



FLORIDA STATE UNIVERSITY

BOARD OF TRUSTEES

GENERAL MEETING MINUTES (DRAFT)

Thursday, June 18, 2026
Meeting Via Zoom

Attended: Peter Collins (Chair), Kathryn Ballard, Jorge Gonzalez, Jim Henderson, Roxanne Hughes, Peter Jones, Brian Murphy, Ian Seibert and Tim Weisheyer.

Absent: Vivian de las Cuevas-Diaz (Vice Chair), Maximo Alvarez, and Justin Roth.

I. CALL TO ORDER AND ROLL CALL

Mr. Peter Collins, Chair

As previous committee meetings concluded early, Chair Collins called the meeting to order at 11:55 am and welcomed attendees.

Heather Mayo conducted the roll call and confirmed a quorum.

II. MOMENT OF SILENT REFLECTION

Chair Collins asked everyone to take a moment of silent reflection.

III. APPROVAL OF MINUTES

March 26, 2026, Meeting Minutes

April 13, 2026, Meeting Minutes

Trustee Jones moved to approve the March 26, 2026, meeting minutes and the April 13, 2026, meeting minutes. Trustee Ballard seconded the motion, and both sets of meeting minutes were approved unanimously by all Board members present on the call.

IV. PUBLIC COMMENT

There were no public comments.

Chair Collins read the Ethics Conduct Policy.

V. PRESIDENT'S REPORT

Dr. Richard McCullough, President

President McCullough welcomed new Trustee Ian Seibert and congratulated him on his election as chair of the Florida Student Association. He noted Trustee Seibert's role as a member of the Florida Board of Governors representing more than 430,000 students across the 12 universities in the State University System.

He thanked trustees for attending the recent workshops in Tampa and for their engagement in discussions on priorities for the future.

He highlighted the recent commencement ceremonies in May and the conferral of an honorary degree upon alumna and entrepreneur Sara Blakely. He also noted remarks by Ms. Blakely, as well as by distinguished speakers and alumni U.S. Air Force Lt. General Sean Farrell and Florida House Speaker Danny Perez.

The President provided updates on the new academic year and admissions, noting record applications for incoming freshmen (97,000 applications for approximately 6,000 spots). He described the incoming class as highly competitive, with an average GPA of 4.5, average SAT and ACT scores of 1430 and 32, and 92 percent of students ranking in the top 10 percent of their high school class. He also highlighted strong representation from all 67 Florida counties. In addition, he noted national recognition of graduate programs, with U.S. News ranking 16 programs in the Top 25 among public universities and six ranked No. 1 in Florida, including the College of Law and programs in primary care medicine, nursing, clinical psychology, speech-language pathology, and visual arts.

He reported on research activity, including an \$88 million Navy contract awarded to the Center for Advanced Power Systems. He also noted discussions in Washington, D.C., with federal leaders regarding research funding and ongoing advocacy efforts.

The President provided updates on alumni engagement and philanthropy, including well-attended "FSU Comes to You" events in Washington, D.C., with Trustee Roth, and in Bay, Walton, and Okaloosa counties with Trustee Gonzalez. He thanked Trustees Murphy and Ballard for their recent major gifts to the university.

He provided updates on FSU Health, including the transfer of TMH hospital assets, grant submissions through the Rural Health Transformation Program, and progress on the Academic Health Research Center.

He noted the conclusion of the Florida legislative special session and ongoing engagement with state and federal partners, and thanked Chairman Collins, Clay Ingram, and the Governmental Relations team. He also thanked Senior Vice President Clark and Trustee Henderson for their work on the 2026–2027 operating budget. He thanked Director of Federal Relations Josh Duncan for his work as well.

The President highlighted the university's partnership with the Seminole Tribe of Florida, including the inaugural Chairman's Classic Golf Tournament in April. He expressed gratitude to Seminole Tribe of Florida Chairman Marcellus Osceola Jr. for bringing the tournament to FSU to support multiple programs at the university. He also noted upcoming engagement activities with the Seminole Tribe.

