplinary proceeding and therefore, a Supporting Party may not speak on behalf of the Responsible Party, Impacted Party, or Affected Party.
- g. Any party may withdraw from the Restorative Resolution process until the signing of the Restorative Resolution Agreement.
- h. In the event that any party withdraws from the Restorative Resolution or if parties are not able to reach an agreement through the Restorative Resolution Agreement, the incident will be referred back to the Student Conduct Authority, Office of Title IX, or other relevant University department based on the nature of the allegation, for further action.
- i. Information obtained through the Restorative Resolution process may not be utilized in any other form of investigation or resolution. Additionally, information obtained through the Restorative Resolution will be kept confidential except when otherwise required by the University.
- j. Separate meetings in the Restorative Resolution process may be merged by the Facilitator based on their discretion and the needs of the students or University.
- k. A Restorative Resolution concludes with the drafting of a Restorative Resolution Agreement detailing the agreed upon outcomes for the Responsible Party. Restorative Resolution Agreements must be signed by both the Responsible Party and the Impacted Party as well as the Facilitator. Restorative Resolution Agreements signed by all necessary parties are considered final and are not subject to any further review or appeal. Upon signing, the outcomes agreed upon in the Agreement constitute a University Directive.
- l. Cases resolved by a signed Restorative Resolution Agreement through the Restorative Resolution process are not categorized as a student conduct record at the University but may be referred to as an aggravating factor in assigning outcomes if a future violation occurs. Further, parties agreeing to a final resolution waive the ability to utilize a formal investigation and disciplinary proceeding through the University to resolve the same matter.
- m. Involved Parties may be accompanied by a Supporting Party at any meeting during the alternative resolution process.
- n. The Responsible Party may be charged with a violation of the Code or have a hold placed on their account for failure to adhere to the requirements agreed upon in the signed Restorative Resolution Agreement.

3. No-Contest Resolution

- a. A respondent may elect to resolve an outstanding violation(s) through a no-contest resolution in lieu of a hearing if deemed appropriate by the Student Conduct Authority and if the student accepts the finding of responsibility for the alleged violation(s).
- b. In a no-contest resolution, because the student accepts the finding of responsibility, the proceeding will be focused on potential appropriate outcomes.
- c. No-contest resolutions may take place during the information session or scheduled within a reasonable time thereafter.
- d. No-contest resolutions are noted as a finding of responsibility for violation(s) of the Code and are considered a student conduct record.
- e. No-contest resolutions are not permitted for cases falling under the jurisdiction of the Title IX Compliance Policy.

4. Informal Hearing

- a. A respondent may elect to resolve an outstanding violation(s) through an informal hearing if deemed appropriate by the Student Conduct Authority. Informal hearings are typically utilized when there is not conflicting, complex, or additional information that would be best examined through a formal hearing setting.
- b. Informal hearings may take place as an element of the information session or scheduled within a reasonable time.
- c. The respondent may provide information including reports, witness statements, communications, or other documentation in the hearing.
- d. A hearing administrator may temporarily adjourn the informal hearing if the administrator determines that further review of clarification is necessary including, but not limited to interviewing the complainant or witnesses.
- e. A hearing administrator may utilize information gathered from information sessions, investigation meetings, or other proceedings involving students from the same incident in making a determination on responsibility. If such information is under consideration, a respondent will be informed of the information and have an opportunity to respond.
- f. Informal hearings are not permitted for cases falling under the jurisdiction of the Title IX Compliance Policy.

5. Formal Hearing

- a. A formal hearing may be heard by a single hearing administrator, Student Conduct Board, Administrative Hearing Panel, or Residential Conduct Board. For cases that include allegations of sex discrimination or sexual misconduct either under the Student Conduct Code or the Title IX Compliance Policy, if a formal hearing is selected, the hearing will be conducted by a single administrator.
- b. Notice of a formal hearing, including the identity of the hearing administrator or body, will occur at least five business days prior to the hearing. Any objection regarding selected hearing administrator or hearing body must be submitted by the deadline specified in the notice.
- c. Formal Hearing Guidelines
 - i. Private hearing. A formal hearing is conducted in private. The complainant(s) (if applicable), respondent(s), and advisor(s) are allowed to attend the entire portion of the hearing at which information is presented. Admission of any other individual to the hearing is at the discretion of the Student Conduct Authority.
 - ii. Scheduling. Formal hearings are scheduled based on the availability of the complainant(s) (if applicable), respondent(s), person providing information on behalf of the University, and the hearing body. Student availability is determined based on academic class schedules and requirements. Absent exigent circumstances, lack of availability based upon personal matters, employment schedules, or the availability of an advisor, advocate, or legal representative are not considered in scheduling a formal hearing. A student should select as an advisor a person whose schedule reasonably allows attendance at the scheduled date and time for the hearing.
 - iii. Witnesses. Appropriate witnesses identified by the Student Conduct Authority, complainant(s), or respondent(s) may be invited to the hearing to provide information in support of, or challenging responsibility of the alleged violation(s). Absent extraordinary circumstances, any witnesses must be identified at the information session or by the date otherwise given in a notice of allegations or other communication from the Student Conduct Authority. Potential witnesses who could have been reasonably known or identified during the course of the University investigation, but who were not otherwise provided by the individual afforded the opportunity to do so, will not be invited to a Formal Hearing. Only witnesses providing relevant and permissible information will be invited. Witnesses identified solely on the basis of character reference will not be allowed to participate in the fact-finding portion of a hearing. In identifying appropriate witnesses, individuals shall supply the name, email and a summary of information the witness will provide to address the student conduct code allegations.

Witnesses will be invited by the Student Conduct Authority. Formal hearings will be scheduled within a timeframe to allow witnesses reasonable notice to participate, but a proceeding will not be unreasonably delayed or disrupted based on the availability of witnesses. The University will make reasonable efforts to secure in-person testimony from law enforcement officers in cases where a student conduct charge results from an incident that was reported to law enforcement, and any University personnel who were involved in investigating a matter. However, sworn statement of law enforcement officers and official university reports may be considered by a hearing body in the absence of in-person testimony of the law enforcement officer or appropriate University employee(s), provided that the hearing body reasonably finds that the statement or report is otherwise reliable, and the respondent has an adequate opportunity to respond to all facts allege in the statement. If the witness does not attend, other written witness statements will be accepted for review in a formal hearing at the discretion of the hearing administrator or body. However, such statements will not be considered as having equal weight as witness information presented in a hearing and cannot be used as the sole information supporting a finding of responsibility.

iv. Questions. The hearing administrator or body may pose questions directly to any individual providing information in the hearing. The complainant(s) (if applicable), respondent(s), and/or advisors may propose questions to be answered by any individual providing information during a disciplinary proceeding. At their discretion, the hearing administrator or chair will retain the responsibility to determine whether questions or potential information are appropriate for review as part of the formal hearing at their discretion. In formal cases falling under the jurisdiction of the Title IX Compliance Policy, questioning of participants in the hearing and determinations of relevancy will be made as described in the Title IX Compliance Policy.

v. Information

1. Additional information, including, but not limited to, reports, witness statements, communications, or other documentation may also be reviewed in a hearing. Any such documentation that was reasonably available during a University investigation, but which was not provided during the course of the investigation by individuals afforded an opportunity to do so, will not be considered. Any additional information must be submitted to the Student Conduct Authority immediately upon discovery of such information.
2. Individuals may decline to provide information or answer questions posed in a hearing. However, the hearing body

will make a decision on responsibility after considering the information that is shared as a part of the formal hearing.

3. Past behavior of the respondent(s) or complainant(s) will be excluded from the hearing unless deemed relevant by the administrator or chair of the hearing body.
4. Past behavior of a respondent may be reviewed as an aggravating or mitigating factor for consideration in assigning appropriate outcomes if the respondent is found responsible for a violation.
5. Complainants and respondents may submit an impact statement to the appropriate Student Conduct Authority by the deadline set in the notice letter. Impact statements are considered an element of the hearing record and accessible for review by a complainant and respondent in the event there is a finding of responsibility. If applicable, the complainant and respondent may review the impact statement and provide a response within a reasonable time and by such method as determined by the Student Conduct Authority.
6. Consideration of information for a determination regarding responsibility is limited to that information presented in the formal hearing. Information that is discovered in a separate hearing or proceeding originating from the same reported incident may be introduced in a formal hearing.

6. Asynchronous Hearing

- a. At the discretion of the Student Conduct Authority, hearings may be conducted asynchronously by written statements. This format is generally only offered in cases where a court order or other protective order prevents contact between one or more of the involved parties or key witnesses. Other possible circumstances may be reviewed upon request.
- b. To resolve the allegation through an asynchronous hearing, the respondent, and complainant if applicable, must agree to participate in writing and waive their ability to conduct live questioning. The respondent, and complainant if applicable, may submit their questions for the other involved parties and witnesses by the specified deadline.
- c. All relevant individuals will be given the opportunity to submit written statements in lieu of live hearing participation. The respondent, and complainant if

applicable, will be given the opportunity to review and submit a response to the hearing officer about the received statements and hearing record.

7. Outcomes-Only Hearing

- a. The Student Conduct Authority may determine that an outcomes-only hearing is appropriate to resolve a case in the following scenarios:
 - i. where a student is found guilty or at fault in a criminal or civil court based on a preponderance of the evidence or higher standard; or
 - ii. there has been a determination by another investigation/disciplinary proceeding at Florida State University for the same or comparable policy violation based on a preponderance of information or higher standard.
- b. Outcomes-only hearings may take place as an element of the information session, be scheduled within a reasonable time, or be conducted in writing with the consent of the student. If a student does not participate in the hearing, the Student Conduct Authority will issue the appropriate outcomes based on the information available.
- c. The respondent may provide information, including an impact statement, for consideration.
- d. An outcomes-only hearing is not permitted for violations charged under the jurisdiction of the Title IX Compliance Policy.
- e. An outcomes-only decision is not eligible for appeal on the basis of information review.

8. General Guidelines

- a. Basis for decision(s). The basis for any decision of responsibility in an informal or formal hearing will be whether upon a preponderance of the information, it is more likely than not that a violation or violations of the Code occurred. The burden to demonstrate that this standard has been met rests with the University, and all respondents are considered to be not responsible for a violation until and unless a hearing body makes a finding of responsibility.
- b. Informal procedural standards. Formal rules of process, procedure, and/or technical rules of evidence such as are applied in criminal or civil court are not used in student conduct proceedings.
- c. Personal health and safety accommodations. The Student Conduct Authority may accommodate individuals with concerns for their personal health or safety during a proceeding or hearing by providing separate facilities or physical dividers,

and/or by permitting participation by video conference or other viable means as determined by the Student Conduct Authority as appropriate and do not infringe upon fundamental due process.

- d. Accommodations for qualified individuals with a disability. Any student with a qualified disabling condition may work with the Office of Accessibility Services (OAS) to request a reasonable accommodation in order to equally participate in the student conduct process. All requests for reasonable accommodations must be made ~~either through the Student Conduct Authority, and requests will be reviewed by or the OAS.~~ All accommodation requests must be made in a timely manner, ~~and coordinated with the student's appropriate disability specialist within the OAS. Non-students may make a reasonable request for accommodation with the Student Conduct Authority.~~
- e. Decision in absentia. If a complainant, respondent, or witness does not appear for a proceeding or hearing after notice, the Student Conduct Authority or hearing body may postpone the proceeding or review any information in support of or challenging the violations in the individual's absence and determine a finding regarding responsibility and any related outcomes based upon the available information.
- f. Status pending conduct proceedings.
 - i. A respondent will remain eligible to attend classes and university activities pending the final outcome of a student conduct matter with the exception of when a Student Conduct Authority determines that an Interim Health and Safety Action, restricting a respondent from classes or activities is necessary to preserve the health, safety, or welfare of the community.
 - ii. If a respondent's eligibility to attend classes or university activities are temporarily suspended as noted above, but are subsequently found not responsible for any violation of the Student Conduct Code, the University will correct any record of enrollment status and refund a pro rata portion of any charges for tuition and out-of-state fees as appropriate.
 - iii. An individual who leaves the University before a conduct matter or assigned outcomes are resolved or completed may be prohibited from future enrollment or obtaining University records until the matter is resolved. Degrees, credentials, transcripts, enrollment certifications, diplomas, or other academic records may be withheld until the matter is resolved including completion of any assigned outcomes or suspension period. Final determination in a case that occurs after the awarding of an academic degree or credential with a result of expulsion may result in revocation of the academic degree or credential.

- g. Any question of application of or objection to procedural standards, authority, scope or other provisions of the Code must be referred to the Director of Student Conduct and Community Standards by the deadline specified in the notice letter.
- h. A hearing body or the Student Conduct Authority may impose other reasonable procedural requirements for the orderly administration of student conduct proceedings, provided that such requirements are not inconsistent with this Code and do not infringe upon a student's procedural due process rights.
- i. Joint hearing. In cases involving more than one respondent, whether a formal or informal hearing, the hearing body may permit the hearing concerning each student to be conducted either separately or jointly.
- j. Hearing audio record. There will be a single record, such as a digital audio recording of all disciplinary proceedings. Deliberations will not be recorded. This recording will be the property of the University but will be made available for the complainant(s) or respondent(s) to review upon request. Any recordings of the hearing without the acknowledgement and permission of involved individuals is prohibited.
- k. The decision of any hearing or resolution must be presented to the respondent and complainant (if applicable) in writing and within a reasonable period of time after the conclusion of the proceeding.

G. Outcomes

Outcomes are status designations or education assignments that alone or in any combination are assigned to a student as a final outcome at the conclusion of a resolution process.

The purpose of outcomes through the student conduct process is to facilitate student accountability, learning, and overall wellness. The outcomes listed below are not intended to serve as an exhaustive list of all outcomes the University may be able to utilize regarding a given student conduct concern.

1. Status Outcomes.

- a. Reprimand. A notice in writing to the student that the student is violating or has violated University expectations for behavior and that further violations may result in more severe disciplinary action.
- b. Housing Probation. This status is assigned to a student for a specified period of time. While on this status, any further violation(s) may result in termination or reassignment of housing. In addition, this status constitutes a disciplinary record that will remain on file in a manner consistent with University records retention policies.

- c. **Disciplinary Probation.** This status is assigned to a student for a specified period of time. While on this status, any further violations may result in suspension or expulsion from the University. Other restrictions may apply when a student is on disciplinary probation including but not limited to: participation in University or student activities, representation of the University on athletic teams or in other leadership positions, entrance into University facilities or campus areas, or contact with any specified individual(s). In addition, this status constitutes a disciplinary record that will remain on file in a manner consistent with University records retention policies.
- d. **Suspension.** Separation from the University after a specific date and for a specified period. Through the duration of the suspension period the individual may be restricted from University property and may be required to provide prior notice and receive approval from the Student Conduct Authority for the purpose of conducting University business. In addition, this status constitutes a disciplinary record that will remain on file indefinitely. The University will withdraw the student from any current courses and cancel any future enrollment. Whether an individual is eligible for a refund upon withdrawal or cancellation is dependent upon the University's refund schedule. Depending on the length of the suspension, a suspended student may be subject to University policies and requirements regarding readmission. If a student is required to apply for readmission, readmission is not guaranteed after a period of suspension is completed; and the student is responsible for communicating with the Office of Admissions to identify appropriate process(es) for re-entry at the expiration of the suspension period and when any terms of suspension or other outcomes are satisfied.
- e. **Expulsion.** Separation from the University without the possibility of readmission. The University will withdraw the student from any current courses and cancel any future enrollment. Whether an individual is eligible for a refund upon withdrawal or cancellation is dependent upon the University's refund schedule. In addition, the individual may be restricted from University property. This status will be noted on the individual's academic transcript and will constitute a disciplinary record that will remain on file indefinitely.
- f. **Degree Withdrawal or Revocation.** A degree may be withdrawn or revoked when a student has graduated and an incident occurred before graduation in the following circumstances:
 - i. The student has a pending conduct hearing that was scheduled before or as the student graduated; or
 - ii. At any time after the student has graduated or received a degree, the University becomes aware of an incident involving an alleged violation of this Code that took place before the student graduated or received a degree from the University.

The student will receive the degree once the matter is resolved and any outcomes (when applicable) are completed unless the outcome is expulsion, in which case the degree may be revoked.

2. Educational Outcomes

- a. Reflective Outcomes. Assignments, essays, presentations, research projects, conduct contracts, or other discretionary assignments.
- b. Restorative outcomes. Completion of service or work assignments under the supervision of a University or outside agency.
- c. Educational Plan. Develop an educational plan with the aid of the Student Conduct Authority and assigned mentor with continuous evaluation and support for a specified period of time.
- d. Counseling Assessment. Referral for assessment at University Counseling Center for alcohol/drug concerns, general mental health, or other wellness concerns.

3. Administrative Directive Outcomes

- a. Restitution. Compensation for loss, damage, or injury to University property. This may take the form of appropriate service, monetary, or material replacement.
- b. Termination or reassignment of housing. Removal or reassignment of an individual in University housing after a specific date and for a specified period of time. If removed, the student may be restricted from entering all University residence halls. This status constitutes a disciplinary record that will remain on file with the Student Conduct Authority in a manner consistent with University records retention policies.
- c. Restrictions. Denial or modification of any specified privilege for a specified period of time. Examples include, but are not limited to: guest privileges, restriction from a University event or program, or restriction from an area or building.
- d. Guardian notification. Notification may be sent to family, guardians, or the emergency contact of a student who is under 18 years of age, or financially dependent on their legal guardians, depending on the circumstances surrounding the incident. Legal guardians may also be notified of alcohol and other drug incidents for students under 21 years of age, regardless of financial dependency or resulting outcome.
- e. Behavioral Plan. This is a directive to the student from the Student Conduct Authority and/or in consultation with another appropriate office (including, but

not limited to Housing, Title IX, etc.) which outlines expected behaviors to aid in a student's success.

H. Appeal Procedures

1. Student appeal. Both a complainant (if applicable) and a respondent are afforded a single opportunity to appeal decisions and/or any outcomes issued by a hearing body within five business days of the date of the written decision and outcomes. Only complainants who are students are eligible to submit an appeal request with the exception of cases of sex discrimination or sexual misconduct or Title IX Compliance Policy violations in which a complainant may submit an appeal regardless of student status. Any interim actions will remain in effect at the discretion of the Student Conduct Authority, however any outcome(s) resulting from the original hearing decision will be held in abeyance pending the conclusion of the Florida State University appeal process. A complainant (when applicable) and a respondent will be notified of an appeal submission by the other individual, given the opportunity to review the submitted appeal request, and given the opportunity to submit a response.
2. Required Format. All appeal requests must be in writing using the appropriate form, identify the basis or bases for appeal, and include any supporting documentation the appealing individual or student wishes to be considered.
3. Scope of Review. Deference is given to the original hearing body's findings of fact and decision on responsibility and/or any outcomes; therefore, the burden is on the individual filing an appeal request to sufficiently demonstrate cause to alter the decision of the hearing body or any outcomes. An appeal review will generally be limited to a review of the record of the hearing and supporting documents for one or more of the bases of appeal listed below, provided however, that under extraordinary circumstances the appeal administrator may request additional information or clarification from the University, investigator(s), hearing body, Student Conduct Authority, complainant, respondent, or witnesses for purposes of this review.
4. Appellate Administrator(s). The Vice President for Student Affairs designates University administrators who are trained by the Office of Student Conduct and Community Standards to facilitate policies and procedural standards as outlined in this Code, including appellate review. All appellate reviews are considered recommendations for review and action for the Vice President for Student Affairs' final agency action on behalf of Florida State University. Decisions of any Administrative Hearing Panel, board, or hearing administrators may be appealed to the Office of Student Conduct and Community Standards and an appellate administrator will be assigned by the Vice President of Student Affairs' designee.
5. Bases for Appeal. Appeal reviews are not a "re-hearing" of a student conduct matter, rather, a review of process and submitted information to ensure stated procedurals

standards were followed. Appeal considerations are limited to one or more of the following bases:

- a. Process Review. That the proceeding was not conducted in accordance with established procedural standards. Such procedural errors must have substantially affected the outcome of the hearing.
- b. Bias Review. That the proceedings were not conducted without bias or prejudice on the part of the hearing body. May include but is not limited to demonstration of a conflict of interest, or failure to objectively evaluate all relevant information.
- c. Information Review. That the information presented in a proceeding does not support the finding of the hearing body that a violation of Code exists.
- d. Outcome Review. That the outcomes are extraordinarily disproportionate given the nature of the violations and any aggravating or mitigating circumstances presented.
- e. New Information. That new information exists that was not known to the individual appealing and could not reasonably have been known or discovered at the time of the original proceeding, and which would have substantially affected the outcome of the proceeding. This does not include statements from a complainant or respondent who did not appear for a proceeding or hearing.

For cases falling under the jurisdiction of the Title IX Compliance Policy, the appeal grounds are limited to those identified in the policy.

- 6. Appeal Decision. An appeal administrator reviewing an appeal request may make one of the following recommendations:
 - a. Affirm. The administrator may affirm the decision and/or outcomes of the original hearing body.
 - b. Alter outcome. The administrator may alter the outcome(s) issued by the original hearing body. Alteration in the outcome may include reducing or increasing the severity of outcome(s) or requirements.
 - c. New hearing. The administrator may determine a new hearing by a different hearing body is warranted to correct procedural irregularity or to consider new information. A student may appeal any decision by a hearing body assigned to adjudicate a new hearing.
 - d. Remand. The administrator may direct the original hearing body to review their original decision subject to any instructions from the appeal administrator, including the requirement of further clarification of the rationale supporting the decision. The hearing body may affirm its original decision or render a new

decision consistent with those instructions. A student may appeal a decision made on remand; however, if a hearing body affirms its original decision, a student may not appeal the decision on the same grounds as in the previous appeal.

7. Final Agency Action. The appeal administrator will forward findings and recommendations to the Vice President for Student Affairs for review. The Vice President's review and decision is considered the final decision of the University and will be communicated in writing within fifteen business days to the respondent and if applicable, simultaneously to the complainant. This timeline may be extended if necessary, in consideration of the record on appeal. Final agency action decisions are only appealable by writ of certiorari to the Second Judicial Circuit in and for Leon County, Florida.

I. Record Keeping Practices

1. File maintenance. A student who participates in a student conduct process as a complainant, respondent or witness has a file created and maintained by the Department of Student Conduct and Community Standards or University Housing respectively. Files are maintained in a manner consistent with University record retention policy and in compliance with Florida Public Record Law. Files regarding cases resulting in a respondent's suspension or expulsion are maintained indefinitely.
2. Access to and Copies of Records. Students are permitted access and review of their records pursuant to FERPA for the purpose of reviewing information that is subject to consideration as part of a student conduct proceeding.
3. Transcriptions of hearings. Any student desiring a transcript of a recorded hearing that is a part of their education record should contact the Office of the General Counsel, which will arrange for the preparation of the transcript by a court reporting service. The court reporting service will provide the transcript to the Office of the General Counsel, which will perform a confidentiality review of the transcript and redact any confidential or exempt information pursuant to state or federal law. The requester shall bear the cost of the transcript preparation and confidentiality review.
4. Petition for clearing a disciplinary record. Student conduct records may be cleared upon review and approval by the Dean of Students, or designee. When a record is cleared, the information it contains is no longer considered a disciplinary record. However, the University may be required to produce the record regardless of its status in order to comply with a subpoena or other information request consistent with federal or state law. The University is required by law and policy to retain student education records for specified periods of time, and for certain purposes. Clearing a record affects only information maintained by the Department of Student Conduct and Community Standards and University Housing, respectively. Copies of letters distributed by or to other University departments, incident reports, police reports, and the results of previous background checks reported outside of the Student Conduct Authority are not affected by this process.

Petitions for clearing a record may be made no sooner than one year after the date of the respondent's last finding of responsibility from the student conduct process or one calendar year prior to their anticipated graduation, whichever is later. The request must be made in writing to the Dean of Students and will not be granted for conduct that resulted in suspension or expulsion from the University. A petition may also be denied for any records related to conduct that involved a student complainant, posed a threat to a member of the University community or serious damage to University property.

J. Amendments

1. This Code will be reviewed in its entirety every two years by a committee that includes student representation. Any substantive changes will be reviewed by the Vice President for Student Affairs and presented to the Board of Trustees for approval. Any amendments can be proposed by University community members for review by submitting to the Vice President for Student Affairs.
2. If any portion of state or federal statute or regulation is stayed or held invalid by a court of law, any impacted elements of this policy will be deemed revoked as of the publication date of the opinion or order.

Law implemented 1011.48 FS History-New 9-30-75, Formerly FSU-3.04, Amended 9-4-86, 3-20-88, 7-18-96, 7-20-99, 11-13-00, 5-9-2007, Substantially Rewritten, 6-9-2012, Amended 3-4-2016, Substantially rewritten 2-22-2017, Amended 6-8-2018, Substantially Rewritten 9-20-2019, Amended 9-11-2020, 9-24-2021, 9-23-2022, 9-8-2023, 9-04-2025,_____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CONSENT ITEM

V



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Student Affairs Committee

ACTION ITEM III

August 27, 2026

SUBJECT: Proposed Amendment to Regulation FSU-3.0041 Student Organization Conduct Code

PROPOSED COMMITTEE ACTION

Request for approval to amend Regulation FSU-3.0041 Student Organization Conduct Code

AUTHORITY FOR BOARD OF TRUSTEES ACTION

BOG 1.001(3) gives the Board of Trustees authority to adopt regulations. BOG 1.001 (4)(a) provides Board authority on matters relating to student conduct and the student government organizations.

BACKGROUND INFORMATION

- Minor grammatical and spelling corrections.
- Added definition for Student Organization Advisor to clear confusion between a person in this role and an advisor for student conduct proceedings.
- Additional violation added to address nonstudent participation in FSU organizations outside the exceptions accounted for in other policies, as we have seen an increase in this in the past academic year.
- Added language to violations intended to minimize activities that promote rapid consumption of alcohol, specifically in a limited window of time; to minimize activities that promote rapid consumption of alcohol, specifically in a limited window of time.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is required not required

Supporting Documentation Included: (1) Proposed Notice, (2) Proposed Regulation Amendment FSU-3.0041 Student Organization Conduct

Submitted by: Amy Hecht, Vice President for Student Affairs, Florida State University

SUMMARY OF PROPOSED AMENDMENTS TO UNIVERSITY REGULATION

FSU-3.0041 Student Organization Conduct

Summary

This proposed amendment makes several minor changes to the regulation as follow but the text should be referenced for exact changes:

- Provides definition Student Organization Adviser
- Prohibits organizations for guest bartending
- Prohibits student organization from profiting from alcohol sales
- Clarifies restriction on participation of non-students in organization activities

AUTHORITY FOR THE PROPOSED UNIVERSITY REGULATION:

The authority for the proposed regulation is as follows: Florida Board of Governors Regulations 1.001, 6.0105; BOG Regulation Development Procedure for State University Boards of Trustees

UNIVERSITY OFFICIAL INITIATING THE REGULATION: Amy Hecht, Vice President for Student Affairs

PROCEDURE FOR PROVIDING COMMENTS ON THE PROPOSED

UNIVERSITY REGULATION: Any person may submit written comments concerning the proposed regulation within 14 days of the date of this notice to:

Arthur R. Wiedinger, Jr.
Office of General Counsel
424 Westcott Building
Florida State University
Tallahassee, FL 32306-1400
Electronic address: awiedinger@admin.fsu.edu
850-644-8973 (fax)
850-644-4440 (phone)



**Florida State University
Student Organization Code of
Conduct
3.0041**

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I. INTRODUCTION

The Student Organization Conduct Code (further referred to as “Code”) emphasizes Florida State University’s (further referred to as “University”) commitment to a campus community which exercises the responsible engagement of student freedoms. The pursuit of responsible freedom is consistent with our community’s values and efforts to promote civility at the University, as students balance their pursuit of excellence and exploration with consideration to the impact of behavior on themselves and others.

