This 60,000-square-foot state-of-the-art facility supports advanced research in aerospace and aviation, mechatronics (robotics) and sustainable energy engineering. The recently completed Aero-Propulsion, Mechatronics and Energy Building will house laboratories, equipment, offices and other infrastructure necessary to carry out the university's research mission in several key areas seen as crucial to the economic development of the state and nation.
Members Present: Trustees Avi Assidon, Allan Bense, Ed Burr, Susie Busch-Transou, Joe Camps, June Duda, Joe Gruters, Andy Haggard, Mark Hillis, Jim Kinsey, Sandra Lewis, and Peggy Rolando

I. CALL TO ORDER AND WELCOME
Chairman Andy Haggard called the meeting to order at 9:02 a.m. and Dawn Randle conducted the roll call.

II. APPROVAL OF MINUTES
- The November 1, 2011, Meeting Minutes were approved as presented.

III. ACADEMIC AFFAIRS
A. Requesting Approval of the 2011 University Annual Report for the Board of Governors
   Trustee Bense moved to approve the item. The motion was seconded by Trustee Camps and approved unanimously.

B. Requesting Approval of the Memorandum of Understanding related to an audit on the Center for Prevention and Early Intervention
   Trustee Busch-Transou moved to approve the item. The motion was seconded by Trustee Kinsey and approved unanimously.

C. Requesting Approval of the Material and Supply Fee Adjustments and Facility Use Fee Adjustments
   Trustee Duda moved to approve the item. The motion was seconded by Trustee Rolando and approved unanimously.

IV. FINANCE, BUSINESS & AUDIT
A. Requesting Approval for the Amendment to Regulation 6C2R-2.007 Use of Campus Facilities – Tents and Camping
   Trustee Camps moved to approve the item. The motion was seconded by Trustee Gruters and approved unanimously.

Trustee Kinsey moved to approve the item. The motion was seconded by Trustee Duda and approved unanimously

C. Requesting Approval for the FY2012-2013 Fixed Capital Outlay Budget Request

Trustee Bense moved to approve the item. The motion was seconded by Trustee Rolando and approved unanimously

V. UNIVERSITY ADVANCEMENT

A. Requesting Approval to name the Albert J. Dunlap Indoor Athletic Training Facility

Trustee Gruters moved to approve the item. The motion was seconded by Trustee Duda and approved unanimously

VI. OPEN FORUM FOR BOARD MEMBERS

Trustees briefly discussed compensation as it relates to the President and Athletic Coaches. At the conclusion of the discussion, Trustees appointed a Compensation Committee to evaluate the issues; when its work is complete, a report will be made to the Finance Committee. The Compensation Committee is comprised of Trustee Gruters, Chair, Trustee Duda, Trustee Lewis, Trustee Camps and Trustee Hillis.

VII. ADJOURNMENT

Trustee Haggard adjourned the meeting at 9:53 a.m. and reminded Trustees of the upcoming meeting on March 1 & 2, 2012 in Tallahassee, Florida and the June 7 & 8, 2012 meeting, which will be held in Sarasota, Florida.

UPCOMING MEETING DATES

March 1 & 2, 2012
June 7 & 8, 2012
September 6 & 7, 2012
November 1 & 2, 2012
Dr. Susan Fiorito, Vice Chair of the Faculty Senate
Board of Trustees - UPDATES & REPORTS

Mr. Dayne Hutchinson, Vice President of the Student Government Association
Ms. Liz Maryanski, Vice President of University Relations
Mr. Monk Bonasorte, Associate Director of Athletics
Ms. Kathleen Daly, Assistant Vice President for Governmental Relations
MEMORANDUM

TO: President Barron

FROM: John Carnaghi

DATE: March 2, 2012

SUBJECT: 2012 Affirmative Action Plan
           Request for Approval

As a federal contractor, The Florida State University (FSU) is required to have a written Affirmative Action Plan (AAP or Plan) as part of its compliance efforts. The Plan must include various components in order to meet the expectations of Executive Order 11246, as amended, and the Office of Federal Contract Compliance Programs of the U.S. Department of Labor.

The FSU AAP is used as a tool to develop strategies and tactics, educate faculty and staff, and monitor progress with respect to the University’s compliance, diversity and inclusion efforts. The Plan, along with other related internal reports, will also serve to provide the most accurate possible reflection of the University’s performance in terms of equal opportunity requirements and generate new steps to make improvement.

I recommend your approval.

JRC/rlg

Attachment
March 2012
Board of Trustees Meeting

Equal Opportunity and Compliance

Human Resources
AFFIRMATIVE ACTION PLAN
FOR MINORITIES & FEMALES
The Florida State University
Tallahassee, Florida
2012
# MINORITIES AND FEMALES AFFIRMATIVE ACTION PLAN

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PREFACE

The Florida State University (University) is fully committed to the concept and practice of equal opportunity and affirmative action in all aspects of employment.

In the preparation of this Affirmative Action Plan (AAP or Plan), the University has used the terminology contained in Executive Order 11246 and its implementing regulations as a guide. Therefore, the use of such terms as "underutilization," "deficiency," "concentration," "affected class," "goal," "problem area," etc. should not be construed as an admission by the University, in whole or in part, that any problem area exists or that either minorities or females have been or are presently being underutilized, concentrated, or discriminated against in any way by the University in violation of federal, state, or local fair employment practice laws. Furthermore, nothing contained in this AAP or its supporting data should be construed as an admission by the University, in whole or in part, that it has contravened such federal, state, or local employment practice laws.

In developing and implementing the AAP, the University has been guided by its established policy of providing equal employment opportunity. Any placement goals that the University has established herein are not intended as rigid, inflexible quotas that must be met, but rather as targets reasonably attainable by applying good faith efforts in implementing this AAP. The use of placement goals in this AAP is not intended, nor is the effect of such placement goals intended, to discriminate against an individual or group of individuals with respect to any employment opportunities for which he, she, or they are qualified on the grounds that he, she, or they are not the beneficiaries of affirmative action themselves. Nothing herein is intended to sanction the discriminatory treatment of any person. Indeed, all employment decisions at the University are made based on job-related criteria. Thus, this AAP has been developed in strict reliance upon the Guidelines on Affirmative Action issued by the Equal Employment Opportunity Commission (EEOC) (29 C.F.R. Part 1608).

This AAP does not constitute an express or implied contract between the University and its faculty, staff, job applicants, or other persons. Nothing in this AAP provides any individual or group with a private right of action against The Florida State University.

Access to the Plan
The University maintains and renews this AAP annually. It is available for inspection Monday through Friday from 8:00 a.m. to 12:00 p.m. and 1:00 p.m. to 5:00 p.m., at the Office of Human Resources, Office of Equal Opportunity and Compliance (EOC), 6200 University Center, Bldg. A, Tallahassee, FL 32306-2410. Copies of the AAP are filed with the University library system.
INTRODUCTION

One of the nation's elite research universities, The Florida State University — with the Carnegie Foundation's highest designation, Doctoral/Research University-Extensive — offers a distinctive academic environment built on its cherished values and unique heritage, welcoming campus on the oldest continuous site of higher education in Florida, championship athletics, and prime location in the heart of the state capital.

Combining traditional strength in the arts and humanities with recognized leadership in the sciences, The Florida State University provides unmatched opportunities for students and faculty through challenging academics, cultural discovery, and community interaction.

Underlying and supporting the educational experience at The Florida State University is the development of new generations of citizen leaders, based on the concepts inscribed in our seal: Vires, Artes, Mores — Strength, Skill, and Character.

Epitomized by recently named Rhodes Scholars Garrett Johnson and Myron Rolle — elite athletes and scholars committed to public service — and Joseph O'Shea — a campus and community leader as well as a top scholar — Florida State's 40,000 students are dedicated to academic excellence and providing leadership in our complex world.

The Florida State University's 16 colleges offer more than 275 undergraduate, graduate, doctoral, professional, and specialist degree programs, including medicine and law, covering a broad array of disciplines critical to society today. Each year the University awards over 2,000 graduate and professional degrees.

With an impressive breadth of leading graduate, professional and undergraduate programs, The Florida State University is a demanding, intellectually stimulating, yet warm and caring environment for students, faculty, and staff. Recognized nationally for its commitment to diversity, The Florida State University is a national leader in the number of doctorates awarded to African-American students and in the graduation rate of African-American undergraduates. Our College of Medicine and College of Law are ranked in the nation's Top 10 for Hispanic students.

The Florida State University's arts programs — dance, film, music, and theatre — rank among the finest in the world, offering an arts education comparable to leading conservatories. Our creative writing program is ranked among the nation's best and is home to the most consistently honored and published student body in the United States. The Florida State University is responsible for governance of the John and Mable Ringling Museum of Art and associated arts programs, one of the largest museum/university complexes in the nation.

Other programs consistently included in the top public university list include physics, chemistry, political science, psychology, criminology, public administration, library science, information, human sciences, business, and law.

At the Ph.D. level, interdisciplinary programs draw on notable research faculty strengths that transcend the traditional disciplines, including neuroscience, molecular biophysics, computational science, materials science, and research at the National High Magnetic Field Laboratory—home to the world's most powerful magnets.
Based on forward-thinking research through innovative interdisciplinary academic clusters, the campus-wide Pathways of Excellence initiative, a plan adopted in 2005, characterizes the university's aspirations and commitment to the future.

Annually, The Florida State University commemorates the life, vision and memory of Dr. Martin Luther King, Jr. 2011 marked the University’s 23rd year paying tribute to Dr. King. In honor of Dr. King, the University’s Center for Multicultural Affairs hosted a week of campus activities which included a member of the University community being awarded the Dr. Martin Luther King, Jr. Distinguished Service Award. This award recognizes the tireless efforts of a University staff or faculty member’s outstanding service contributions in support of Dr. King’s principles and ideals.

Included in our efforts toward supporting affirmative action programs, The Florida State University Supplier Diversity Program is designed to enhance our supplier base, reflective of the wide diversity of our students, faculty, staff, and community by expanding relationships and enriching economic opportunities for small minority/female and service-disabled veteran owned business enterprises.

Notable Mentions 2011

- Hispanic Business magazine – The Florida State University’s College of Law ranked third (3rd) in the top ten universities for Hispanic students.

Ever committed to affirmative action, The Florida State University has prepared this AAP to cover faculty and staff reporting to and/or working in Tallahassee, Florida. This plan also covers faculty and staff working at the following University branch campus locations.

- Daytona Beach, Florida
- Ft. Pierce, Florida
- Marianna, Florida
- Orlando, Florida
- Panama City, Florida
- Pensacola, Florida
- Sarasota, Florida
- St. Teresa, Florida
- Quincy, Florida

As detailed in the Job Group Analysis, this AAP covers 6,017 employees including 1,745 (29%) minorities and 2,925 (48.61%) females. It is expected that these faculty and staff will help us to reach mutual goals of excellence, resulting in both organizational and personal growth. As described in detail in the Plan that follows, the management of The Florida State University has a continuing commitment to the practice and implemented action of this AAP.

The table below details the change in faculty and staff numbers between the 2012 and 2011 Affirmative Action Plans.

<table>
<thead>
<tr>
<th></th>
<th>2012 AAP</th>
<th>2011 AAP</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Count</td>
<td>Percentage</td>
<td>Count</td>
</tr>
<tr>
<td>Total Employees</td>
<td>6,017</td>
<td>6,023 (0.10%)</td>
<td>1,745 (29.00%)</td>
</tr>
<tr>
<td>Total Minorities</td>
<td>2,925 (48.61%)</td>
<td>2,955 (49.06%)</td>
<td>(30)</td>
</tr>
</tbody>
</table>
DISSEMINATION OF POLICY

The University disseminates its equal opportunity policy both internally and externally utilizing the following procedures:

Internal Dissemination
The University’s Equal Opportunity (EO) Policy is available for all faculty and staff. It is communicated via the intranet and copies are provided to each new employee as part of their New Employee Orientation packet of information. The EO Policy is included in University’s Faculty Handbook and FSU & You, the employee handbook for staff as well as other publications such as the STATE, the Undergraduate and Graduate Bulletins, and the Search and Screening Guide. EO posters and other required notices are prominently displayed in locations throughout the campuses on bulletin boards and in employee lounges.

The University’s EO and Non-Discrimination Statement and/or the EO Policy are also on the following University web sites: Office of Human Resources, the Office of the Dean of the Faculties, the Center for Multicultural Affairs for Students.

The AAP is distributed, reviewed, and discussed annually with appropriate administrators of the University and is utilized in affirmative action education programs presented by the Office of Equal Opportunity and Compliance.

The University publishes articles covering equal employment opportunity programs and the achievements of minority and female faculty, staff, and students in its publications. The University offers training specific to the EEO laws and provides continuous training opportunities for all staff, faculty, and students.

External Dissemination
The University communicates its policy to prospective faculty and staff and encourages applicants to voluntarily self-identify their race, gender, disability, and veteran’s status. Applicants are also informed of the University’s policy through posters displayed in the reception area of the Office of Human Resources and from the University’s Online Management of Networked Information (OMNI).

The University sends written notification of the policy, including the equal opportunity clause, to all sub-contractors, vendors, and suppliers doing business with the University. Additionally, the EEO policy is incorporated into all University purchase orders, leases, contracts, and agreements covered by Executive Order 11246, as amended, and its implementing regulations.

When staff, faculty, or students are featured in external marketing publications, every effort is made to ensure that minorities and females are represented in its advertising and promotional materials.
RESPONSIBILITY FOR IMPLEMENTATION
In accordance with 41 C.F.R. 60-2.17

Renisha Gibbs, Director of Human Resources' Office of Equal Opportunity and Compliance, has overall responsibility for implementation of the Equal Opportunity, Non-Discrimination, and Non-Retaliation Policy & Procedures, and the AAP. Renisha Gibbs reports directly to the Assistant Vice President and Chief Human Resources/Diversity Officer and is assigned primary management responsibility and accountability for ensuring full compliance with the Plan by the University President. As an official of the University, Renisha Gibbs has the authority, resources, support of and access to top management necessary to ensure the effective implementation of the AAP. Top Management actively supports the Plan and provides assistance whenever it is needed, making managers and supervisors aware of the Plan and requesting their cooperation and assistance. The name of the Affirmative Action Officer appears on internal and external communications on the University's Equal Employment Opportunity Policy and AAP.