He previewed the Future Faculty Workshop and recognized recent faculty honors and achievements.

Finally, he discussed leadership transitions, including the planned departure of the Vice President for Advancement, Marla Vickers, noting her accomplishments during her tenure, including the naming of two colleges and thanked her for her service. He also commented on the search for a Vice President for Marketing and Communications, the appointment of Jonathan Fozard as Vice President for Information Technology Services, and the hiring of Dr. Kirk Foster as Dean of the College of Social Work.

President McCullough noted the upcoming submission of his self-evaluation to the Board and concluded by expressing appreciation for the Board's leadership and support.

VI. CONSENT ITEMS

- A. Request for Approval:** 2027-2028 Institutional General Education Course Offerings (Academic Affairs)
- B. Request for Approval:** Specialized Admissions Reaffirmation for Limited Resources Degree Programs (Academic Affairs)
- C. Request for Approval:** Proposal to Implement M.S. in Marriage and Family Therapy (Academic Affairs)
- D. Request for Approval:** Proposal to Implement Ed.S. in Marriage and Family Therapy (Academic Affairs)
- E. Request for Approval:** Proposal to Repeal Regulation FSU-5.003 University Undergraduate Admission Committee Procedures (Academic Affairs)
- F. Request for Approval:** Proposal to Repeal Regulation FSU-5.008 Graduate and Post-Baccalaureate Professional Programs (Academic Affairs)
- G. Request for Approval:** Regulation FSU-5.001 University Admissions (Academic Affairs)
- H. Request for Approval:** Amendment to FSU's 2026 Accountability Plan (Academic Affairs)
- I. Request for Approval:** Florida State University Foundation, Inc. Bylaw Revisions (Advancement & Governance)
- J. Request for Approval:** Florida State University Foundation, Inc. Articles of Incorporation Revisions (Advancement & Governance)
- K. Request for Approval:** Florida State University Alumni Association Bylaw Revisions (Advancement & Governance)
- L. Request for Approval:** New External Auditor for The John and Mable Ringling Museum of Art Foundation, Inc. (Audit and Compliance)
- M. Request for Approval:** Regulation Amendment to FSU-2.024, Tuition and Fees (Finance and Business)
- N. Request for Approval:** Regulation Amendment to FSU-2.009, Parking and Traffic (Finance and Business)
- O. Request for Approval:** Campus Master Plan Amendment (Finance and Business)
- P. Request for Approval:** FY 2027-2028 Capital Improvement Plan (Finance and Business)

Q. Request for Approval: Florida State University Athletic Association, Inc.
Bylaw Revisions (Governance)

R. Request for Approval: Proposal to Repeal Regulation FSU-6.0035 Intercollegiate Athletics; Season Ticket Allocation and Sale (Governance)

Chair Collins noted that the committee meeting format allowed Trustees to hear reports from committees and consider items on the consent agenda. He asked whether any Trustee wished to move an item from the consent agenda to the regular agenda.

Hearing none, he called for a motion to approve consent items A–R.

Trustee Murphy motioned to approve Consent Items A-R. Trustee Henderson seconded the motion and Consent Items A-R were unanimously approved by all Board members present on the call.

VII. NEW BUSINESS AND UPDATES¹

A. Faculty Senate Steering Committee

Ms. Bridgett Birmingham, Vice Chair, Faculty Senate Steering Committee

Ms. Birmingham, Vice Chair of the Faculty Senate, provided a brief update on behalf of the Faculty Senate Steering Committee. She noted the Senate is on summer hiatus and highlighted recent spring elections, including the reelection of Dr. Roxanne Hughes as Faculty Senate President and her own appointment as Vice Chair.

She reported that the Senate is developing an AI committee and drafting a charge for a committee on Academic Freedom and Responsibility, while also monitoring implementation of the new social media policy.