The University is proud of the plethora of student organizations thriving on campus. Student organizations play a key role in the campus culture at the University and are valuable in upholding the values of the University. Student organizations are the backbone of student engagement at the University. Students can select academic, social, service, honorary, sports clubs, political, religious and many other organizations to connect with during their time at the University.

Student organizations at the University are actively involved in leading, supporting, and serving the University community. Student organizations foster interpersonal relationships, explore educational opportunities, develop professional skills, and enhance academic experiences. Student organizations provide student spaces to develop skills for life after graduation as active citizens.

The Student Conduct Authority at the University embraces the University’s commitment to an educational experience that provides students with an understanding of the complex moral issues inherent in human life. The *Student Code of Conduct* and *Student Organization Code of Conduct* reemphasize the dignity and worth of each person and substantiates the need for an inclusive environment to support the betterment of all persons associated with the University. “The University is a compassionate community. In its treatment of students, it recognizes the wisdom both of letting students experience the consequences of their actions and of providing the opportunity to learn and grow in ways that can overcome past difficulties” (*General Bulletin*, Florida State University, 2024).

The University fully recognizes the values and right of all students and individuals to seek knowledge, debate ideas, form opinions, and freely express views in accordance with the expectations set forth in this Code. The University supports the principles of free speech and civil discourse outlined in the Board of Governors’ “Statement of Free Expression” (“Statement of Free Expression”, Florida Board of Governors, 2019). This right must be exercised in a manner which will not interfere with the same rights and freedoms of others in their enjoyment of the benefits of the programs offered by this University or their lawful use of University facilities, including ingress and egress (for more information see the University’s Freedom of Expression Rights and Responsibilities regulation). Additional expectations for student organizations are outlined in University rules, regulations, and/or policies.

The student conduct process is designed to be educational in nature and promotes the University’s mission. Being a member of the University community is a privilege, and the conduct process will determine if a student organization’s conduct warrants modification of or restriction upon that privilege.

II. DEFINITIONS

Terms specific to conduct prohibited by the *Sex Discrimination and Sexual Misconduct* policy (FSU Policy 2-2 supplemented by 2-2a relating to Title IX specific requirements, also referenced as Title IX Policy) are defined in Appendix D of 2-2: Definitions and accessible at <https://regulations.fsu.edu/policies/office-president>

- A. **Advisor** - Any one person, which may also be an advocate or legal representative, chosen by a complainant, student organization representative, or witness to provide guidance throughout the student organization conduct process and may be permitted to participate fully during a disciplinary proceeding. Individuals are highly encouraged to select an advisor with reasonable availability. The advisor serves at the student's or student organization's own expense and may present at any proceeding. An involved party may permit their advisor to directly participate in all aspects of a disciplinary proceeding, including the presentation of relevant information and questioning of witnesses. This may be the student organization advisor for general organizational activities or a separate person chosen for the purposes of the student organizational conduct proceedings.
- B. **Allegation** - An assertion that someone has engaged in behavior that may be a violation of the Student Conduct Code.
- C. **Administrative Measure** - Actions taken by the University to address or remedy a behavior separate and apart from a Conduct outcome. Actions include but are not limited to holds on student accounts, No Contact Orders, and additional non-conduct University Directives.
- D. **Administrative Panel** - A group of students in addition to faculty or staff selected and trained by Student Conduct and Community Standards who serve as a hearing body with responsibility for adjudicating student conduct cases. Students shall comprise at least one-half of the membership.
- E. **Day** - Any weekday, Monday through Friday, in which the University is in operation. This includes days when the University is in operation, but classes are not in session.
- F. **Hearing** - An informal or formal disciplinary proceeding, conducted by a hearing body in accordance with the Code, following which determinations of "responsible" or "not responsible" are made with regard to alleged Code violations and outcomes are assigned as appropriate. Alternative dispute resolution proceedings, information sessions, investigation meetings, or other meetings conducted by the University are not considered to be a disciplinary proceeding.
- G. **Hearing Body** - Any person or persons authorized in the Code to conduct hearings, make a finding of whether or a Student Organization has violated the Code, and recommend or assign outcomes as appropriate.

- H. **On-Campus** - All land, buildings, facilities, and other property in the possession of or owned, used, or controlled by the University, including adjacent streets, sidewalks, and parking lots. See also the definition of 'University' below.
- I. **Organization Facility** - The location where organization events occur. This may include a live-in component for members.
- J. **Organization Event** - An organization event is defined as any event consisting of prospective, new, active, recently active, and alumni members (or some combination thereof) that a reasonable observer would associate with the Student Organization, or was sponsored, financed, or endorsed by the Student Organization, or required advanced planning on behalf of the Student Organization.
- K. **Policy** - The written statements governing the University as found in, but not limited to, the State of Florida Board of Governors regulations, the University's Board of Trustees regulations, policies adopted by the President or Vice Presidents, the *Student Organization Conduct Code*, the *Undergraduate General Bulletin*, the *Graduate Bulletin*, the *Student Policy Handbook*, the *Registration Guide*, the *Guide to Resident Living*, the *Sex Discrimination and Sexual Misconduct* policy, and other written requirements of departments, organizations and clubs.
- L. **Preponderance of the Information** - The standard of evidence upon which a determination of 'responsible' or 'not responsible' is made and is used in adjudicating all hearings under this Code. It means that the information, as a whole, demonstrates it is more likely than not that the fact sought to be proved is true. The individual bearing the burden of proof must present evidence/ information which is more credible and convincing than that presented by the other individual or which shows that the fact to be proven is more probable than not.
- M. **Student Organization** - A Student Organization that has been approved by Student Organizations & Involvement, as designee of the Vice President for Student Affairs, to function at the University. Further stipulations regarding registration are outlined in FSU-3.0015 Student Organizations and Activities. In this Code, the term 'student organization' also refers to a student group which is defined as any number of persons who are associated with the University and each other, but who have not registered, or are not required to register, as a student organization that conducts business or participates in University-related activities. This includes, but is not limited to, student organizations that are no longer recognized by the University and/or (inter)national organizations.
- N. **Complainant** - Any individual or student organization who is alleged to be the victim of conduct that could constitute one or more violation(s) of the Code. The complainant is the individual or student organization who is affected, and files a report or formal complaint, or on whose behalf a report or formal complaint is filed.
- O. **Responding Student Organization** - A student organization that has been reported to be the perpetrator of conduct that could constitute one or more violation(s) of the Code.

P. **Report** - A Student Conduct Authority alleging conduct that could constitute one or more violation(s) of the Code.

Q. **Formal Complaint** - A complaint or a University official alleging conduct that constitute one or more violation(s) of the Code by a responding student organization.

R. **Student** - Any individual meeting one or more of the criteria below. The term applies to all campus, sites, locations, and delivery methods of credit-bearing course offerings.

1. **Admitted.** Any person, regardless of academic career, who is admitted to the University and [accepts an offer of admission to participate](#) in any University program, course, or activity.
2. **Enrolled.** Enrolled in any credit-bearing course or program offered by Florida State University at the time any alleged violation(s) occurred.
3. **Active Student.** Any person who has been enrolled at the University and continued to be associated with the University in order to complete the course or program in which the student was enrolled. 'Active' status is determined by academic policy and is enforced by the Registrar's Office. This can include periods of non-enrollment during which the student is eligible to enroll in classes. The term also includes any student who has been issued an Interim Health and Safety Action (IHSA) pending the outcome of a student conduct proceeding.
4. **Dual Enrollment.** Any student enrolled in a credit-bearing course on a dual-enrollment basis. Jurisdiction over a dual-enrollment student's conduct will be determined in consultation with the appropriate officials at the student's home institution.

S. **Student Conduct Authority** - An individual or administrative unit whose administrative duties include the administration of the student conduct process, including formal, informal action, or alternative resolution. See the section on 'Authority' for more information. This definition includes, but is not limited to, the Office of the Vice President of Student Affairs, Student Conduct and Community Standards, University Housing, and International Programs or their successors.

T. **Student Organization Representative** - A student designated by a Student Organization to serve as its representative through any Student Organization conduct proceedings. Typically, this individual serves on the executive board of a Student Organization and may particularly serve in the role of president. In some cases, a representative of the (inter)national headquarters or leadership may be designated by a(n) (inter)national organization to represent the Student Organization, however this role is separate and apart from that of an advisor, including but limited to legal counsel. The Student Conduct Authority may choose to require a Student Organization to designate a non-student representative or designate a different student representative when deemed necessary.

- U. **University** - Florida State University, each of the programs and activities under its control and all property owned, leased, used, or controlled by the University, including all branch campuses, facilities, and University International Programs' locations and property
- V. **University Community** - Any person who is a student, faculty member, University official, visitor, contractor, volunteer, representative of the University, or any person employed by the University. It also includes student organizations and their members (active or inactive), officers, guests, contractors, and agents.
- W. **University Official** - Any person assigned to engage in teaching, research, administrative, professional, or other responsibilities while acting within the scope of their employment or volunteer role with the University.
- X. **Student Conduct Board** - A group of currently enrolled students in good conduct standing selected and trained by the Student Conduct and Community Standards to adjudicate student organization conduct cases as a hearing body excluding cases of alleged violations of the Anti-Sexual Misconduct policy (2-2) or Title IX Compliance Policy (2-2a) and cases that may result in a responding student organization's suspension or loss of recognition.
- Y. **Single Hearing Administrator** - Any University Official designated and trained by Student Conduct Authority to facilitate meetings or information sessions and administer alternative resolutions, or to serve as the hearing body for informal or formal hearings.
- Z. **Residential Conduct Board** - A group of currently enrolled students in good conduct standing who each reside in University Housing and are selected and trained by University Housing to adjudicate student conduct cases for students residing in University Housing, excluding cases of alleged violations of the Anti-Sexual Misconduct policy (2-2) or Title IX Compliance Policy (2-2a) and cases that may result in a respondent's separation from the University.
- AA. **Non-Sexual Consent** - As related to alleged violations of the Code not involving sex discrimination or sexual misconduct, consent is the voluntary, informed, and freely given agreement, through words and/or actions, to participate in mutually agreed-upon behavior or activity.
- BB. **Law Enforcement Statement** - A sworn statement or report by a duly authorized law enforcement officer that may be relied upon by a hearing body in a student organization conduct proceeding
- CC. **University Official Report** - A narrative or document prepared by a university employee in the course of their employment that provides information about an incident. Examples include, but are not limited to, Office of Title IX investigation reports and University Housing Incident Reports.
- DD. **Witness Statement** - A narrative or document that is not part of a law enforcement

statement or university official report and that is prepared and submitted as a part of the reporting of an incident or in lieu of a witness's live appearance at a conduct proceeding, which provides the information that the witness has regarding an alleged violation of the Code.

EE. Student Organization Member - A University student currently enrolled in classes who participates in a Student Organization. Student Organization participation may include, but is not limited to, paying dues, being listed on a roster, participating in activities or meetings, or receiving communication from the Student Organization.

FF. Informal Resolution - The process by which a student organization may accept responsibility and outcomes, or not contest responsibility for an alleged violation of the Student Organization Conduct Code. This resolution is noted as a finding of responsibility and results in a conduct record for the responding student organization.

GG. Notice - Notice is considered given to an organization when it is sent to the student organization representative's official University email address, is hand-delivered to the student organization representative or current residence, or upon the University's receipt of a certified mail return receipt when communication is sent to the local address on file with the Office of the University Registrar, to the permanent address on file if a local address has not been provided, or to the address of the national organization when applicable.

HH. University Program or Activity - Locations, events, or circumstances over which the University exercised substantial control over both the respondent and the context in which the conduct occurs, and also includes any building owned or controlled by a student organization that is recognized by the University. A program or activity may include events, programs, and circumstances that occur in person, or a virtual platform, or via electronic communication or publication including but not limited to phone, email, text, or social media.

II. Student Organization Advisor – Any one person designated by an organization to serve in an advisor capacity by providing guidance and support to the organization and its members. Advisors assist organizations in maintaining continuity, promoting responsible decision making, and ensuring alignment with University policies, procedures, and applicable laws. A student organization advisor may be a different individual than the person serving as an advisor for the student conduct proceedings.

III. AUTHORITY

A. Authority for student conduct ultimately rests with the Florida State University Board of Trustees which has delegated such authority to the President of Florida State University (hereinafter "President"). The Board further assigns authority through this Code, a Board Regulation. The President has delegated direct authority to the Vice President for Student Affairs (hereinafter "Vice President"). The Vice President delegates this authority to the Dean of Students. Under the direction of the Dean of Students, the Associate Dean(s) of Students/Director of the Office of Student Conduct and Community Standards, the Assistant

Dean(s) of Students, directors/program leaders of International Programs, and appropriate University Housing staff are responsible for implementing the student conduct system. Implementation includes, but is not limited to, selection and training of hearing bodies.

- B. The President, Vice President, Dean of Students or their designees may take direct jurisdiction of any case when it is determined by the immediate circumstances that taking direct jurisdiction is in the best interest of the University.
- C. The President, Vice President, and Dean of Students, Associate Dean of Students/Director of the Office of Student Conduct and Community Standards or designee have the authority to designate individuals internal and external to the University as hearing or appellate officers when appropriate.
- D. All hearing bodies have the authority to consult with other appropriate University officials in order to effectively resolve a Student Organization conduct case.
- E. The hearing decision or recommendation of a hearing body is considered a hearing decision. If a hearing decision is not appealed as provided within the Code, the hearing decision becomes final agency action.
- F. The authority of appellate officers is further enumerated in the Code section on "Appeal Procedures." Appellate decisions are considered recommendations to the Vice and become final agency action upon approval by the Vice President.
- G. Any reference in the Code to the role or responsibilities of a specific University official may be delegated by the University official to an appropriate designee.

IV. SCOPE

Florida State University may address the alleged misconduct of any Student Organization specified in "Violations" section of this Code pursuant to the following:

- A. In any proceeding to determine whether a student organization has violated the Code, the University will apply the substantive code provisions defining conduct violations that are in effect on the date the alleged conduct occurred. The University will apply the procedural standards outlined in section VI. "Procedural Standards", that are in effect at the time the student organization is provided notice of the specific allegation(s) of code, regulation or other policy violations, regardless of the date of the alleged violation.
- B. The Code will apply to student organization conduct that occurs on university premises, at university-sponsored activities and off-campus as determined by the Student Conduct Authority. Factors that will be considered when determining whether to address off campus conduct include, but are not limited to, whether the incident is documented by a verifiable source, adversely affects the University community, occurs at a university program or activity, or endangers the health or safety of a student or others
- C. The Code applies to the University as defined in this Code. Non-substantive procedural modifications that reflect the particular circumstances of each campus or international program are permitted as approved by the Student Conduct Authority.

- D. The Code includes procedural standards that apply specifically to the resolution of violations of the Student Organization Conduct Code that are not encompassed under Sexual Harassment as defined in, or that fall outside of the jurisdiction of the Title IX Policy. The University reserves the authority to determine what level of procedural standards will apply to a report or formal complaint and whether application of the appropriate procedural standards should change based on new or evolving information regarding a specific case. The University may, in its discretion, address conduct that has been dismissed during or as a result of the Title IX investigation process if the conduct or circumstances fall outside of the jurisdiction of the Title IX Policy but would fall within the other jurisdictions and provisions of the Code.
- E. Student Organization conduct proceedings may be initiated for alleged conduct that potentially violates both law and University policy without regard to the pendency of civil or criminal litigation in court or criminal arrest and prosecution. Proceedings under these procedural standards may be carried out prior to, concurrently with, or following civil or criminal proceedings at the discretion of the Student Conduct Authority. Determinations made or outcomes imposed will not be subject to change because criminal charges or civil complaints arising out of the same facts giving rise to violation(s) of University policy were dismissed, reduced, or resolved in favor of an individual or student organization.
- F. The University may adopt the finding of fact in a criminal or civil proceeding with a similar or higher standard of proof and conduct an outcomes-only proceeding if appropriate.
- G. The University has up to 180 calendar days to resolve an alleged violation(s) of the Code with a responding student organization upon receipt of a report of a possible violation that includes enough substantive information to conduct an investigation by the Student Conduct Authority or upon receipt of an investigation report from the Title IX Office. However, the University has discretion to extend this time period if deemed necessary to perform a thorough investigation, preserve fundamental due process, or due to other extraordinary circumstances.
- H. Student Organization decisions and outcomes may be published by the University at its discretion or when required by law.
- I. The University may restrict a student's or student members of a student organization's contact with specified individuals when determined appropriate based on the facts or information and circumstances of each unique incident. The Student Conduct Authority can administratively issue such restrictions to any individuals involved in a conflict or incident, regardless of whether a determination of alleged violations has been made. Such restrictions are valid and enforceable only with respect to individuals who are students at the University.
- J. The University may determine what University personnel have an educational need-to-know regarding the status and/or outcome of student organization conduct processes and to provide notice to relevant University personnel as determined by the Student Conduct Authority.

V. Amnesty

- A. An element of promoting safety is providing clear, responsible methods of reporting and addressing incidents of misconduct. Therefore, in order to remove potential barriers to reporting, the Student Conduct Authority may in its discretion, not charge a complainant with a violation for conduct originating from the same incident if reported by that student in good faith to a University official, or otherwise discovered in an investigation.
- B. The University's highest priority is the physical and mental health and safety of students and members of the University community. Therefore, no student seeking assistance for themselves or others as a result of a hazing incident, sexual misconduct, intoxication, or medical emergency from alcohol or other drugs will be charged with violation of the alcohol, controlled substances, and illegal drug or hazing provisions of this Code if:
 - 1. That student calls local or University law enforcement or medical assistance;
 - 2. That student cooperates fully with University, law enforcement, and medical personnel, as applicable; and
 - 3. That student remains at the scene with the person in need until assistance has arrived.
- C. Amnesty provisions may extend beyond individual students to a student organization at the discretion of the Student Conduct Authority.
- D. The University recognizes that during times of a public health emergency as declared by local, state, or national authorities the priority of gathering information regarding contact and exposure to contagion may be greater than resolution of a violation of the Student Organization Conduct Code. Therefore, the University has discretion over whether a student organization will be charged with a violation of the Student Organization Conduct Code if information is a result of providing important contact tracing information to the University or public health officials.

VI. Student Organization Responsibility

A Student Organization may be held responsible for the actions of those affiliated with the organization, including but not limited to one or more of its members (active or inactive), new members, former members, student organization advisors, alumni, guests, contractors, and agents if action on behalf of, in the interest of, or as affiliates of the student organization. Every Student Organization has the duty to take all reasonable steps to prevent violations of university regulations and state laws growing out of or related to the activities of the Student Organization. Each Student Organization is expected to educate its member regarding their risk management policy and all applicable University policy and all applicable University policies and state laws.

- A. In determining whether a Student Organization may be held collectively responsible for the individual actions of its members, guests, contractors, and/or agents, all the available factors

and circumstances surrounding the specific incident will be reviewed and evaluated. There is no minimum number of student organization members who must be involved in an incident to determine group responsibility. A Student Organization may be subject review under the provisions of this Code for activities not sponsored by the Student Organization where persons present or responsible for the activity are members or guests of members of the Student Organization.

B. Misconduct on the part of the Student Organization may be addressed when factors including, but not limited to the following are found:

1. Members of the Student Organization (active or inactive), new members, alumni, former members, agents, contractors, or guests act together to violate the Student Conduct Code or Student Organization Conduct Code; or
2. Officers or members of a Student Organization are present at a student organization - sponsored, financed, or otherwise supported activity or event; or
3. Student Organization leadership had knowledge or should have had knowledge of the event, or planned unlawful conduct and/or conduct in violation of the Student Conduct Code or the Student Organization Conduct Code before it occurred and failed to take preventative or corrective action or failed to stop unlawful behavior as it occurred at such event; or
4. An event or conduct in violation of the Student Conduct Code or the Student Organization Conduct Code occurred on premises and/or transportation owned, operated, controlled, or rented by the Student Organization; or
5. A pattern of individual violation(s) occurred and/or continues to occur without adequate control, response, or discipline on the part of the Student Organization or its leaders; or
6. The Student Organization or members interfere with the investigation or conduct proceedings; of any individuals who are members (active or inactive), new members, alumni, former members, agents, contractors, guests, of the Student Organization.

C. Other Student Organization Privileges and Expectations

1. There are many privileges and expectations associated with being a Registered Student Organization (RSO) at Florida State University. Refer to the Office of Student Organizations & Involvement regarding the privileges afforded RSO's on campus and refer to the [RSO Handbook](#) for any further expectations of an RSO.

VII. Violations

Each Student Organization is expected to abide by these rules of conduct and to be accountable for the behavior of student organization members. Lack of familiarity with University policy is

not a justification for violating any provision of this Code. Unless specifically noted, intent is not a required element to establish a Code violation. Intoxication or impairment from alcohol, drugs, or other substances is not a justification for violating any provision of this Code. These rules of conduct should be read broadly and are not designed to define prohibited acts in exhaustive terms.

A. Sex Discrimination and Sexual Misconduct

The Student Organization will not participate in, tolerate, or condone any actions defined as "prohibited conduct" in the Anti -Sexual Misconduct Policy.

B. Title IX Compliance Policy Violations

The Student Organization will not participate in, tolerate, or condone any actions defined under "sexual harassment" in the Title IX Compliance Policy. Title IX Compliance Policy violations are resolved through specific procedural standards outlined in the Title IX Compliance Policy as well as applicable standards in the Student Organization Conduct Code not in conflict with specific Title IX Policy provisions. Alleged conduct will be resolved under the jurisdiction of the Title IX Compliance Policy and applicable procedural standards if:

1. The alleged conduct may meet one or more of the violations defined as sexual harassment in the Title IX Compliance Policy, and
2. The conduct occurred within the context of a University program or activity within the United States.

C. Endangerment

1. The Student Organization will not participate in, tolerate, or condone any of the following actions:
 - a. Physical violence or unwelcome force against a person or the property of any person or group.
 - b. Action(s) that imminently endanger the health, or safety of another person or group.
 - c. Interference with the freedom of another person to move about in a lawful manner by force, threat, intimidation, or other means without consent.
 - d. Intentionally or negligently inserts or causes ingestion of a foreign substance into the body of another person without their consent. Includes, but not limited to, drugs, substances not meant for human consumption.
 - e. Action(s) that endanger the health, safety, or well-being of an animal. This includes, but is not limited to, intentionally or unintentionally torturing or in a

cruel manner killing or causing serious bodily injury to an animal; failing to provide necessary food, water, or care for an animal; unreasonably abandoning an animal in the student's custody transporting or confining an animal in a cruel manner; causing one animal to fight with another animal; or inappropriately overworking an animal. This provision does not prohibit any activity conducted as part of an approved academic or research program within the University.

D. Harassment

1. The Student Organization will not participate in, tolerate, or condone any of the following actions:
 - a. Conduct, including any gesture, written, verbal or physical act, or any electronic communication (includes text messages and postings on web-sites or social media), that places a person in reasonable fear of harm to their person or damage to their property, infringes upon rights of personal privacy or property, has the effect of substantially interfering with a reasonable person's academic performance or ability to participate in opportunities or benefits provided by the University, or has the effect of substantially interfering with the orderly operation of the University.
 - b. Discriminatory Conduct, based on other university, state and federally recognized protected classes (race, creed, color, religion, national origin, age, disability, genetic information, veterans' status, marital status, or any other legally protected group status - See also FSU Equal Opportunity, Non-Discrimination and Non-Retaliation Policy 4-OP-C-7-I3), including any gesture, written, verbal or physical act, or any electronic communication (including text or direct digital messages and posting on web-sites or social media), that places a person or segment of our community in reasonable fear of harm to their person or damage to their property, infringes upon rights to personal privacy, has the effect of substantially interfering with a reasonable person's academic performance or ability to participate in opportunities or benefits provided by the University, has the effect of substantially interfering with the orderly operations of the university or creates a hostile environment detrimental to t
 - c. Stalking, defined as a course of conduct (i.e. more than one act) directed at a specific individual which would cause a reasonable person to experience substantial emotional distress, or to fear for their safety or the safety of another.

E. Invasion of Privacy

1. The Student Organization will not participate in, tolerate, or condone any of the following actions:
 - a. Unauthorized intrusion upon a person's private property or communications.
 - b. Unauthorized appropriation and/or use of someone's identifying or personal data or documents.
 - c. Using electronic or other means to make a video or photographic record of any person where there is a reasonable expectation of privacy without the person's consent. This includes, but is not limited to, taking video or photographic images in shower/locker rooms, residence hall rooms, private bedrooms, and restrooms. The sharing and/or distributing of such unauthorized records by any means is also prohibited.

F. Hazing

The Student Organization will not participate in, tolerate, or condone any Student Organization or individual action or situation, which occurs on or off University property, that intentionally, recklessly, or negligently endangers the mental or physical health or safety of a student for purposes including, but not limited to, initiation or admission into or affiliation with any University student organization or other group whether or not officially recognized by the University, or the perpetuation or furtherance of a tradition or ritual of any such student organization or group.

1. Hazing includes, but is not limited to:
 - a. Brutality of a physical nature, such as whipping, beating, branding, exposure to the elements, forced consumption of food, liquor, drug, or other substance;
 - b. Subjecting a person to extreme mental stress, such as sleep deprivation, forced exclusion from social contact, forced conduct that could result in extreme embarrassment, or other forced activity that could adversely affect the mental health or dignity of a reasonable person;
 - c. Pressuring or coercing a person into violating state or federal/national law and/or University policy;
 - d. Interfering with or impeding a person's academic pursuits, employment, religious observances, or affiliation with other individuals, groups, or activities; or
 - e. Otherwise infringing upon a person's personal or property rights or substantially interfering with a reasonable person's ability to participate in or benefit from the services, activities, or privileges provided by the University.

Hazing does not include customary athletic events or other similar contests or competitions or any activity or conduct that furthers a legal and legitimate objective.

A student may commit an act of hazing whether the student is a prospective, current, or former member of the organization or group. The actions of active, associate, new and/or prospective members, former members, or alumni of a student organization or group may be considered hazing under this Code. The following circumstances are not a defense to a violation of this provision: express or implied consent of a victim, the conduct or activity was not part of any official organizational event or otherwise sanctioned or approved by the student organization, or the conduct or activity was not a condition of membership into a student organization.

2. Soliciting another or aiding or assisting another to engage in any act of hazing as defined in this Code, or active involvement in the planning of such action.
3. Observing or participating in any conduct defined as hazing pursuant to the Code by a member of the Student Organization or group who is not themselves a complainant, without reporting the incident to a University official.

The following circumstances do not constitute a defense to allegations of hazing:

- a. the consent of the victim had been obtained;
- b. the conduct or activity that resulted in the death or injury of a person was not part of any official organizational event or otherwise sanctioned or approved by the student organization or group; or
- c. the conduct or activity that resulted in the death or injury of a person was not done as a condition of membership into a student organization or group.

BOG 6.021, and Section 1006.63, Florida Statutes, are considered part of and incorporated as applicable.

G. Alcohol, Controlled Substances, and Illegal Drugs

1. The Student Organization, members, and guests must comply with all federal, state, and local laws pertaining to alcohol. No person under the legal drinking age may possess, consume, provide, or be provided alcoholic beverages.
2. The Student Organization, members, and guests must follow federal, state, and local laws regarding illegal drugs, controlled substances, other mind-altering substances and drug paraphernalia. No person may possess, use, purchase, provide, distribute, sell, and/or manufacture illegal drugs, other controlled substances, other mind-altering substances or drug paraphernalia while on the premises of or premises under the control of the Student Organization, while attending an organization event, or engaging in Student Organization activities or business, or acting within the scope of membership. The Student Organization maybe held responsible for the distribution of illegal drugs, other mind-altering substances and controlled substances in or adjacent to any organization facility or any facility operating as the organization's facility or in the control of the organization.