1. The duties of the Affirmative Action Officer include:

   A. Developing policy statements, AAP methods, and internal and external communication techniques. Affirmative action policies and procedures will continue to be developed to ensure an efficient yet positive interaction between the Affirmative Action Officer and the managers charged with employment responsibility.

   B. Assisting in the identification of problem areas and developing strategies to eliminate any problems identified.

   C. Assisting deans, directors, department heads, managers and supervisors in devising solutions to equal employment problems, including counseling and training, to ensure full understanding of affirmative action and EEO policies and procedures.

   D. Designing and implementing monitoring and reporting methods that will:

      - Measure the effectiveness of the University's equal employment and AAP.

      - Indicate any need for remedial action.

      - Determine the degree to which the University's placement goals and objectives are being attained.

      - Provide management with a working understanding of the University's AAP placement goals and objectives.

   E. Meeting with deans, directors, department heads, managers, supervisors, faculty, and staff to ensure that the University's EEO policies are being followed.

   F. Ensuring that supervisors understand that their work performance is being
evaluated in part on the basis of their demonstrated commitment to equal employment opportunity, and that it is their responsibility to prevent and address all types of workplace harassment and discrimination.

G. Serving as a liaison between the University and enforcement agencies.

H. Serving as a liaison between the University and appropriate minority organizations, female organizations, and community action groups concerned with employment opportunities of minorities and females.

I. Keeping management informed of developments in the equal employment opportunity and affirmative action area.

J. Conducting a periodic audit to ensure that the University complies in the following ways:

1. EEO posters are properly displayed.

2. All faculty and staff are afforded the opportunity and are encouraged to participate in all University-sponsored educational, training, recreation, and social activities.

2. The University recognizes that the cooperation of deans, directors, department heads, managers, and supervisors is required to reach the full potential of this AAP. Therefore, deans, directors, department heads, managers, and supervisors are expected to:

A. Assist the Affirmative Action Officer in the identification of any problem areas and help to eliminate any barriers to equal employment opportunity.

B. Whenever possible, become involved in local minority organizations, female organizations, community action groups, and community service programs.

C. Work with the Affirmative Action Officer to periodically review hiring and promotion patterns and training programs to isolate impediments to the attainment of affirmative action placement goals and objectives. Results from these reviews are communicated through appropriate management meetings.

D. Review the qualifications of faculty and staff to ensure that minorities and females are given full opportunity for transfers and promotions.

E. Provide career counseling for faculty and staff as needed.

F. Adhere to the University’s policy of equal employment opportunity for all faculty and staff. Ensure that the policy is understood, supported, and adhered to by the faculty and staff they supervise.

G. Take action to prevent harassment of faculty and staff based on protected characteristics or due to a perception that an individual might have been the beneficiary of the University’s affirmative action efforts.
JOB GROUP ANALYSIS
In accordance with 41 C.F.R. 60-2.12

The job group analysis is the first step in comparing the representation of minorities and females in the workforce covered by this AAP.

In designing our job groups we considered the following elements:

- Similarity of duties and responsibilities;
- Similarity of compensation; and,
- Similarity of opportunities for advancement including training, transfers, promotions, mobility, and other career enhancements.

For the purpose of conducting meaningful workforce analyses, University faculty and staff were first grouped into segments by occupational duties, in line with the Integrated Postsecondary Education Data System (IPEDS) report:

1. Executive/Administrative/Managerial
2. Faculty
3. Professionals
4. Technical/Paraprofessional
5. Clerical/Secretarial
6. Skilled Crafts
7. Service/Maintenance

The occupational groups were further divided by the level of responsibility and/or complexity of skill set required to perform the essential functions of the position.

Although not a determinative factor in designing job groups, we also attempted to create job groups that are large enough to conduct appropriate analysis.

Exhibit B identifies the job groups created for this AAP with the percentage of minority incumbents and the percentage of female incumbents in each job group.
NEXT STEPS

The 2012 AAP shows a continued commitment to equal employment opportunity and affirmative action, and has strong plans to ensure both University and faculty and staff success.

The President and Assistant Vice President and Chief Human Resources/Diversity Officer afford the Affirmative Action Officer full authority to take action to implement the plan and to pursue solutions to problems that might impede the progress of this Plan. Through Renisha Gibbs, the Affirmative Action Officer, the University will continue to communicate its policies, both within the organization and to the community in which we work.

At the close of The Florida State University's most recent Plan year, an analysis of the composition of the workforce was undertaken. The workforce was analyzed by job group and by department to determine the employment of minorities and females, and to identify if placement goals are needed when compared to the appropriate available workforce. This analysis revealed 25 areas in which the difference between incumbency versus estimated availability was statistically significant. Nonetheless, the University expects to continue its successful outreach efforts and to ensure that all applicants, faculty, and staff are treated fairly, based on job-related criteria, without regard to race, color, religion, sex, age, disability, veteran status, national origin, or any other characteristic protected by applicable law or policy.

The University is mindful of the fact that continued achievements in the area of equal employment opportunity and affirmative action are important. As a result, we have included additional action-oriented plans and programs for recruiting, communication, and reporting, to ensure that our compliance with affirmative action continues in good stead.

Finally, it should be noted that the University's thorough analysis of its workforce reveals that The Florida State University is in full compliance with its EO and Non-Discrimination guidelines. As outlined in this AAP, The Florida State University is ready and willing to make affirmative action both a commitment and a continued reality.
EXHIBIT A

2012 Affirmative Action Plan Summary
Florida State University 2012
Tallahassee, Florida

Plan Summary

Employment

Employment Totals:
- 6,017 Total Employees
- 1,745 Total Minorities (29.00%)
- 2,925 Female (48.61%)

Employment data as of 10/31/2011

Employment Strengths:
- Total Minorities are represented in 52 of the 52 job groups in this AAP. Female are represented in 52 of the 52 job groups in this AAP.
Florida State University 2012
Tallahassee, Florida

Plan Summary

## Incumbency vs. Estimated Availability

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<td>2F - FSUS University School</td>
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<td>3H - Program Director</td>
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<td>3X1 - Senior Other Professionals</td>
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<td>3X2 - Mid-level Other Professionals</td>
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<td>3X3 - Other Professionals</td>
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<td>79.13</td>
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<tr>
<td>Board of Trustees - CONSENT ITEMS</td>
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Florida State University 2012
Tallahassee, Florida

## Plan Summary

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Standard Deviations of 2 or greater are generally regarded as statistically significant. For groups with fewer than 30 employees, the Exact Binomial Test is used and scores are marked with "E". "E" scores of .05 or less are generally regarded as statistically significant.
Plan Summary

Number of Persons Required to be Fully Utilized

Finally, assuming the total number of employees in the job group remains the same, the AAP at this location would need to change the representation by 78 Total Minorities and 100 Female to eliminate the placement goals as presented on the following shortage report.

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# Florida State University 2012

**Tallahassee, Florida**

**2012 Affirmative Action Plan - November 1, 2011 to October 31, 2012**

## Plan Summary

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EXHIBIT B

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<td>7B2 Groundkeepers</td>
<td>7</td>
<td>72</td>
<td>46</td>
<td>63.89</td>
<td>8</td>
<td>11.11</td>
</tr>
<tr>
<td>7B3 Custodial Workers</td>
<td>7</td>
<td>311</td>
<td>285</td>
<td>91.64</td>
<td>153</td>
<td>49.20</td>
</tr>
<tr>
<td>7C Other Service Workers</td>
<td>7</td>
<td>90</td>
<td>52</td>
<td>57.78</td>
<td>20</td>
<td>22.22</td>
</tr>
</tbody>
</table>

**Group Total:**

|       | 6,017 | 1,745 | 29.00 | 2,925 | 48.61 |
MEMORANDUM

TO: President Eric J. Barron
FROM: Mary B. Coburn, Vice President for Student Affairs
DATE: February 20, 2012

SUBJECT: Orientation Fee Increase Proposal
Request for Approval

Attached you will find a proposal to increase the orientation fee for new students and families from $35.00 to $50.00. Our well-regarded new student and family orientation, held prior to enrollment, is a critical program to pave the way for a successful transition to the University and to set the stage for high student retention and graduation. The expectations for the New Student and Family Program office (NSFP) continue to increase as we tailor programs to meet diverse student needs and as we communicate and respond more and more frequently to parent questions and concerns. Further, we hope to reinstate the First Year Experience course (FYE) that was lost in one of the first budget cuts.

This fee is a paid one-time, prior to enrollment and is the sole source of funding for the programs and services provided by NSFP. The fee can be deferred until financial aid is awarded and with this increase we will establish a fund to be allocated for needy families to attend. The Auxiliary Services Board approved this proposal. The Board of Governors has approved this increase for the University of West Florida but under current procedures, each individual institution must request the increase (rather than in previous years where increases for one were permitted for all others). Your consideration is greatly appreciated.

I recommend approval of this motion.
Board of Trustees Meeting
Orientation Fee Increase Proposal
February 20, 2012

Proposal: Request approval to increase in the undergraduate orientation fee by $15.00; from $35.00 to $50.00.

Background Information: The current Orientation program fee of $35.00 is insufficient to provide the highest quality program for our incoming undergraduates. The proposal is to allow a one-time increase in the Orientation program fee not to exceed $50.00 per participating student. In 2011, the Board of Governors approved UWF to increase their Orientation program fee, not to exceed $50.00.

Orientation currently operates as a 100% auxiliary (all program costs and salaries) with no E&G or other funding sources. The increased revenue generated by the additional $15.00 would support personnel, programming, and additional resources needed to serve new undergraduates and their families. Based upon recent Orientation program participation the additional $15.00 per student will total approximately $298,000 in additional funds for the program in the first year of implementation.

- In 2009, Orientation lost all E&G funding for new student programs: eliminated a full-time A&P position in New Student & Family Programs; lost the funding for expenses of the First Year Experience program; and had to begin covering USPS support for budgeting and human resource functions. This was critical since research tells us that high impact Orientation and transition programs and services are critical to supporting student retention and persistence. In the past three years, much support for revitalizing and resuming FYE has been expressed to provide needed resources for our most at-risk students.

- The large freshman class sizes have necessitated more sessions and greater staffing costs. In addition, the minimum wage has increased from $3.35 to $7.67 over the past twenty years along with inflation. However, the Orientation fee has remained fairly stable ($25/1992-2004, $30/2005-2007, $35/2008-present). The Orientation program is highly regarded by new students and their families and the Orientation Leaders (OLs) make up a significant part of the workforce to deliver these quality programs and services. As the minimum wage increases annually, we need the financial ability to pay our student staff.

- The additional revenue will infuse monies to support new initiatives targeted to diverse and special populations. One program currently being developed would provide waivers to Pell Grant-eligible students and family members attending required orientation without financial hardship. Further, staffing to support increased parent communication is needed.

The maximum orientation program fee has been $35.00 as established by Florida Statute 1009.24(14)(b). This approval was granted by the BOG under authority of Florida Statute 1009.24(15)(a)2, which states, “The Board of Governors may approve a proposal from a university board of trustees to increase the current cap for an existing fee authorized pursuant to paragraphs (14)(a) (g).” Per the Florida Board of Governors Regulation 7.003, notification of intent to seek an increase in the Student Orientation Fee was provided prior to the Board of Governor’s last meeting of the year.

Implementation Plan: The $50.00 cost would be implemented no earlier than summer 2013, pending BOT and BOG approval.
Benchmarking Florida State University Orientation Fee, +Cost, & Staffing with other FL SUS Institutions (as of 11/1/11):

<table>
<thead>
<tr>
<th>SUS</th>
<th>FTIC(^1) Fee</th>
<th>Additional FTIC Costs</th>
<th>Transfer Fee</th>
<th>Additional Transfer Costs</th>
<th>Family FTIC</th>
<th>Family Transfer</th>
<th>Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>FSU</td>
<td>$35.00</td>
<td>$3450: 2-nights housing, $27: 3-AUCE(^2) meals</td>
<td>$35</td>
<td>$0: refreshments at no charge</td>
<td>$62: ($35 fee &amp; $27 cost: 3-AUCE meals)</td>
<td>$35</td>
<td>2 A&amp;P(^3), 1 USPS(^4), OLs(^5) (all Aux)</td>
</tr>
<tr>
<td>UF</td>
<td>$35.00</td>
<td>$121: 2-nights housing, 2-AUCE meals, freshmen reading program (+$15 reschedule fee)</td>
<td>$35</td>
<td>$38: refreshments, transfer workshops</td>
<td>$91: ($35 fee &amp; $56 cost: 2-AUCE meals)</td>
<td>$35</td>
<td>3 A&amp;P (E&amp;G &amp; Aux), 1 USPS (Aux), OLs (Aux)</td>
</tr>
<tr>
<td>FIU</td>
<td>$35.00</td>
<td>$55: 1-night housing, 2-AUCE meals</td>
<td>$35</td>
<td>$5: refreshments</td>
<td>$40: ($35 fee &amp; $5 cost: refreshments)</td>
<td>$35</td>
<td>5 A&amp;P (E&amp;G), 1 USPS (SGA), OLs (SGA)</td>
</tr>
<tr>
<td>UCF</td>
<td>$35.00</td>
<td>$41: 2-AUCE meals</td>
<td>$35</td>
<td>$5: refreshments</td>
<td>$40: ($35 fee &amp; $5 cost: refreshments)</td>
<td>$35</td>
<td>4 A&amp;P (Aux &amp; E&amp;G), 2 USPS (Aux), OLs (Aux)</td>
</tr>
<tr>
<td>USF</td>
<td>$35.00</td>
<td>$85: 2-AUCE meals, welcome week</td>
<td>$35</td>
<td>$5: refreshments</td>
<td>$50: ($35 fee &amp; $10 cost: 1-AUCE meal)</td>
<td>$35</td>
<td>3 A&amp;P (E&amp;G &amp; Aux), 1 USPS (Aux), OLs (Aux)</td>
</tr>
<tr>
<td>UWF</td>
<td>$50.00</td>
<td>$77: 2-nights housing, 2-AUCE meals, welcome week (+$15 reschedule fee)</td>
<td>$50</td>
<td>$4.41: refreshments</td>
<td>$64.77: ($35 fee &amp; $29.77: 2-AUCE meals)</td>
<td>$35</td>
<td>2 A&amp;P (E&amp;G &amp; Aux), 1 USPS (E&amp;G), OLs (Aux)</td>
</tr>
</tbody>
</table>

\(^1\) FTIC = First Time in College  
\(^2\) AUCE = All You Can Eat  
\(^3\) A&P = Administrative and Personnel (staff)  
\(^4\) USPS = University Support Personnel System (staff)  
\(^5\) OLs = Orientation Leaders (student staff)  
\(^6\) E & G = Education and General
THE FLORIDA STATE UNIVERSITY
DIVISION OF STUDENT AFFAIRS

MEMORANDUM

TO: President Eric J. Barron

FROM: Mary B. Coburn
Vice President for Student Affairs

DATE: February 20, 2012

SUBJECT: Request for Board of Trustee Consideration
Proposed Rental Rates for Student Housing
Effective Fall 2012
Request for Approval

Following for review and consideration are the proposed 2012 rental rates for student housing. Student representatives as well as the Auxiliary Services Board have approved the rates, with proposed increase ranging from 4.86% to 6.59%.