She added that the Senate has been working with the administration on state-directed curriculum changes and the public release of syllabi.

B. Student Government Association

Ms. Sela Teplin, Vice President, Student Government Association

Ms. Sela Teplin, Vice President of the Student Government Association, provided a brief update on behalf of the Student Government Association. She introduced the new SGA administration and outlined its goals.

She highlighted areas of focus, including student leadership and development, community events and campus resources, and student academics and achievements, and concluded with closing remarks.

Trustee Hughes, Chair Collins and Trustee Murphy thanked Ms. Teplin for her report and work.

¹ Due to Vice President Alford's schedule and the earlier start to the general meeting, Chair Collins adjusted the agenda, moving the Athletics report to **Item D** under **New Business and Updates**.

C. Legislative Affairs

Mr. Clay Ingram, Chief Legislative Affairs Officer

Mr. Josh Duncan, Director of Federal Relations

Mr. Clay Ingram, Chief Legislative Affairs Officer, provided a brief update on the 2026 Legislative Session budget, highlighting four-year recurring operational support and funding for fixed capital outlay (FCO) projects, noting unprecedented support for FSU. He also discussed operating budget priorities, back-of-bill authorizing language, implementing bills, and legislation including HB 5601 (Higher Education Conforming Bill) and HB 7031 (University Public Works Tax Refund).

Chair Collins and Trustee Murphy thanked the Governmental Relations team (internal and external) for their work. Trustee Henderson also expressed his gratitude, particularly to Chair Collins and to President McCullough.

Mr. Josh Duncan, Director of Federal Relations, provided a brief report on federal items and appropriations.

President McCullough also expressed his gratitude to the Governmental Relations team.

D. Athletics Update

Mr. Michael Alford, Vice President and Director of Athletics

Mr. Michael Alford, Vice President and Director of Athletics, provided a brief update on Athletics. He highlighted student-athlete academic success, including a spring recap, as well as athletic achievements nationally and within the conference. He also shared a 2026 marketing overview, season ticket projections for the upcoming football season, and updates on athletics' social media growth and engagement, and an update on fundraising for athletics.

E. Academic Affairs Committee

Trustee Kathryn Ballard

Dr. James Clark, Provost and Executive Vice President for Academic Affairs

Dr. Jeannette Taylor, Vice President for Faculty Development and Advancement

Chair Collins welcomed the Academic Affairs Committee, led by Trustee Kathryn Ballard in Vice Chair de las Cuevas-Diaz's absence.

Trustee Ballard asked Dr. Jeannette Taylor, Vice President for Faculty Development and Advancement to provide an overview of the action item.

Action Item I: Request for Approval: Tenure Upon Appointment

Dr. Jeannette Taylor, Vice President for Faculty Development and Advancement, presented the list of faculty members recommended for tenure upon appointment. She noted that all six candidates met FSU's rigorous standards for tenure and had successfully passed reference and background checks. She further noted that the candidates were reviewed by the standing university committee responsible for tenure upon appointment, on which Dr. Taylor, the Provost, and the President serve. The list of candidates was summarized in the Board materials.

Chair Collins asked for a motion to approve the six newly hired faculty members for tenure upon appointment.

Trustee Hughes motioned to approve the six candidates for tenure upon appointment. Trustee Ballard seconded the motion and the six candidates for tenure upon appointment were unanimously approved by all Board members present on the call.

Action Item II: Request for Approval: Promotion and Tenure

Dr. Taylor provided a brief overview of the promotion and tenure process at FSU and noted that there is one additional candidate up for promotion and tenure. She advised that the candidate was summarized in the materials provided.

There being no comments, Chair Collins asked for a motion to approve the candidate for promotion and tenure.

Trustee Murphy moved to approve the candidate for promotion and tenure. Trustee Hughes seconded the motion, and the candidate was approved for promotion and tenure by all Board members present on the call.