3. Alcoholic beverages must either be
 - a. Provided and sold on a per-drink basis by a licensed and insured third-party vendor (e.g., restaurant, bar, caterer, etc.). Student organization members are prohibited from “guest bartending” and distributing alcoholic beverages at events unless they are hired and insured by the approved third-party alcohol vendor; or
 - b. Brought by individual members and guests through a bring your own beverage ("BYOB") system. The presence of alcohol products above 15% by volume ("ABV") is prohibited at any organization event, except when served by a licensed and insured third-party vendor.
4. Common sources of alcohol, including bulk quantities, which are not being served by a licensed and insured third-party vendor, are prohibited (i.e., amounts of alcohol greater than what a reasonable person should consume over the duration of an event).
5. Alcoholic beverages must not be purchased with student organization funds or funds pooled by members or guests (e.g., admission fees, cover fees, collecting funds through digital apps, etc.)
6. A Student Organization must not co-host or co-sponsor an organization event with a bar or alcohol distributor; however, a student organization may rent a bar, restaurant, or other licensed and insured third-party vendor to host an organization event. This includes prohibits a student organization not sharing a profit or accepting proceeds from the sale of alcohol.
7. Attendance by non-members at any event where alcohol is present must be by invitation only, and the student organizations must utilize a guest list and identification/banding system. Attendance at events with alcohol is limited to a reasonable guest-to-member ratio and must not exceed local fire or building code capacity of the student organization facility or host venue.
8. The Student Organization, members, and guests must not permit, encourage, coerce, or participate in any activities involving the rapid consumption of alcohol, including, but not limited to, drinking games, bar crawls, and rapid consumption.
9. Any organization event or activity related to the new member joining process (e.g., recruitment, intake, rush) must be substance free. No alcohol, illegal drugs, other mind-altering substances, or controlled substances may be present if the organization event or activity is related to new member activities, meetings, or initiation into the Student Organization, including, but not limited, to "bid night," "Big/Little" events or activities, "family" events or activities, and any ritual or ceremony.

10. Hosting by owners, residents, student organization members, or others in control of the organization event where the underage consumption of alcohol, illegal use of controlled substances, or illegal drug use occurs, including in a residence hall room, residence hall common area, or off-campus personal residence or any space that is occupied by, under the control of, or reserved for the use of a Student Organization.
11. Failure of a Student Organization to take all necessary steps to ensure no person under the legal drinking age possesses alcoholic beverages at organization events or within any property or transportation it owns, operates, occupies, and/or rents, or is in control of is a violation of this policy.
12. Any violation of the University Alcohol Policy, FSU Regulation FSU-6.012.

H. Disruption and Obstruction

1. Student Organizations and student organization members must comply with the lawful order or reasonable request of an identified University official, any non-University law enforcement official, any non-University emergency responder, or any protective order.
2. The Student Organization will not engage in, tolerate, or condone:
 - a. Providing false or misleading information by members of the Student Organization, or on behalf of the Student Organization to a University official, law enforcement official, paramedics, or other medical staff. This may include allowing an advisor, student organization advisor, advocate, or legal representative to submit false or misleading information on behalf of the student organization.
 - b. Providing false or misleading information in a University and/or law enforcement investigation or hearing process.
 - c. Acts that disrupt the University student organization or student conduct process or other University investigation, adjudication, or resolution process. Examples may include but are not limited to: attempting to coerce or influence a person regarding the reporting of a student or Student Organization conduct violation, or a person's participation in any conduct proceeding; avoiding or impeding communication in regard to a conduct proceeding; or actively disrupting a meeting or proceeding.
 - d. Informed participation in an event with another student organization and failing to take necessary actions to determine whether a Student Organization is currently on disciplinary probation, recognition is suspended with restrictive conditions, or the student organization has lost recognition
 - e. Unreasonable disruption of peace, academic study, or sleep on or off campus

- f. Behavior which disrupts or obstructs student learning, research, administrative, or other University operations or previously scheduled or reserved on-campus activities
- g. Retaliation against another for making a report of conduct that may be in violation of this Code or other University policy, or participating in an investigation, process, or hearing. Making a report that is not made in good faith may be considered retaliation. See the Anti-Sexual Misconduct policy for prohibited conduct defined as retaliation in that policy.
- h. Interfering or attempting to interfere with an individual's attempts to contact law enforcement, emergency responders, or other form of aid.

I. Property

- 1. The Student Organization will not engage in, tolerate, or condone:
 - a. Defacement, damage, or destruction of property.
 - b. Theft, defined as removing, relocating or using the property or services of another person, off-campus entity, or of the University without authorization.
 - c. Receipt, possession, sale, or purchase of property or services that are known or reasonably should have been known to have been stolen or obtained through unlawful means.
 - d. Entering or using the property or facilities of another person(s) or entity without consent or authorization or refusing to depart when directed by a university official.
 - e. Willfully entering a restroom or changing facility designated for the opposite sex on campus, and refusing to depart when directed by a university official with the exception of the following circumstances:

J. Gambling

- 1. Engaging in or offering games of chance for money, property, goods, or services or other gain in violation of Florida law.

K. Other Violations

- 1. Student Organizations will not engage in, tolerate, or condone the violation of; or the aiding, abetting, furthering, conspiring, soliciting, inciting, or attempting to commit any of the following:

- a. Violation of Federal or State Law, local ordinance, or laws of other national jurisdictions.
- b. Violation of any Florida Board of Governors Regulation.
- c. Violation of any other University regulation or policy as defined in section II. Definitions, J. Policy in this Code.
- d. Violation of the Academic Honor Policy when the student is not currently enrolled in the related course or when the incident cannot otherwise be processed under the Academic Honor Policy. Refer to the Academic Honor Policy for violations and descriptions.
- e. Violation of policy of local or (inter)national governing entities including but not limited to member councils and (inter)national organizations.

2. Student Organizations will not allow ~~tolerate or condone~~ the participation of any individual who does not meet the definition of student as members. In addition, any closed organizational sanctioned events or meetings, including but not limited to: new member activities, "bid night," "Big/Little" events or activities, "family" events or activities, and any rituals, traditions, or ceremonies will not include non-students, unless otherwise approved by the appropriate University administrative authority.

VIII. Procedural Standards

A. Advisors

1. An advisor may be present to advise a student organization, complainant, or witness and may participate in all aspects of any disciplinary proceedings but shall not testify on behalf of the student organization.
2. Consultation with an advisor during a meeting, proceeding or hearing must take place in a manner that is not disruptive.
3. Identity of an advisor is required to be reported to the Student Conduct Authority at least three business days prior to a meeting, proceeding, or hearing.
4. Advisors may not be individuals who serve other roles in the process as outlined in this Code {i.e. hearing administrator, witness, etc.}, or if service in an advisory capacity would unreasonably conflict with the fair administration of the student conduct process as determined by the appropriate Student Conduct Authority.
5. The University is not responsible for selecting or compensating an advisor, for any student organization navigating the student conduct process.

6. The availability of an advisor, advocate, or legal representative to attend a student conduct meeting, proceeding, or hearing will not unreasonably interfere with or delay the student organization conduct process. For Title IX hearing proceedings, if a student organization's advisor does not appear the University will assign an advisor or delay proceedings as outlined in the Title IX Policy.
7. Once a meeting, proceeding, or hearing has been scheduled it will rarely be rescheduled due to later unavailability of an advisor, advocate, or legal representative.
8. A representative from the University's Office of the General Counsel may also be present at any meeting, proceeding, or hearing.

B. Reports

1. Anyone may file a report with the University alleging that a student organization has violated the Code. Any report should be submitted as soon as possible after the incident takes place, preferably within 60 calendar days. When there is significant delay, the Student Conduct Authority's ability to resolve an incident may be difficult due to access to reliable information and witnesses. Therefore, the Student Conduct Authority has discretion whether or not to pursue resolution of a report and will only pursue a significantly delayed report when the conduct or responding student organization are deemed to pose a potential threat to the health or safety of an individual or the University community, or other exceptional circumstances.
2. The Student Conduct Authority may receive reports or information pertaining to criminal or civil cases from the FSU Police Department, Tallahassee Police Department, Leon County Sheriff's Office, Division of Alcoholic Beverages and Tobacco, other law enforcement agency, or any municipal, state, or federal court.
3. Reports may be accepted through alternate reporting mechanisms at the discretion of the Student Conduct Authority including but not limited to written communication, published information, or referral from another University department.
4. For reports alleging sex discrimination or sexual misconduct, the reporting process can be found in the Anti-Sexual Misconduct policy and/or Title IX Compliance Policy. If a report alleges sexual misconduct and is reported via report.fsu.edu, the Student Conduct Authority will report the matter to the appropriate Title IX Office authority, in accordance with the University's Anti-Sexual Misconduct Policy and/or Title IX Compliance Policy. The Office of Title IX will evaluate the report pursuant to the policy before it will be referred to the Department of Student Conduct and Community Standards to review for possible violations of this Code.

C. Review and Investigation

1. All reported information will be reviewed by an appropriate Student Conduct Authority to determine appropriate next steps.

2. Interim Health and Safety Actions may be issued pursuant to section the Administrative Measures section of this Code.
3. Investigation
 - a. Upon receipt of a report, except for reports that are referred to the Office of Title IX, a prompt, thorough, and impartial investigation may be conducted by the Office of Investigations and Assessment or FSUPD if further information is required to determine appropriate resolution by the Student Conduct Authority.
 - b. Investigations will include a review of the submitted report, and other additional information, such as that gathered from investigation meetings with involved individuals or groups. Any involved individuals or groups will be interviewed and asked to share information they have regarding the incident including documents (text messages, emails, photos, etc.) and identification of any additional witnesses who may provide direct information regarding the incident.
 - c. Students and student organization representatives may be accompanied by an advisor of their choice. Individuals are highly encouraged to participate in the process to allow for as thorough an investigation as possible; however, an individual may decline to participate in the investigation process.
 - d. At the conclusion of an investigation, the Office of Investigations and Assessment will produce an investigation report and forward to the Student Conduct Authority for determination of appropriate referral, resolution, or dismissal in accordance with University policy.
4. Administrative Measures
 - a. Interim Health and Safety Actions. Interim actions may be initiated to protect the health or safety of individuals involved in an incident or investigation or in circumstances when a student organization is alleged to have engaged in conduct that poses a substantial risk to the University community or operations. IHSAs may be issued in conjunction with, or pending the outcome of, an investigative or adjudicative process of the Student Conduct Code, Student Organization Conduct Code, Anti-Sexual Misconduct policy, or Title IX Compliance Policy.
 - i. Interim action(s) will be communicated in writing consistent with the notice provisions of this Code.
 - ii. Interim action(s) are temporary measures applied through the duration of an investigation and/or resolution process and do not replace a resolution process as outlined in this Code.

- iii. A student organization may request a review of an interim action in writing to the Department of Student Conduct and Community Standards. The scope of the request is limited to whether the interim action(s) should remain in place, based on the information available. The student organization representative of a responding student organization on an IHSA is afforded an opportunity to request a review of the Interim Health and Safety Action. The Dean of Students, or designee, will review the materials provided by the student organization within a reasonable timeframe of receiving the written request. The requesting student may provide information including reports, witness statements, communications, or other documentation in the meeting. When applicable, a complainant may provide information to the Department of Student Conduct and Community Standards for purposes of this review. The Dean of Students, or designee, may schedule a meeting with the student organization upon receipt of the written request to review the request or to gather additional information. Interim actions may be affirmed, modified, or lifted as a result of a requested review or as new information becomes available. The Dean of Students or designee will communicate the final decision in writing within a reasonable timeframe of the review meeting.
 - iv. Interim Action(s) may include any actions deemed appropriate to mitigate the threat to health, safety, or welfare of the University community or individuals involved in an incident, ranging from interim suspension to restrictions on participation in university-sponsored programs or activities or presence on campus.
- b. Termination or reassignment of housing. Removal or reassignment of an individual in University housing after a specific date and for a specified period of time. If removed, the student may be restricted from entering all University residence halls. This status constitutes a disciplinary record that will remain on file with the Student Conduct Authority in a manner consistent with University records retention policies.
 - c. No contact directive/extension of existing no contact directive. A no contact directive is an official University directive that serves as notice to an individual that they must not have physical contact with or proximity to, or direct verbal, electronic, written, and/or indirect communication intentionally made through another individual for a specified period of time. This may be a new directive, extension of an existing directive, or include altered or additional parameters or instructions to an existing directive. No contact directives may only be removed prior to the specified period of time at the

discretion of the Student Conduct Authority and at the written request of all involved individuals.

- d. University Directive. As an administrative measure, the University, at its discretion, may adopt the terms and conditions of a court order or other similar directive, with reasonable modification to apply to the University setting. The University Directive may be issued independently, preceding, or concurrent with the University conduct process. For the duration of the directive, an involved student organization may submit documentation of any modifications issued the originating source. The University may adjust the University Directive as new information becomes available.
 - i. A student organization may request reconsideration of the University Directive. The Dean of Students, or designee, will review the materials provided by the student organization within a reasonable timeframe of receiving the written request. The requesting student may provide information including reports, witness statements, communications, or other documentation in the meeting. When applicable, a complainant may provide information to the Department of Student Conduct and Community Standards for purposes of this review. The Dean of Students, or designee, may schedule a meeting with the student organization upon receipt of the written request to review the request or to gather additional information. The University Directive may be affirmed, modified, or lifted as a result of a requested review. The Dean of Students, or designee, will communicate the final decision in writing within a reasonable timeframe following the review meeting.

University Directives issued as a result of a signed Restorative Resolution Agreement signed by all necessary parties are considered final and are not subject to any further review or appeal.

D. Notice of Alleged Violations

1. Written notice given to any reporting individual(s) or responding student organizations will include the following:
 - a. Sufficient detail to allow a student organization representative to prepare a response (including source of information, description of the alleged behavior(s), specific alleged Code violation(s); and date, time, and location of a disciplinary proceeding to address the allegations. Absent exigent circumstances, this notice will be provided a minimum of seven business days before the disciplinary proceeding.
 - b. The date, time, and location of an information session, during which the complainant or responding student organization may view all exculpatory or

exculpatory information related to the allegation, receive instruction regarding the student organization conduct process and the student organization's rights, and discuss the type of resolution process to be utilized. Absent exigent circumstances, the information session will be scheduled a minimum of five business days prior to the disciplinary proceeding.

- c. The identity of hearing body and a listing of all relevant witnesses will be sent a minimum of five business days in advance of the disciplinary proceeding. This information may alternatively be included in the written notice.
- d. Applicable deadlines for submissions by the involved parties including, but not limited to, impact statements, information, objections, and witness identification where not otherwise specified. For cases involving a complainant, these deadlines will typically be required further in advance to allow both parties adequate notice to prepare for the disciplinary proceeding. The University may adjust these deadlines with written notice in a reasonable amount of time prior to the disciplinary proceeding.

E. Information Session

1. During the information session the complainant or responding student organization representative may view all materials related to the case, review procedural standards, and discuss options for resolution. The Student Conduct Authority will determine what resolution process is appropriate after considering the expressed preferences of any complainants and responding student organization, and the totality of the circumstances.

If a responding student organization elects to resolve the allegation and the Student Conduct Authority deems appropriate, the administrator conducting the information session may immediately facilitate a resolution or schedule the resolution to take place within a reasonable time. Options for resolution will be scheduled no sooner than five days after the information session, unless a student organization waives their right for a resolution to be scheduled sooner.

2. In cases involving a complainant, the administrator will gather the necessary information and conduct a appropriate resolution within a reasonable time.
3. When a responding student organization has two or more outstanding incidents, those incidents may be heard as a single case at the discretion of the Student Conduct Authority.

F. Resolutions

1. Alternative Resolution

- a. In an Alternative Resolution, the responding student organization accepts

responsibility for the behaviors and agrees to complete assigned outcomes. Once the Alternative Resolution Agreement is signed by the student organization representative, it constitutes a University Directive. By agreeing to resolve the allegation with an alternative resolution the responding student organization waives their right to resolve the allegation through a hearing and the signed agreement constitutes final agency action.

- b. Failure to complete the agreed upon outcomes by their specified deadline may result in a violation of this Code other administrative restriction.
- c. Alternative Resolution Agreements are not categorized as a student organization conduct record at the University but may be referred to as an aggravating factor in assigning outcomes if a future violation occurs.
- d. If deemed appropriate by the Student Conduct Authority a student organization may agree to resolve an allegation violation with an Alternative Resolution. Factors that the University will consider when determining whether a student is eligible for an Alternative resolution include, but is not limited to, the following:
 - i. Whether the pending student organization has recent conduct record.
 - ii. Whether the responding student organization has recently resolved an allegation with an alternative resolution.
 - iii. The number and severity of the alleged violations.
- e. Allegations involving an identified complainant will not be eligible for an Alternative Resolution.

2. Restorative Resolution

- a. Participation is voluntary and both the Responsible Organization Representative and the Impacted Party must consent in writing to participate in a Restorative Resolution via the Restorative Resolution Opt-In Form.
- b. The Restorative Resolution process is used for incidents which allege behavior that violates a specific University policy.
- c. The Restorative Resolution process will not be used for incidents that allege violence against a member of a vulnerable population, the use of a dangerous weapon, or significant physical injury.
- d. The Responsible Organization must take responsibility for having violated the alleged policy to participate in a Restorative Resolution.

- e. The University will not pressure or compel any party to participate in any form of Restorative Resolution.
- f. The Restorative Resolution process is not a disciplinary proceeding and therefore, an advisor may not speak on behalf of the Responsible Organization Representative, Impacted Party, or Affected Party.
- g. Any party may withdraw from the Restorative Resolution process until the signing of the Restorative Resolution Agreement.
- h. In the event that any party withdraws from the Restorative Resolution or if parties are not able to reach an agreement through the Restorative Resolution Agreement, the incident will be referred back to the Student Conduct Authority or Office of Title IX, based on the nature of the allegation, for further action.
- i. Information obtained through the Restorative Resolution process may not be utilized in any other form of investigation or resolution. Additionally, Information obtained through the Restorative Resolution will be kept confidential except when otherwise required by the University.
- j. Separate meetings in the Restorative Resolution process may be merged by the Facilitator based on their discretion and the needs of the students or University.
- k. A Restorative Resolution concludes with the drafting of a Restorative Resolution Agreement detailing the agreed upon outcomes for the Responsible Organization. Restorative Resolution Agreements must be signed by both the Responsible Organization and the Impacted Party as well as the Facilitator. Restorative Resolution Agreements signed by all necessary parties are considered final and are not subject to any further review or appeal. Upon signing, the outcomes agreed upon in the Agreement constitute a University Directive Cases resolved by a signed Restorative Resolution Agreement through the Restorative Resolution process are not categorized as a student conduct record at the University but may be referred to as an aggravating factor in assigning outcomes if a future violation occurs.

The Responsible Organization may be charged with a violation of the Code for failure to adhere to the requirements agreed upon in the signed Restorative Resolution Agreement.

3. No-Contest Resolution

- a. A responding Student Organization may elect to resolve an outstanding violation(s) through a no contest-resolution in lieu of a hearing if deemed appropriate by the Student Conduct Authority and if the student organization

representative accepts the finding of responsibility for the alleged violation(s).

- b. In a no-contest resolution, because the student organization accepts the finding of responsibility, the proceeding will be focused on potential appropriate outcomes.
- c. No-contest resolutions may take place during the information session or scheduled within a reasonable time thereafter.
- d. No-contest resolutions are noted as a finding of responsibility for violation(s) of the Code and are considered a student organization conduct record.
- e. No-contest resolutions are not permitted for cases falling under the jurisdiction of the Title IX Compliance Policy.

4. Informal Hearing

- a. A responding Student Organization may elect to resolve an outstanding violation(s) through an informal hearing if deemed appropriate by the Student Conduct Authority. Informal hearings are typically utilized when there is not conflicting, complex, or additional information that would be best examined through a formal hearing setting.
- b. Informal hearings may take place as an element of the information session or scheduled within a reasonable time.
- c. The responding student organization representative may provide information including reports, witness statements, communications, or other documentation in the hearing.
- d. A hearing administrator may temporarily adjourn the informal hearing if the administrator determines that further review of clarification is necessary including, but not limited to interviewing the complainant or witnesses.
- e. A hearing administrator may utilize information gathered from information sessions, investigation meetings, or other proceedings involving individuals associated with the incident in making a determination on responsibility. If such information is under consideration, a responding student organization representative will be informed of the information and have an opportunity to respond.
- f. Informal hearings are not permitted for cases falling under the jurisdiction of the Title IX Compliance Policy.

5. Formal Hearing

- a. A formal hearing may be heard by a single hearing administrator or Administrative Hearing Panel. For cases that include allegations of sex discrimination or sexual misconduct either under the Sex Discrimination and Sexual Misconduct Policy or the Title IX Compliance Policy, if a formal hearing is selected, the hearing will be conducted by a single administrator.
- b. Notice of a formal hearing, including the identity of the hearing administrator or body, will occur at least five business days prior to the hearing. Any objection regarding selected hearing administrator or hearing body must be submitted by the deadline specified in the notice
- c. Formal Hearing Guidelines
 - i. Private hearing. A formal hearing is conducted in private. The complainant(s) (if applicable), responding student organization representative, and advisor(s) are allowed to attend the entire portion of the hearing at which information is presented. Admission of any other individual to the hearing is at the discretion of the Student Conduct Authority.
 - ii. Scheduling. Formal hearings are scheduled at the earliest availability of the complainant(s) (if applicable), responding student organization representative, person providing information on behalf of the University, and the hearing body. Student availability is determined based on academic class schedules and requirements. Absent exigent circumstances, lack of availability based upon personal matters, employment schedules, or the availability of an advisor, advocate, or legal representative are not considered in scheduling a formal hearing. A student or student organization should select as an advisor a person whose schedule reasonably allows attendance at the scheduled date and time for the hearing.
 - iii. Witnesses. Appropriate witnesses identified by the Student Conduct Authority, reporting individual(s), or the responding student organization representative may be invited to the hearing to provide information in support of, or challenging responsibility of the alleged violation(s). Absent extraordinary circumstances, any witnesses must be identified at the information session or by the date otherwise given in a notice of allegations or other communication from the Student Conduct Authority. Witnesses will be invited by the Student Conduct Authority. Potential witnesses who could have been reasonably known or identified during the course of the University investigation, but who were not otherwise provided by the organization or individual afforded the opportunity to do so, will not be invited to a Formal Hearing. Only witnesses providing relevant and permissible information will be

invited. Witnesses identified solely on the basis of character reference will not be allowed to participate in the fact-finding portion of a hearing. In identifying appropriate witnesses, the student organization representative or complainant shall supply the name, email and a summary of information the witness will provide to address the student conduct code allegations. Witnesses will be invited by the Student Conduct Authority. Hearings will be scheduled within a timeframe to allow witnesses reasonable notice to participate, but a proceeding will not be unreasonably delayed or disrupted based on the availability of witnesses. In the case of a formal hearing, the University will make reasonable efforts to secure in-person testimony from law enforcement officers in cases where a student conduct charge results from an incident that was reported to law enforcement, and any University personnel who were involved in investigating a matter. However, sworn statements of law enforcement officers and official university reports may be considered by a hearing body in the absence of in-person testimony of the law enforcement officer or appropriate University employee(s), provided that the hearing body reasonably finds that the statements or report is otherwise reliable, and the responding student has an adequate opportunity to respond to all facts alleged in the statement. Other written witness statements will be accepted for review in a formal hearing if the witness does not attend at the discretion of the hearing administrator or body. However, such statements will not be considered as having equal weight as witness information presented in a hearing and cannot be used as the sole information supporting a finding of responsibility.

- iv. Questions. The hearing administrator or body may pose questions directly to any individual providing information in the hearing. The complainant(s) (if applicable) and responding student organization representative may propose questions to be answered by one another, but questions must be directed to the hearing administrator or chair of the hearing body rather than to the individual directly. The advisor may propose questions to be answered by a complainant, responding student organization, or witness on behalf of the student organization they are representing, but questions must be directed to the hearing administrator or chair of the hearing body rather than to the individual directly. The hearing administrator or chair will determine whether questions or potential information are appropriate for review as part of the formal hearing at their discretion. In formal hearings falling under the jurisdiction of the Title IX Compliance Policy, questioning of participants in the hearing and determinations of relevancy will be made as described in the Title IX Compliance Policy.
- v. Information.

- a. Additional information, including, but not limited to, reports, witness statements, communications, or other documentation may also be reviewed in a hearing. Any such documentation that was reasonably available during a University investigation, but which was not provided during the course of the investigation by the student organization representative or other individuals afforded an opportunity to do so, will not be considered. Any additional information must be submitted to the Student Conduct Authority immediately upon discovery of such information.
- b. Individuals may decline to provide information or answer questions posed in a hearing. However, the hearing body will make a decision on responsibility after considering the information that is shared as a part of the formal hearing.
- c. Past violations of the responding student organizations, witnesses, or reporting individual(s) will be excluded from the hearing unless deemed relevant by the administrator or chair of the hearing body.
- d. Past behavior of a responding student organization may be reviewed as an aggravating or mitigating factor for consideration in assigning appropriate outcomes if the responding student organization is found responsible for a violation.
- e. Complainants and responding student organization representatives may submit an impact statement to the appropriate Student Conduct Authority by the deadline specified in the notice letter. Impact statements are considered an element of the hearing record and accessible for review by a complainant and responding student organization in the event there is a finding of responsibility. If applicable, the complainant and responding student organization representative may review the impact statement and provide a response within a reasonable time and by such method as determined by the Student Conduct Authority.
- f. Consideration of information for a determination regarding responsibility is limited to that information presented in the formal hearing. Information that is discovered in a separate hearing or proceeding originating from the same reported incident may be introduced in a formal hearing.

6. Asynchronous Hearing

- a. At the discretion of the Student Conduct Authority, hearings may be conducted asynchronously by written statements. This format is generally only offered in cases where a court order or other protective order prevents contact between one or more of the involved parties or key witnesses. Other possible circumstances may be reviewed upon request.
- b. To resolve the allegation through an asynchronous hearing, the responding student organization, and complainant if applicable, must agree to participate in writing and waive their ability to conduct live questioning. The responding student organization, and complainant if applicable, may submit their questions for the other involved parties and witnesses by the specified deadline.
- c. All relevant individuals will be given the opportunity to submit written statements in lieu of live hearing participation. The responding student organization, and complainant if applicable, will be given the opportunity to review and submit a response to the hearing officer about the received statements and hearing record.

7. Outcomes-Only Hearing

- a. The Student Conduct Authority may determine that an outcomes-only hearing is appropriate to resolve a case in the following scenarios:
 - i. where a student organization as an entity is found guilty or at fault in a criminal or civil court based on a preponderance of the evidence or higher standard; or
 - ii. there has been a determination by another investigation/disciplinary proceeding at Florida State University for the same or comparable policy violation.
- b. Outcome resolutions may take place as an element of the information session or be scheduled within a reasonable time. If a student organization representative does not participate in the hearing, the Student Conduct Authority will issue the appropriate outcomes based on the information available.
- c. In cases involving an identified complainant, the Outcome Resolution may not be conducted as a part of the information session.
- d. The responding student organization representative and complainant(s) may provide information, including an impact statement, for consideration.

- e. An outcomes-only hearing is not permitted for violations charged under the jurisdiction of the Title IX Compliance Policy.
- f. An outcomes-only decision is not eligible for appeal on the basis of information review.