If approved, the rent increase will fund reserves for renovation and new construction, and allow continuation of basic improvement projects. Your consideration is greatly appreciated.

I recommend approval of this motion.
FLORIDA STATE UNIVERSITY  
Division of Student Affairs  
University Housing  

FALL 2012 RENT INCREASE PROPOSAL  

OVERVIEW  

The rental rates proposed for Fall 2012 include the following rate increases:  
- $110.00 per student for double rooms in community-style facilities  
- $135.00 per student for double rooms in suite-style residence hall facilities  
- $125-$165 per student in apartment-style residence hall facilities  
- $30-40 per student per month for apartment-style residence hall facilities rented on a monthly basis  

This represents an increase ranging from 4.86% to 6.59%. No monthly increase is planned for Alumni Village apartments.  

The funds will provide for:  
- Funding for reserves for renovation and new construction  
- Continuation of basic improvement projects  

The last approved rent increase for University Housing was effective August, 2011 with the overall increase ranging from 4.6% to 5.44%. Demand for University Housing continues to be strong.  

The proposed increases have been discussed with student members of the Inter-Residence Hall Council. The student body president is a member of the Auxiliary Services Board which approves the proposed rates.  

Required information attached:  
- Proposed Rental rates, Fall 2012  
- Other Charges Associated with Student Housing  
- Comparative Balance Sheet for June 30, 2010 - June 30, 2011  
- Income Statement, 2011 - 2013
Proposed Rent Increase for 2012 - 2013

<table>
<thead>
<tr>
<th>Residence Halls</th>
<th>Current</th>
<th>2012 - 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Standard Double:</td>
<td>$2,250/semester</td>
<td>$2,360/semester</td>
</tr>
<tr>
<td>Suite/Double</td>
<td>$2,775/semester</td>
<td>$2,910/semester</td>
</tr>
<tr>
<td>Smith:</td>
<td>$2,150/semester</td>
<td>$2,360/semester</td>
</tr>
<tr>
<td>McCollum:</td>
<td>$2,390/semester</td>
<td>$2,515/semester</td>
</tr>
<tr>
<td>Salley:</td>
<td>$2,560/semester</td>
<td>$2,690/semester</td>
</tr>
<tr>
<td>Ragans:</td>
<td>$3,120/semester</td>
<td>$3,280/semester</td>
</tr>
<tr>
<td>Rogers:</td>
<td>$455/month</td>
<td>$480/month</td>
</tr>
<tr>
<td>Traditions/Apt. style:</td>
<td>$3,335/semester</td>
<td>$3,500/semester</td>
</tr>
</tbody>
</table>

These figures represent a 5% increase.

Factors Affecting the Rent

– We must continue to set aside money annually for renovations
– We must continue to replace outworn items (roofs, equipment, furniture, carpeting, refrigerators)
– Funding of residence hall wireless access

Major Projects for 2012 - 2013

• Gilchrist Hall waterproofing and lintel repair
• Cawthon Hall waterproofing and lintel repair
• Kellum Hall Fire Alarm Replacement, Stairwell upgrades
• Smith Hall exterior masonry repair
Survey of Off-Campus Monthly Housing Rates
for Unfurnished Apartments
(As of February 2012)

<table>
<thead>
<tr>
<th>Apartment Facility</th>
<th>One Bedroom</th>
<th>Two Bedrooms</th>
<th>Three Bedrooms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arbor View</td>
<td>$779</td>
<td>$879</td>
<td>$999</td>
</tr>
<tr>
<td>Augustine Club</td>
<td>620</td>
<td>740</td>
<td>905</td>
</tr>
<tr>
<td>Benchmark West</td>
<td>475</td>
<td>634</td>
<td>-</td>
</tr>
<tr>
<td>Blairstone</td>
<td>790</td>
<td>859</td>
<td>1000</td>
</tr>
<tr>
<td>Cameron</td>
<td>605</td>
<td>692</td>
<td>824</td>
</tr>
<tr>
<td>Chartre Oaks</td>
<td>540</td>
<td>700</td>
<td>1350</td>
</tr>
<tr>
<td>Casa Cortez</td>
<td>590-640</td>
<td>620-860</td>
<td>-</td>
</tr>
<tr>
<td>Colony Club</td>
<td>590</td>
<td>1010</td>
<td>-</td>
</tr>
<tr>
<td>Heritage Park</td>
<td>585</td>
<td>725</td>
<td>912</td>
</tr>
<tr>
<td>1111 on High</td>
<td>-</td>
<td>1070</td>
<td>1,257</td>
</tr>
<tr>
<td>Landmark</td>
<td>625</td>
<td>659</td>
<td>-</td>
</tr>
<tr>
<td>Verandas of Blairstone</td>
<td>895</td>
<td>995</td>
<td>-</td>
</tr>
<tr>
<td>Meridian</td>
<td>-</td>
<td>725</td>
<td>850</td>
</tr>
<tr>
<td>Pines</td>
<td>-</td>
<td>655</td>
<td>800</td>
</tr>
<tr>
<td>Oakcrest</td>
<td>595</td>
<td>620</td>
<td>-</td>
</tr>
<tr>
<td>The Plaza</td>
<td>605</td>
<td>760</td>
<td>985</td>
</tr>
<tr>
<td>University Towers</td>
<td>678</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Villa Cortez</td>
<td>550</td>
<td>640</td>
<td>-</td>
</tr>
<tr>
<td>Campus Circle</td>
<td>595</td>
<td>786</td>
<td>-</td>
</tr>
</tbody>
</table>

1 The Homestore.com website and Apartment Finder Apartment Guide were used as a resource to survey 19 apartments located near the campus. Utilities are not included in the rental fees.

In addition to private off-campus apartment complexes, one private residence hall provides accommodations for students on a semester, double occupancy basis. This private residence hall is Southgate Campus Centre with rental rates of $4,380\(^1\), $4,480\(^2\) and $4,580\(^3\)/semester, respectively.

\(^1\) Rental rate listed for Southgate Campus Centre includes a 7 meal per week meal plan.
\(^2\) Rental rate listed for Southgate Campus Centre includes a 14 meal per week meal plan.
\(^3\) Rental rate listed for Southgate Campus Centre includes an unlimited meal per week meal plan.

In addition, the Heritage Grove apartment complex provides off-campus accommodations for 384 students. Although there is no specific contractual arrangement with the University, Heritage Grove is operated under covenants which require the project to be available primarily for students attending the University, and to particularly accommodate the housing needs of students who are members of non-profit affinity groups or organizations officially recognized by the University.

The majority of off-campus students live in apartment-style housing with other students as close to campus as possible. Most freshmen students and their parents prefer on-campus housing accommodations.
November 23, 2011

MEMORANDUM

TO: The 63rd Student Senate

FROM: Mattie Durham
Student Senate Program Assistant

RE: Resolutions considered Fall Semester 2011

<table>
<thead>
<tr>
<th>Res.</th>
<th>Description</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>47</td>
<td>Setting the Fall SGA Elections date to be held on Wednesday, October 12, 2011, making it the seventh Wednesday of the Fall semester.</td>
<td>PASSED 9-7-11</td>
</tr>
<tr>
<td>48</td>
<td>Approving the expenditure of $4,500 for HLSU to bring “Yo soy Latina” to perform at FSU, during Hispanic Heritage Month.</td>
<td>PASSED 9-7-11</td>
</tr>
<tr>
<td>49</td>
<td>Approving the reapportionment of the Fall 2011 and Spring 2012 Senate seats for election purposes.</td>
<td>PASSED 9-21-11</td>
</tr>
<tr>
<td>50</td>
<td>Commending and fully supporting the efforts of Hispanic Latino Student Union efforts in promoting cultural diversity while promoting cultural awareness.</td>
<td>PASSED 9-28-11</td>
</tr>
<tr>
<td>51</td>
<td>Approving the Black Student Union to have plated dinners at their Annual Essence of Ebony Ball on Sunday, October 16, 2011.</td>
<td>PASSED 9-28-11</td>
</tr>
<tr>
<td>52</td>
<td>Supporting the implementation of a campus wide Breathe-Easy Policy with accommodations for students that choose to smoke.</td>
<td>PASSED 10-5-11</td>
</tr>
<tr>
<td>53</td>
<td>Approving the Women’s Center to hold their Domestic Violence Awareness event at Tom Brown Park on Wednesday, October 19, 2011.</td>
<td>PASSED 10-5-11</td>
</tr>
<tr>
<td>54</td>
<td>Giving permission to the College of Business Leadership Council to have their Student/Faculty Mixer at Level 8 lounge on Thursday, October 27, 2011.</td>
<td>PASSED 10-5-11</td>
</tr>
<tr>
<td>55</td>
<td>Observing Hunger Week at FSU on October 16-22, 2011.</td>
<td>PASSED 10-12-11</td>
</tr>
</tbody>
</table>

54
Memorandum
Page two
November 23, 2011

<table>
<thead>
<tr>
<th>Res.</th>
<th>Description</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>56</td>
<td>Proposed Changes for Bright Futures Scholarship Program.</td>
<td>PASSED 10-12-11</td>
</tr>
<tr>
<td>57</td>
<td>Supporting an initiative to award athletic tickets based on a seniority point system.</td>
<td>PASSED 10-12-11</td>
</tr>
<tr>
<td>58</td>
<td>Allowing the Friends of Internationals to hold their Pumpkin carving event at the Baptist Collegiate Ministries building Friday, October 28, 2011 from 7-9 p.m.</td>
<td>PASSED 10-19-11</td>
</tr>
<tr>
<td>59</td>
<td>Allowing the Black Student Union to hold their event, The COBOL Showcase, at the Moon, on November 1, 2011.</td>
<td>PASSED 10-19-11</td>
</tr>
</tbody>
</table>
November 22, 2011

MEMORANDUM

TO:  63rd Student Senate

FROM: Mattie Durham
      Student Senate Program Assistant

RE:  Bills considered Fall 2011

<table>
<thead>
<tr>
<th>Bill</th>
<th>Description</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>74</td>
<td>A revision to the Student Body Statutes Chapter 705.6, to change the day and date of the Spring Inauguration.</td>
<td>PASSED 10-5-11  SIGNED SBP 10-10-11 VETOED VPSA 10-21-11</td>
</tr>
<tr>
<td>75</td>
<td>A revision to the Student Body Statutes Chapter 715.1, to remove unnecessary language from the The Election Code.</td>
<td>PASSED 9-14-11  SIGNED SBP 9-19-11  SIGNED VPSA 9-30-11</td>
</tr>
<tr>
<td>76</td>
<td>An allocation of $1,530 from Senate Projects to Chinese Student Scholar Association to fund the Mid Autumn Festival on September 24, 2011.</td>
<td>PASSED 9-14-11  SIGNED SBP 9-19-11  SIGNED VPSA 9-30-11</td>
</tr>
<tr>
<td>77</td>
<td>An addition to the Student Body Statutes Chapter 807, to place RTAC and PAC Guidelines in the Student Body Statutes.</td>
<td>PASSED 9-14-11  SIGNED SBP 9-28-11  PASSED VPSA 10-11-11</td>
</tr>
<tr>
<td>78</td>
<td>A transfer of $5,351 from Programming Allocation Committee (PAC) to Senate Projects to reimburse Senate Projects for monies allocated to PAC RSOS during the summer semester 2011.</td>
<td>PASSED 9-21-11  SIGNED 9-27-11  SIGNED VPSA 9-30-11</td>
</tr>
<tr>
<td>79</td>
<td>A transfer of $6,000 from Resource Travel Allocations Committee (RTAC) to Senate Projects to reimburse Senate Projects for monies allocated during the summer semester 2011.</td>
<td>PASSED 9-21-11  SIGNED SBP 9-27-11  SIGNED VPSA 9-30-11</td>
</tr>
<tr>
<td>80</td>
<td>A revision to the Student Body Statutes Chapter 1005 to revise the Hispanic Latino Student Union statutes.</td>
<td>PASSED 9-21-11  SIGNED SBP 10-19-11  SIGNED VPSA 11-10-11</td>
</tr>
<tr>
<td>81</td>
<td>A revision to the Student Body Statutes Chapter 709 P (1), to add the treasurer candidate to the Executive Debate.</td>
<td>PASSED 10-5-11  SIGNED SBP 10-10-11  SIGNED VPSA NO DATE</td>
</tr>
</tbody>
</table>
Memorandum  
Page two  
November 22, 2011