Chair Collins emphasized the importance of the process and thanked the Academic Affairs team and the President for their rigorous work throughout it. He invited Provost Clark and President McCullough to offer additional comments, and they further described the process and the significant time invested.

F. Finance and Business Committee

Trustee Jim Henderson, Chair

Mr. Kyle Clark, Senior Vice President for Finance and Administration

Chair Collins invited Trustee Henderson and Senior Vice President Clark to provide an overview of the 2026–2027 Operating Budget. Senior Vice President Clark presented the overview. Trustee Henderson noted the great work throughout the process.

Action Item I: Request for Approval: 2026-2027 Operating Budget

Senior Vice President Clark read 2026-2027 Operating Budget Item 1:

- 1. Approve the University's fiscal year 2026-2027 operating budget of \$3,053,193,556 which includes \$454,642,421 for the Annual Capital Outlay Budget.**

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 1. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 1 was approved by all present on the call.

Senior Vice President Clark read 2026-2027 Operating Budget Item 2:

2. Approve the University's fiscal year 2026-2027 Florida Medical Practice Plan operating budget of \$26,710,172.

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 2. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 2 was approved by all present on the call.

Senior Vice President Clark read 2026-2027 Operating Budget Item 3:

3. Approve the University's fiscal year 2026-2027 Direct Support Organizations operating budgets totaling \$136,945,804.

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 3. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 3 was approved by all present on the call.

Senior Vice President Clark read 2026-2027 Operating Budget Item 4:

4. Grant approval for the President to make subsequent changes to the budgets outlined in motions 1, 2, and 3, as needed during the fiscal year, within available resources and fund balances, and consistent with applicable laws and regulations.

Trustee Murphy motioned to approve the 2026-2027 Operating Budget Item 4. Trustee Henderson seconded the motion, and the 2026-2027 Operating Budget Item 4 was approved by all present on the call.

Senior Vice President Clark thanked the Board and the President for their support.

Action Item II: Request for Approval: Financing Resolutions for the NW Campus Project

Senior Vice President Clark provided an overview of the next action item, summarizing the Northwest Housing, Dining and Parking Project Phase 1. He also provided an overview of the Northwest Campus Project proposed debt issuance and described the estimated sources, uses, and funds.

Senior Vice President Clark read the motion for the item as follows:

Request approval for University to issue debt through the State of Florida Division of Bond Finance, in the amount not to exceed \$301M, to finance the design and construction of phase 1 of the Northwest Campus Project, including a new student housing facility, dining facility, and parking garage.

Grant approval for the President and other authorized representatives to take all actions and steps to execute all instruments, documents, and contracts, and to take all other actions as they may deem necessary or desirable in connection with the execution, sale, and delivery of the Bonds.

Chair Collins asked for a motion to approve.

Trustee Murphy moved to approve, and Trustee Henderson seconded the motion.

There were brief comments from Trustee Henderson, Chair Collins and Senior Vice President Clark. There were no questions.

Chair Collins noted that final approval will occur at the Florida Board of Governors meeting the following week and that the Governor and his Cabinet have approved the bond issuance. Senior Vice President Clark noted that the project has been included in the Campus Master Plan and the Fixed Capital Outlay Schedule for several years, and that a reimbursement resolution had previously been approved by the Board for this project.

With no opposition, Chair Collins confirmed that the item was unanimously approved by all members present on the call.

VII. CHAIR'S REPORT

Mr. Peter Collins, Chair

Chair Collins had no further remarks.

VIII. OPEN FORUM FOR BOARD OF TRUSTEES

Mr. Peter Collins, Chair

Chair Collins announced upcoming Board dates as well as the Florida Board of Governors Trustee Summit in November.

Chair Collins thanked the staff and Trustees for their work and attendance. President McCullough also expressed his gratitude.

IX. ADJOURNMENT

Mr. Peter Collins, Chair

Chair Collins adjourned the meeting at 1:33 pm.