4. General Guidelines

- a. Basis for decision(s). The basis for any decision of responsibility in an informal or formal hearing will be, whether upon a preponderance of the information, it is more likely than not that a violation or violations of the Code occurred. The burden to demonstrate that this standard has been met rests with the University, and all responding student organizations are considered to be not responsible for a violation until and unless a hearing body makes a finding of responsibility.
 - b. Informal procedural standards. Formal rules of process, procedure, and/or technical rules of evidence such as are applied in criminal or civil court are not used in student organization conduct proceedings.
 - c. Personal Health and Safety Accommodations. The Student Conduct Authority may accommodate individuals with concerns for their personal health or safety during a proceeding or hearing by providing separate facilities or physical dividers, and/or by permitting participation by video conference or other viable means as determined by the Student Conduct Authority as appropriate and do not infringe upon fundamental due process.
 - d. Accommodations for qualified individuals with a disability. Any student with a qualified disabling condition may work with the Office of Accessibility Services (OAS) to request a reasonable accommodation in order to equally participate in the student or student organization conduct process. All requests for reasonable accommodations must be made ~~either through the Student Conduct Authority, and request will be review by or the OAS.~~ All accommodation requests must be made in a timely manner, ~~and coordinated with the student's appropriate disability specialist within the OAS. Non-students may make a reasonable request for accommodation with the Student Conduct Authority.~~
 - e. Decision in absentia. If a complainant, responding student organization representative, or witness does not appear for a proceeding or hearing after notice, the Student Conduct Authority or hearing body may postpone the proceeding or review any information in support of or challenging the violations in the individual's absence and determine a finding regarding responsibility and any related outcomes based upon the available information.
- VI. Holds. The Student Conduct Authority may place a hold on the privileges

of recognition of any student organization who fails to resolve allegations of a violation(s) of the Code in a timely manner.

- f. Holds. The Student Conduct Authority may place a hold on the privileges of recognition of any student organization who fails to resolve allegations of a violation(s) of the Code in a timely manner.
- g. Any question of application of or objection to procedural standards, authority, scope or other provisions of the Code must be referred to the Student Conduct Authority by the deadline specified in the notice letter.
- h. A hearing body or the Student Conduct Authority may impose other reasonable procedural requirements for the orderly administration of student conduct proceedings, provided that such requirements are not inconsistent with this Code and do not infringe upon a student organization's procedural due process rights.
- i. Joint hearing. In cases involving more than one responding student organization, whether in a formal or informal hearing, the hearing body may permit the hearing concerning each student organization to be conducted either separately or jointly.
- j. Hearing record. There will be a single record, such as a digital audio recording of all disciplinary proceedings. Deliberations will not be recorded. This recording will be the property of the University but will be made available for the complainant(s) or responding student organization representatives to review upon request. Any recordings of the hearing without the acknowledgement and permission of involved individuals are prohibited.
- k. The decision of any hearing or resolution must be presented to the respondent and complainant (if applicable) in writing and within a reasonable period of time after the conclusion of the proceeding.

G. Outcomes

Outcomes are status designations or education assignments that alone or in any combination are assigned to a student organization as a final outcome at the conclusion of a resolution process. The purpose of outcomes through the student organization conduct process is to facilitate accountability, learning, and overall wellness. The outcomes listed below are not intended to serve as an exhaustive list of all outcomes the University may be able to utilize regarding a given student conduct concern.

1. Status Outcomes

The outcomes listed below are not intended to serve as an exhaustive list of all outcomes the University may be able to utilize regarding a given student conduct concern.

- a. Reprimand. A notice in writing to the student organization that the group is violating or has violated University expectations for behavior and that further violations may result in more severe disciplinary action.
- b. Disciplinary Probation. This status is assigned to a student organization for a specified period of time. While on this status, any further violations may result in suspension or loss of recognition from the University. Other restrictions that may be placed upon a student organization on disciplinary probation may include, but are not limited to the following:
 - i. Participation in University or student activities,
 - ii. Representation of the University in leadership positions or eligibility for awards or honors,
 - iii. Use or entrance into university facilities or campus areas,
 - iv. Contact with any specified individual(s), and/or
 - v. Student Organization events under the auspices of the Student Organization such as organization social events and tailgates.
- c. Suspension of recognition. Suspension of recognition with the University after a specific date and for a specified period. Through the duration of the suspension period the student organization will be prohibited from utilizing the support and services afforded by a recognized student organization and will be restricted from the following:
 - i. Participation in University or student activities,
 - ii. Representation of the University in leadership positions or eligibility for awards or honors,
 - iii. Use or entrance into university facilities or campus areas,
 - iv. Student organization events under the auspices of the student organization such as organization social events, and tailgates.

To regain recognition at the conclusion of the suspension period, a student organization must demonstrate compliance with any terms of the suspension and meet requirements of any applicable recognition processes(es) through Student Activities and fraternity and sorority life governing councils (if applicable).

- d. Loss of recognition. Loss of recognition from the University after a specific date and for an indefinite period of time. During which time, the student organization will be prohibited from utilizing the support and services afforded a recognized student organization and privileges as outlined under the "suspension of recognition" section. The University may set a designated timeframe during which the organization will not be eligible to apply for re-recognition. This timeframe may be extended if there are further violations of university policy by the student organization or student organization members.

2. Educational Outcomes

- a. Service Hours. Completion of service under the supervision of a University department or outside agency.
- b. Discretionary outcomes. Work assignments, essays, presentations, research projects, conduct contracts, or other discretionary assignments.

3. Administrative Directive Outcomes

- a. Restitution. Compensation for loss, damage, or injury to University property. This may take the form of appropriate service, monetary, or material replacement.
- b. No contact directive/extension of existing no contact directive. A no contact directive is an official University directive that serves as notice to an individual or individual(s) that they must not have physical contact with or proximity to, or direct verbal, electronic, written, and/or indirect communication intentionally made through another individual with an identified individual for a specified period of time. This may be a new directive, extension of an existing directive, or include altered or additional parameters or instructions to an existing directive. No contact directives may only be removed prior to the specified period of time at the discretion of the Student Conduct Authority and at the written request of all involved individuals.
- c. Loss of privilege. Denial of any specified privilege for a specified period of time.
- d. Behavioral Plan. This is a directive to the student organization from the Office of Student Conduct and Community Standards and/or in consultation with another appropriate office (including, but not limited to Student Activities, Fraternity and Sorority Life, Housing, Title IX, etc.) which outlines expected behaviors.

H. Appeal Procedures

1. Both a complainant (if applicable) and a responding student organization are afforded a single opportunity to appeal decisions and/or any outcomes issued by a hearing body within five business days of the date of the written decision and outcomes. Only complainants who meet the definition of a student are eligible to submit an appeal request with the exception of cases of sex discrimination or sexual misconduct in which a complainant may submit an appeal regardless of student status. Any interim actions will remain in effect at the discretion of the Student Conduct Authority, however any outcome(s) resulting from the original hearing decision will be held in abeyance pending the conclusion of the Florida State University appeal process. A complainant (when applicable) and a responding student organization will be notified of an appeal submission by the other, given the opportunity to review the submitted appeal request, and given the opportunity to submit a response.
2. Required Format. All appeal requests must be in writing, identify the basis or bases for appeal, and include any supporting documentation the appealing individual or student organization wishes to be considered.
3. Scope of Review. Deference is given to the original hearing body's findings of fact and decision on responsibility and/or any outcomes; therefore, the burden is on the individual or Student Organization filing an appeal request to sufficiently demonstrate cause to alter the decision of the hearing body or any outcomes. An appeal review will generally be limited to a review of the record of the hearing and supporting documents for one or more of the bases of appeal listed below, provided however, that under extraordinary circumstances the appeal administrator may request additional information or clarification from the University, investigator(s), hearing body, Student Conduct Authority, reporting individual, responding student organization, or witnesses for purposes of this review.
4. Appellate Administrator(s). The Vice President for Student Affairs designates University administrators who are trained by the Office of Student Conduct and Community Standards to facilitate policies and procedural standards as outlined in this Code, including appellate review. All appellate reviews are considered recommendations for review and action for the Vice President for Student Affairs' final agency action on behalf of Florida State University. Decisions of any Administrative Hearing Panel, BOARD, or hearing administrators may be appealed to the Office of Student Conduct and Community Standards and an appellate administrator will be assigned by the Vice President of Student Affairs' designee. .
5. Bases for Appeal. Appeal reviews are not a "re-hearing" of a student organization conduct matter, rather a review of process and submitted

information to ensure stated procedural standards were followed. Appeal considerations are limited to one or more of the following bases:

- a. Process Review. That the proceeding was not conducted in accordance with established procedural standards. Such procedural errors must have substantially affected the outcome of the hearing.
- b. Bias Review. That the proceedings were not conducted without bias or prejudice on the part of the hearing body. May include but is not limited to demonstration of a conflict of interest, or failure to objectively evaluate all relevant information.
- c. Information Review. That the information presented in a proceeding does not support the finding of the hearing body that a violation of Code occurred.
- d. Outcome Review. That the outcomes are extraordinarily disproportionate given the nature of the violations and any aggravating or mitigating circumstances presented.
- e. New Information. That new information exists that was not known to the individual or student organization appealing and could not reasonably have been known or discovered at the time of the original proceeding, and which would have substantially affected the outcome of the proceeding. This does not include statements from a complainant or responding student organization representative who did not appear for a proceeding or hearing.

6. Appeal Decision.

An appeal administrator reviewing an appeal request may make one of the following recommendations for final agency action:

- a. Affirm. The administrator may affirm the decision and/or outcomes of the original body.
- b. Alter outcome. The administrator may alter the outcome(s) issued by the original hearing body. Alteration in the outcome may include reducing or increasing severity of outcome(s) or requirements.
- c. New hearing. The administrator may determine a new hearing by a different hearing body is warranted to correct procedural irregularity or to consider new information. An individual or student organization may appeal any decision by a hearing body assigned to adjudicate a new hearing.

- d. Remand. The administrator may direct the original hearing body to review their original decision subject to any instructions from the appeal administrator, including the requirement of further clarification of the rationale supporting the decision. The hearing body may affirm its original decision or render a new decision consistent with those instructions. An individual or student organization may appeal a decision made on remand; however, if a hearing body affirms its original decision, an individual or student organization may not appeal the decision on the same grounds as in the previous appeal.

7. Final Agency Action

- a. The appeal administrator will forward findings and recommendations to the Vice President for Student Affairs for review. The Vice President's review and decision is considered the final decision of the University and will be communicated in writing within fifteen business days to the responding Student Organization and if applicable, simultaneously to the complainant. This timeline may be extended if necessary, in consideration of the record on appeal. Final agency action decisions are only appealable by writ of certiorari to the Second Judicial Circuit in and for Leon County, Florida.

I. Record Keeping Practices

1. File maintenance. Files are maintained in a manner consistent with University record retention policy and in compliance with Florida Public Record Law. Files regarding cases resulting in the suspension or removal of a student organization are kept indefinitely.
2. Release of Records. The release of Student Organization conduct records will be governed by applicable federal and state laws regarding the privacy of education records. General information regarding the outcome of Student Organization conduct proceedings (without identifying individual information) may be released to the public at the discretion of the university and in compliance with requirements of law.
3. Access to and Copies of Records. A student organization representative is permitted access and review of information in the conduct file for the purpose of reviewing information that is subject to consideration as part of a student organization conduct proceeding.
4. Transcriptions of hearings. Any student organization representative or a student desiring a transcript of a recorded hearing that is a part of their education record should Contact the Office of the General Counsel which will arrange for the preparation of the transcript by a court reporting service. The court reporting service will provide the transcript to the Office of the General

Counsel, which will perform a confidentiality review of the transcript and redact any confidential or exempt information pursuant to state or federal law. The requester shall bear the cost of the transcript preparation and confidentiality review.

J. Amendments

1. This Code will be reviewed in its entirety every two years by a committee that includes student representation. Any substantive changes will be reviewed by the Vice President for Student Affairs and presented to the Board of Trustees for approval. Any amendments can be proposed by University community members for review by submitting to the Vice President for Student Affairs.
2. If any portion of state or federal statute or regulation is stayed or held invalid by a court of law, any impacted elements of this policy will be deemed revoked as of the publication date of the opinion or order.

Law implemented 1011.48 FS History-New 9-30-75, Formerly FSU-3.04, Amended 9-4-86, 3-20-88, 7-18-96, 7-20-99, 11-13-00, 5-9-2007, Substantially Rewritten, 6-9-2012, Amended 3-4-2016, Substantially rewritten 2-22-2017, Amended 6-8-2018, Substantially Rewritten 9-20-2019, Amended 9-11-2020, September 24, 2021, September 23, 2022, September 9, 2023, September 4, 2025,_____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

ATHLETICS ACTION ITEM



ACCOMPLISH
GREATNESS

TO: Presidents/Chancellors of the Atlantic Coast Conference Member Institutions

FROM: James J. Phillips, Ph.D.
Commissioner

DATE: May 21, 2026

SUBJECT: 2026-27 ACC Governing Board Certification Form

Please find attached a copy of the 2026-27 Atlantic Coast Conference Governing Board Certification form. A Member shall not be eligible to enter a team or individual competitors in a Conference championship unless its governing board makes an annual institutional certification, on a form approved by the Conference office, as indicated in ACC Bylaw 2.10.2.

Please review this policy with your Governing Board and return the signed form to Thomas Pritchard at the Conference office by October 16, 2026.

Thank you and best regards.

Attachment

JP/PH:tp

cc: Faculty Athletics Representatives
Athletics Directors
Compliance Directors



*Governing Board Certification Form Academic
Year 2026-27*

As Chair of the Governing Board at _____,
(institution name)

I attest that:

- 1) Responsibility for the administration of the athletics program has been delegated to the CEO of the Member.
- 2) The Chief Executive Officer has the mandate and support of the board to operate a program of integrity in full compliance with NCAA, Conference and all other relevant rules and regulations.
- 3) The Chief Executive Officer, in consultation with the Faculty Athletics Representative and the Athletics Director, determines how the institutional vote shall be cast on issues of athletics policy presented to the NCAA and the Conference.

Date Presented to the Governing Board: _____

Signed: _____
(Chair of the Governing Board)

Signed: _____
(CEO/President/Chancellor of Member Institution)

*Please email a copy of your completed form by **October 16, 2026** to:*

*Thomas Pritchard
tpritchard@theacc.org*



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

ACADEMIC AFFAIRS ACTION ITEM



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Academic Affairs Committee

ACTION ITEM IV

August 27, 2026

SUBJECT: 2027-2028 Legislative Budget Request

PROPOSED COMMITTEE ACTION

Request for Approval

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Board of Governors Regulation 9.007(9), State University Operating Budgets and Requests

BACKGROUND INFORMATION

The 2027-2028 Legislative Budget Request for the State University System outlines sections for purpose, return on investment, personnel plans, and facilities expansion related to education and general funding requests for Florida State University.

Forms I and II for *Engineering Florida's Defense Future: Building the Workforce, Research, and Innovation Capacity for National Security* received approval from the FAMU Board of Trustees on June 11, 2026, and from the FAMU-FSU College of Engineering Joint Management Council on July 8, 2026.

ADDITIONAL COMMITTEE CONSIDERATIONS

Not applicable

Supporting Documentation Included: State University System, Education and General, 2027-2028 Legislative Budget Request, Forms I and II for:

1. *Protecting Florida's Global Leadership in Magnet Science, Critical Minerals, Quantum Innovation, and Energy Security*
2. *Advancing Florida's Workforce, Research Competitiveness, and Student Success through Florida State University*
3. *Florida Behavioral Health Center of Excellence*
4. *Advancing Florida's Healthcare Workforce, Research Capacity, and Access to Care through Continued Investment in FSU Health*
5. *Translational Hub for Healthy Aging, Healthspan Research, and Digital Health*
6. *Engineering Florida's Defense Future: Building the Workforce, Research, and Innovation Capacity for National Security*

Submitted by: Dr. Jim Clark, Provost and Executive Vice President for Academic Affairs



State University System
Education and General
2027-2028 Legislative Budget Request
Form I

University(s):	Florida State University
Request Title:	Protecting Florida's Global Leadership in Magnet Science, Critical Minerals, Quantum Innovation, and Energy Security
Date Request Approved by University Board of Trustees:	
Recurring Funds Requested:	\$14,500,000
Non-Recurring Funds Requested:	\$56,000,000
Total Funds Requested:	\$70,500,000
Please check the request type below:	
Shared Services/System-Wide Request	☐
Unique Request	☒

I. Purpose:

The National High Magnetic Field Laboratory (MagLab) is one of Florida's most consequential research and economic assets. As the largest and highest-powered magnet laboratory in the world—and Florida's only national laboratory—it anchors advanced manufacturing, energy innovation, biomedical discovery, quantum science, and critical minerals research that directly benefit the State of Florida. Headquartered at Florida State University through a longstanding partnership among the National Science Foundation, the State of Florida, Florida State University, the University of Florida, and Los Alamos National Laboratory, the MagLab brings global talent, federal investment, and private-sector opportunity into Florida while advancing technologies essential to economic competitiveness, public health, and national security.

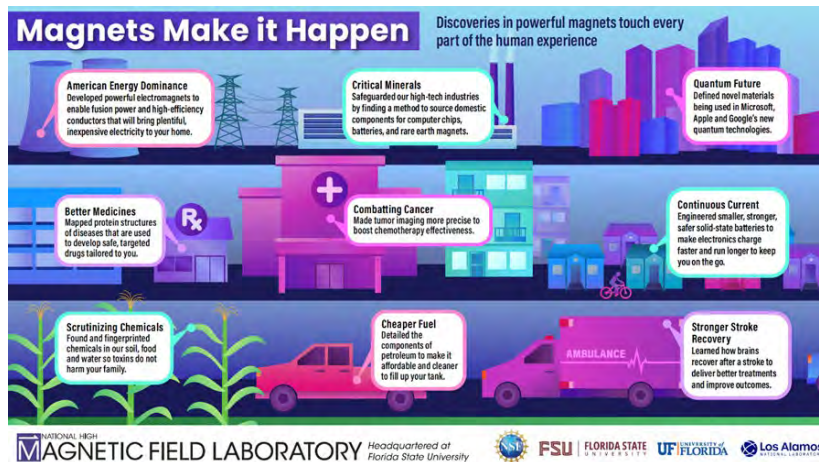


This request is a strategic state investment to preserve and expand a high-value Florida enterprise at a moment of intensifying national and international competition. The MagLab hosts more than 1,800 researchers annually, supports more than 400 peer-reviewed publications each year, and remains a premier destination for discoveries that translate into new products, new companies, and high-wage jobs. Recent public reporting underscores both the opportunity and the urgency: the MagLab is the foundation of a growing “Magnetic Capital” strategy for Tallahassee and Florida, and its federal support must be matched by continued state commitment to modernization, workforce development, and industry engagement. By acting now, Florida can protect an irreplaceable asset, strengthen its leverage for future federal and private investment, and secure long-term economic returns for Floridians.

Why are High-Field Magnets Important?

High-field magnets are enabling technologies that drive discoveries with direct public value. The MagLab’s unique capabilities are essential to breakthroughs in quantum computing, fusion energy, advanced electronics, rare earth materials, health, environmental science, and national defense. State investment in these capabilities helps ensure that the benefits of those breakthroughs, including jobs, companies, supply-chain resilience, and scientific leadership are accrued in Florida. Key innovation areas include:

- **Quantum Foundations** – Advancing the exploration of novel semiconductors, superconductors, crystals, and atomically thin materials to enhance operational efficiencies and enable quantum computing, advanced manufacturing, and ultimately propel the American economy and defense portfolio.
- **Energy Delivery** – Transforming existing energy systems through high-efficiency petroleum refining, expanded use of biofuels, and the development of more resilient batteries and fuel cell technologies to fundamentally improve how we store and distribute energy.
- **Future Power** – Pioneering new domestic energy sources such as fusion technology and pairing it with advanced conductors that will revolutionize how we power our communities. These innovations are critical as AI and other emerging technologies drive increasing electricity demand. Resilient and reliable power sources make the United States independent and safe.
- **Medical Advances** – Investigating the molecular structures that form the basis of human biology and the things that threaten it, paving the way for earlier detection and improved treatments for cancer, Alzheimer’s disease, autoimmune diseases, and other illnesses.



Economic Impact for Florida and the Nation

The MagLab delivers measurable economic returns to Florida and serves as a powerful catalyst for statewide innovation, talent attraction, and industry growth¹:

- **Strong return on state investment** - For every \$1 invested, the MagLab generates \$6.44 in economic activity in Florida.
- The MagLab serves as a **launchpad for high-technology business growth**, commercialization, and entrepreneurship in Florida. Its proximity and technical capabilities help private-sector partners innovate, expand production, and invest locally. Danfoss Turbocor's expansion adjacent to the MagLab is a visible example of how this asset strengthens Florida's advanced manufacturing base.
- **Industry attraction and statewide visibility** – Tallahassee's hosting of the 2025 Motor, Drive Systems and Magnetics Conference, with participation from more than 400 companies worldwide, demonstrated the MagLab's power to attract global industry attention, investment, and collaboration to Florida.
- Annual visiting researchers **contribute more than \$6.8 million to Florida's economy** through travel, lodging, and local spending.
- Overall, the **MagLab generates more than \$325 million annually and supports 2,680 jobs across Florida's economy.**
- The MagLab directly **employs more than 500 Floridians** in high-skill, high-wage scientific, engineering, technical, and operational positions.
- Since its award to Florida State University, the MagLab has attracted **hundreds of millions of dollars in external research funding**, leveraging state support to bring federal and other sponsored investment into Florida.



- Over the next 20 years, the MagLab is **projected to generate \$14 billion in economic output nationally**, with Florida positioned to capture a substantial share of the associated jobs, partnerships, and investment.

¹ **Source:** 2019 Economic Impact Analysis

The requested investment will protect and expand Florida's return from the MagLab in the following priority areas:

Retaining Global Leadership and Securing Federal Leverage for Florida

Headquartered at FSU, the MagLab is a world-leading research facility and a major competitive advantage for Florida. That position is not guaranteed. Foreign competitors (particularly China) are investing aggressively in stronger magnet systems and the technologies they enable. If Florida does not modernize this facility, the state risks losing scientific leadership, associated federal investment, and future high-value industry partnerships tied to quantum technologies, advanced materials, energy systems, and national defense.

State support was decisive when the MagLab was awarded to Florida in 1990, and it remains decisive today. Aging infrastructure and specialized instrumentation now create real risk to the lab's future competitiveness and to Florida's ability to sustain the federal-state model that has made the MagLab so successful. Modernization will help protect continued NSF support, preserve Florida's long-term strategic advantage, and ensure the state remains the home of this globally recognized asset.

Spurring New Technologies for Industry

Modernizing the MagLab is essential to convert scientific discovery into economic value for Florida. The next phase of investment will strengthen the state's position in industries with substantial growth potential and public importance, while building the skilled workforce and research capabilities needed to support those sectors. Priority opportunities include:

- **Fusion – Limitless Power, Unlimited Opportunities**
The MagLab's world expertise in high-field magnet technology is needed for successful fusion reactors and the creation of limitless energy. Fusion has seen private equity investment exceeding \$7 billion dollars in more than 50 fusion start-up companies demonstrating a shift in confidence toward viability. Further investments in magnet fabrication and cryogenic facilities at the MagLab will contribute to the rapid realization of fusion energy, giving Florida a foothold in this exciting energy sector's future.



- Rare Earth Materials – A Necessary Resource for National Competitiveness
The MagLab is home to Florida's *Center for Rare Earths, Critical Minerals, and Industrial Byproducts*, created with legislative support to evaluate and advance Florida's potential role in a domestic critical minerals supply chain. Rare earth materials are essential to consumer electronics, electric vehicles, batteries, wind energy, aerospace applications, and defense systems. Because global supply remains heavily concentrated overseas, Florida has a timely opportunity to help strengthen domestic production, processing, and innovation. This request includes specialized equipment needed to accelerate methods for isolating rare earth minerals from Florida-relevant sources, positioning the state to capture future federal support, private investment, and strategic manufacturing opportunities.
- BioTech and Medical Innovation
Magnet research puts Florida at the forefront of emerging and revolutionary advances in life sciences and medicine. The MagLab develops instruments and techniques that reveal the structure and behavior of complex proteins, pathogens and biological processes, findings that will promote human health and illuminate mechanisms underlying cancer, stroke, neurodegenerative diseases, migraines, and emerging threats. With the world's most powerful MRI – a 21-tesla instrument far more powerful than a traditional 1.5 tesla hospital MRI – scientists can study live pre-clinical models with exceptional clarity and resolution, generating information central to combatting diseases. The lab's expertise in designing and building this ultra-high field MRI and its corresponding instrumentation is leading to partnerships with the health-sector industry seeking to design more powerful MRI machines, probes and other unique biomedical tools.
- Quantum Science and Engineering
Quantum science and engineering is the understanding of materials at the most fundamental levels in nature. Information flowing from these discoveries is needed to leverage different materials' unique behaviors into new and exciting advancements. Quantum phenomena were central to the development of transistors and lasers and will be key to new technologies like quantum computers capable of solving problems with speed, precision, and accuracy unknown to today's conventional machines.

As a key part of Florida State University's research portfolio, the MagLab is central to Florida's opportunity to lead in quantum science and engineering. High-field magnets allow researchers to understand quantum behaviors, develop new materials and devices, and train the scientists and engineers who will build the next generation of advanced technologies. Combined with Florida State's broader investments in quantum



science and the State University System's emerging momentum in this area, the MagLab gives Florida a credible platform to compete for talent, research funding, and commercialization opportunities in a field expected to shape future computing, communications, security, and manufacturing. Modern specialized electrical infrastructure is essential to sustain that advantage.

Homegrown Talent, High Tech Jobs

The MagLab is a workforce engine for Florida. It supports the development of scientists, engineers, technicians, and skilled trades professionals in magnet technology, cryogenics, advanced instrumentation, materials science, and related fields. Investment in educational programming and technical workforce development will expand pathways for Florida students to enter high-demand, high-wage careers and remain in the state after graduation. The MagLab also strengthens STEM awareness earlier in the pipeline through robust outreach, including an annual open house that engages more than 10,000 visitors as well as year-round tours and education programs.

A Sense of Place, a Point of Pride

Florida is one of the nation's largest and fastest-growing states, and the MagLab is a singular statewide asset that reinforces Florida's identity as a place where discovery, industry, and talent can thrive. It brings researchers, companies, and collaborators from around the world to Florida and signals that the state is serious about competing in advanced science and technology. Investments in data security, collaboration space, and modern research environments will make the MagLab even more effective as a platform for statewide economic development and innovation.





What it will take to Modernize the MagLab

The requested funds will preserve this exceptional Florida asset, strengthen its competitiveness for external funding, and position it to generate greater economic and strategic value for the state through modernization, workforce expansion, and industry engagement:

Recurring Expenses	
Infrastructure renewal investments to protect world-dominance, attract future federal funding and advance fusion and critical materials research	\$6 M
Staff to head new projects and initiatives with industry partners	\$2 M
Investment to build skilled, technical workforce	\$1 M
Hiring top Scientific staff who develop new experimental techniques to study quantum phenomena	\$2.5 M
Hiring engineers and technical staff to operate the next generation of magnet systems	\$2 M
Data security and AI tools to protect and maximize critical data	\$1 M
Recurring Total:	\$14.5 M
Non-Recurring	
Investment to maintain world-record magnet systems	\$8 M
Instrument updates to Cryogenic Systems to support research partnerships with fusion and MRI companies	\$5 M
Construction of a new Magnet Fabrication building to house new industry initiatives in magnet technology	\$25 M
Upgrade electrical systems to advance energy research and cutting-edge conductor development	\$2 M
Specialized equipment to further development of Florida's rare earth supply chain	\$5 M
Development of enhanced office and research spaces to make more efficient use of existing space and provide room to grow new fields of study -- attract and retain world-class talent, collaboration space to engage with industry and other stakeholders	\$11 M
Non-Recurring Total	\$56 M
Grand Total	\$70.5 M



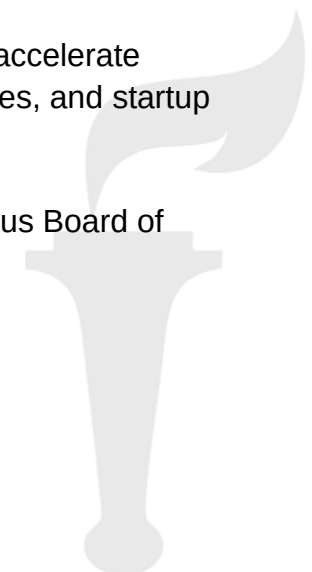
II. Return on Investment:

The MagLab already delivers a strong measurable return to the State of Florida, generating \$6.44 in economic activity for every \$1 invested. The additional investments requested here will protect that return and expand it through higher-wage employment, stronger industry partnerships, greater federal leverage, and deeper alignment with the state's long-term economic and workforce priorities.