<table>
<thead>
<tr>
<th>Bill</th>
<th>Description</th>
<th>Action Taken</th>
</tr>
</thead>
</table>
| 82    | An allocation of $4,500 from Senate Projects to pay for food for the SGA Inauguration on October 26, 2011 and to pay for food for the Senate for the remainder of the fall semester 2011. | PASSED 10-5-11  
SIGNED SBP 10-10-11  
SIGNED VPSA 10-18-11 |
| 83    | An allocation of $380 from Senate Projects to FSU Weightlifting to pay for food for their event on October 15, 2011.                                                                                         | FAILED IN COMMITTEE OF THE WHOLE        |
| 84    | An allocation of $500 from Senate Projects to Phi Beta Kappa (Alpha Order of Florida) to pay for Dr. John Straub to speak at the Visiting Scholar Program.                                                          | PASSED 9-28-11  
SIGNED SBP 10-10-11  
SIGNED VPSA 10-18-11 |
| 85    | An allocation of $65.00 from Senate Projects to LAN Noles of Florida State University to pay for food for their general body meeting on October 13, 2011 in LSB 106.                                                   | PASSED 9-28-11  
SIGNED SBP 10-10-11  
SIGNED VPSA 10-18-11 |
| 86    | An allocation of $2,400 from Senate Projects to Phi Beta Lambda to pay for their Route 66 Tour with Julien Gordon.                                                                                           | PASSED 9-28-11  
SIGNED SBP 10-10-11  
SIGNED VPSA 10-18-11 |
| 87    | An addition to the Student Body Statutes Chapter 807.6 B (i), to allow sports club to apply for funding from RTAC.                                                                                           | FAILED IN FINANCE COMMITTEE OF THE WHOLE 10-12-11 |
| 88    | A transfer of $4,495 from PAC to Senate Projects to reimburse Senate Projects for monies used when the the committee was not in operation.                                                               | PASSED 10-19-11  
SIGNED SBP 10-27-11  
SIGNED VPSA 11-15-11 |
| 89    | An allocation of $4,000 from Senate Projects to the Center for Multicultural Affairs to help secure a speaker for the Martin Luther King, Jr. celebration in January 2012.                     | PASSED 10-19-11  
SIGNED SBP 11-1-11  
SIGNED VPSA 11-15-11 |
| 2012  | The Activity and Service Fee Budget bill allocating $13,200,000 to A&S Fee Recipients.                                                                                                                       | PASSED 10-12-11  
SIGNED SBP 10-19-11  
SIGNED VPSA 10-21-11 |
December 14, 2011

MEMORANDUM

TO: 64th Student Senate

FROM: Mattie Durham
Student Senate Program Assistant

Re: Resolutions considered Fall Semester 2011

<table>
<thead>
<tr>
<th>Res.</th>
<th>Description</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Giving permission to the Baptist Campus Ministries to use $200 for their luncheon and permission to have their luncheon off campus.</td>
<td>PASSED 11-2-11</td>
</tr>
<tr>
<td>2</td>
<td>Supporting an allocation of $30,000 from Senate Projects to Homecoming.</td>
<td>WITHDRAWN 11-2-11</td>
</tr>
<tr>
<td>3</td>
<td>Giving permission to WVFS V89 Radio Station to have their 24th Birthday celebration off campus at Mike's Pub on Gaines Street, on November 11, 2011.</td>
<td>PASSED 11-2-11</td>
</tr>
<tr>
<td>4</td>
<td>Giving permission to the Black Student Union to hold the Bobby E. Leach Scholarship Ball at the Leon County Civic Center, on Saturday, December 3, 2011, and have plated dinners and spend over $2,000 for this event.</td>
<td>PASSED 11-30-11</td>
</tr>
<tr>
<td>5</td>
<td>Commending Student Supreme Court Chief Justice G.C. Murray for all the hard work and dedication to FSU-SGA.</td>
<td>PASSED 12-7-11</td>
</tr>
<tr>
<td>6</td>
<td>Commending the services of Mayor John Marks and the Tallahassee City Commissioners for providing a listening ear and steadfast leadership in representing the citizens of Leon County on the Tennessee Street lane closures.</td>
<td>PASSED 12-7-11</td>
</tr>
</tbody>
</table>
December 13, 2011

MEMORANDUM

TO: 64th Student Senate

FROM: Mattie Durham
Student Senate Program Assistant

RE: Bills considered Fall Semester 2011

<table>
<thead>
<tr>
<th>Bill</th>
<th>Description</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>An allocation of $1,785.00 from Senate Projects to the Office of Servant Leadership to purchase 35 helmets, 35 light kits and 30 locks for the bike program on campus.</td>
<td>PASSED 12-7-11 SIGNED SBP 12-12-11 SIGNED VPSA 12/14/11</td>
</tr>
<tr>
<td>2</td>
<td>A revision to the Student Body Statutes Chapter 620.2 B, the Office of Governmental Affairs to add four more members to the OGA Board of Directors.</td>
<td>PASSED 11-9-11 SIGNED SBP 11-14-11 SIGNED VPSA 11-15-11</td>
</tr>
<tr>
<td>3</td>
<td>A transfer of $6,425.00 from Environmental Services Program to Student Sustainability Initiative, to transfer budgeted funds to 3SI, since ESP no longer exists.</td>
<td>PASSED 11-9-11 SIGNED SPB 11-14-11 SIGNED VPSA 11-15-11</td>
</tr>
<tr>
<td>4</td>
<td>A transfer of $30,000 from Senate Projects to Homecoming/Warchant to help fund an opening act for the Warchant Concert on November 13, 2011.</td>
<td>WITHDRAWN BY SPONSOR 11-2-11</td>
</tr>
<tr>
<td>5</td>
<td>A revision to the Student Body Statutes Chapter 413.7 D, to add RTAC and PAC Chairs for consideration for Student Senate Chairman of the Year Award.</td>
<td>PASSED 11-16-11 SIGNED SBP 11-28-11 SIGNED VPSA 12-2-11</td>
</tr>
<tr>
<td>6</td>
<td>A revision to the Student Body Statutes Chapters 621.3 (F,G) and 807.5 F, to clarify restrictions on College Leadership Councils.</td>
<td>PASSED 11-30-11 SIGNED SBP 12-2-11 SIGNED VPSA 12-6-11</td>
</tr>
<tr>
<td>7</td>
<td>A revision to the Student Body Statutes Chapters 806.2 A, and 807.6 A (9,10) and B 12), to allow flexibility for committees to meet and to require RSOs to give three (3) quotes with requests for funds.</td>
<td>PASSED 11-30-11 SIGNED SBP 12-3-11 SIGNED VPSA 12-6-11</td>
</tr>
<tr>
<td>8</td>
<td>A transfer of $631,939.00 from 2011 A&amp;S Sweepings to A&amp;S Fee Recipients to allocate funds to A&amp;S Fee recipients.</td>
<td>PASSED 11-30-11 SIGNED SBP 12-3-11 SIGNED VPSA 12-6-11</td>
</tr>
<tr>
<td>Bill</td>
<td>Description</td>
<td>Action Taken</td>
</tr>
<tr>
<td>------</td>
<td>------------------------------------------------------------------------------</td>
<td>---------------------------------------------------</td>
</tr>
<tr>
<td>9</td>
<td>A revision to the Student Body Statutes Chapter 1003.3 A and B, to shorten the Black Student Union campaign length and clarify election loopholes.</td>
<td>TABLED IN STUDENT AFFAIRS COMMITTEE OF THE WHOLE.</td>
</tr>
</tbody>
</table>
7-30.C Veterans of America Club Budget

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $5,625 from Sweepings Unallocated to fund the Veterans of America Club Budget.


Motion passed unanimously.

7-30.D The Signal Budget

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $2,790 from Sweepings Unallocated for The Signal budget in Fall Semester 2011. The attached documents will give a breakdown of each line item.

Muna Beck- absent Meghan Hudson-yea, Stephanie Ransom-yea, Sarah Reeves-yea, Sarah Shreck-yea, Beth Shults-abstain, Jason Vogel- abstain, and Miranda Watson-yea.

Motion passed.

7-30.E Funding Jason Vogel Map Mileage

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $88.00 from Sweepings Unallocated using Map mileage for The Signal's trip from Panama City to Tallahassee for the football game on September 3, 2011.


Motion passed.
7-30.F SGC By-Laws Change to Committee Reports

MOTION: President Pro Tempore Ransom
Motion was seconded

Motion to include a consequence of a five percent (5%) stipend deduction for each unexcused late committee report submission defined as two business days prior to meetings after one (1) unexcused late submission to the SGC By-Laws.

Muna Beck- absent Meghan Hudson- yea, Stephanie Ransom- abstain, Sarah Reeves- yea, Sarah Shreck- yea, Beth Shults- no, Jason Vogel- yea, and Miranda Watson- yea.

Motion passed.

7-30.G SGC By-Laws Change to Stipends

MOTION: President Pro Tempore Ransom
Motion was seconded

Motion to add a deadline for all committee reports of each representative to be submitted to the President Pro Tempore to be exempt from the fifty percent (50%) stipend deduction penalty which currently exists in the SGC By-laws. The deadline will be the last Thursday of each semester at noon.

Muna Beck- absent, Meghan Hudson- yea, Stephanie Ransom- yea, Sarah Reeves- yea, Sarah Shreck- yea, Beth Shults- yea, Jason Vogel- yea, and Miranda Watson- yea

Motion passed unanimously.

Meeting #8-30 13 September 2011

8-30.E Funding for Signal Map Mileage to Tallahassee - Emergency Hearing

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $528.00 from Sweepings Unallocated using map mileage for The Signal trips to Tallahassee for the remaining 2011 football games.


Motion passed.

8-30.I SGC Networking Food Social-Emergency Hearing

MOTION: Representative Shults
Motion was seconded
Motion to approve an amount not to exceed $1,950.00 from Food and Events to purchase 250 boxes of Cahall lunches (including sandwich, chips, pickle and a cookie) for the RSO and SGC Networking Food Social, October 6th.


Motion passed unanimously.

Meeting #9-30 27 September 2011

8-30.B SPEAR Budget – Second Hearing

MOTION: Representative Reeves
Motion was seconded.

Motion to approve an amount not to exceed $6995.00 from Sweepings Unallocated to fund the SPEAR Club’s fall 2011 budget.


Motion passed unanimously.

8-30.C SHARC Club Budget - Second Hearing

MOTION: Representative Shults
Motion was seconded.

Motion to approve an amount not to exceed $6,150.00 from Sweepings Unallocated to fund the SHARC Club for the Fall 2011 Semester; please see attachment for line item breakdown.


Motion passed.

8-30.D Video Ray Conference - Second Hearing

MOTION: Representative Shults
Motion was seconded.

Motion to approve an amount not to exceed $1,800 from Sweepings Unallocated to fund travel for 3 students to the Video Ray Conference in Key Largo, FL in October 2011. The motion was amended to read $1,932.22 to include map mileage for the travelers.

**Motion passed unanimously.**

8-30.F Association of Computing Machinery Budget - Second Hearing

**MOTION:** Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $8100 from Sweepings Unallocated to fund the Association of Computing Machinery (ACM) Club for the academic year 2011-12.


**Motion passed unanimously.**

8-30.H LAE Budget - Second Hearing

**MOTION:** Representative Shults
Motion was seconded

Motion to approve an amount not to exceed $3,600.00 from sweepings unallocated to fund the Lambda Alpha Epsilon-Pi Chi Chapter Budget for Fall 2011.


**Motion passed.**

9-30.A Psychology Club Budget – Emergency Hearing

**MOTION:** Representative Reeves
Motion was seconded.

Motion to approve an amount not to exceed $2,500.00 from Sweepings Unallocated to fund the Psychology Club Fall 2011 budget.


**Motion passed.**
9-30.B Flu Shots for Students – Emergency Hearing

MOTION: President Libby
Motion was seconded.

Motion to approve an amount not to exceed $500.00 from SGC Unallocated to sponsor free flu shots for students on Health Day (October 5, 2011). The motion was amended to read free flu immunizations for students.


Motion passed.

Meeting #EM 3-30 4 October 2011

EM2-30.A Homecoming Budget – Emergency Hearing

MOTION: Representative Hoover
Motion was seconded.

Motion to approve an amount not to exceed $17,000.00 from sweepings unallocated to fund events, activities and prizes for Homecoming 2011 (November 14th-19th, 2011). Tentative events and budget attached.

Kalab Hoover-yea, Meghan Hudson-yea, Sabrina Omega-yea, Stephanie Ransom-yea, Sarah Reeves-yea, Sarah Schreck, Beth Shults, Jason Vogel-yea, Miranda Watson-yea.

Motion passed.

Meeting #10-30 11 October 2011

9-30.C Funding for Student Seats at Workshops – Second Hearing

MOTION: President Libby
Motion was seconded.

Motion to approve an amount not to exceed $2,000.00 from Sweepings Unallocated to fund student seats in workshops hosted on campus by different organizations (i.e. Beach Chamber of Commerce). Seats would be free to students.

Motion passed unanimously.

9-30.E Funding for NASA USLI Competition - Second Hearing

MOTION: Representative Hudson
Motion was seconded.

Motion to approve an amount not to exceed $5,000.00 from Sweepings Unallocated to be used for the NASA University Student Launch Initiative (USLI) to fund FSU's entry into NASA's USLI competition in purchasing rocket materials, travel expenses, and education engagement. See attached documents for materials listed and the overall budget description.