- **Florida-based Jobs:** This request supports the growth of high-skill, high-wage jobs in science, engineering, advanced manufacturing, cryogenics, and specialized trades, while also creating indirect economic activity in supplier and service sectors.
- **Global Leadership with Statewide Benefits:** Sustaining the world leader in high magnetic field research in Florida protects a strategic asset that attracts talent, federal support, and industry attention to the state.
- **Economic Development:** A modernized MagLab will strengthen Florida's position as a destination for advanced technology companies, corporate R&D, and public-private partnerships in energy, materials, health, and quantum-related sectors.
- **Build Florida's Future Workforce:** The request expands Florida's capacity to train students, postdoctoral scholars, engineers, and technicians for emerging industries and helps retain top talent in the state.
- **University Excellence and Talent Retention:** World-class facilities help Florida recruit and retain premier faculty, researchers, and students, strengthening the state's higher education and research profile.
- **Federal and Private Leverage:** State investment positions the MagLab to secure additional federal grants and expand public-private partnerships in quantum science, energy, health, and related sectors.
- **Innovation and Intellectual Property:** These investments will accelerate commercialization and increase opportunities for patents, licenses, and startup activity tied to discoveries made in Florida.

Continued state investment in the MagLab will also strengthen numerous Board of Governors performance and excellence indicators, including:

- National Rank and Reputation
- Total Research Expenditures
- Federal Research Grants
- Research Citations





- National Academy Members
- Faculty Awards
- Doctoral Degrees Granted
- Postdoctoral Fellows
- Student Retention and Graduation Rates
- Student/Faculty Ratio
- Faculty Resources
- Average SAT
- Student Post Graduation Outcomes

III. Personnel: Personnel are required to translate this investment into measurable outcomes for Florida. The request supports staff who will expand industry engagement, accelerate commercialization, and advance strategic research initiatives in areas such as quantum technology, rare earth materials, biotechnology, and magnet science. It also provides for engineers, technical specialists, and scientific personnel needed to operate and maintain next-generation magnet systems and related infrastructure. Collectively, these positions will help the MagLab secure new partnerships, attract external funding, expand workforce development, and preserve Florida's leadership in this highly competitive field.

IV. Facilities

Construction of a new Magnet Fabrication building to expand Florida's capacity for advanced magnet development, support industry collaboration, and create room for emerging research and workforce initiatives.

Facility Project Title	Fiscal Year	Amount Requested	Priority Number
Construction of a new Magnet Fabrication building to expand Florida's capacity for next-generation magnet development, accommodate industry-facing initiatives, and create additional space for research growth and talent recruitment		\$25,000,000	



2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II

University: Florida State University

Issue Title: Protecting Florida's Global Leadership in Magnet Science, Critical Minerals, Quantum Innovation, and Energy Security

	Recurring	Non-Recurring	Total
Positions			
Faculty	35.00	0.00	35.00
Other (A&P/USPS)	25.00	0.00	25.00
Total	60.00	0.00	60.00
Salaries and Benefits	\$8,350,000.00	\$0.00	\$8,350,000.00
Other Personal Services	\$0.00	\$0.00	\$0.00
Expenses	\$6,150,000.00	\$0.00	\$6,150,000.00
Operating Capital Outlay	\$0.00	\$3,000,000.00	\$3,000,000.00
Electronic Data Processing	\$0.00	\$0.00	\$0.00
Financial Aid - Graduate Research Stipends	\$0.00	\$0.00	\$0.00
Special Category: Facilities	\$0.00	\$53,000,000.00	\$53,000,000.00
Grand Total	\$14,500,000.00	\$56,000,000.00	\$70,500,000.00



State University System
Education and General
2027-2028 Legislative Budget Request
Form I

University(s):	
Request Title:	Advancing Florida's Workforce, Research Competitiveness, and Student Success through Florida State University
Date Request Approved by University Board of Trustees:	
Recurring Funds Requested:	\$65,000,000
Non-Recurring Funds Requested:	\$0.00
Total Funds Requested:	\$65,000,000
Please check the request type below:	
Shared Services/System-Wide Request	☐
Unique Request	☒

I. Purpose:

Florida's State University System has led the nation for nine consecutive years because it pairs accountability with strategic investment. Florida State University has been a major contributor to that success as one of the nation's fastest-rising public universities and as one of Florida's designated preeminent research institutions. This request will help the State of Florida build on that momentum by expanding the talent pipeline, accelerating research aligned with national and federal priorities, and strengthening the university's capacity to educate and graduate more high-achieving students on time and at lower cost.



With recurring state investment, FSU will strengthen Florida's economic competitiveness and deliver measurable value to students, families, employers, and taxpayers by advancing the following priorities:

- **Expand Florida's research capacity in high-value fields** by recruiting nationally prominent faculty, especially in STEM and health-related disciplines that attract federal funding, generate discoveries, and support long-term economic growth.
- **Sustain national leadership in student success** through targeted advising, academic support, innovative programming, and career preparation that help more students graduate on time and enter Florida's workforce ready to contribute.
- **Increase success for transfer students from the Florida College System** by strengthening proven supports that help AA transfer students complete high-value bachelor's degrees efficiently and affordably.
- **Improve educational quality and faculty engagement** by reducing the student-to-faculty ratio from 17:1 to 13:1, enabling more individualized instruction, stronger mentoring, and greater undergraduate participation in research and innovation.
- **Recruit and retain top talent for Florida** by remaining competitive for outstanding undergraduate and graduate students, faculty, and staff whose work directly supports Florida's educational attainment, research enterprise, and economic vitality.

Investing in New Research Faculty

State investment in faculty excellence has produced measurable gains for Florida. Recent support has helped FSU recruit high-performing scholars, increase national visibility, and expand research productivity. To remain competitive with peer institutions and to continue moving Florida upward in national rankings, FSU must make additional strategic faculty investments. These investments are especially important because FSU has historically achieved exceptional results without the clinical research scale available to institutions anchored by large academic medical systems.

To expand research output, improve instruction, and strengthen Florida's talent pipeline, FSU is requesting funding in this LBR to hire 140 additional faculty members, with emphasis on positions that increase federal research competitiveness, student opportunity, and statewide economic impact.



- **STEM National Academy Members** whose presence raises Florida's national profile, attracts major grants, and expands capacity in disciplines critical to the state's future.
- A **Presidential Scholar** initiative to recruit rising national leaders whose scholarship will translate into future federal awards, patents, start-up activity, and workforce preparation.
- **Senior, mid-career, and emerging faculty researchers** who can expand teaching capacity, mentor graduate students, and build durable research strength in areas of strategic importance to Florida.

By the numbers: Each new faculty member in STEM or health-related fields is projected to generate more than \$250,000 annually in contracts and grant expenditures, while contributing to patents, start-up formation, and innovation that can benefit Florida's economy and communities.

Retaining Top Faculty and Staff

FSU's faculty and staff are central to the university's ability to educate students, secure research funding, and serve the State of Florida. In an increasingly competitive national market, high-performing employees are routinely recruited by other states and institutions. When Florida loses this talent, it also risks losing grant activity, intellectual capital, student support capacity, and the economic benefits that follow. Continued legislative support for retention increases and competitive counteroffers will help keep proven talent in Florida and protect prior state investments.

Recruiting the Top Students

FSU remains one of the nation's most sought-after universities, receiving nearly 100,000 applications for approximately 6,000 first-year seats. This demand gives Florida a powerful opportunity: retain more of its highest-achieving students in-state and educate them at a public institution that delivers both excellence and value. To do so, FSU must continue strengthening scholarships and financial aid so that top students choose to stay in Florida rather than leave for out-of-state competitors.

Legislative support is needed to strengthen competitive aid packages, improve access for high-achieving students from across Florida, and ensure that talented students from Pell-eligible families can enroll, persist, and graduate with strong career outcomes.

Exceptional doctoral and graduate students are essential to a high-performing research university and to the production of advanced talent in fields important to Florida's economy. These students help drive instruction, research productivity, innovation, and workforce development. Expanding graduate support is therefore both an academic priority and an economic development strategy for the state.



Why it matters: Producing more graduate and professional degrees helps meet Florida's demand for highly skilled talent, supports industry growth, and strengthens the state's long-term competitiveness.

As one of Florida's preeminent universities, FSU is uniquely positioned to develop this level of talent at scale. Nearly 70% of FSU's graduate students are from Florida, underscoring the university's role in educating and retaining advanced talent for the state. This request will allow FSU to add more than 80 graduate assistantships that support undergraduate instruction, expand research activity, and prepare future faculty, scientists, and professionals to serve Florida.

Establishing the National Framework for Student Success

FSU is a nationally recognized leader in student success and has demonstrated that strategic investment can produce strong outcomes at scale. These gains matter to Florida because they improve degree completion, reduce time-to-degree, lower student borrowing, and place more graduates into the workforce sooner. Highlights include:

- Freshman retention has risen from 87.9% in 2005 to a record 97%, placing FSU among the top universities in the nation.
- The six-year graduation rate has climbed to 86%, reflecting sustained progress in student persistence and completion.
- The four-year graduation rate has reached a record 78%, ranking FSU in the Top 10 nationally among public universities and helping students enter the workforce earlier.
- The transfer-student graduation rate continues to lead the State University System, demonstrating strong outcomes for students who begin in the Florida College System.

Because of this track record, FSU has become a model for student success within Florida and nationally. Continued strategic investment will help scale what works, preserve hard-won gains, and ensure that more Florida students complete high-value degrees on time.

FSU is among the nation's best at helping students from all backgrounds graduate at high rates, including first-generation and Pell-eligible students. This request will build on that record through additional advisors and student support staff, targeted engagement programs, stronger career development opportunities, and scholarship support that improves access and completion for Florida students.

Why it matters: Helping students graduate in four years or less reduces educational costs, lowers debt burden on Florida families, and moves graduates into the workforce and tax base more quickly.



Resource Needs

The requested recurring funds will support the following annual investments, each designed to strengthen outcomes that benefit the State of Florida:

STEM and Health National Academy Members	\$4.5M
Top Research Faculty Members	\$21.1M
Student Support Staff	\$1.3M
<u>Total \$26.9M + Benefits=\$36.3M</u>	
Retaining Top Faculty and Staff	\$15M
More Competitive Graduate Student Stipends	\$2.7M
Undergraduate Student Success Programming	\$1.0M
Scholarships	\$10.0M
Total	\$65M

II. Return on Investment:

This investment will generate direct and long-term returns for the State of Florida by improving student outcomes, increasing research competitiveness, strengthening the workforce, and retaining talent in-state. It will also reinforce performance and accountability outcomes that matter to the Legislature and the Board of Governors.

- Increase the number of highly educated graduates entering Florida's workforce in strategic and high-demand fields.
- Lower the cost of degree completion for students and families by improving retention, transfer success, and four-year graduation rates.
- Expand Florida's ability to compete for federal research dollars, particularly in STEM and health-related disciplines tied to national priorities.
- Support innovation, commercialization, and start-up activity by growing research talent and discovery capacity.
- Strengthen Florida's national standing in higher education by advancing measurable outcomes tied to performance, accountability, and preeminence.

The request also directly supports the State University System's performance and accountability framework by improving outcomes aligned with Board of Governors priorities, including the following:

- Peer Ratings/National Reputation
- Student Retention and Graduation Rates (especially four-year graduation rates)
- Student/Faculty Ratio
- Faculty Resources
- Total Research Expenditures



- Federal Research Expenditures
- National Academy Members
- Faculty Awards
- Doctorates Granted
- Average SAT
- Postdoctoral Fellows
- National Reputation

III. Personnel:

STEM and Health National Academy Member Faculty	\$4.5M
Top Research Faculty Members	\$21.1M
Student Support Staff	<u>\$1.3M</u>

Total \$26.9M + Benefits = \$36.3M

IV. Facilities

N/A





2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II

University: Florida State University

Issue Title: Advancing Florida's Workforce, Research Competitiveness, and Student Success through Florida State University

	Recurring	Non-Recurring	Total
Positions			
Faculty	140.00	0.00	140.00
	20.00	0.00	20.00
Total	160.00	0.00	160.00
Salaries and Benefits	\$51,300,000.00	\$0.00	\$51,300,000.00
Other Personal Services	\$2,700,000.00	\$0.00	\$2,700,000.00
Expenses	\$0.00	\$0.00	\$0.00
Operating Capital Outlay	\$0.00	\$0.00	\$0.00
Electronic Data Processing	\$0.00	\$0.00	\$0.00
Financial Aid	\$10,000,000.00	\$0.00	\$10,000,000.00
Student Success Programming	\$1,000,000.00	\$0.00	\$1,000,000.00
	\$0.00	\$0.00	\$0.00
	\$0.00	\$0.00	\$0.00
	\$0.00	\$0.00	\$0.00
Grand Total	\$65,000,000.00	\$0.00	\$65,000,000.00



**State University System
Education and General
2027-2028 Legislative Budget Request
Form I**

University(s):	Florida State University
Request Title:	Florida Behavioral Health Center of Excellence
Date Request Approved by University Board of Trustees:	
Recurring Funds Requested:	\$22,500,000
Non-Recurring Funds Requested:	\$10,000,000
Total Funds Requested:	\$32,500,000
Please check the request type below:	
Shared Services/System-Wide Request	☐
Unique Request	☒

I. Purpose:

Florida State University (FSU) seeks legislative support to establish the Florida Behavioral Health Center of Excellence, a statewide strategy to strengthen access to behavioral health care, improve health outcomes, expand workforce capacity, and reduce the long-term public costs of untreated mental illness and substance use disorders. Rather than adding another isolated program, the Center will organize existing strengths across FSU, partner universities, health systems, and state agencies into a coordinated model for evidence-based care, workforce training, telehealth, and applied research. The result will be a more efficient and scalable system that delivers measurable benefit to the State of Florida. This would be especially true for children, families, pregnant and postpartum women, older adults, and residents of rural and underserved communities.



Why is a Behavioral Health Center of Excellence Needed in Florida?

Florida's behavioral health challenge is no longer simply a clinical issue; it is a statewide access, workforce, and economic issue. Demand for services is growing, provider shortages remain acute, more lives are lost to suicide, and access is especially limited in rural and underserved communities. Recent statewide reporting has underscored the need for stronger workforce planning, telehealth-enabled access, and data-driven clinical care and policy tools to close these gaps. A statewide Center of Excellence would give Florida the infrastructure to link care delivery, workforce development, data, and innovation into one coordinated strategy rather than relying on fragmented regional solutions. The Center of Excellence model is a proven one that has led to dramatic advances in cancer and diabetes.

The Center of Excellence model is persuasive because it gives Florida a better return than a series of disconnected investments. It concentrates advanced expertise where it can be built efficiently, then extends that expertise statewide through telehealth, clinical consultation, shared protocols, referral coordination, and workforce training. That structure improves access without requiring every community to build every specialty service on its own. It also gives the state a practical mechanism for measuring performance, targeting resources, and scaling what works.

The Value Proposition

The value proposition is straightforward: when behavioral health needs go untreated, Florida pays for it elsewhere—in hospitals, criminal justice, schools, public safety systems, lost productivity, and preventable long-term health and social costs. This proposal is designed to reduce those downstream burdens by improving earlier access to effective care, strengthening recovery supports, and building a statewide delivery and training infrastructure that can produce lasting gains in both outcomes and efficiency.

Florida's provider shortage makes a purely local response insufficient. Some communities do not have enough specialty capacity to meet current need, and many providers lack the support systems required to sustain evidence-based care at scale. The Center addresses this problem by creating a statewide learning and service network that strengthens local capacity through consultation, training, referral coordination, telehealth, and rapid dissemination of best practices. In other words, it helps Florida get more value from every provider it already has while building the pipeline for those it still needs.

This proposal is built on a simple premise: Florida will make faster progress by multiplying the impact of scarce expertise than by waiting for workforce shortages to solve themselves. By combining specialty consultation, digital tools, telehealth, training, and shared data infrastructure, the Center will extend the reach of existing assets and make future state investments more productive.



Florida already has strong behavioral health assets, but they are not yet organized for maximum statewide impact. The proposed Center will connect these assets into a coordinated network so that expertise, protocols, and innovations developed in one region can improve care in another. That is how Florida can move from isolated excellence to statewide benefit.

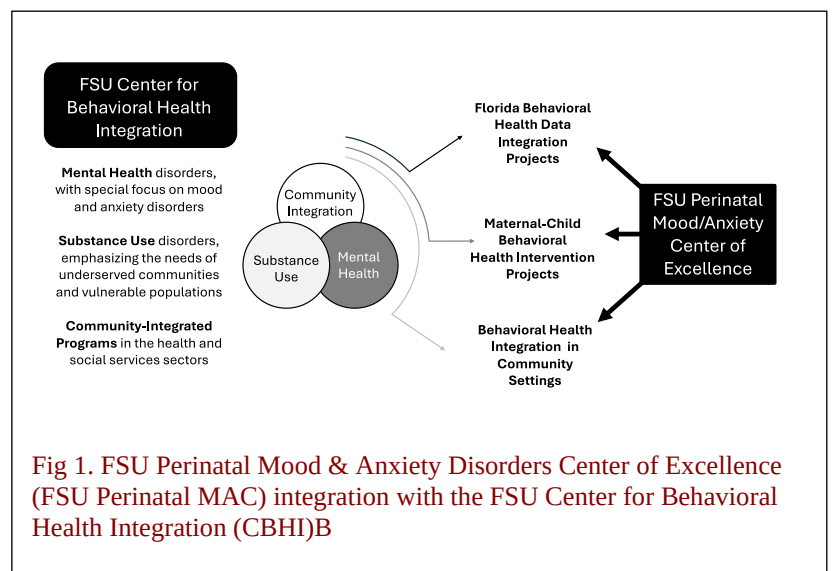
FSU is positioned to lead this effort because it combines behavioral health expertise, a statewide medical education footprint, experience serving rural and underserved populations, and the institutional capacity to build partnerships across universities, agencies, and providers. The Florida Behavioral Health Data Repository operates under FSU's leadership, so the Center can move quickly from concept to implementation and deliver a statewide model that is practical, scalable, accountable, and data informed.

Building on FSU's Unique Strengths and Expertise

There are at least two primary existing infrastructures at FSU within which the activities of the Center will be integrated. The first of these will be the FSU College of Medicine Center for Behavioral Health Integration (**CBHI**). Since 2016, the CBHI has been a regional and national leader in research, clinical, and policy programming and education/training related to behavioral health. The goals of the CBHI are to significantly improve the outcomes associated with under-addressed behavioral health disorders—specifically, mental health and substance use disorders—in Florida and nationally. The CBHI approaches its work in the spirit of collaboration with community partners and with professionals across disciplines, emphasizing and promoting best practices through excellence in clinical practice and educational programs including clinician training. The clinical and research activities at the CBHI have increasingly focused on data integration and analytics. The CBHI is already staffed with experts in mental health, health system practice and policy, health economics, community-partnered research, and training in best-practice mental health and behavioral health models for service delivery to pediatric and adult populations.

The Behavioral Health Center of Excellence will grow out of the FSU Mood and Anxiety Center of Excellence (**MAC**). Behavioral health provides the framework for understanding and addressing

mood and anxiety disorders, and effective treatment often involves a combination of behavioral therapies, medication, and lifestyle adjustments. This pattern of treatment is





also applicable to substance abuse, mental illness, pain management and a host of other conditions where improvement results from a comprehensive treatment model that often engages family members and health and help providers in many roles. As mentioned before, many or most people suffering from these disorders do not receive clinical treatment.

The FSU MAC is a member of the National Network of Depression Centers (**NNDC**), an organization that was established in 2008 to mobilize collaborative expertise to counteract the public health crisis of depression, bipolar illnesses, and other mood disorders. The NNDC is a nonprofit network of 32 leading academic medical centers dedicated to improving the lives of those affected by depression and related mood disorders. Our Center's affiliation with the NNDC as a member site brings with it instant recognition of our concentrated expertise in the treatment of mood disorders, as well as unique opportunities for collaborative work in the clinical space, research, and advocacy.

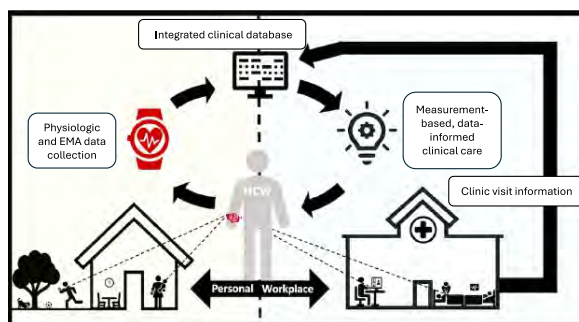
Clinical Care

The clinical mission and procedures at the Behavioral Health CoE/FSU MAC will reflect not only the core values of the CoM and the Department of Behavioral Sciences and Social Medicine, but also principles based on CoE criteria. These criteria include frictionless access, coordinated navigation, rigorous evidence-based protocols balanced by expertly personalized care, multidisciplinary clinical decision support, continuous process improvement, and alignment of procedures and processes with key attitudes and behaviors. The FSU MAC will exist to serve our communities--locally, regionally, and nationally delivering superior clinical quality, safety, service, discovery, and education to improve the lives of patients with mood, anxiety and substance use disorders.

Research

The research mission of the FSU Perinatal MAC will be integrated with its clinical mission. Where these ideas intersect, the broad vision is to develop a scalable digital health network that will leverage the regional campuses of the CoM and FSU's expertise in digital engagement with rural and resource-limited populations, and with populations that are unlikely to follow recommended health and care protocols. Creation of a digitally enabled ecosystem focused on behavioral health disorders will enhance both the breadth and quality of care for Floridians, effectively helping to close the gap on identifying and treating previously untreated behavioral health disorders. To scale these solutions, FSU

Fig. 2. Telehealth- and digitally enabled clinical ecosystem





will work with state agencies, local care networks, philanthropic entities, and through coordination of resources from centers and institutes at other universities in Florida.

Telehealth- and digitally-enabled clinical ecosystem for symptom tracking

- As shown in **Figure 2**, this is where the clinical mission meets the research mission in creating clinical services and a research ecosystem enriched by the ability to collect high-quality, high-dimensional physiological and ecological momentary assessment (EMA) data, aided by wearables and smart devices. If successful, this type of ecosystem will be innovative, attractive to funding agencies, and useful for generating pilot data, in addition to potentially enhancing the care of Center patients. Specific examples are as follows:
 - o To enhance measurement-based, evidence-based care, periodic assessments of mood and anxiety symptoms, quality of life, and suicide risk are needed. Digitally-enabled EMAs leverage the ubiquity of smart devices that are increasingly used among nearly all demographic groups to capture data from rating scales. It also enables the capture of digital proxies of neurovegetative symptoms (activity/step counts, sleep durations, etc.) in near-real-time.
 - o The use of evidence-based pregnancy- and postpartum-specific apps for mood and anxiety will be included within core clinical protocols for symptom tracking, after appropriate vetting.

Florida Behavioral Health Data Repository

Florida State University and the Northwest Regional Data Center were awarded funding under the 2025 Tristin Murphy Act to create a behavioral health data repository that would leverage data from several state agencies to identify patterns of care for patients with mental health and substance abuse disorders. These data will help researchers find efficiencies, identify gaps and duplications, and patterns of data that researcher will use to improve the level of care across the state.

Partner Institutions

FSU proposes to partner with key departments of psychiatry and psychology at the University of Florida (Gainesville and Jacksonville locations), University of South Florida, University of Central Florida, Florida Atlantic University, Florida International University, and the University of West Florida. Within the proposed network, the various clinicians, programs, and services at FSU and our partner universities will function as individual nodes, with the HQ at FSU functioning as the central node.

Education and Training

The educational mission of the Center is central to its value for Florida. The Center will strengthen the state's behavioral health workforce pipeline by expanding high-quality training, supervision, continuing education, and certificate programs in evidence-based care. These efforts will prepare future physicians, psychologists, nurses, social workers, counselors, and allied professionals to serve Floridians more effectively in community,



clinical, and rural settings. Over time, the Center's education and training programs will help Florida increase workforce capacity, improve retention, standardize quality, and disseminate best practices more quickly across regions and care settings.

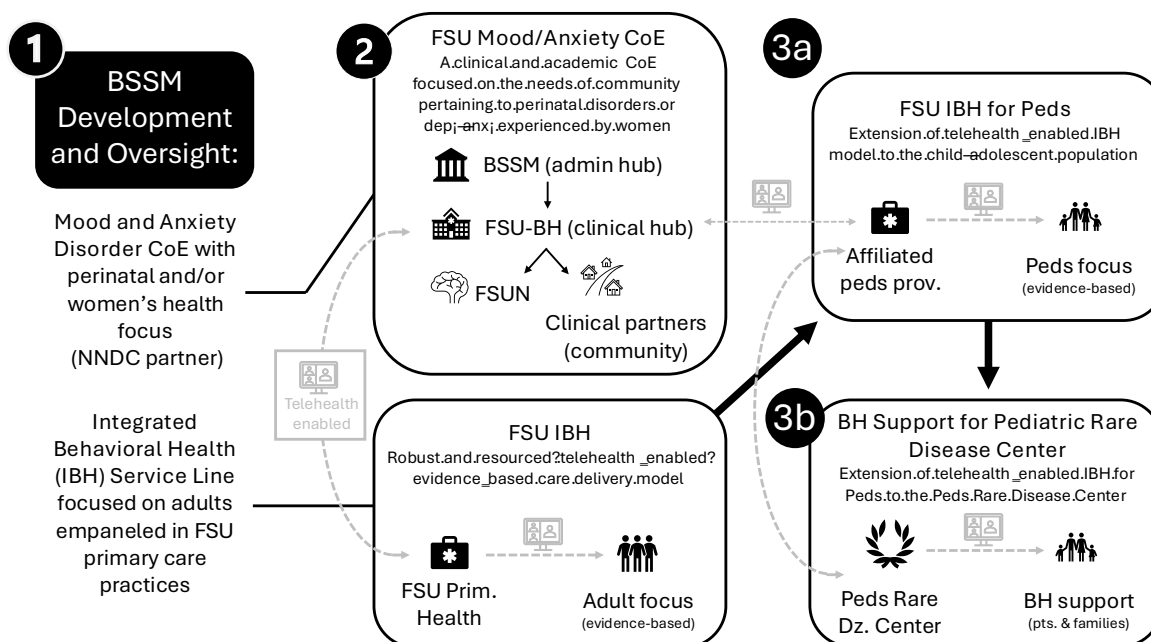
- Residency and Clinical trainee activities (pre- and post-doctoral) include:
 - o Growth of psychiatric residency programs
 - o Clinical preceptorship of FSU CoM M3's and M4's for core and elective clinical rotations;
 - o Clinical preceptorship of M3's and M4's from institutions outside of FSU CoM for core and elective clinical rotations;
 - o Clinical preceptorship of physician assistant and advance practice nursing trainees, via formal collaborative relationships;
 - o Clinical preceptorship for accredited internship, residency, and postdoctoral fellowship programs; and
 - o Support of new clinical training programs
- Research trainees/T32
 - o Robust research training in perinatal mood and anxiety disorders, either nested within existing clinical training programs (e.g., research tracks, etc.) or as part of existing research programs; and
 - o New funded research training programs as an aspirational goal (e.g., via the T32 and similar mechanisms).
- Physician and clinician training through Continuing Medical Education (CME) and certificate programs in mood and anxiety disorders
 - o CME programs, both streaming (enduring materials) and live, with professional-grade planning, programming, production, and marketing as a substantial source of revenue for the Center; and
 - o Certificate programs in perinatal mental health, with professional-grade planning, programming, production, and marketing as another substantial source of revenue for the Center.





Special Focus on Maternal-Child Health

A special focus on maternal-child health will allow the Center to address one of the most consequential points of intervention for Florida families. By aligning expertise across FSU Health, Nursing, pediatric and child-focused programs, and behavioral health units, the Center can help improve screening, referral, treatment, and follow-up for mothers, infants, children, and adolescents. This integrated approach supports healthier families, better developmental outcomes, and reduced long-term public costs associated with untreated behavioral health conditions.



Three Phase Implementation

Phase I

- Develop a scalable clinical, research and training clinic model and processes
- Strengthen community partnerships for referral stream and outreach
- Linkage with NNDC and development of a patient registry
- Devise, collect analyze outcomes
- Coalesce other FL universities

Phase II

- Expansion of specialty care practice
- Primary care and community health integration of Center services
- Expand / enhance regional recognition and outreach

Phase III

- Fully developed specialty center of excellence
- Full fiscal sustainability model
- Full primary care integration
- Dedicated FSU physical location with satellite sites



The Center will also convene and support clinical behavioral health service providers and researchers across FSU Campus including:

Center for Prevention and Early Intervention Policy
Florida Institute for Child Welfare
Florida Florida Behavioral Health Data Repository (founded in 2025)

College of Medicine

Institute for Pediatric Rare Disease
ICON Health (Institute for Collaboration on Nutrition)
Center for Rural Health Research and Policy
Center for Translational Behavioral Science
FSU Neuromodulation
FSU Behavioral Health
Autism Institute
Center for Child Stress and Health

College of Nursing

Institute on Digital Health and Innovation

College of Social Work

Stoops Center for Communities, Families, and Children
Institute for Family Violence Studies
Institute for Trauma & Resilience Studies

College of Education, Health & Human Sciences

Family Institute
Human Development & Family Science
Education Psychology & Learning Systems
Center for Couples & Family Therapy
Assessment, Learning Evaluation, and Counseling Center
Integrated Medical Practice – Medical Family Therapy

College of Communication & Information

Speech and Hearing Clinic
Communication Sciences & Disorders

College of Arts & Sciences

Psychology Clinic, Department of Psychology
Children's Learning Clinic
Anxiety & Behavioral Health Clinic

College of Music

Department of Music Therapy





College of Fine Arts

Department of Art Therapy

Summary of Investments

The requested funds will be used in the following ways:

Recurring Expenses

Facilities and Infrastructure for the Center	\$6.0M
Physician Scientists/Clinical Researchers	\$4.0M
Specialized Research Faculty and Associates	\$1.5M
Clinical Research Operations Support Personnel	\$1.0M
Linked University Behavioral Health Data System Development	\$9.0M
Distributed Technology for use across Central & Remote Hubs	\$1.0M
Sub Total	\$22.5M

Non-Recurring Expenses

Facilities and Infrastructure for the Center of Excellence	\$2.5M
Behavioral Health Data & Infrastructure CoE	\$2.0M
Start-up for New Faculty Research Labs	\$2.0M
Landscape Analysis and Training Development	\$2.0M
Clinical Laboratory Upgrades, Machinery, & Technology	\$1.5M
Sub Total	\$10.0M

Total	\$32.5M

II. Return on Investment:

This investment will help Florida address one of its most costly and persistent health challenges with a coordinated strategy that improves access, strengthens the workforce, and reduces avoidable downstream costs.

1. It will give Florida a single statewide platform for improving behavioral health care quality, access, and accountability.
2. It will expand access to specialty expertise in rural and underserved communities without requiring every community to build every service independently.
3. It will strengthen Florida's behavioral health workforce by improving training, continuing education, and practice support across disciplines.
4. It will help state leaders make better policy and funding decisions through stronger data, measurement, and evaluation capacity.
5. It will improve outcomes for high-need populations, including mothers, children, older adults, and individuals with co-occurring conditions.



6. It will attract external grants, research activity, and innovation that bring additional talent and resources into Florida.
7. It will support telehealth and digital models that make scarce expertise more available and state investments more efficient.
8. It will reduce costs that otherwise shift to hospitals, schools, employers, law enforcement, and families when behavioral health needs go untreated.
9. It will create a durable statewide partnership model that aligns universities, providers, and public agencies around shared goals and measurable results.
10. Most importantly, it will help Florida move from fragmented response to coordinated statewide progress on behavioral health.

This investment also advances key priorities of the Board of Governors by strengthening research, reputation, faculty excellence, student success, and post-graduation outcomes while delivering clear public value to the State of Florida.

- National Rank and Reputation
- Total Research Expenditures Federal Research Grants
- Research Citations
- National Academy Members
- Faculty Awards
- Doctoral Degrees Granted
- Postdoctoral Fellows
- Student Retention and Graduation Rates
- Student/Faculty Ratio
- Faculty Resources
- Average SAT
- Student Post Graduation Outcomes

III. Personnel:

Physician Scientists/Clinical Researchers/Research Faculty/Data Scientists: \$5.5M
Clinical and Data Science Research Operations Support Personnel: \$1.0M

IV. Facilities

N/A





**2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II**

University: Florida State University

Issue Title: Florida Behavioral Health Center of Excellence

	Recurring	Non-Recurring	Total
Positions			
Faculty	28.00	0.00	28.00
Other (A&P/USPS)	13.00	0.00	13.00
Total	41.00	0.00	41.00
Salaries and Benefits	\$5,500,000.00	\$0.00	\$5,500,000.00
Other Personal Services	\$1,000,000.00	\$1,000,000.00	\$2,000,000.00
Expenses	\$4,500,000.00	\$2,000,000.00	\$6,500,000.00
Operating Capital Outlay	\$6,000,000.00	\$5,000,000.00	\$11,000,000.00
Electronic Data Processing	\$3,000,000.00	\$1,000,000.00	\$4,000,000.00
Financial Aid	\$0.00	\$0.00	\$0.00
Special Category: Distributed Technology	\$2,500,000.00	\$1,000,000.00	\$3,500,000.00
Grand Total	\$22,500,000.00	\$10,000,000.00	\$32,500,000.00



**State University System
Education and General
2027-2028 Legislative Budget Request
Form I**

University(s):	
Request Title:	Advancing Florida's Health Care Workforce, Research Capacity, and Access to Care Through Continued Investment in FSU Health
Date Request Approved by University Board of Trustees:	
Recurring Funds Requested:	\$33,500,000
Non-Recurring Funds Requested:	\$16,500,000
Total Funds Requested:	\$50,000,000
Please check the request type below:	
Shared Services/System-Wide Request	☐
Unique Request	☒

I. Purpose:

Florida State University requests continued investment to expand FSU Health as a strategic state asset that strengthens Florida's health care workforce, improves access to high-quality care in underserved regions, grows federally funded research, and delivers long-term economic and public health benefits for the State of Florida.

Investing in FSU Health

FSU Health is a long-term, statewide investment in Florida's ability to meet rising demand for physicians, researchers, and advanced health services. It is designed to improve care in North Florida and Northwest Florida regions, where many communities continue to face limited access to providers. This will also expand the research, training,



and innovation capacity needed to serve Floridians for decades to come. As Florida State University advances the academic health center in Tallahassee and the FSU Health hospital in Panama City Beach, the university is also developing the next phase of faculty, physician-scientist, and clinical-research recruitment needed to ensure these assets generate measurable returns for the state in workforce production, patient access, and research competitiveness.

FSU has expanded its reach through strategic partnerships with nationally recognized organizations such as Mayo Clinic in Florida and the Andrews Research & Education Foundation in Northwest Florida. These collaborations accelerate innovation, expand advanced medical training, and create additional pathways for Florida students, residents, fellows, and researchers to remain in the state and contribute to Florida's health care economy. Continued investment will allow Florida to leverage these partnerships more fully for patient care, workforce development, technology translation, and commercialization.

The FSU College of Medicine has long focused on primary care and rural health. These are areas of direct importance to Florida communities. Through continued investment in FSU Health, the university will expand that mission to produce more talent in high-need fields including healthy aging, behavioral health, genomics, personalized medicine, and autism. This work is especially important as Florida faces persistent provider shortages and growing demand from an expanding and aging population. State support will help FSU recruit and retain the highly specialized faculty and physician-scientists required to educate the next generation of health professionals and deliver care and discovery where Florida needs it most.

FSU is also building the FSU Health Connections platform, including a health data sciences initiative that will strengthen the university's capacity to compete for larger federal awards and multi-institutional research partnerships. This infrastructure is essential to attracting external funding, translating discovery into improved patient care, and keeping more research dollars, talent, and innovation activity in Florida. With stronger in-state data science and research support capacity, Florida can reduce reliance on out-of-state partners for critical expertise and capture a greater share of grant expenditures, intellectual property development, and high-skill job creation.

Investing in Operations and Research Infrastructure

To compete successfully for top faculty, federal awards, and strategic partnerships, FSU must invest in specialized laboratory space, modern equipment, and the renewal of aging research facilities. These are foundational investments that enable the recruitment of high-performing faculty whose work attracts external grants, trains graduate students and clinician-scientists, and supports the development of new therapies, technologies, patents, and start-up activity. For the State of Florida, these



investments help build a durable innovation pipeline that strengthens both public health and economic growth.



Modern health research depends on secure data environments, advanced analytics, and the ability to work responsibly with electronic health information. FSU Health and the Health Data Science Initiative require robust computing, data governance, cybersecurity, and analytical capacity to meet federal standards and compete for major awards. Building these capabilities in Florida will enhance the state's research competitiveness, support compliance with increasingly rigorous federal requirements, and create the specialized workforce needed to manage research operations, data architecture, biostatistics, artificial intelligence, and machine learning in health-related fields.

In addition to personnel, FSU must make targeted investments in research technology infrastructure that will allow Florida institutions to compete more effectively for support from the National Institutes of Health, the Food and Drug Administration, the National Science Foundation, and the Department of Defense. Funding agencies increasingly expect strong cybersecurity, data stewardship, and operational maturity. Without these capabilities, Florida risks losing high-value grants and partnerships to peer states. With them, the state can expand research capacity, attract top talent, and accelerate discoveries that improve care for Floridians while generating lasting economic return.

Retaining Faculty is a Key Strategic Priority

Recruiting new talent is essential, but retaining proven faculty is equally important to protecting the state's investment. In an intensely competitive national market, Florida must be able to retain outstanding faculty whose teaching, clinical service, and research productivity directly support student success, grant growth, and institutional excellence. In many cases, retaining high-performing faculty is more cost-effective than replacing



them and prevents disruption to programs that serve students, patients, and research sponsors.

As FSU's national profile continues to rise, its faculty are increasingly recruited by competing institutions. State support for market adjustments and retention resources will help Florida preserve the expertise it has already developed, protect prior public investments in start-up packages and research infrastructure, and sustain momentum in areas that matter to the state's future. Retention is not simply a personnel matter; it is a strategy for preserving capacity, continuity, and return on investment.

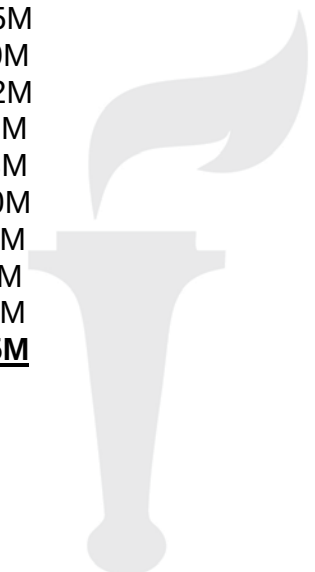
FSU is also building faculty development and support programs that help researchers launch high-impact work and compete successfully for external funding. Seed funding enables faculty to pursue promising interdisciplinary ideas, generate early evidence, and position Florida for larger federal grants, new patents, start-up companies, and industry partnerships. Expanding these supports will help the university convert emerging opportunities into measurable statewide benefit and elevate Florida's standing among the nation's leading research states.

Post-doctoral scholars and graduate research assistants are also critical to the state's research and workforce pipeline. Competitive graduate stipends will help Florida attract and retain outstanding students, while post-doctoral appointments strengthen grant activity, expand mentoring capacity, and help train the next generation of researchers and clinicians. These investments contribute directly to workforce development, research productivity, and the state's long-term ability to grow high-demand talent in science, medicine, and health-related fields.

The requested funds will be used in the following ways:

Recurring Expenses

Physician Scientists/Clinical Researchers	\$6.5M
Specialized Research Faculty and Associates	\$5.5M
Clinical Research Operations Support Personnel	\$3.0M
Faculty Retention/Market Adjustments	\$2.2M
Post-doctoral Scholars	\$2.5M
Nationally Competitive Graduate Research Stipends	\$1.8M
Secure Shared Research Infrastructure	\$5.0M
Start-up for New Faculty Research Labs	\$1.5M
Develop a Shared Public Health Research Data Hub	\$3.0M
Laboratory Upgrades, Machinery, and Technology	\$2.5M
<u>Sub Total</u>	\$33.5M





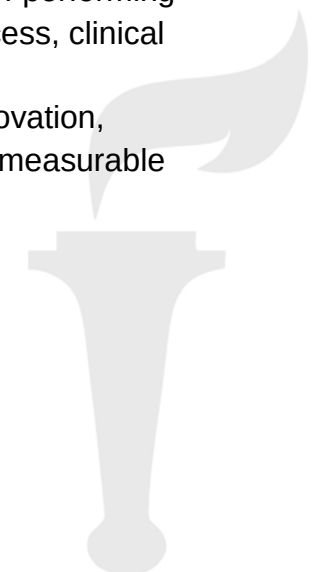
Non-Recurring Expenses

Start-up for New Faculty Research Labs	\$6.0M
Develop a Shared Public Health Research Data Hub	\$3.0M
Laboratory Upgrades, Machinery, and Technology	\$7.5M
Sub Total	\$16.5M
Total	\$50.0M

II. Return on Investment:

This request offers a strong return on investment for the State of Florida by expanding health care capacity, strengthening the workforce pipeline, increasing externally funded research, and generating long-term economic and community benefit:

1. Expands access to care in North Florida and the Panhandle by strengthening the clinical, research, and training capacity needed to serve regions where provider shortages remain a significant challenge.
2. Builds a stronger in-state workforce pipeline by educating, training, and retaining physicians, researchers, post-doctoral scholars, and graduate talent in high-need disciplines important to Florida's future.
3. Improves care for Floridians by expanding capacity in priority areas such as primary care, rural health, behavioral health, healthy aging, genomics, and personalized medicine.
4. Increases Florida's ability to attract and retain federal research dollars by building the secure data, laboratory, and operational infrastructure required for major grants and high-value partnerships.
5. Keeps more research expenditures, commercialization activity, and innovation-related jobs in Florida by reducing dependence on out-of-state partners for specialized expertise and infrastructure.
6. Protects the state's prior investments by helping FSU retain high-performing faculty and research leaders whose work supports student success, clinical excellence, and sustained grant growth.
7. Strengthens Florida's position as a national leader in health innovation, translational research, and talent development while producing measurable public benefits for communities across the state.





In addition to these statewide benefits, continued investment will advance key Board of Governors performance and preeminence measures by strengthening research capacity, faculty quality, student outcomes, and institutional competitiveness, including:

- National Rank and Reputation
- Total Research Expenditures
- Federal Research Grants
- Research Citations
- National Academy Members
- Faculty Awards
- Doctoral Degrees Granted
- Postdoctoral Fellows
- Student Retention and Graduation Rates
- Freshman Retention
- Student/Faculty Ratio
- Faculty Resources
- Average SAT
- Student Post Graduation Outcomes

III. Personnel:

Physician Scientists/Clinical Researchers	\$6.5M
Specialized Research Faculty/Associates	\$5.5M
Research Operations Support Personnel	\$3.0M
Post-doctoral Scholars (STEM and Health)	\$2.5M
Graduate Research Stipends	\$1.8M
Faculty Retention/Market Adjustments	\$2.2M

IV. Facilities

N/A





**2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II**

University: Florida State University

Issue Title: Advancing Florida's Health Care Workforce, Research Capacity,
and Access to Care Through Continued Investment in FSU Health

	Recurring	Non-Recurring	Total
Positions			
Faculty	40.00	0.00	40.00
Other (A&P/USPS)	55.00	0.00	55.00
Total	95.00	0.00	95.00
Salaries and Benefits	\$15,000,000.00	\$0.00	\$15,000,000.00
Other Personal Services	\$2,500,000.00	\$0.00	\$2,500,000.00
Expenses	\$12,000,000.00	\$1,500,000.00	\$13,500,000.00
Operating Capital Outlay	\$0.00	\$15,000,000.00	\$15,000,000.00
Electronic Data Processing	\$0.00	\$0.00	\$0.00
Financial Aid - Graduate Research Stipends	\$1,800,000.00	\$0.00	\$1,800,000.00
Special Category: Faculty Retention/Market Adjustments	\$2,200,000.00	\$0.00	\$2,200,000.00
Grand Total	\$33,500,000.00	\$16,500,000.00	\$50,000,000.00



**State University System
Education and General
2027-2028 Legislative Budget Request
Form I**

University(s):	
Request Title:	Translation Hub for Healthy Aging, Healthspan Research, and Digital Health
Date Request Approved by University Board of Trustees:	
Recurring Funds Requested:	\$25,200,000
Non-Recurring Funds Requested:	\$18,500,000
Total Funds Requested:	\$43,700,000
Please check the request type below:	
Shared Services/System-Wide Request	☐
Unique Request	☒

I. Purpose:

Florida State University (FSU) requests legislative investment to establish a statewide Translation Hub for Healthy Aging, Healthspan Research, and Digital Health that will help Florida meet one of its most pressing long-term challenges: supporting a rapidly growing older adult population with better health outcomes, lower avoidable costs, and stronger access to care. The Hub will convert research into deployable solutions for Florida's communities, providers, caregivers, and policymakers by aligning FSU's NIH-funded digital health capabilities, public health expertise, and statewide data resources to accelerate innovation, improve service delivery, and inform evidence-based policy.

Aging in Florida

Florida is one of the nation's fastest-aging states, and the demands associated with longevity, chronic disease, dementia, caregiving, and aging-in-place are growing across urban, suburban, and rural communities alike. State planning documents underscore



that Florida must prepare now for a larger older adult population, while national and state data continue to show substantial pressure from Alzheimer's disease and related dementias, caregiver burden, and uneven access to long-term supports and direct-care capacity. For Florida, this is not simply a health issue, it is a workforce issue, a family stability issue, a public finance issue, and a quality-of-life issue. A focused state investment now will help Florida build the research, data, and delivery infrastructure needed to improve outcomes for older adults while reducing downstream strain on families, providers, and public systems.

At present, healthy aging research, digital health development, and translational implementation in Florida remain distributed across institutions and sectors, limiting the speed with which promising ideas become usable solutions. A centralized statewide hub will close that gap by coordinating expertise, data, and applied research; reducing duplication; identifying service and knowledge gaps; and accelerating the movement of effective practices into healthcare, community programs, and public policy. In short, this request will help Florida move from isolated activity to statewide impact.

Building on FSU's Investments and Expertise to Cultivate Research that Translates into Effective Public Health and Digital Health Solutions

The proposed Hub will align Florida's aging-related needs with a coordinated engine for research, policy translation, and digital health deployment. Anchored by a centralized data environment and a multidisciplinary network of clinical, population health, and policy experts, the Hub will generate actionable insights that support better healthcare delivery, stronger public policy, and more efficient use of state resources. Located at FSU but designed for statewide benefit, the Hub will strengthen collaboration among universities, healthcare providers, community organizations, industry partners, and public agencies to accelerate solutions that improve healthy aging outcomes across Florida.

FSU has already begun building the foundation for this work. With support from the Office of the Provost and the Office of the Vice President for Research, FSU launched its Aging Initiative in fiscal year 2025 and began developing a Translational Data Platform to provide accessible, policy-relevant information on aging issues in Florida. FSU is also creating a university-wide aging website to showcase expertise across more than 80 researchers and has initiated aging profiles for Florida's legislative and congressional districts so decision-makers can access current, place-based information on the needs of older adults in the communities they represent. Legislative investment will allow Florida to scale this early momentum into a durable statewide asset.

FSU is well positioned to lead this initiative because it combines research excellence, statewide partnerships, digital health capability, and proximity to state government in a way few institutions can match. The university's strength in translational research is reinforced by national recognition, significant federal funding, and support from leaders



in the aging field, including the Gerontological Society of America. With legislative support, FSU can leverage this foundation to create a statewide resource that helps universities, providers, agencies, and communities more quickly identify, test, and scale solutions that improve the daily lives of older Floridians and strengthen Florida's position as a national leader in healthy aging innovation.

The Hub will convene partners from research, healthcare, state agencies, nonprofit organizations, and the private sector to produce data-informed practices that improve quality of life, support caregivers, and strengthen service delivery. It will provide the infrastructure needed to collect, manage, interpret, and securely share aging-related data; test and refine digital health tools; and translate findings into practical interventions and policy guidance. This coordinated model will help Florida move proven innovations into use more quickly and at greater scale.

What is a Translational Hub and Why is it Valuable?

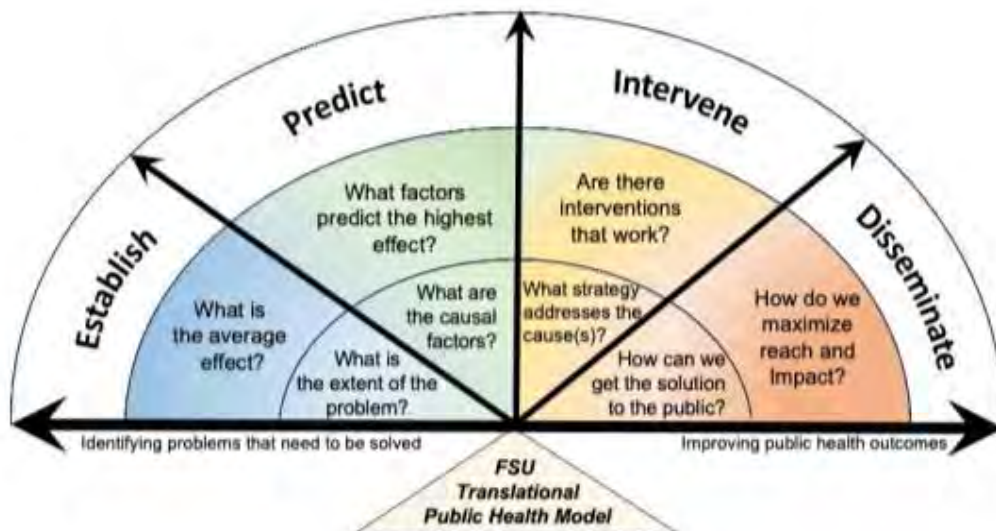
A translational hub is a problem-solving environment designed to move promising research out of the laboratory and into real-world use. It brings together experts across disciplines to define urgent problems, test evidence-based solutions, evaluate outcomes, and rapidly share what works with healthcare providers, community organizations, industry partners, and policymakers. For Florida, this model is valuable because it shortens the time between discovery and implementation, increases the return on public research investment, and creates a practical mechanism for addressing statewide challenges in healthy aging, caregiving, and digital health.

FSU's translational public health model is designed to identify the drivers of major public health problems, predict where intervention can produce the greatest benefit, implement evidence-based responses, and disseminate successful practices at scale. Applied to healthy aging, this model will help Florida better understand the factors shaping outcomes for older adults, target interventions earlier, and move effective approaches into healthcare systems, community settings, and public policy. The Hub will also incorporate continuous feedback from state leaders, practitioners, and external partners so that its research agenda remains aligned with Florida's priorities.





Figure 1: FSU's Public Health Model for Translation and Impact



Leveraging FSU's translational public health research model so Florida will become the national leader in healthy aging and digital health solutions will require the following investments:

1. Create a center for excellence in Healthy Aging and Digital Health

FSU proposes to establish a center of excellence that will serve as Florida's focal point for healthy aging and digital health innovation. The center will use FSU's translational public health framework to develop, test, and advance solutions that support healthy aging across the lifespan, strengthen aging-in-place strategies, and improve the delivery of evidence-based care. It will also serve as a statewide resource for clinical and policy translation by connecting research findings to practical interventions, workforce development, and public decision-making.

This investment will elevate Florida's visibility in one of the most consequential fields in modern healthcare while also producing direct benefits for residents and communities. By bringing researchers, providers, businesses, and community stakeholders into a common statewide effort, the Hub will expand Florida's capacity to generate high-value research, attract competitive funding, strengthen public-private collaboration, and deliver innovations that improve outcomes for older adults and their families.



This new Hub will help FSU lead the State of Florida by cultivating strategic concentrations of public health expertise in:

- Digital health clinical interventions for healthy aging
- Home health interventions that support disease management and healthy aging-in-place across the adult lifespan
- Prevention designed to bolster health resiliency at all ages
- Health informatics that can be leveraged to make early diagnoses and identify optimal treatments for delaying health decline
- Behavioral health interventions that support successful adherence to clinical treatments

Figure 2: FSU's Strategy for Securing and Catalyzing Research Talent



Implementation will occur in three overlapping phases designed to deliver early value while building long-term statewide capacity:

1. **Phase 1** will build on FSU's foundational investments by providing resources to make strategic investments in health data sciences, translational health science infrastructure, and a landscape analysis to identify key partnerships (e.g., agencies, NGOs, universities) in anticipation of becoming an official SUS Statewide Center.
2. **Phase 2** will target strategic hiring of new faculty with expertise in healthy aging and longevity science, university-wide training programs focused on public health data analysis, visualization, and engagement of community members and partners.
3. **Phase 3** will launch a yearly conference that brings together expertise statewide, target additional faculty hires, develop a university-wide interdisciplinary public



health doctoral program, a university-wide pre-doctoral and post-doctoral training program, and new summer healthy aging internships in coordination with university partnerships (e.g., Mayo Clinic) to enhance the College of Law's elder law clinic and the College of Medicine's geriatrics training program.

2. Create statewide informatics and data science infrastructure to support interdisciplinary public health research

A durable healthy aging and digital health strategy requires secure, high-capacity data infrastructure capable of supporting advanced research, privacy compliance, and multi-institutional collaboration. FSU's Northwest Regional Data Center (NWRDC), which already supports critical state data operations, provides a strong platform for building a statewide aging and digital health data repository. With the requested investment, Florida can create the data architecture, governance capacity, and analytical support needed to integrate diverse health and behavioral data sources, generate timely insights, and support research that improves care models, informs state policy, and enhances accountability for results.

Targeted investments in research technology, cybersecurity, and specialized personnel are essential if Florida is to compete successfully for major federal awards and retain high-value research activity within the state. Federal sponsors increasingly require strong compliance, secure computing environments, and advanced data capabilities before making large health-related awards. By building these capabilities at FSU for statewide use and partnership, Florida will improve its ability to attract external funding, reduce dependence on out-of-state expertise, and keep more research talent, grant activity, and economic benefit here at home.

3. Create training programs and information networks for caregivers and health services providers around healthy aging

Translating research into measurable statewide benefit will require coordinated training and information networks for clinicians, caregivers, service providers, and community partners. FSU will build interdisciplinary learning ecosystems that help move evidence-based practices into everyday use, strengthen continuity of care, and expand capacity in communities serving older adults. These efforts will support earlier intervention, reduce avoidable reliance on costly acute care, improve caregiver and provider readiness, and help Florida's workforce respond more effectively to the needs of an aging population.



Why FSU?

FSU is uniquely positioned to serve as Florida's implementation partner for this initiative because it combines top-tier research capacity, statewide service orientation, digital health expertise, and direct experience working with public-sector and community partners. As a Carnegie Research 1 university with recognized strengths in social and behavioral sciences, public policy, medicine, nursing, and data science, FSU can connect discovery to deployment in ways that directly benefit Floridians. Its distributed College of Medicine model, expanding FSU Health enterprise, and Institute on Digital Health and Innovation create a strong platform for improving outcomes in both rural and urban communities across the state.

FSU also brings a proven record of translating research into practice and the institutional breadth needed to make this a true statewide effort. The university can build on the Legislature's recent investments in FSU Health by integrating expertise from multiple colleges, research centers, and applied partnerships into a coordinated model focused on healthy aging, care delivery, policy translation, and workforce development. This makes FSU not only a strong host institution, but also a strategic vehicle for extending the value of state investment across the broader State University System and throughout Florida's communities.