Motion passed unanimously.


MOTION: Representative Hudson
Motion was seconded.

Motion to approve an amount not to exceed $3,100.52 from Sweepings Unallocated to fund the Student Society of Social Workers Club for the fall 2011 semester.


Motion passed unanimously.

Meeting #11-30 25 October 2011

11-30.A Communication Club Budget – Emergency Hearing

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $750.00 from Sweepings Unallocated to fund the Communication Club for the Fall 2011 semester. See attached document.


Motion passed.
11-30.B Garnet Key Honor Society Budget – Emergency Hearing

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $1,905.00 from Sweepings Unallocated to fund the Garnet Key Honor Society Fall 2011 budget.


Motion passed unanimously.

11-30.D FSU Panama City Annual Dinner– Emergency Hearing

MOTION: President Libby
Motion was seconded.

Motion to approve an amount not to exceed $975.00 to sponsor a Garnet Table at the FSU Panama City Annual Dinner 2011. The motion was amended to fund $750.00.

Muna Beck-no, Kalab Hoover-yea, Meghan Hudson-no, Sabrina Omega-no, Stephanie Ransom-yea, Sarah Reeves-yea, Sarah Schreck-no, Beth Shults-yea, Jason Vogel-yea, Miranda Watson-no.

The vote was a tie. President Libby broke the tie by voting yea.

Motion passed.

11-30.E VA/Psychology PTSD Talk-Emergency Hearing

MOTION: Representative Hoover
Motion was seconded.

Motion to approve an amount not to exceed $1,000.00 from sweepings unallocated to fund a PTSD talk for the Veterans of America ($500) and Psychology Club ($500) for the fall 2011 semester.


Motion passed unanimously.

Meeting #12-30 8 November 2011

10-30.A Social Work Budget Revote
MOTION: President Libby
Motion was seconded.

Motion to approve an amount not to exceed $3,100.52 from Sweepings Unallocated to fund the Student Society of Social Workers club for the Fall 2011 semester.

Sabrina Omega-yea, Stephanie Ransom-yea, Sarah Reeves-yea, Sarah Schreck-yea, Jason Vogel-yea, and Miranda Watson-yea.

Motion passed.

Meeting #14-30 6 December 2011

A. 13-30.A ECABA Club Budget-Second Hearing

MOTION: Representative Omega
Motion was seconded.

Motion to approve an amount not to exceed $3,320.00 from Sweepings Unallocated to fund the ECABA -student branch budget.


Motion passed unanimously.

B. 13-30.B Underwater Intervention Conference-Second Hearing

MOTION: Representative Vogel
Motion was seconded.

Motion to approve an amount not to exceed $2,383.80 from Sweepings Unallocated to fund travel for five students to New Orleans for the Underwater Intervention Dive Conference.

Friendly amendment to remove funding registration fees with a new total of: $2,008.80.


Motion passed unanimously.

14-30 A. Stipend Review – Muna Beck
Motion by Meghan Hudson to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.
14-30 B. Stipend Review – Kalab Hoover  
Motion by Muna Beck to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 C. Stipend Review – Meghan Hudson  
Motion by Muna Beck to approve 100% stipend for Fall 2011 semester.

Muna Beck- yea, Kalab Hoover-no, Meghan Hudson- abstain, Sabrina Omega-no, Stephanie Ransom-yea, Sarah Reeves-yea, Sarah Schreck-no, Jason Vogel-yea, Miranda Watson-yea.

Motion passed.

14-30 D. Stipend Review – Sabrina Omega  
Motion by Kalab Hoover to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 E. Stipend Review – Stephanie Ransom  
Motion by Sabrina Omega to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 F. Stipend Review – Sarah Reeves  
Motion by Kalab Hoover to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 G. Stipend Review – Sarah Schreck  
Motion by Sabrina Omega to approve 100% stipend for Fall 2011 semester.

Motion passed unanimously.

14-30 H. Stipend Review – Beth Shults
Motion by Stephanie Ransom to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 I. Stipend Review – Jason Vogel
Motion by Stephanie Ransom to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 J. Stipend Review – Miranda Watson
Motion by Kalab Hoover to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.

14-30 K. Stipend Review – Sean Libby
Motion by Stephanie Ransom to approve 100% stipend for Fall 2011 semester.


Motion passed unanimously.
Florida State University/Asolo Conservatory for Actor Training

December 14, 2011

MEMORANDUM

TO: 64th Student Senate

FROM: Karen Patriarca
       Student Services Coordinator
       FSU/Asolo Conservatory for Actor Training

RE: Fall 2011
       Student Council Activity

Oct. 11, 2011 Funding to fix treadmill $200.00 passed
Oct. 11, 2011 Funding for fitness equipment maintenance $250.00 passed
Oct. 11, 2011 Funding to purchase scripts for Showcase $400.00 passed
Oct. 11, 2011 Funding for Stage Combat Training $3,500.00 passed
MEMORANDUM

TO: President Eric Barron
FROM: Garnett S. Stokes
DATE: February 10, 2012
SUBJECT: Report on Academic Calendar
          Request for Approval

Board of Governors Regulation 8.001 requires each university to adopt an academic calendar. The calendar includes the appropriate number of days of classroom instruction, the common entry periods, pre-established dates for issuing certificates, diplomas, or degrees, and a summer program.

The university calendar committee met and approved a new calendar which meets these requirements (see attached), and this request is to approve that academic calendar, with the proper adjustment to dates based on the current year academic calendar and employee appointment dates.
FLORIDA STATE UNIVERSITY
ACADEMIC CALENDAR
2012 – 2013

Calendar adjustments include, counting .5 instructional days for Saturdays, counting Homecoming a .5 instructional day, and canceling classes Wednesday before Thanksgiving.

Fall 2012

Beginning Date: August 27 Monday
Ending Date: December 14 Friday
Law Beginning Date: August 27 Monday
Law Ending Date: December 14 Friday
College of Medicine: See attachment

Month | Number of Days
--- | ---
August—N/A | 5
September—Labor Day-September 3 | 21
October —half day- Homecoming | 24.5
November—Holidays-November 12, 21, 22, 23 | 19
December—N/A | 10.5

Total | 80

Five (5) working days between the end of Fall and start of Winter Break: Monday, Dec. 24 – Tuesday, Jan. 2 (assuming University closes Dec. 24th vs. 25th)

Spring 2013

Beginning Date: January 7 Monday
Ending Date: May 3 Friday
Law Beginning Date: January 7 Monday
Law Ending Date: May 3 Friday
College of Medicine: See attachment

Month | Number of Days
--- | ---
January—MLK Day – January 21 | 19.5
February—N/A | 22
March — Spring Break – March 11 – 15 | 17.5
April—N/A | 23.5
May - N/A | 3

Total | 85.5

Five (5) working days between semesters

Calendar 12-13 cal-adjusted with reading days and Thanksgiving 1 approved 10/21/2008/

Updated 1/21/11 and 3/10/11
## Summer 2013

<table>
<thead>
<tr>
<th>Beginning Date:</th>
<th>May 13(#)</th>
<th>Monday</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ending Date:</td>
<td>August 9</td>
<td>Friday</td>
</tr>
<tr>
<td>Law Begin date:</td>
<td>May 13</td>
<td>Monday</td>
</tr>
<tr>
<td>Law End date:</td>
<td>July 11</td>
<td>Thursday</td>
</tr>
<tr>
<td>College of Medicine:</td>
<td>See attachment</td>
<td></td>
</tr>
</tbody>
</table>

### Month

<table>
<thead>
<tr>
<th>Month</th>
<th>Number of Days</th>
</tr>
</thead>
<tbody>
<tr>
<td>May—Memorial Day – May 27</td>
<td>14.5</td>
</tr>
<tr>
<td>June—N/A</td>
<td>22.5</td>
</tr>
<tr>
<td>July—Independence Day, July 4</td>
<td>24</td>
</tr>
<tr>
<td>August—N/A</td>
<td>7.5</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>68.5</strong></td>
</tr>
</tbody>
</table>

### Breakdown for Summer Semester

<table>
<thead>
<tr>
<th>Sessions</th>
<th>Begin Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>13 Week (A)</td>
<td>May 13</td>
<td>August 9</td>
</tr>
<tr>
<td>6 Week (B)</td>
<td>May 13</td>
<td>June 21</td>
</tr>
<tr>
<td>6 Week (C)</td>
<td>July 1</td>
<td>August 9</td>
</tr>
<tr>
<td>8 Week (D)</td>
<td>June 17</td>
<td>August 9</td>
</tr>
<tr>
<td>8 Week (F) (Law)</td>
<td>May 13</td>
<td>July 5</td>
</tr>
</tbody>
</table>

(#) Requires approval of an exception of the common entry dates

*Total Instructional Days for the Year = 234*
Ms. Elizabeth Swiman, Director of Campus Sustainability Initiative
Mr. Dennis Bailey, Associate Vice President for Facilities
MEMORANDUM

TO: President Barron
FROM: John Carnaghi
DATE: March 2, 2012
SUBJECT: Establishment of Student Green Fee
Request for Approval

Florida Statute 1009.24 15 authorizes the Board of Trustees to establish student fees. The Florida State University student body has requested that the Board establish a Student Green Fee (SGF) effective Fall 2013 at the rate of $.50 per credit hour.

Since 2008, the students of Florida State University have voted in favor of establishing a Student Green Fee (SGF) by an average of 65.75% per election. As early as spring 2010, Florida SUS campuses have been seeking Board of Governors approval for a Student Green Fee (SGF) that would support sustainability initiatives, increase the use of energy efficient and renewable technologies, and lower a university's energy consumption, costs, and greenhouse gas (GHG) emissions. If approved, FSU would be the third SUS university to implement this fee. The proposed fee will foster collaboration among departments while supporting our strategic initiative of ensuring operational excellence while maintaining financial integrity.

The revenue generated from the fee would be placed in a separate account overseen by Finance & Administration and the Office of Sustainability. Student Green Fee (SGF) revenues will be used to fund projects sponsored by collaborative teams of students, faculty, and staff that support initiatives set forth through the energy savings and climate action plans.

Fund allocations will be reviewed and approved by a committee comprised of 50% students and 50% faculty and staff. Committee structure and activities shall be modeled after similar programs throughout the state. The SGF is set to sunset every three years and put to a student vote for its re-establishment, allowing every student to reaffirm its need during their time at Florida State University.

Student Green Fee

I recommend your approval of the establishment of the Student Green Fee of $.50 per credit hour per student effective Fall Term 2013.

JRC/es
FSU Board of Trustees
Supporting documentation – Student Green Fee

Timeline of the SGF initiative

Do you support the implementation of a 50 cent per credit hour Student Green Fund that would be used to fund campus sustainability initiatives designed to reduce the carbon emissions of this university that will enable the Florida State University to become a more green campus?

Spring 2008 – First referendum on student ballot; passed

Spring 2010 – Second referendum on student ballot; passed

2010 Florida Legislative Session – Transfer of student fee approval from Florida Legislature to Florida Board of Governors

2011 Board of Governors January meeting – USF & New College green fees approved for Fall 2011 implementation

Spring 2011 – Third referendum on student ballot; passed

Spring 2012 – Fourth referendum on student ballot; passed

March 2012 – FSU Board of Trustees request for consideration

Early 2013 (projected) – Request sent to Board of Governors for consideration

Fall 2013 (projected) – FSU green fee implementation
The Sixty-Fourth Student Senate

Resolution 14

Sponsors: Guerrier, Rosenthal

WHEREAS: The student body of Florida State University has supported a 50 cent per credit hour fee that would fund sustainability efforts for the past three years; and

WHEREAS: Students supported the Green Fund in the previous election by an overwhelming majority; and

WHEREAS: A Student Green Fund is in line with both the University’s strategic plans and sustainability goals; and

WHEREAS: A Student Green Fund would be supervised by 50% students and 50% staff to support the ongoing efforts of our Campus Sustainability Initiative; and

WHEREAS: Monies generated by this fund would be used to reduce the impact of the university’s greenhouse gas emissions, increase efficiency with our waste disposal, and reduce our energy consumption; and

WHEREAS: This fund would allow the Florida State University to become a leader in student empowerment with regards to the responsible use of university funds,

THEREFORE, BE IT RESOLVED BY THE SIXTY-FOURTH STUDENT SENATE that the Legislative Branch of the Student Government Association also supports this initiative, and requests that the FSU Board of Trustees approves the implementation of the Student Green Fund for the benefit of our student body and overall university.

BE IT RESOLVED BY THE SIXTY-FOURTH STUDENT SENATE that a copy of this resolution be sent to the Florida State University President, Dr. Eric Barron, Vice-President for Student Affairs, Dr. Mary Coburn, Vice-President for Finance and Administration, Dr. John Carnaghi, Associate Vice President for Facilities, Dennis Bailey, and the Student Government Association President, Avi Assidon.
**Proposed Action:** Approval of the Student Green Fee

**Purpose**

The Student Green Fee (SGF) is a student-led initiative to give students at Florida's public universities the power to establish a small fee to fund sustainable initiatives and projects on their campuses. The proposed $5.50 per credit hour fee would help support efficiency, conservation, and sustainability-related projects (water, energy, waste, alternative transportation, food, etc.) that reduce Florida State University's energy costs, greenhouse gas (GHG) emissions, and waste.

The intent of the proposed fee aligns with the goals of the Strategic Priority 6.0 (specifically, Supporting Goals 6.4 and 6.5) of the 2008-2014 FSU Strategic Plan. These goals aim to achieve excellence in the physical and sustainable campus environment. The proposed fee also complements targets in the Campus Master Plan, the Energy Savings Plan, and areas of improvement found during the AASHE STARS data collection. These reports highlight the existence of and the need for sustainable practices, cost reducing strategies, and waste-reducing measures.