- FSU Health
- College of Medicine
- College of Nursing
- College of Social Science and Public Policy
- College of Education, Health, and Human Sciences
- College of Social Work
- College of Communication and Information
- College of Arts and Sciences
- College of Business
- College of Law
- FSU-Mayo Clinic
- FSU Health Data Sciences Initiative
- Northwest Regional Data Center
- Learning Systems Institute
- Music and Art Therapy





Summary of Investments

The requested funds will be used in the following ways:

Recurring Expenses

Facilities and Infrastructure for the Hub/Center	\$1.0M
Physician Scientists/Clinical Researchers	\$7.0M
Specialized Research Faculty and Associates	\$3.5M
Clinical Research Operations Support Personnel	\$3.0M
Faculty Retention/Market Adjustments	\$1.7M
Post-doctoral Research Scholars	\$2.5M
Nationally Competitive Graduate Research Stipends	\$1.5M
Start-up for New Faculty Research Labs	\$1.5M
Development of a Shared Aging Health Research Data Hub	\$2.0M
Laboratory Upgrades, Machinery, and Technology	\$1.5M
Sub Total	\$25.2M

Non-Recurring Expenses

Facilities and Infrastructure for the Hub/Center	\$3.5M
Public Health Data & Infrastructure for Aging Research Data Hub	\$2.0M
Start-up for New Faculty Research Labs	\$6.0M
Landscape Analysis and Training Development	\$4.0M
Laboratory Upgrades, Machinery, and Technology	\$3.0M
Sub Total	\$18.5M

Total	\$43.7M

II. Return on Investment:

This investment will generate meaningful returns for the State of Florida by improving health outcomes, strengthening the workforce, attracting external funding, and building statewide capacity in a high-need policy area:

1. It will create a statewide healthy aging and digital health hub that accelerates the translation of research into practical solutions for Florida's residents, providers, and communities.
2. It will strengthen care models that improve continuity of care, support aging in place, and reduce preventable strain on hospitals, families, and long-term care systems.
3. It will identify gaps in services, expertise, and infrastructure across Florida and provide data-informed guidance for future state action and resource allocation.



4. It will establish a secure statewide data and information environment that supports collaboration among universities, state agencies, healthcare providers, and community partners.
5. It will increase Florida's competitiveness for major federal and private research awards, bringing more external dollars into the state and amplifying the Legislature's initial investment.
6. It will help retain and recruit top faculty, clinicians, data scientists, and research staff whose work expands Florida's innovation economy and strengthens the State University System.
7. It will reduce Florida's reliance on out-of-state expertise by building in-state capacity in data science, digital health, translational research, and applied public health implementation.
8. It will support workforce development for clinicians, caregivers, researchers, and students preparing to address the needs of a growing older adult population.
9. It will position Florida as a national leader in healthy aging, longevity science, and digital health innovation—fields that will shape future healthcare delivery and economic competitiveness.
10. It will produce long-term public value by helping Florida improve quality of life for older adults while generating better information for policymakers and stronger returns on public investment.

In addition to its direct statewide benefits, this investment will strengthen key Board of Governors performance and excellence measures, including:

- National Rank and Reputation
- Total Research Expenditures Federal Research Grants
- Research Citations
- National Academy Members
- Faculty Awards
- Doctoral Degrees Granted
- Postdoctoral Fellows
- Student Retention and Graduation Rates
- Student/Faculty Ratio
- Faculty Resources
- Average SAT
- Student Post Graduation Outcomes





III. Personnel:

Physician Scientists/Clinical Researchers/Research Faculty/Data Scientists \$10.5M
Clinical and Data Science Research Operations Support Personnel \$3.0M

IV. Facilities

N/A





Appendix A

College of Medicine and FSU Health

- Emphasis on primary care medicine
- A Department of Geriatrics that provides integrated geriatric training into the curriculum for all medical school students
- Increased investment in the Center for Translational and Behavioral Science that translates behavior into public health impact
- Expertise in Alzheimer's Disease and Related Dementias and Neurosciences
- Health Management, Policy, and Information program

College of Nursing

- The Institute on Digital Health and Innovation has secured over \$100M in current federal grants for study of care compliance and digital health with a focus on underserved and rural populations
- Cutting edge research on wearables for continuity of care and health feedback
- Expertise in in-home care for remote and place bound populations
- Experience in development of training programs and best practices for home care, nursing homes, and memory care

College of Social Science and Public Policy

- Home to two aging research centers - the Claude Pepper Center and the Pepper Institute on Aging and Public Policy with expertise in the social, political, and economic impacts on health
- Home to the Center for Demography and Population Health, with expertise in population health science since 1967
- The Center for Economic Forecasting and Analysis with long-term partnerships with the state, predicting economic outcomes for state investments
- Public Health and Public Administration Departments with a long history of partnering with state government in Florida
- Administrative expertise in managing public health initiatives and health policy evaluation and development

College of Education, Health, and Human Sciences

- Expertise on research evaluating wearable technologies
- A commitment to research on the health effects of physical lifestyle, physiology, nutrition, and food sciences





- Expertise on the lifecycle of human development and counseling on the dynamics associated with longevity and trauma in families
- Home to an Instructional Systems program that specializes in delivering learning programs that could promote healthy choices

College of Social Work

- Clinical Social Worker provide expertise in best practices for home health care and identifying social services for at need populations
- Applied research expertise in coordination of resources with community partners
- Development of training programs on continuity of care, particularly among rural and disaffected communities

College of Communication and Information

- Managing and creating information and data networks
- Active leadership in FSU's Health Data Sciences Initiative through its efforts in health informatics and working with Electronic Health Records (EHR)
- Leadership in practical applications of AI and Machine Learning

College of Arts and Sciences

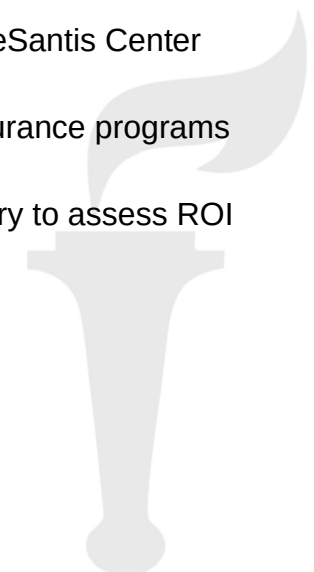
- Multidisciplinary expertise in scientific computing and advanced computational analysis including AI and Machine Learning
- Neurosciences expertise in Biology and Psychology for assessing the cognitive effects of aging on health and behavior
- Created the Institute for Successful Longevity which supports researchers who evaluate factors that influence quality and length of life, and factors that promote active engagement in life

College of Business

- The Business of Healthcare Leadership Academy in the Carl DeSantis Center creates public-private partnerships in healthcare administration
- FSU has one of the nation's leading Risk Management and Insurance programs in the nation, addressing the affordability of long-term care
- Business Analytics and Information Systems expertise necessary to assess ROI on various healthcare models

College of Law

- Home of the multidisciplinary Claude Pepper Elder Law Clinic
- Specialization in Florida Poverty Law for Seniors





FSU – Mayo Clinic Collaboration – Focused on interdisciplinary innovation to target health technology translation from clinical research to bedside care

Music Therapy – Leading program supporting hospice and older adults

Art Therapy – Accredited by The Commission on Accreditation of Allied Health and Education Programs

Learning Systems Institute – International leader in educational systems and development of training programs

Osher Lifelong Learning Institute – Educational programming for seniors

Northwest Regional Data Center (NWRDC) – manages databases for almost all state agencies and is a key to creating a secure data environment for institutional and agency data affecting successful aging

Health Data Sciences Initiative (HDSI) – has developed methodologies to manage and join data from many Electronic Health Record systems in a HIPAA compliant environment

The Turnbull (Conference) Center – The center has the capacity to support in-person and high-quality hybrid engagements among stakeholders from across the state and nation, and its proximity to the Capitol will help promote transparency and collaboration





2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II

University: Florida State University

Issue Title: Translation Hub for Healthy Aging, Healthspan Research, and Digital Health

	Recurring	Non-Recurring	Total
Positions			
Faculty	40.00	0.00	40.00
Other (A&P/USPS)	25.00	0.00	25.00
Total	65.00	0.00	65.00
Salaries and Benefits	\$13,500,000.00	\$0.00	\$13,500,000.00
Other Personal Services	\$2,500,000.00	\$0.00	\$2,500,000.00
Expenses	\$4,500,000.00	\$15,500,000.00	\$20,000,000.00
Operating Capital Outlay	\$1,500,000.00	\$3,000,000.00	\$4,500,000.00
Electronic Data Processing	\$0.00	\$0.00	\$0.00
Financial Aid - Graduate Research Stipends	\$1,500,000.00	\$0.00	\$1,500,000.00
Special Category: Faculty Retention/Market Adjustments	\$1,700,000.00	\$0.00	\$1,700,000.00
Grand Total	\$25,200,000.00	\$18,500,000.00	\$43,700,000.00



State University System
Education and General
2027-2028 Legislative Budget Request
Form I

University(s):	
Request Title:	Engineering Florida's Defense Future: Building the Workforce, Research, and Innovation Capacity for National Security
Date Request Approved by University Board of Trustees:	
Recurring Funds Requested:	\$13.6 Million
Non-Recurring Funds Requested:	\$ 0
Total Funds Requested:	\$13.6 Million
Please check the request type below:	
Shared Services/System-Wide Request	☐
Unique Request	☒

I. Purpose:

Strategic Purpose

The FAMU–FSU College of Engineering requests recurring state investment to expand a nationally recognized defense engineering capability that Florida already possesses and the nation increasingly needs. For decades, the College and its affiliated research centers have served as trusted partners to the U.S. Navy, Air Force, Army, Missile Defense Agency, NASA, and defense industry, providing research, development, testing, evaluation, and workforce development in areas critical to national security.

As the nation's only college of engineering jointly operated by two public research universities, a top-ranked public HBCU (Florida A&M) and a Carnegie R1 institution (Florida State), the College occupies a unique position in Florida's higher education and innovation ecosystem. State investments in the College have consistently leveraged



substantial federal and industry support, producing defense-relevant technologies, highly skilled engineering graduates, patents, startup companies, and high-wage jobs for Florida.

The opportunity is significant. Defense activities contribute approximately **\$102.6 billion annually to Florida's economy and support nearly 866,000 jobs statewide**. At the same time, the technologies driving future defense systems—including artificial intelligence, quantum technologies, advanced materials, hypersonics, resilient energy systems, advanced manufacturing, and cyber-physical security—require an engineering workforce that is growing faster than current educational pipelines can supply. Strategic state investment will allow Florida to expand an existing capability with a proven track record of federal partnership and economic impact rather than create a new capability from scratch.

Established National Security Capabilities

The College's defense and national security portfolio is anchored by a network of research centers and facilities with decades of experience supporting national security missions. Located within Tallahassee's Innovation Park, the College is surrounded by nationally recognized engineering and applied science assets including the National High Magnetic Field Laboratory (MagLab), the Center for Advanced Power Systems (CAPS), the Florida Center for Advanced Aero-Propulsion (FCAAP), the High-Performance Materials Institute (HPMI), the Applied Superconductivity Center (ASC), the Resilient Infrastructure and Disaster Response (RIDER) Center, and the Interdisciplinary Research and Commercialization Building (IRCB). Collectively, these facilities comprise more than **560,000 square feet of specialized research, testing, manufacturing, and technology-development infrastructure**, creating one of the largest university-affiliated engineering research ecosystems in the southeastern United States supporting federal agencies, defense contractors, and industry partners.

The scale and impact of this enterprise are demonstrated by its outcomes. Annual research expenditures reached **\$87.6 million in FY2025**, representing growth of nearly **178 percent since FY2021**, while research expenditures exceeded **\$565,000 per tenure-track faculty member, which is the highest in the state**. In FY2025 alone, College faculty generated **28 invention disclosures**, filed **81 utility patent applications**, and received **24 U.S. patents**. Undergraduate enrollment has grown **27.2 percent** over the past five years and Ph.D. enrollment has increased **37 percent** since 2021, expanding Florida's pipeline of highly skilled engineers and researchers. These outcomes demonstrate the College's ability to convert state investment into federal research funding, technology commercialization, intellectual property, and workforce development at scale.

The College's national standing in defense research was reinforced in January 2026, when it was selected as one of only sixteen universities awarded a position on the



Missile Defense Agency's **Scalable Homeland Innovative Enterprise Layered Defense (SHIELD)** contract — a vehicle with a \$151 B ceiling and the principal contracting mechanism supporting the national **Golden Dome for America** homeland missile-defense initiative. This selection gives the College, and Florida, a direct role in shaping the next generation of layered homeland defense and positions the state's research enterprise to compete for a significant share of this national investment.

The strength and proven success of this research enterprise led to the creation of the **Institute for Strategic Partnerships, Innovation, Research, and Education (InSPIRE)** in Panama City. In 2024, Triumph Gulf Coast approved up to **\$98.4 million** to establish InSPIRE as a major new research, workforce-development, advanced manufacturing, and hypersonics capability serving Northwest Florida and the nation's defense sector. Located adjacent to Eglin Air Force Base, Tyndall Air Force Base, and Naval Surface Warfare Center Panama City, InSPIRE extends the College's established model of research excellence, technology transition, and workforce development into one of the nation's most strategically important defense regions. Planned capabilities include a Mach 10+ wind tunnel, advanced manufacturing and materials facilities, and industry-engaged workforce programs that will further strengthen Florida's position as a national leader in aerospace, defense, and advanced technology innovation.

The College already possesses government-trusted capabilities across nearly all of the Department of Defense's highest-priority technology areas, including artificial intelligence, quantum technologies, directed energy enablers, hypersonics, resilient energy systems, advanced materials, cyber-physical security, and advanced manufacturing. In particular, the College's growing strengths in artificial intelligence and quantum science align directly with the technologies increasingly viewed as foundational to future military capability and national competitiveness. Unlike commercial contractors, the College serves as an independent and objective engineering partner capable of innovating, evaluating, validating, integrating, and de-risking technologies on behalf of government sponsors.

Problem Statement

Defense is one of Florida's largest industries, and its growth is now constrained by the state's own engineering pipeline. According to the Florida Defense Support Task Force's 2024 Defense Industry Economic Impact Analysis, defense spending generated **\$102.6 billion in total economic impact and supported 865,937 jobs in 2022 - roughly 7.3% of Florida's gross state product**, with more than \$65 billion injected directly into the state economy, a 21% increase over 2020. Florida ranks fourth in the nation in defense spending and hosts more than 20 military installations and an estimated 73,000 defense contractors.

That economic engine cannot keep growing without engineers Florida is not currently producing in sufficient numbers. The state's defense and aerospace employers,



concentrated on the Space Coast, in Orlando's defense-and-simulation corridor, and around the Panhandle's naval and air installations, report that engineering graduates are absorbed almost immediately and still fall short of demand, forcing companies to recruit out of state or stand up satellite offices elsewhere to fill specialized roles in systems engineering, power systems, cybersecurity, and advanced manufacturing. When high-value defense programs decide where to locate, in-state talent availability is a deciding factor.

The gap is measurable, and it is widening. Florida ranks **31st among the 50 states and D.C. in science-and-engineering bachelor's degree production**, graduating just 23.2 S&E bachelor's per 1,000 residents aged 18–24 versus a national rate of 25.8 (NSF, 2023). Worse for the defense pipeline, engineering bachelor's degree production across the Florida State University System **began declining in 2022–23**. The supply is shrinking precisely as demand accelerates. On the demand side, Florida's long-term labor projections (Projections Central, 2022–2032) show double-digit growth in exactly the defense-relevant disciplines this request targets: industrial engineering +23%, mechanical engineering +21%, with comparable growth in aerospace, electrical, and systems engineering, each generating hundreds of annual openings from growth and replacement. A growing industry drawing on a contracting pipeline is, by definition, a structural shortfall the state must close.

The FAMU–FSU College of Engineering is uniquely positioned to help address this challenge. The College has built one of the nation's most distinctive defense-oriented engineering ecosystems with nationally recognized research centers, trusted federal and national lab partnerships, a rapidly growing research enterprise and student base.

Despite this progress, the College faces several interconnected challenges that limit its ability to meet Florida's growing workforce and national security needs:

- **Insufficient Production of Defense-Critical Engineering Talent.** The FAMU–FSU College of Engineering currently graduates approximately 500 engineering bachelor's students, 170 master's students, and 45 doctoral students annually, yet demand from Florida employers significantly exceeds this output. While the College maintains a 97% job placement rate and approximately 85% of graduates remain in Florida, current faculty and infrastructure capacity limit its ability to expand degree production in high-demand fields such as artificial intelligence, quantum technologies, power systems, cyber-physical security, autonomy, advanced manufacturing, and hypersonics.
- **Faculty Capacity and Competitiveness.** The College's growth in enrollment, research activity, and industry engagement has significantly outpaced growth in faculty capacity. With approximately 116 tenure-track faculty members, the College operates below the average faculty size of Florida's public engineering colleges (161 faculty) and far below the average of the nation's top 50 public engineering colleges (299 faculty).



This gap limits the College's ability to increase degree production, expand graduate education, pursue emerging federal opportunities, and meet workforce demand in defense-critical disciplines.

- **Research Infrastructure and Technical Support.** Modern defense research and workforce preparation depend on specialized capabilities such as hardware-in-the-loop testing, real-time digital engineering and modeling-and-simulation environments, advanced manufacturing facilities, hypersonics test infrastructure, artificial intelligence computing resources, and quantum research laboratories. Demand from federal agencies, industry partners, and researchers is growing faster than the College's ability to expand and sustain this infrastructure, limiting both workforce development and research growth.
- **Competition for Talent and Federal Investment.** States across the country are investing aggressively in artificial intelligence, quantum technologies, advanced manufacturing, and national security research. Without strategic investment, Florida risks losing faculty talent, federal research opportunities, and defense-related economic activity to competing states at precisely the moment when federal investment and industry demand are accelerating.

The challenge for the College is not capability; it is scale — the ability to produce more engineers, expand graduate education, attract additional federal research funding, and meet the rapidly growing workforce and technology needs of Florida's defense and aerospace sectors. The purpose of this LBR is to provide the faculty, infrastructure, student support, and technical resources necessary to scale these proven capabilities to meet state and national demand.

Proposed Investment

The requested \$13.6 million recurring appropriation builds the three capacities on which Florida's defense future depends - **workforce, research, and innovation** - by expanding an existing, nationally recognized capability rather than creating a new one. It grows the faculty who produce defense-ready engineers and federal research alike, modernizes the infrastructure that makes that research government-trusted, and sustains the talent and partnerships that convert both into Florida jobs and technologies. The expansion would be implemented over a multi-year period, in step with workforce demand and federal research opportunities. Each component maps to a specific, trackable output:

Faculty and research capacity (\$9.16M): *This is the engine of all three capacities of workforce, research and innovation.* The funding supports a phased, multi-year expansion of faculty expertise and professional research personnel in high-demand fields including artificial intelligence, quantum science and engineering, cyber-physical



security, autonomy, hypersonics, advanced manufacturing, and resilient energy systems.

Research equipment (\$3.07M): Expands and sustains the specialized infrastructure required for modern defense research and workforce preparation, including hardware-in-the-loop testing, real-time digital engineering and modeling-and-simulation environments, advanced manufacturing capabilities, artificial intelligence computing resources, quantum research laboratories, and associated technical support.

Student Success and Workforce Development (\$1.0M): Provides targeted scholarships, graduate support, and student-success initiatives to increase the number of security-clearable, defense-relevant engineering graduates, with particular emphasis on expanding graduate education and more than doubling Florida A&M University Ph.D. production.

Faculty and Staff Retention (\$276K): Supports retention of key faculty, principal investigators, and technical personnel who maintain critical federal partnerships, sponsored research programs, and nationally recognized technical capabilities.

Operations, Compliance, and Partnerships (\$100K): Supports accreditation, research compliance, workforce partnerships, and engagement with federal agencies, military installations, national laboratories, and industry partners.

II. Return on Investment:

The College already converts state appropriations into a large federal and defense research enterprise, and this appropriation accelerates that multiplier. Within five years, the initiative is projected to improve specific, tractable, indicators across the three pillars - **workforce**, **research** and **innovation**. For each, the current outcome and five-year expected outcome are stated below:

- **PILLAR I: Workforce:**

Increase annual bachelor's degree production from approximately 500 to more than 900 graduates. This growth is driven by a combination of expanded faculty capacity, increased student retention and graduation rates, and the creation of new academic pathways that do not exist today. The College recently established a Department of Materials Science and Engineering (2024) and M.S. and Ph.D. programs in Aerospace Engineering, but neither field currently offers a bachelor's degree; creating B.S. programs in these departments opens entirely new undergraduate pathways where none exist today, adding capacity rather than competing for existing seats. This is reinforced by new M.S. and Ph.D. programs in Computer Engineering, now being prepared for approval by the Board of Governors (BOG), which will draw additional undergraduate students into that major. Growth is further accelerated by innovative,



defense-aligned undergraduate offerings mapped to national security priorities — including directed-energy and power systems, hypersonics and high-speed systems, artificial intelligence and quantum science and engineering, and cyber-physical security — which make the College markedly more attractive to prospective students and channel them toward the disciplines Florida's defense sector most needs. Underpinning all of these, expanded faculty capacity removes the constraint that currently limits how many of the College's growing applicant pool it can teach and graduate, while improved retention and graduation rates convert more enrolled students into degrees.

Increase annual master's and doctoral degree production from approximately 215 to more than 400 graduates. New M.S. and Ph.D. programs in Aerospace Engineering, Materials Science and Engineering, and planned in Computer Engineering, together with new graduate certificates in AI, cybersecurity and quantum science and engineering, will create graduate capacity that does not exist today. Because graduate education is funded largely by research, the projected growth in externally funded research directly supports a proportional increase in graduate assistantships and doctoral positions — the same investment that expands the research enterprise expands the graduate student body it sustains.

Expand graduate enrollment from approximately 533 to more than 1,000 students, while more than doubling Florida A&M University Ph.D. enrollment and degree production. This deepens Florida's advanced-research and security-clearable workforce pipeline in fields critical to the state's defense, aerospace, energy, and advanced-manufacturing sectors.

- **PILLAR II: Research:**

Increase externally funded research expenditures from approximately \$87.6 million to more than \$135 million annually, expanding the College's federal and defense research portfolio by nearly \$50 million per year. This growth is driven by expanded faculty capacity in artificial intelligence, quantum science and engineering, cybersecurity, advanced manufacturing, hypersonics, and aerospace systems; increased competitiveness for federal and defense-sponsored awards; and new opportunities associated with InSPIRE and the College's growing national-security portfolio, including its recent \$151B Missile Defense Agency SHIELD IDIQ award. At full implementation, the **College is projected to generate approximately \$10 in externally funded research for every recurring state dollar invested** — among the strongest leverage ratios in the State University System.

- **PILLAR III: Innovation:**

Increase annual U.S. patents from 24 to more than 50. The College's FY2025 output — 28 invention disclosures, 81 utility patent applications, and 24 issued patents — already demonstrates a strong innovation pipeline. Expanded faculty capacity,



increased sponsored research, and growth in artificial intelligence, quantum technologies, advanced materials, and aerospace systems are expected to substantially increase intellectual-property generation and commercialization. The College will also expand startup formation, technology licensing, and industry-sponsored research, creating new pathways for technology transition, deepening partnerships with Florida employers and defense contractors, and supporting high-wage job creation throughout the state.

Critically, the return stays in Florida. The College reports a 97% job-placement rate, and approximately 85% of graduates remain in Florida, so state investment flows directly to Florida defense contractors, military installations, federal laboratories, and communities rather than subsidizing other states' workforces.

III. Personnel:

This request supports **57 recurring FTE - 50 faculty and 7 administrative/professional (A&P/USPS) staff** - at a recurring salaries-and-benefits cost of **\$9,156,300**, plus **\$276,000 for retention** of existing critical personnel. Both the hiring and retention plans are designed to deliver the Section I goals of expanding Florida's defense-ready engineering workforce, growing the College's federal and defense research enterprise, and strengthening innovation capacity across the Department of Defense's highest-priority technology areas.

Faculty hiring (50 FTE; \$8,142,000 salaries and benefits). The College's overall hiring goal is to add 50 faculty whose expertise maps directly to the national-security mission described in Section I. By anticipated hiring level, the cohort is structured as approximately **10 senior faculty (Associate or Full Professor)** to lead and grow sponsored research programs and **40 Assistant or Associate Professors** to build a durable, long-term pipeline and expand teaching capacity. Hiring is concentrated in the following academic areas of expertise:

- **Artificial intelligence (9 FTE: 7 Assistant, 2 Associate/Full):** machine learning, computer vision, and autonomy for defense systems, including AI-enabled decision support, sensor fusion, and trustworthy and explainable AI for mission-critical applications; embodied intelligence and robotics for autonomous platforms and human-machine teaming; and autonomous ("self-driving") laboratories that use AI-directed experimentation to accelerate the discovery and qualification of defense-relevant materials and systems.
- **Quantum engineering (8 FTE: 6 Assistant, 2 Associate/Full):** quantum sensing for assured position, navigation, and timing in GPS-denied environments, quantum-resilient and quantum-secure communications, and quantum materials and devices that underpin next-generation detection, timing, and information-protection capabilities.



- **Cyber-physical security (8 FTE: 7 Assistant, 1 Associate/Full):** resilience of control and autonomous systems, secure embedded and real-time systems, guidance-navigation-and-control verification, and assured operation of networked physical systems in contested and electronically degraded environments.
- **Hypersonics (7 FTE: 5 Assistant, 2 Associate/Full):** high-speed and high-temperature aerodynamics, aerothermal modeling and ground testing, propulsion integration, and flow physics governing sustained flight and maneuvering above Mach 5.
- **Resilient energy systems (7 FTE: 6 Assistant, 1 Associate/Full):** high-power and pulsed-power systems for directed-energy and high-demand mission loads, thermal management, and resilient, islanded, and survivable power for operations in contested or logistically denied environments.
- **Advanced materials (6 FTE: 5 Assistant, 1 Associate/Full):** thermal-protection materials, lightweight high-strength composites and structures, and multifunctional materials engineered to perform under the extreme temperature, stress, and electromagnetic conditions of advanced defense platforms.
- **Advanced manufacturing (5 FTE: 4 Assistant, 1 Associate/Full):** additive and precision manufacturing of defense-relevant components, digital and model-based manufacturing, and scalable production methods that accelerate the transition of new materials and systems from design to fielded capability.

These hires expand both research throughput and teaching capacity, directly enabling the degree-production, research-expenditure, and innovation targets in Sections I and II.

Staff hiring (7 FTE; \$1,014,300 salaries and benefits). The seven A&P/USPS positions are matched to the initiative's three goals rather than to general administration: a Business Development Manager and a Director of the Office of Technology Innovation to drive sponsored-research growth, technology transfer, and industry partnerships (research and innovation goals); a Graduate Student Recruiter and two Student-Success Coordinators to grow and retain the security-clearable graduate and undergraduate pipeline (workforce goal); and two student success coordinators. These positions also provide the sponsored-project administration and compliance capacity required to manage federally funded and classified-adjacent work.

Retention (\$276,000; \$200,000 salary and \$76,000 benefits). Retention funds are allocated approximately **\$150,000 in faculty salary and \$50,000 in staff salary**, with associated fringe (\$57,000 faculty, \$19,000 staff). These funds protect the senior principal investigators and key research personnel who hold the federal relationships, security clearances, and program credibility on which this capability depends. Because losing an established defense PI can forfeit a multi-year federal program and the trusted-partner relationship behind it, a targeted retention directly safeguards the research-expenditure growth, sponsored programs, and security-clearable workforce outcomes that Section I commits to. Retaining this expertise is therefore essential to achieving, and sustaining, the initiative's stated goals.