Additionally, the SGF reinforces the values of collaboration with the Division of Student Affairs, including: collaborating with campus and community partners to design policies and programs that are student-centered; providing a caring environment which promotes sustained achievement, and fosters learning and the holistic development of students, faculty and staff; developing strategies to increase student engagement and learning opportunities across campus; and enhancing and supporting student leadership learning initiatives.

The proposed fee will help Florida State University address goals across multiple departments, as well as make an impact on the overall participation in campus operations.

**Demonstrated Student-Based Need/Involvement**

The campaign for a Student Green Energy Fee in Florida was first organized by students at the University of Florida during the 2006-2007 academic year. Since then, students across the State University System of Florida have been working to advocate for a Student Green Energy Fee at their campuses (see supporting documentation – Timeline for an overview of the initiative). Students at Florida State University began working on the Student Green Energy Fee in 2007, renaming it the Student Green Fee in 2012. The fee was passed in 2008 as a non-binding referendum, in 2010 and 2011 as a binding referendum, and most recently gained the support of over 61% of the student population in the spring 2012 ballot.

**Substantial student input and involvement:**

1. The Student Green Fee must be approved by the student body as well as by the University Board of Trustees. A referendum of the student body must be conducted by Student Government and must be approved by a majority of the students participating in the referendum. The referendum question must explain the purpose of the fee and the proposed amount of the fee.
   - FSU has conducted four referendums (2008, 2010, 2011, and 2012), all of which passed; the most recent referendum passing with 61% of students in approval.

2. At least half the SGF committee will consist of students who are interviewed and selected by the Student Sustainability Initiative of the Student Government Association. Faculty and staff members shall submit a letter of interest and will be selected by the University President or designee.
3. The Student Green Fee will be assessed at $0.50 per credit hour. This amount must coincide with the amount proposed in the referendum described in paragraph 1. The amount of this fee may be changed only if approved by a student body referendum conducted by the Student Government.

4. After the Student Green Fee has been implemented for three years, Student Government shall conduct a referendum to assess the student body's interest in continuing the fee. If a majority of students decide to discontinue the fee, the fee will not be collected, and any remaining revenue will be dispensed by the Student Green Fee committee within two fiscal years after this referendum. In the event of termination of the fee after it is called for by the student body, the fee may be reestablished no sooner than one year after the referendum through the process described in paragraph 1. If a majority of students vote to continue the fee, the fee shall be continued.

*Description of need currently not being met through existing services, operations, or another fee:*

FSU's guiding documents and complementary operational plans lay out goals for improved sustainability across the university. We are currently in the process of developing a climate action plan and strategic plan for sustainability that would further address how the goals can be met through collaboration across campus.

Projects funded from the Student Green Fee can support increased student education and awareness of the planning and implementation of sustainability-related infrastructure and/or address specific needs that may have been value-engineered out of projects in the past. The Student Green Fee will allow FSU to work toward our goals while reducing the burden of cost on any one department. Examples of projects from other schools that have implemented green fees include (but are not limited to):

- Alternative transportation programs (bike sharing)
- Energy conservation & efficiency projects (motion-sensor lighting, building weatherization)
- Alternative energy projects (solar panels/trees/docks)
- Water conservation & efficiency projects (drip irrigation, low-flow fixtures)
- Alternative fuels for campus fleets
- Building renovations in support of LEED or Energy Star certification (sunscreens over windows)
- Green roofs (vegetated or high reflectivity)
- Increased recycling
- Expansion of sustainable food practices
- Overall education & awareness campaigns (interactive educational displays, signage)

**Student Impact**

*Financial impact:*

The proposed fee would add a nominal increase to a student's tuition rate: 0.25% of in-state undergraduate student rate, and 0.12% of the in-state graduate student rate. The cost for a student earning 30 credit hours per year is $15.00.

The fee shall not be included in any award under the Florida Bright Futures Scholarship Program established pursuant to ss.1009.53-1009.538.

*Impact on student learning:*

Implementation of a Student Green Fee (SGF) will contribute to building a culture of sustainability and empowering students in making positive, tangible impacts on their campus. The process will also foster a
collaborative effort between students, faculty, and staff. Students will have the opportunity to practice the technical and non-technical skills needed to enter an ever-changing workforce.

Additionally, all projects will be required to have an education and awareness component that shares project results and outcomes with the broader university community.

**Restrictions/limitations**

The proposed fee and structure of the Student Green Fee has numerous checks in place to help ensure responsible use of the generated funds.

1. Funds will be expended only for projects that:
   - Demonstrate an immediate application to reducing operational costs, waste, and or greenhouse gas (GHG) emissions
   - Show alignment with the FSU Strategic Plan, Campus Master Plan, and/or Energy Savings Plan
   - Submit all relevant University paperwork (space requests, event permits, etc)
   - Identify project management teams with detailed contact information
   - Submit a statement of commitment from benefitting unit who will maintain the project
   - Develop metrics on how project success will be measured
   - Submit a proposed timeline for the project, including end dates
   - Demonstrate a contribution to student learning

2. The creation of the Student Green Fee Committee (SGFC) also provides conditions to ensure responsible implementation of the fund and supported projects. At least half the SGF committee will consist of students who are selected by the Student Sustainability Initiative of the Student Government Association. Faculty and staff members will be selected by the University President or designee. A representative from the Office of Sustainability will serve as the committee chair. This committee of faculty, staff, and students will report annually to the Florida State University President and Board of Trustees.

3. Any person or entity bringing a proposal to the SGF committee would be encouraged to seek grants and matching funds.

4. Projects will be considered based on their return on investment, savings of resources, reduction of greenhouse gas emissions, benefit to the FSU community, and degree of innovation.

5. The Student Green Fee would sunset every three years, encouraging all students to review the success of the fee. The fee shall be discontinued if the student body shows disapproval in the referendum.

6. Any changes to the amount of the fee must also be approved by the study body in a referendum conducted by Student Government.

**Revenues/Expenditures**

*Annual estimated revenue to be collected: $583,221.50 (based on 1,166,443 credit hours during the 2010-2011 academic year).*

The Student Green Fee would support projects that promote sustainability at Florida State University that increase energy and water efficiency, promote natural resource conservation, and reduce the school’s greenhouse gas (GHG) emissions, waste, and energy costs (see potential projects listed above).

The SGF committee will decide how funds are allocated and project expenditures will vary depending on the specific projects being implemented.
Fees will be collected and maintained in a dedicated auxiliary account, pursuant to OP-D-1 Auxiliary Operations (Florida Statutes 101.147). All expenditures for projects funded from the account will be approved and paid from that account. The auxiliary fund can be administered through Facilities and the Office of Sustainability. The Director of Campus Sustainability and/or SGFC Chair can be the authorized signatories on the account. Reports on project expenditures will be made on a periodic basis. Unused funding for projects will be returned to the fund for other projects.

A percentage of the fees collected can be used annually to fund a term-limited staff position (SGF Manager) to manage the fund, as approved by the Senior Vice President of Finance & Administration.

**Accountability Measures**

While the University Strategic Plan, Campus Master Plan, Energy Savings Plan, and STARS all identify strategic priorities and goals related to sustainability, specific success metrics of projects implemented through the Student Green Fee will be monitored through our data collection and monthly or annual reporting structures:

- Success from energy/water conservation and efficiency projects will be reflected in reduced consumption and cost per user or square foot.
- Success from waste reduction and recycling projects will be reflected in increased waste diversion rates and increased amounts of materials collected and sold through our recycling markets.
- Success from projects that focus on reducing greenhouse gas emissions will be reflected during the Climate Action Plan update and re-calculation cycle.
- Success from other projects can be captured as an increase in LEED or STARS points during data collection cycles.
- Additional metrics can be added over time as the program evolves.

The plans mentioned provide a framework for developing projects that are in line with the needs of Florida State University. Projects that support elements of one or more of these plans demonstrate an informed decision-making process and progress toward reaching the stated goals.

The Office of Sustainability will provide administrative and budgetary oversight on all projects. In conjunction with the Director of Campus Sustainability and proposed SGF Manager, project management teams will be responsible and accountable for all project components and reporting. Project changes that necessitate a significant percent change to any budgetary category must be approved by the SGFC before proceeding.

Project reports will be developed by the founding SGFC. Project reporting will be required from all projects on a periodic basis, including a final report. All projects must be closed out with all accounting entries at the conclusion of the project.

**Other information**

On February 15, 2012, the 64th Senate Student Senate of the FSU Student Government Association unanimously passed a resolution in support of the Student Green Fund initiative, and requests that the FSU Board of Trustees approves the implementation of the Student Green Fund for the benefit of our student body and overall university (see supporting documentation – Senate resolution).

Similar fees have been implemented on over 40 campuses around the country, and two in the state of Florida: University of South Florida and New College of Florida. The University of West Florida request has been approved by the Board of Trustees and is in process for approval at the next Board of Governors meeting.
Since 2007, the Student Green Fee has been promoted and worked on by multiple campus organizations including, Florida PIRG at FSU, Intellectual Decisions on Environmental Awareness Solutions at FSU (IDEAS at FSU), Student Sustainability Initiative (SSI), Environmental Service Program (ESP), Florida YES Coalition and numerous Florida State University students.
MEMORANDUM

TO: President Barron
FROM: John Carnaghi
DATE: March 2, 2012
SUBJECT: Campus Development Agreement
          Request for Approval

Last June, the Board of Trustees approved a minor amendment to the University’s adopted Campus Master Plan which updated the University’s development plans for the Main Campus, Southwest Campus, and Panama City Campus. This action was done in keeping with the provisions of Chapter 1013.30, F.S., which describes the processes by which universities are required to develop, maintain, and update campus master plans and associated campus development agreements with local governments.

Since last June, University and City of Tallahassee staffs have been working to amend the existing Campus Development Agreement that was approved by the Board of Trustees and the City in February 2009. The attached draft is the product of these discussions. In summary, the amended Agreement does the following:

1. Updates the future space allowances the University is entitled to build on the Main Campus and Southwest Campus (see Exhibits A1 and A2).
2. Expands the geographic areas covered by the Agreement for both the Southwest Campus and Main Campus (see Exhibits B1 and B2). For example, the coverage area for the Main Campus includes the downtown properties acquired by the State and the property acquired from the Boosters in 2011.
3. Extends the date of the Agreement through 2018.
4. Does not require any additional concurrency obligations or payments from the University to the City.

The City of Tallahassee intends to conduct their required two public hearings on the draft Agreement: the first at the end of February and the second at the end of March. Provisional approval is sought therefore to allow the President to execute the Agreement in the event that the City Commission approves the Agreement in March.

Discussions with City of Panama City staff are continuing. An update of those discussions will be provided to the Trustees when they are completed.

I recommend approval of this request.

JRC/gg
2012 AMENDMENT TO THE CAMPUS DEVELOPMENT AGREEMENT 
BETWEEN THE FLORIDA STATE UNIVERSITY AND THE CITY OF 
TALLAHASSEE

THIS AGREEMENT is made and entered into this ________ day of __________, 2012. By and between the CITY OF TALLAHASSEE (herein referred to as the “City”), a municipal corporation of the State of Florida, and THE FLORIDA STATE UNIVERSITY, acting for and on behalf of THE FLORIDA STATE UNIVERSITY BOARD OF TRUSTEES, a public body corporate of the State of Florida (hereinafter referred to as “FSU”).

WITNESSETH:

WHEREAS, FSU is considered to be a vital public facility which provides research and educational benefits of statewide and national importance, and which further provides substantial educational, economic, and cultural benefits to the City of Tallahassee, and

WHEREAS, in recognition of this unique relationship between campuses of the State University System and the local governments in which they are located, the Florida Legislature has established special provisions for campus planning and concurrency in Section 1013.30, Florida Statutes, which supersede the requirements of Part II of Chapter 163, Florida Statutes, except when stated otherwise, and

WHEREAS, the FSU has prepared and adopted a campus master plan for FSU in compliance with the requirements set forth in Subsections 1013.30 (3)-(6), Florida Statutes, and

WHEREAS, upon adoption of the campus master plan by FSU, FSU and City are required to enter into a campus development agreement, and

WHEREAS, the campus development agreement shall determine the impacts of proposed campus development reasonably expected over the term of the campus development agreement on public facilities and services, including roads, sanitary sewer, solid waste, drainage/stormwater management, potable water, parks and recreation, and public transportation, and

WHEREAS, the campus development agreement shall identify any deficiencies in public facilities and services which the proposed campus development will create or to which it will contribute, and

WHEREAS, the campus development agreement shall identify all improvements to facilities or services which are necessary to eliminate these deficiencies, and

WHEREAS, the campus development agreement shall identify FSU’s “fair share” of the cost of all improvements to facilities or services which are necessary to eliminate these deficiencies, and
WHEREAS, FSU has undertaken the transportation concurrency and stormwater activities agreed to in the 2008 Campus Development Agreement, and

WHEREAS, the increase in square footage and parking in this amended Agreement are for the purposes of re-assigning existing buildings for FSU’s use, and such re-assignment does not create any new traffic or stormwater impacts, and

WHEREAS, FSU has removed all reference to a renewable energy center on its Southwest Campus from its adopted Campus Master Plan, as agreed to in the 2008 Campus Development Agreement.

NOW, THEREFORE, in consideration of the covenants contained herein and the performance thereof, the parties do hereby agree as follows:

1.0 RECITATIONS

The foregoing recitals are true and correct and are incorporated herein by reference.

2.0 DEFINITIONS OF TERMS USED IN THIS AGREEMENT

2.1 The term “Administration Commission” means that entity created pursuant to Section 14.202, Florida Statutes.

2.2 The term “affected person” means a host local government; an affected local government; any state, regional or federal agency; or a person who resides, owns property, or owns or operates a business within the boundaries of a host local government or affected local government.

2.3 The term “aggrieved or adversely affected person” means any person or local government which will suffer an adverse effect to an interest protected or furthered by the local government comprehensive plan, including interests related to health and safety, police and fire protection service systems, densities or intensities of development, transportation facilities, health care facilities, equipment or services, or environmental or natural resources. The alleged adverse interest may be shared in common with other members of the community at large, but shall exceed in degree the general interest in community good shared by all persons.

2.4 The term “campus master plan” means the Florida State University Comprehensive Campus Master Plan, which was prepared and adopted consistent with the requirements of Subsections 1013.30(3)-(6), Florida Statutes.
2.5 The term “comprehensive plan” means the City of Tallahassee-Leon County Comprehensive Plan, which was prepared and adopted consistent with requirements of Subsections 163.3177 and 163.3187, Florida Statutes.

2.6 The term “concurrency” means that public facilities and services needed to support development are available when the impacts of such developments occur.

2.7 The term “development” means the carrying out of any building activity, or the making of any material change in the use or appearance of any structure or land or the subdivision of land.

2.8 The term “force majeure” means acts of God, earthquakes, blizzards, tornadoes, hurricanes, fire, flood, sinkholes, malicious mischief, insurrection, riots, strikes, lockouts, boycotts, picketing, labor disturbances, landslides, explosions, epidemics, compliance with any court order, ruling, or injunction.

2.9 The term “public facilities and services” means potable water, sanitary sewer, solid waste, drainage/stormwater management, parks and recreation, roads, and public transportation facilities.

2.10 The term “state land planning agency” means the Department of Economic Opportunity.

3.0 INTENT AND PURPOSE

3.1 This Agreement is intended to implement the requirements of concurrency contained in Subsections 1013.30 (11)-(15), Florida Statutes. It is the intent of FSU and City to ensure that adequate potable water, sanitary sewer, solid waste, drainage/stormwater management, parks and recreation, roads, and public transportation facilities are available consistent with the level of service standards for these facilities as adopted in the City’s comprehensive plan.

3.2 This Agreement is intended to address concurrency implementation and the mitigation of impacts reasonably expected over the term of this Agreement on public facilities and services, including roads, sanitary sewer, solid waste, drainage/stormwater management, potable water, parks and recreation, and public transportation.

4.0 GENERAL CONDITIONS

4.1 The conditions, terms, restrictions and other requirements of this Agreement shall be legally binding and strictly adhered to by FSU and the City.

4.2 FSU represents that it has full power and authority to enter into and preform this Agreement in accordance with its terms and conditions without the consent or approval of any third parties, and this Agreement constitutes the valid, binding and enforceable Agreement of FSU.
4.3 The City represents that it has full power and authority to enter into and preform this Agreement in accordance with its terms. Further, the City represents that this Agreement has been duly authorized by the City and constitutes a valid, binding and enforceable contract of the City having been approved by the City and having been the subject of one or more duly noticed public hearings as required by law; and does not violate any other Agreement to which the City is a party, the Constitution of the State of Florida, or any charter, ordinance, judgment or other requirement of law to which the City is subject.

4.4 State and regional environmental program requirements shall remain applicable, except that all other sections of Part II of Chapter 163, Florida Statutes, and Section 380.06, Florida Statutes, are superseded as expressly provided in Section 1013.30, Florida Statutes.

4.5 Except as specifically referenced herein, no development permits, development orders, or development approval shall be required from the City for construction projects subject to this Agreement.

4.6 This Agreement incorporates and includes all prior negotiations, correspondence, conversations, agreements or understandings, applicable to the matters contained herein and the parties agree that there are no commitments, agreements or understandings, concerning the subject matter of this Agreement that are not contained in or incorporated into this Agreement. Accordingly, it is agreed that no deviation from the terms hereof shall be predicated upon any prior representations or agreements, whether oral or written. Notwithstanding this paragraph, the parties acknowledge that the adopted FSU Campus Master Plan, as amended and various interlocal agreements, none of which is incorporated into this Agreement, may be related to the same topics that are the subject matter of this Agreement. This Agreement is supplemental to those documents, and is not intended to replace them in any manner.

4.7 Upon execution of this agreement, all campus development identified in Exhibit “A.2” which summarizes projects identified in the adopted FSU Campus Master Plan may proceed without further review by the City if it is consistent with the terms of this Agreement and the FSU Campus Master Plan.

4.8 If any part of this Agreement is found by a court of law to be contrary to, prohibited by, or deemed invalid under any applicable law or regulation, as referenced in Section 14.0 of this Agreement, such provisions shall be inapplicable and deemed omitted to the extent so contrary, prohibited, or invalid. The remainder of this Agreement hereof shall not be invalidated thereby and shall be given full force and effect.

5.0 TERM OF AGREEMENT

This Agreement shall become effective upon execution by both parties and shall remain in effect through December 31, 2018, unless extended by the mutual consent of FSU and the City, in accordance with Section 15.0 of this Agreement.
6.0 GEOGRAPHIC AREA COVERED BY THIS AGREEMENT

The real property subject to this Agreement and included within is identified in Exhibit “B1,” the FSU Main Campus, and Exhibit “B2,” the FSU Southwest Campus, attached hereto and incorporated herein by this reference.

7.0 DESCRIPTION OF PUBLIC FACILITIES AND SERVICES

The following public facilities and services are available to support development authorized under the terms of this Agreement.

7.1.1 The FSU Main Campus is located in the northeast portion of the Lake Munson Drainage Basin and drains into the Munson Slough through the Central Drainage Ditch. The northwest portion of the campus drains into the Upper Central Drainage Ditch Basin. The northeast portion of the campus drains into the FSU Branch Basin. The extreme northeast portion of the campus drains to the Frenchtown Basin. The southeast portion of the campus drains to the Downtown Branch Basin, and the southwest portion drains to the Lower Central Drainage Ditch Basin.

The FSU Southwest Campus is located in the south central portion of the Lake Munson Drainage Basin. A number of watersheds and sub-basins are located within the boundaries of the Southwest Campus. These include the Black Swamp watershed along the southern boundary, the Alumni Village watershed on the eastern portion of the campus, the West Tennessee watershed in the southwest portion of the campus. In addition, the Innovation Park closed basin is located in the central portion of the campus. A part of the western portion of the Southwest campus is located within the larger Lake Munson Basin. The Southwest Campus generally consists of these watersheds that are high on the east and west sides of the campus. Collectively, with the exception of the Innovation Park closed basin, these watershed areas drain to the central part of the Southwest Campus into the West Drainage Ditch and then south into Munson Slough and ultimately into Lake Munson.

7.2 The potable water and fire protection needs for FSU are provided by the City.

7.3 The sewer collection system at FSU consists of a series of gravity sewer lines which ultimately connect to the City’s regional sewer collection system.

7.4 All solid waste (trash) is collected throughout the campus and transported to appropriate disposal sites by the City of Tallahassee FSU, or third parties.

7.5 Recreation and open space facilities are provided by FSU. Within the context area, the City provides a variety of parks, open spaces and recreational facilities which are available for use by FSU students, faculty and staff.

7.6 FSU is served both by internal roadways that accommodate only university-related trips and by external roadways that serve the larger context area as well as FSU. Internal
roadways are generally maintained by the University, and external roadways are maintained either by the City of Tallahassee, Leon County, or the Florida Department of Transportation.

7.7 FSU provides for bus service to accommodate student and faculty transportation needs. Presently FSU contracts with StarMetro to provide its bus service. Trips to the campus are currently provided by eight routes: Garnet, Gold, Tomahawk, Heritage Grove, Renegade, Osceola, Village, and Night Nole. FSU and StarMetro also provide “fare free” service on all City Routes for students, faculty, and staff.

7.8 Electric energy and demand for FSU are provided by the City. The principal electric supply resources are:

- Bulk Power Substation Thirteen (BP-13) located on Woodward Avenue;
- Underground Transmission lines serving BP-13 from the north side of the campus;
- Bulk Power Substation Three (BP-3) located on Lipona Road;
- Overhead Transmission lines serving BP-3 from the south, west and north;
- Bulk Power Substation Thirty-one (BP-31) located on Levy Avenue;
- Overhead Transmission lines serving BP-31 from the south and north.

8.0 LEVEL OF SERVICE (LOS) STANDARDS ESTABLISHED BY THE CITY

8.1 The Leon County-City of Tallahassee Comprehensive Plan establishes the following level of service standards for drainage/stormwater management facilities:

Countywide

(a) The design and water quality standards as set forth in Chapters 17-3 and 17-25, Florida Administrative Code, as the same may be amended from time to time, are adopted as the level of service for drainage/stormwater quality. Local government may set higher minimum levels of treatment in watersheds where investigation and analysis indicate more stringent levels of service are required.

(b) Drainage/stormwater management facilities shall be adequate to provide the following level of service with regard to flood control:

100-year storm event

No flood water in new buildings or existing buildings.

Overland flow capacity available for all flow in excess of capacity of underground and open channel conveyance systems.

25-year or less storm event
No flood water more than 6 inches deep in local roads, parking lots, or other non-street vehicular use areas.

No flood water in one driving lane each direction of collector streets.

No flood water in two driving lanes each direction of arterial streets.

Open channel conveyance available for all flow in excess of capacity of underground conveyance systems, or for full 25-year storm flow if no underground conveyance system exists.

The rate of offsite discharge shall not exceed the pre-development rate if discharge.

**10-year or less storm event**

No flood water in one driving lane of local roads.

No flood water in driving lanes in any road other than a local road.

Underground conveyances not overflowing in business and commercial districts.

**5-year or less storm event**

No flood water in one driving lane of any roadways.

Underground conveyances not overflowing in residential districts.

(c) These are adopted levels of service and shall be used as the bases for determining the availability of facility capacity and the system demand generated by development. In instances where an off-site deficiency exists at the time of adoption of this policy, such deficiency shall not be increased as a result of any development or land use change.

8.2 The Comprehensive Plan establishes the following level of service standards for potable water facilities:

**Urban Service Area**

160 gallons per capita per day.

**Outside the Urban Service Area**

100 gallons per capita per day.
8.3 The Comprehensive Plan establishes the following level of service standards for sanitary sewer facilities:

The LOS for sanitary sewer systems shall be as published in the Recommended Standard for Wastewater Facilities as referenced in 62-604.300(5)(g) Florida Administrative Code.

In the design of sewer collection, pumping, treatment, and effluent disposal facilities, appropriate peak factors shall be utilized. This is the adopted level and shall be used as the basis for determining the availability of facility capacity and the demand generated by a development.

8.4 The Comprehensive Plan establishes the following level of service standard for solid waste:

(a) Leon County solid waste facilities (includes all public, private, public/private partnerships, facilities, and contracted services):

(1) Provide for:

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(2) One year of Class 1 landfill lined cell disposal capacity at present fill rates.

(3) Five years of Class 1 landfill capacity with preliminary permit approval from the Florida Department of Environmental Protection.

(4) Ten years of properly zoned Class 1 landfill raw land capacity at present fill rates.

(b) Private solid waste disposal facilities: Same as local government

8.5 The Comprehensive Plan establishes the following level of service standard for parks, open space, and recreational facilities:

(a) Tallahassee parks and recreation facilities:
(1) Regional parkland: 4 acres per 1,000 population includes City operation of County-owned Tom Brown Park.

(2) Area parkland: 1 acre per 1,000 population

(3) Recreation facilities are included in the cost of parkland.

(b) Leon County parks and recreation facilities:

(1) Regional parkland: 8 acres per 1,000 population

Area parkland: 1 acre per 1,000 population

8.6 The Comprehensive Plan establishes the following level of service standards for State and local arterial and collector roads:

(a) The peak hour roadway level of service for Tallahassee and Leon County is established as follows:

**Outside the Urban Service Area:**
Interstate, Limited Access Parkways: C
Principal Arterials: C
Minor Arterials: C
Major and Minor Collectors: C
Local Streets: D

**Inside the Urban Service Area:**
Interstate, Limited Access Parkways: C
Principal Arterials, Except for capital circle NW from I-10 to SR 20: D**
Capital Circle NW from I-10 to SR 20: E
Minor Arterials: D/E*
Major and Minor Collectors: D/E*
Local Streets: D

*For Minor Arterials, and Major and Minor Collectors located inside the Urban Service Area and south of U.S. 90, the Level of Service shall be “D” for purposes of establishing priorities for programming transportation improvements, and “E” for meeting concurrency requirements, to support the Southern Strategy. Roads north of U.S. 90 shall be LOS D for both programming improvement and concurrency purposes.

**The Level of Service for Monroe Street from Gaines Street to Tennessee Street shall be “E”.

8.7 The Comprehensive Plan establishes the following level of service standards for public transportation/mass transit:
Urban Service Area

1% annual increase in system (bus) miles.

Rural

Not applicable.

8.8 Within the Multimodal District. The Comprehensive Plan establishes the following level of service standards and performance targets:

a. Pedestrian=C
b. Transit=C
c. Bicycle=D
d. Automobile=E+50%

9.0 FINANCIAL ARRANGEMENTS BETWEEN FSU AND SERVICE PROVIDERS

FSU has entered into the following financial arrangements for the provision of public facilities and services necessary to support the continued growth and development of the FSU campus:

9.1 FSU and the City have entered into an agreement for the provision of drainage/stormwater management facilities or service to part of the campus through the use of a regional stormwater facility (RSF). Under this agreement, FSU and City participated jointly in the land acquisition, design, permitting and construction of the RSF. The total costs associated with RSF were approximately $10.2 million dollars. Of this total, FSU’s financial contribution, including land acquisition, design, and construction, was approximately $6.6 million, or approximately 65% of the total costs. FSU will mitigate any stormwater impacts on project sites if sufficient capacity is not available in the joint regional stormwater facility or on other FSU sites. FSU also pays a monthly charge to the City for the storage and conveyance of stormwater associated with the FSU campus.