IV. Facilities

(If this issue requires an expansion or construction of a facility, please complete the following table):

Facility Project Title	Fiscal Year	Amount Requested	Priority Number



2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II
(to be completed for each issue)

University: FAMU-FSU College of Engineering

Issue Title: Engineering Florida's Defense Future: A Trusted University Capability fo

	Recurring	Non-Recurring	Total
Positions			
Faculty	50.00	0.00	50.00
Other (A&P/USPS)	7.00	0.00	7.00
Total	57.00	0.00	57.00
Salaries and Benefits	\$9,156,300.00	\$0.00	\$9,156,300.00
Other Personal Services	\$0.00	\$0.00	\$0.00
Expenses	\$0.00	\$0.00	\$0.00
Operating Capital Outlay	\$0.00	\$0.00	\$0.00
Electronic Data Processing	\$0.00	\$0.00	\$0.00
Financial Aid	\$1,000,000.00	\$0.00	\$1,000,000.00
Special Category (Graduate Programs)	\$100,000.00	\$0.00	\$100,000.00
Special Category (Research Equipment/Startup)	\$3,070,833.00	\$0.00	\$3,070,833.00
Special Category (Faculty & Staff Retention)	\$276,000.00	\$0.00	\$276,000.00
	\$0.00	\$0.00	\$0.00
Grand Total	\$13,603,133.00	\$0.00	\$13,603,133.00



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

FINANCE & BUSINESS ACTION ITEM



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

Finance and Business Committee

ACTION ITEM V

August 27, 2026

SUBJECT: Proposed Amendment to Regulation FSU-2.024, 2027-2028 Tuition and Fees

PROPOSED COMMITTEE ACTION

Requesting annual 5% Local Fees increases, including a Health Fee for the Panama City Campus, along with a \$2 increase to the Student Facilities Use per credit hour fee. Increases would start with the 2027-2028 academic year.

AUTHORITY FOR BOARD OF TRUSTEES ACTION

F.S. 1009.24

BOG Regulations 7.001, 7.003

BACKGROUND INFORMATION

Local Fees:

- **Activity & Service Fee** – This fee funds student government, campus organizations, and a wide range of student activities and services. The proposed increase reflects the growing cost of maintaining and expanding these programs on behalf of the student body.
- **Student Health Fee** – This fee supports the cost of student health services, including clinical care, wellness programs, and expanded access to care. The proposed increase helps offset rising healthcare operational costs and supports continued service levels for students.
- **Athletics Fee** – This fee supports the operation, maintenance, and enhancement of student athletics and recreation facilities and programs. The proposed increase helps offset rising operational costs and ensures continued access to quality athletic and recreational opportunities for students.

Other Fees:

- **Student Facilities Use Fee** – This fee supports the maintenance and upkeep of student facilities. The proposed increase helps address a growing maintenance backlog and rising operational costs, ensuring these spaces remain safe and functional for continued student use.

ADDITIONAL COMMITTEE CONSIDERATIONS

BOG notification is required.

Supporting Documentation Included: Regulation 2.024 amended language necessary to enact this change.

Submitted by: Kyle Clark, Senior Vice President Finance and Administration

FSU-2.024 Tuition and Fees.

The following tuition and fees shall be levied and collected in U.S. dollars for each student regularly enrolled, unless specifically provided otherwise, for Fall, 2027, Spring, 2028 and Summer, 2028 and thereafter unless amended. Per Credit Hour in U.S. Dollars. Note Local Fee Appendix at end regarding future Local Fees increases through academic year 2029-2030.

Main Campus

	Undergraduate	Graduate
Tuition	\$105.07	\$403.51
Tuition Differential	49.59	—
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	~~7.90~~ 8.33	~~7.90~~ 8.33
Activity & Service Fee	~~12.86~~ 13.55	~~12.86~~ 13.55
Student Health Fee	~~13.97~~ 14.58	~~13.97~~ 14.58
Transportation Access Fee	8.90	8.90
Student Facility Use Fee [+ \$20.00/semester]	~~42.00~~	~~42.00~~
Technology Fee	5.25	5.25
Total Per Credit Hour (PCH) Resident Rate	~~\$215.55~~\$219.28	~~\$479.32~~\$483.05
Student Facility Use Fee Per Semester	20.00	20.00
Out-of-State Fees		
Total PCH Resident Rate	~~\$215.55~~ \$219.28	~~\$479.32~~ \$483.05
Out-of-State Fee	609.07	760.69
Out-of-State Student Financial Aid Fee	30.45	38.03
Total PCH Out-of-State Rate	~~\$855.07~~\$858.80	~~\$1,278.04~~\$1,281.77
Student Facility Use Fee Per Semester	20.00	20.00

Law

	Per Credit Hour
Tuition	\$602.36
Student Financial Aid Fee	30.11
Capital Improvement Trust Fund Fee	4.76
Athletics Fee	~~7.90~~ 8.33
Activity & Service Fee	~~12.86~~ 13.55
Student Health Fee	~~13.97~~ 14.58
Transportation Access Fee	8.90
Student Facility Use Fee	~~42.00~~
Technology Fee	5.25
Total (PCH) Resident Rate	~~\$688.11~~\$691.84
Student Facility Use Fee Per Semester	20.00
Out-of-State Fees	
Total PCH Resident Rate	~~\$688.11~~ \$6.84
Out-of-State Fee	803.66
Out-of-State Student Financial Aid Fee	40.18
Total PCH Out-of-State Rate	~~\$1,531.95~~\$1,535.68
Student Facility Use Fee Per Semester	20.00

Panama City Campus

	Undergraduate	Graduate
Tuition	\$105.07	\$403.51
Tuition Differential	49.59	—
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee*	0.69	0.69
Activity & Service Fee	~~9.88~~ 10.37	~~9.88~~ 10.37
Student Health Fee	~~0.00~~ 6.27	~~0.00~~ 6.27
Technology Fee	5.25	5.25
Total PCH Resident Rate	~~\$180.49~~\$187.25	~~\$444.26~~\$451.02
<i>Out-of-State Fees</i>		
Total PCH Resident Rate	~~\$180.49~~ \$187.25	~~\$444.26~~ \$451.02
Out-of-State Fee	609.07	760.69
Out-of-State Student Financial Aid Fee	30.45	38.03
Total PCH Out-of-State Rate	~~\$820.01~~\$826.77	~~\$1,242.98~~\$1,249.74

*Panama City Students may opt to pay Main Campus rate in exchange for Main Campus Athletic Fee benefits.

Sarasota Campus

	Undergraduate	Graduate
Tuition	\$105.07	\$403.51
Tuition Differential	49.59	—
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	0.69	0.69
Activity & Service Fee	11.69	11.69
Student Health Fee	—	—
Technology Fee	5.25	5.25
Total PCH Resident Rate	\$182.30	\$446.07
<i>Out-of-State Fees</i>		
Total PCH Resident Rate	\$182.30	\$446.07
Out-of-State Fee	609.07	760.69
Out-of-State Student Financial Aid Fee	30.45	38.03
Total PCH Out-of-State Rate	\$821.82	\$1,244.79

Medicine

Following Assessed Per Year — Local and other per-credit fees set at 36-hour year.

Tuition	\$22,408.12
Student Financial Aid Fee	1,120.41
Capital Improvement Trust Fund Fee	190.40
Athletics Fee	~~284.40~~ 299.88
Activity & Service Fee	~~462.96~~ 487.80
Student Health Fee	~~502.92~~ 524.88
Technology Fee	189.00
Transportation Access Fee	320.40
Student Facility Use Fee	~~204~~ 132.00
Total Resident Block Tuition & Fees	~~\$25,610.61~~ \$25,744.89
<i>Out-of-State Fees</i>	
Total Resident Block Tuition & Fees	~~\$25,610.61~~ \$25,744.89
Out-of-State Fee	41,625.96
Out-of-State Student Financial Aid Fee	2,081.29
Total Non-Resident Block Tuition & Fees	~~\$69,317.86~~ \$69,452.14

College of Medicine Notes:

The academic year for the College of Medicine consists of Summer, Fall, and Spring Semesters.

The Student Facilities Use Fee is not assessed to 3rd & 4th Year College of Medicine students, as their studies are conducted off-campus.

A College of Medicine student taking six or more semester hours will pay the full rate as provided herein for tuition and fees. Any student approved to attend fewer than six semester hours will pay the tuition and fees at the Graduate Student Rate for the actual number of semester hours.

Other Professional Programs

Master of Science-Nurse Anesthesia (Panama City Campus)-per semester

Doctor of Nurse Anesthesia Practice (DNAP) (Panama City Campus)-per semester

Tuition	\$8,475.00
Student Financial Aid Fee	423.75
Capital Improvement Trust Fund Fee	51.12
Athletics Fee	~~8.26~~ 8.28
Activity & Service Fee	~~118.56~~ 124.44
Student Health Fee	~~0.00~~ 75.24
Technology Fee	423.75
Total Annual Block Tuition & Fees	~~\$9,500.44~~ \$9,581.58

Physician Assistant

Following Assessed Per Year — Local and other per-credit fees set at 36-hour year.

Tuition	\$28,000.00
Student Financial Aid Fee	1,400.00
Capital Improvement Trust Fund Fee	171.36
Athletics Fee	~~284.40~~ 299.88
Activity & Service Fee	~~462.96~~ 487.80
Student Health Fee	~~502.92~~ 524.88
Technology Fee	189.00
Transportation Access Fee	320.40
Student Facility Use Fee [20.00/semester + 2.00/credit hr.]	~~204~~ 132.00
Total In-State Fee	~~\$31,463.04~~\$31,597.32
Out-of-State Fees (Per Year)	
Total In-State Fee	~~\$31,463.04~~ \$31,597.32
Out-of-State Fee	12,650.00
Out-of-State Student Financial Aid Fee	632.50
Total Out-of-State Fee	~~\$44,745.54~~\$44,879.82

Physician Assistant Tuition and Fee Note: A Physician Assistant (PA) student taking six or more semester hours will pay the full rate as provided herein for tuition and fees. Any PA student approved to attend fewer than six semester hours will pay the tuition and fees at the Graduate Student Rate for the actual number of semester hours.

Distance Learning

	Undergraduate	Graduate
Tuition	\$105.07	\$403.51
Tuition Differential	49.59	—
Student Financial Aid Fee	5.25	20.17
Capital Improvement Trust Fund Fee	4.76	4.76
Athletics Fee	0.69	0.69
Activity & Service Fee	~~9.88~~ 10.37	~~9.88~~ 10.37
Student Health Fee	0.00	0.00
Technology Fee	5.25	5.25
Total PCH Resident Rate	~~\$180.49~~\$180.98	~~\$444.26~~\$444.75
Out-of-State Fees		
Total PCH Resident Rate	~~\$180.49~~ \$180.98	~~\$444.26~~ \$444.75
Out-of-State Fee	609.07	760.69
Out-of-State Student Financial Aid Fee	30.45	38.03
Total PCH Out-of-State Rate	~~\$820.01~~\$820.50	~~\$1,242.98~~\$1,243.47

Definition:

Distance Learning Student: A distance learning student is one who is coded as such in the Office of the University Registrar. Note that students are assessed distance learning rates when they are coded as a distance learner student based on policies established by the Registrar, but that all students enrolled in online courses are not automatically deemed distance learners for tuition purposes.

Tuition and Fees: For the purposes of this regulation, tuition and fees refers to the standard charges assessed pursuant to State Statute, Board of Governors and Florida State University Regulation.

Local Fee Appendix: Regulation text fees and totals will be further updated yearly to reflect the below approved changes in Local Fees.

MAIN CAMPUS

Fee	2026-2027 Actual PCH Fees	Year 1 Requested Increase	2027-2028 Proposed PCH Fees	Year 2 Requested Increase	2028-2029 Proposed PCH Fees	Year 3 Requested Increase	2029-2030 Proposed PCH Fees
A&S	\$12.86	\$0.69	\$13.55	\$0.72	\$14.27	\$0.76	\$15.03
Health	\$13.97	\$0.61	\$14.58	\$0.64	\$15.22	\$0.67	\$15.89
Athletic	\$7.90	\$0.43	\$8.33	\$0.46	\$8.79	\$0.48	\$9.27
Totals	\$34.73	\$1.73	\$36.46	\$1.82	\$38.28	\$1.91	\$40.19

DISTANCE LEARNING

Fee	2026-2027 Actual PCH Fees	Year 1 Requested Increase	2027-2028 Proposed PCH Fees	Year 2 Requested Increase	2028-2029 Proposed PCH Fees	Year 3 Requested Increase	2029-2030 Proposed PCH Fees
A&S	\$9.88	\$0.49	\$10.37	\$0.52	\$10.89	\$0.55	\$11.44
Health	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Athletic	\$0.69	\$0.00	\$0.69	\$0.00	\$0.69	\$0.00	\$0.69
Totals	\$10.57	\$0.49	\$11.06	\$0.52	\$11.58	\$0.55	\$12.13

PANAMA CITY CAMPUS

Fee	2026-2027 Actual PCH Fees	Year 1 Requested Increase	2027-2028 Proposed PCH Fees	Year 2 Requested Increase	2028-2029 Proposed PCH Fees	Year 3 Requested Increase	2029-2030 Proposed PCH Fees	Year 4 Requested Increase	2030-2031 Proposed PCH Fees	Year 5 Requested Increase	2031-2032 Proposed PCH Fees
A&S	\$9.88	\$0.49	\$10.37	\$0.52	\$10.89	\$0.55	\$11.44	\$0.57	\$12.01	\$0.60	\$12.61
Health	\$0.00	\$6.27	\$6.27	\$0.31	\$6.58	\$0.33	\$6.91	\$0.35	\$7.26	\$0.36	\$7.62
Athletic	\$0.69	\$0.00	\$0.69	\$0.00	\$0.69	\$0.00	\$0.69	\$0.00	\$0.69	\$0.00	\$0.69
Totals	\$10.57	\$6.76	\$17.33	\$0.83	\$18.16	\$0.88	\$19.04	\$0.92	\$19.96	\$0.96	\$20.92

Specific Authority: Art. IX, Sec 7, Florida Constitution, BOG Regulation 1.001(3)

Law Implemented: BOG Regulation 7.001; s. 1009.24, Florida Statutes. History–New 7-21-05, Amended, 9-21-05, 1-30-2007, 6-14-2007, 11-29-2007, 6-13-2008, 2-25-2009, 6-17-2009, 6-25-2010, 9-9-2011, 9-7-2012, 6-7-2013, 6-27-2014, 11-21-2014, 6-26-2015, 6-10-2016, 6-7-2017, 6-8-2018, 6-7-2019, 8-13-2020, 6-17-2021, 6-22-2022, 6-15-2023, 6-20-2024, 6-12-2025 (Reapproved), 7-24-25, amended 6-18-2026, _____



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

GOVERNANCE ACTION ITEM



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM X

August 27, 2026

SUBJECT: Revisions to the Florida State University Policy 1-1 BOT Operating Procedures

PROPOSED COMMITTEE ACTION

Request for approval of revisions to the FSU Board of Trustees Operating Procedures

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Article IX, Section 7 Florida Constitution; BOG Regulation 1.001, Section 1001.71, F.S.
and BOT Operating Procedures 1-1

BACKGROUND INFORMATION

General update of Florida State University Policy 1-1 BOT Operating Procedures.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.

Supporting Documentation Included: Mark-up of proposed revisions to the FSU Board of Trustees Operating Procedures 1-1

Submitted by: Carolyn Egan, Vice President for Legal Affairs and General Counsel

Florida State University Policy 1-1 BOT Operating Procedures

Title of Policy: Operating Procedures

Responsible Executive: University Board of Trustees

Approving Official: University Board of Trustees

Effective Date: October 31, 2025

Revision History: New Adopted January 24, 2003; Amended June 9, 2006, September 24, 2021, November 21, 2024, October 31, 2025, and _____.

I. Introduction

The Florida Constitution and laws of the State of Florida establish the Florida State University Board of Trustees (hereinafter Board).

II. Policy

Article I - Membership

Section 101 - Governing Law

The membership of the Board shall be determined in accordance with the Constitution of the State of Florida and Florida law. The Board is established as a public body corporate, with all powers as provided by Florida law. The Board acts as an instrumentality or agency of the State of Florida for purposes of sovereign immunity pursuant to section 768.28(2), Florida Statutes.

Section 102 - Board Officers and Executive Officer/Corporate Secretary

(a) The Board shall have a Chair and a Vice Chair. The Board will elect a Chair every two years at the first in-person meeting held during the fall semester, or at such other time as deemed necessary by a majority vote of the Board to fill a vacancy. On alternating years when the Board does not elect a Chair, the Board shall at the first in-person meeting of the fall semester elect a Vice Chair to serve a two-year

term. The length of the Chair's term and the number of terms served by the Chair are established by regulation of the Florida Board of Governors.

(b) The Chair of the Board shall preside at meetings of the Board, call regular, special, or emergency meetings, sign and execute all documents and instruments on behalf of the Board, and perform such other duties as may be required by law or directed by the Board. The Chair may delegate the authority to sign and execute documents and instruments on behalf of the Board to the Corporate Secretary, including defending and/or initiating any claim or action in law or equity on behalf of the Board, provided that the Board of Trustees ratify any initiation of a claim at a subsequent meeting.

(c) The Vice Chair of the Board shall have the powers and perform such duties as may be delegated to that individual by the Board and in the event of the death, absence or inability of the Chair to act, perform such duties and exercise the powers of the chair.

(d) The University President is the Executive Officer and Corporate Secretary ("Secretary") of the Board and shall be responsible for ensuring meeting minutes are kept. The Secretary shall attest to the signature of other officers of the Board when required or necessary and shall affix the seal of the Board when necessary. The Secretary shall perform the duties customarily performed by the secretary to a public body corporate as well as such other duties as may be prescribed by the Board. As Executive Officer, the University President shall serve as the principal liaison and official contact between the Board and the faculty, staff and students of the university. The President shall exercise such powers as are appropriate to that position in promoting, supporting and protecting the interests of the University and in managing and directing its affairs. The President shall be responsible for all management functions of the University consistent with the policies established by the Board and shall exercise such other powers, duties and responsibilities as are delegated or assigned by the Board and Florida statutes. The Corporate Secretary may delegate to university staff duties related to meeting organization and recordkeeping.

Article II -- Meetings

Section 201 - Scheduling of Meetings of the Board and Board Committees

(a) There shall be an organizational meeting of the Board every two (2) years for the election of the Chair or Vice Chair, and such other additional officers as the Board may decide are necessary and appropriate. If the organizational meeting of the Board is not held as stated above, the election of officers may be held at any meeting called pursuant to these practices and procedures. Normally, to be eligible for election as Chair or Vice Chair, a member of the Board shall have at least two years remaining on his or her term of appointment, provided that this requirement may be waived by a majority vote of the Board.

(b) Regular meetings of the Board shall be held as needed, with a minimum of three (3) meetings per year.

(c) Meetings of the Board and of board committees may be held at the Florida State University or other locations as deemed necessary and appropriate by the Board, including but not limited to locations in the vicinity of university campuses or facilities located outside of Tallahassee.

(d) Meetings of the board and of board committees may be conducted through conference call, teleconference, or video conferences.

(e) Meetings of the Board may be held for the purpose of acting on emergency or urgent matters requiring immediate attention affecting the university or public health, safety, or welfare. Special and emergency meetings of the Board shall be held when directed by the Chair or by any seven (7) members of the Board.

Section 202 - Notice of Meeting

(a) Reasonable notice of all meetings shall be made in accordance with Chapters 286 and 120, Florida Statutes, either by electronic means on the University web site, by media advisory, or by publication in the Tallahassee Democrat newspaper, or other major publication of general circulation in the area where the meeting will be held, media advisory, or on the Florida State University website.

(b) Reasonable notice of a regular meeting of the Board shall be made one (1) week before the meeting is scheduled to take place, unless such time frame is unfeasible as provided in subsection (c) herein.

(c) Notice of meetings to consider emergency or urgent matters will be posted on the University web site as early as practicable prior to the meeting.

(d) Such notice shall state the date, time and place of the meeting, a brief description of the purpose, and the address where interested persons can write to obtain a copy of the agenda.

Section 203 -- Agendas

(a) The ~~University President~~Chair shall be responsible for setting the agenda for meetings of the Board in consultation with the ~~President~~Chair.

(b) At least seven (7) days prior to each regular meeting of the Board of Trustees, a copy of the agenda, including (insofar as is practicable) copies of all reports and other written materials to be presented to the meeting, shall be sent to each member of the Board by the Secretary or designee. Supplemental material should be sent to members not later than three (3) days prior to the meeting.

(c) The Secretary or designee shall prepare and make publicly available the agenda for meetings of the Board.

(d) The agenda shall list the items in the general order they are intended to be considered. Items may be considered out of their stated order at the discretion of the Chair.

(e) The agenda shall consist of the following, as appropriate:

1. Call to Order and Roll Call
2. Pledge of Allegiance (for all live meetings or if feasible for virtual or telephonic meetings)
3. Moment of Silent Reflection
4. Review and Approval of Previous Meeting Minutes
5. Public Comment
6. President's Report
7. President's Remarks

8. Reports, Consent Items, Standing Committee Reports, Action Items and Informational Items

9. New Business

10. Chair's Report

11. Open Forum for Board Members

12. Executive Session

13. Adjournment

Section 204 -- Attendance

All trustees are expected to attend board and committee meetings. If a trustee has ~~four~~ three consecutive unexcused absences ~~in a two-year time period from any regular board meeting in a fiscal year~~, the Chair will ensure that the trustee is still willing and able to serve and will notify the appointing authority of the specific trustee's attendance record. ~~The chair may provide an annual report on trustee attendance to the Governor and Board of Governors.~~

Commented [CE1]: Consistent with section 1001.71, Florida Statutes.

Article III - Conduct of Business

Section 301 - Call to Order and Roll Call

At the hour appointed for the meeting, the Chair shall call the Board to order and the Chair or the Secretary shall call the roll.

Section 302 -- Quorum

A quorum of the Board shall consist of a majority of the members of the Board.

Section 303 - Presiding Officer

The Chair shall preside over all regular and special meetings of the Board. In the absence of the Chair, the Vice Chair shall preside. In the absence of both the Chair

and the Vice Chair, the Secretary shall determine whether a quorum is present and, in that event, shall call for the election of a temporary presiding officer, who shall be elected by and from the membership of the Board upon a majority vote.

Upon arrival of the Chair or Vice Chair, the temporary Chair shall relinquish the chair after concluding the business then before the Board.

Section 304 -- Member Voting

(a) All members of the Board shall vote on all matters coming before the Board for consideration in accordance with section 286.012, Florida Statutes, unless a member abstains due to a disclosed conflict of interest in the manner required by law. No member may vote by proxy or by secret ballot. Each member having the right and entitled to vote at a meeting of the Board shall be entitled, at each meeting and upon each proposal presented at such meeting, to one vote.

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(b) No action shall be taken by the Board without the affirmative vote of at least seven (7) members.

(c) For purposes of agenda items brought before the Board of Trustees pursuant to section 288.860, Florida Statutes, related to foreign countries of concern, the recommendation must be unanimous by the Board Research Committee, or other applicable Board committee(s) hearing the item, in order for the item to progress to the Board of Trustees for consideration. If the item progresses to the Board of Trustees for a vote, the item must receive a supermajority of votes in favor (nine affirmative votes) for the item to move forward to the Florida Board of Governors.

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Section 305 - Procedures

(a) The business of the Board shall be taken up for consideration and disposition in accordance with the agenda for the meeting.

(b) The vote upon any resolution, motion or other matter may be by voice vote, provided that each trustee's individual vote is recorded in the minutes. The Chair or any Board member may require a roll call vote.

Section 306 -- Minutes

(a) The Secretary shall ensure minutes are kept of all regular meetings of the Board of Trustees; shall file and preserve all minutes, rules, orders, papers, and documents pertaining to the business and proceedings of the Board; shall be custodian of all records of the Board; and, when required, shall execute all legal documents and instruments of Florida State University.

(b) The Secretary shall develop minutes of the meeting to be sent to the members of the Board with the next meeting agenda.

(c) Records of the meetings of the Board, including any ~~tape recording~~ audio or video recording, are subject to Chapter 119, Florida Statutes, unless otherwise confidential or exempt under Florida law.

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Section 307 - Communications

All communications from the Board or any of its committees addressed to any employee or student of the University shall be transmitted through the President or President's designee. This section does not preclude individual members of the Board from contacting any member of the university community.

Section 308 - Applicability of Robert's Rules of Order

Robert's Rules of Order Newly Revised shall be used to conduct meetings of the Board, except where these operating procedures specifically provide otherwise.

Section 309 - Public Comment

The Board shall adopt procedures for public comment at Board meetings.

Article IV - Powers and Duties

Section 401 - General Powers and Duties

(a) The Board is vested with the authority to govern and set policy for the Florida State University as necessary to provide proper governance and improvement of the University in accordance with law and rules of the Florida Board of Governors.

(b) The Board may adopt regulations and policies consistent with the University's mission, with law, and with regulations of the Florida Board of Governors.

Section 402 - Other Powers and Duties

The Board shall have such other powers and duties, not inconsistent with applicable provisions of State law, as presently or as shall be defined and delegated by the Florida Board of Governors.

Article V - Committees

Section 501 - Committees

(a) The Chair of the Board shall have the power to establish and dissolve committees and appoint members. Standing committees are charged specifically with the immediate care and supervision of the subject matters assigned to them.

(b) Ex Officio Members: The Chair of the Board of Trustees, or in the Chair's absence the Vice Chair of the Board, shall be an ex officio voting member of all standing committees and subcommittees.

Section 502 - Notice and Records

The Secretary of the Board shall notice meetings of standing, special, and ad hoc Committees in the same manner as for meetings of the Board of Trustees. The Secretary shall ensure that minutes of all committee meetings are kept.

Article VI - Conflict of Interest

Section 601-- Disclosure of Potential Conflict of Interest by Members of the Board of Trustees:

- (a) The Board shall adopt an Ethics Policy governing conflicts of interest of individual Board members.
- (b) The Chair shall, at the start of each meeting, read a statement reminding Board members of the requirements of the Board Ethics Policy.

Article VII - Adoption, Amendment and Rescission of Operating Practices and Procedures

Following initial adoption, the Operating Procedures may be amended or rescinded at any regular meeting of the Board by a two-thirds vote of the total voting membership of the Board, provided that written notice containing the wording of each provision to be adopted, amended, or rescinded shall have been presented at the preceding regular meeting of the Board.

III. Legal Support, Justification, and Review of This Policy

Article IX, Section 7 Florida Constitution, BOG 1.001, 1001.71 Florida Statutes.

Policy will be reviewed by Board at least every five years.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CHAIR'S REPORT ACTION ITEM I



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM XI

August 27, 2026

SUBJECT: FY 2025-2026 Presidential Evaluation and Compensation

PROPOSED COMMITTEE ACTION

Request for Approval of President McCullough's Presidential Evaluation

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Florida Board of Governors regulations require that each board of trustees annually evaluate the university president. That evaluation is premised upon the university president's progress toward the annual goals, as adopted by the board of trustees.

BACKGROUND INFORMATION

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

CHAIR'S REPORT ACTION ITEM II



FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES
Governance Committee

ACTION ITEM XII

August 27, 2026

SUBJECT: President's Fiscal Year 2026-2027 Goals

PROPOSED COMMITTEE ACTION

Request for Approval of President McCullough's Fiscal Year 2026-2027 Goals

AUTHORITY FOR BOARD OF TRUSTEES ACTION

Florida Board of Governors regulations require that each board of trustees annually evaluate the university president. That evaluation is premised upon the university president's progress toward the annual goals, as adopted by the board of trustees.

BACKGROUND INFORMATION

Section 4.1 of President McCullough's Employment Agreement requires President McCullough to develop proposed annual goals and objectives for adoption by the Board of Trustees.

ADDITIONAL COMMITTEE CONSIDERATIONS

Florida Board of Governors approval is not required.