9.2 FSU pays a monthly charge to the City for the provision of potable water facilities or service to the campus.

9.3 FSU pays a monthly charge to the City for the provision of sanitary sewer facilities or service to the campus.

9.4 Where the City’s service is used, FSU pays a monthly charge to the City for the collection and disposal of solid waste on the campus.

9.5 There are no financial arrangements between FSU and the City or any other entity for the provision of parks and recreation facilities or service to the campus.
9.6 FSU has an agreement with StarMetro for the provision of “fare-free” public transit facilities and services to the campus. Students, faculty, and staff are able to ride buses on all city routes under the terms of the service agreement.

10.0 IMPACTS OF CAMPUS DEVELOPMENT ON PUBLIC FACILITIES AND SERVICES

10.1 FSU and City agree that, with the additional capacity available through the construction of the joint regional stormwater facility and the commitment that the stormwater impacts of the development proposed in the adopted FSU Campus Master Plan and in Exhibit “A.2” will be addressed either on site or through the use of such remote facilities, said development should not degrade the operating conditions for public stormwater management facilities below the level of service standards adopted by the City.

10.2 FSU and City agree that development proposed in the adopted FSU Campus Master Plan and in Exhibit “A.2” should not degrade the operating conditions for public potable water facilities below the level of service standards adopted by the City.

10.3 FSU and City agree that development proposed in the adopted FSU Campus Master Plan and in Exhibit “A.2” should not degrade the operating conditions for public sanitary sewer facilities below the level of service standards adopted by the City.

10.4 FSU and City agree that development proposed in the adopted FSU Campus Master Plan should not degrade the operating conditions for public solid waste facilities below the level of service standards adopted by the City.

10.5 FSU and City agree that development proposed in the adopted FSU Campus Master Plan should not degrade the operating conditions for public open space and recreation facilities below the level of service standards adopted by the City.

10.6 FSU and City agree that the development proposed in the adopted FSU Campus Master Plan and in Exhibit “A.2” will result in no new unmitigated transportation impacts.

11.0 IMPROVEMENTS REQUIRED TO MAINTAIN LEVELS OF SERVICE

In order to meet the City’s concurrency requirements, the construction of the following off-campus improvements shall be required.

11.1 The FSU and City agree that the mitigation of the stormwater impacts of development proposed in the adopted FSU Campus Master Plan and Exhibit “A.2” requires no stormwater management improvements provided that stormwater impacts are addressed on project sites if sufficient capacity is not available to the FSU in the joint regional stormwater facility or other FSU facilities.

11.2 FSU and the City agree that there is sufficient potable water facility capacity to accommodate the impacts of development proposed in the adopted FSU Campus Master Plan.
Plan and to meet the future needs of FSU for the duration of this Agreement. FSU and City further agree that no off-campus potable water improvements need be provided.

11.3 FSU and City agree that there is sufficient sanitary sewer facility capacity to accommodate the impacts of development proposed in the adopted FSU Campus Master Plan and to meet the future needs of FSU for the duration of this Agreement. FSU and City further agree that no off-campus sanitary sewer improvements need be provided.

11.4 FSU and City agree that there is sufficient solid waste facility capacity to accommodate the impacts of development proposed in the adopted FSU Campus Master Plan and to meet the future needs of the University for the duration this Agreement. FSU and City further agree that no off-campus solid waste improvements need be provided.

11.5 FSU and City agree that there is sufficient open space and recreation facility capacity to accommodate the impacts of development proposed in the adopted FSU Campus Master Plan and to meet the future needs of FSU for the duration of this Agreement. FSU and City further agree that no off-campus open space and recreation improvements need be provided.

12.0 FINANCIAL ASSURANCES FOR PUBLIC FACILITIES

The following financial assurances are provided by FSU to guarantee FSU’s fair share of the costs of off-campus improvements to public facilities and services necessary to support development identified in the FSU Campus Master Plan and Exhibit “A.2”:

12.1 For stormwater on the SW Campus, FSU will follow the stormwater study that was submitted for this campus and approved by the City. When the joint regional stormwater facility is utilized, ongoing capacity accounting records will be maintained in accordance with the terms and conditions of the Regional Stormwater Facility Agreement. When regional facilities other than the joint regional stormwater facility are utilized, ongoing capacity accounting records will be maintained by FSU and made available to the City.

12.2 FSU and the City agree that no off-campus potable water improvements need be assured by FSU.

12.3 FSU and the City agree that no off-campus sanitary sewer improvements need be assured by FSU.

12.4 FSU and the City agree that no off-campus solid waste improvements need be assured by FSU.

12.5 FSU and the City agree that no off-campus parks and recreation improvements need be assured by FSU.
13.0 CAPACITY RESERVATION FOR DEVELOPMENT

13.1 FSU is reserving capacity pursuant to this Agreement. The development for which capacity is reserved is identified in Exhibit “A.2”, which is incorporated herein by this reference.

13.2 The uses, maximum densities, intensities and building heights for development reserving capacity shall be those established in the Future Land Use Element of the FSU Campus Master Plan adopted on June 13, 2008.

13.3 The City agrees to reserve present and planned capacity of the public facilities and services necessary to support the development identified in Exhibit “A.2” for the duration of this Agreement. FSU shall comply with all the terms and conditions of this Agreement and shall provide financial assurances as set forth in Section 12.0 of this Agreement.

13.4 The City acknowledges that subsequent development projects may reserve capacity of public facilities in the same geographic area identified in Exhibit “B”. The City also acknowledges that this shall in no way necessitate the construction of additional capital facility improvements by FSU to meet concurrency requirements and/or to prevent development identified in Exhibit “A.2” from going forward in accordance with its established timetable of development.

14.0 APPLICABLE LAWS

14.1 The state government law and policies regarding concurrency and concurrency implementation governing this Agreement shall be those laws and policies in effect at the time of approval of this agreement.

14.2 If state or federal laws are enacted subsequent after execution of this Agreement, which are applicable to or preclude either party’s compliance with the terms and conditions of this Agreement, this Agreement shall be modified or revoked or amended, as is necessary, to comply with the relevant state or federal laws.

15.0 AMENDMENT

15.1 This Agreement may be amended in conjunction with the five-year Campus Master Plan update, as required by Subsection 1013.30(3), Florida Statutes. Amendments of this Agreement shall be made in accordance with the provisions set forth in Subsection 1013.30(19), Florida Statutes.

15.2 Amendment of this Agreement shall be made in accordance with the notification requirements set forth in Section 22.0 of this Agreement.

15.3 It is further agreed that no modification, amendment, or alteration in the terms or conditions contained herein shall be effective unless contained in a written document approved and executed by all the parties hereto.
15.4 In the event of a dispute arising from the implementation of this Agreement, both parties shall resolve the dispute in accordance with the dispute resolution requirements set forth in Section 18.0 of this Agreement.

16.0 CONSISTENCY WITH ADOPTED COMPREHENSIVE PLANS

The City finds that this Agreement and the proposed development provided for herein are consistent with the City’s adopted Comprehensive Plan.

17.0 ENFORCEMENT

In accordance with Subsection 1013.30(20), Florida Statutes, any party to this Agreement or aggrieved or adversely affected person may file an action for injunctive relief in the circuit court where the City is located to enforce the terms and conditions of this Agreement, or to challenge the compliance of the Agreement with Section 1013.30 Florida Statutes. This action shall be the sole and exclusive remedy of an adversely affected person other than a party to the agreement to enforce any rights or obligations arising from this Agreement.

18.0 DISPUTE RESOLUTION

18.1 In the event of a dispute arising from the implementation of this Agreement, the provisions of Subsection 1013.30(17), Florida Statutes, shall govern the resolution of the dispute. Each party shall select one mediator and notify the other party in writing of the selection. Thereafter, within 15 days after their selection, the two mediators shall select a neutral third mediator to complete the mediation panel.

18.2 Each party shall be responsible for all costs and fees payable to the mediator selected by it and shall equally bear responsibility for the costs and fees payable to the third mediator for services rendered and costs expended in connection with resolving issues in dispute.

18.3 Within 10 days after the selection of the mediation panel, proceedings must be convened by the panel to resolve the issues in dispute. Within 60 days after the convening of the mediation panel, the panel shall issue a report containing a recommended resolution of the issues in dispute.

18.4 If either FSU or City rejects the recommended resolution of the issues in dispute, the matter shall be forwarded to the state land planning agency which, pursuant to Subsection 1013.30(16), Florida Statutes, has 60 days to hold informal hearings and, if necessary, identify remaining issues in dispute, prepare a record of the proceedings, and submit the matter to the Administration Commission for final action. The report to the Administration Commission shall list each issue in dispute, describe the nature and basis for each dispute, identify alternative resolutions of each dispute, and make recommendations. The Administration Commission shall then take action to resolve the
issues in dispute. In resolving the matter, the Administration Commission may, pursuant to Subsection 1013.30(16), Florida Statutes, prescribe, by order, the contents of this Agreement.

19.0 MONITORING AND OVERSIGHT

19.01 The City may, upon request, review all relevant information concerning development on the FSU campus to verify that the terms of this Agreement are satisfied. The City may review said activity to determine if there has been demonstrated good faith compliance with the terms of this Agreement.

19.2 FSU may, upon request, review all relevant information concerning development activity by the City to verify that improvements for which State University System Concurrency Trust Fund moneys are used to address impacts of University development, have been implemented consistent with the terms and conditions of this Agreement. FSU may review said activity to determine if there has been demonstrated good faith compliance with the terms of this Agreement.

19.3 If either party finds that there has been a failure to comply with the terms of this Agreement, the aggrieved party shall serve notice on the other that such failure to comply has occurred in accordance with the notification requirements set forth in Section 22.0 of this Agreement.

19.4 Disputes that arise in the implementation of this Agreement shall be resolved in accordance with the provisions of section 18.0 above.

19.5 The City of Tallahassee shall notify the FSU Facilities Planning Department of all comprehensive plan future land use map and zoning map amendments as well as all Type A, B and C and site plan and development reviews within the boundaries of the FSU campus (i.e. 10 year master plan map) as defined in the adopted campus master plan. The City will notify FSU by e-mailing the agenda for the Type A and DRC meetings as well as the listing of pending zoning and comprehensive plan amendments to Mark Bertolami (mbertolami@admin.fsu.edu) or his assigned representative. A copy of all such requests shall be provided by the City to the Facilities Planning Department in advance of any City review or approval of an item notice.

20.0 SUCCESSORS AND ASSIGNS

This agreement shall be binding upon the parties hereto, their successors in interests, heirs, assigns and personal representatives.

20.1 FILING OF THIS AGREEMENT

A copy of this Agreement shall be forwarded to the state land planning agency by FSU within 14 day after execution.
22.0 NOTICES

22.1 All notices, demands, requests to replies provided for or permitted by this Agreement shall be in writing and may be delivered by any of the following methods:

By personal service or delivery;
By registered or certified mail;
By deposit with an overnight express delivery service.

22.2 Notices by personal service or delivery shall be deemed effective at the time of personal delivery. Notices by registered or certified mail shall be deemed effective three business days after deposit with the United States Postal Service. Notices by overnight express delivery service shall be deemed effective one business day after deposit with the express delivery service.

For the purpose of notice, the address of the FSU shall be:

The Florida State University
ATTN: Theodora Carey, Agency Clerk
424 Westcott Building
Tallahassee, Florida 32306

With a copy to:

Mr. John R Carnaghi, Senior vice President for Finance and Administration
Florida State University
Tallahassee, Florida 32306

The address of the City shall be:

Honorable John R. Marks, III, Mayor
City of Tallahassee
City Hall
300 South Adams Street
Tallahassee, Florida 32301

With a copy to:

Anita Favors Thompson, City Manager
City of Tallahassee
City Hall
300 South Adams Street
Tallahassee, Florida 32301
23.0 EXHIBITS AND SCHEDULES

The Exhibits and Schedules to this Agreement consist of the following, all of which are incorporated into and form a part of this agreement.

Exhibit “A.1”---Correction to 2008 Agreement Exhibit “A”
Exhibit “A.2”---Development Authorized By The Agreement
Exhibit “B1”---FSU Main Campus Geographic area covered By The Agreement
Exhibit “B2”---FSU Southwest Campus Geographic Area Covered By The Agreement

IN WITNESS THEREOF, the parties have set their hands and seals on the day and year indicated.

Signed, sealed and delivered in the presence of:

_____________________________
DR. ERIC J. BARRON, PRESIDENT
THE FLORIDA STATE UNIVERSITY
For and on Behalf Of
THE FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

Date: _______________________

STATE OF FLORIDA
COUNTY OF LEON

I HEREBY CERTIFY that on this day, before me an officer duly authorized in the State aforesaid and in the County aforesaid to take acknowledgments, personally appeared Dr. Eric J. Barron, President, The Florida State University, to me known to be the person described herein and who executed the foregoing, and acknowledged the execution thereof to be his free act and deed, for the purposes therein mentioned.

WITNESS my hand and official seal in the County and State last aforesaid this _____ day of ________________________, 2012.

_____________________________
Notary Public
(Notarial Seal)
On ______________________, 2012. The Florida State University Board of Trustees, at a regularly scheduled and noticed public meeting, approved and authorized and execution of this Agreement by Dr. Eric J. Barron, President, The Florida State University.

APPROVED AS TO FORM:

_____________________
Dayton Michael Cramer
Deputy General Counsel

APPROVED by the City Commission on____________, 2012.

CITY OF TALLAHASSEE, FLORIDA

By: __________________________
John R. Marks, III
Mayor

ATTEST: 

APPROVED AS TO FORM:

By: ________________________  By: ______________________
James O. Cooke, IV           James R. English
City Treasurer-Clerk          City Attorney

My Commission expires:
**EXHIBIT "A.1"**

CORRECTION TO 2008 AGREEMENT EXHIBIT "A"X
DEVELOPMENT AUTHORIZED BY THE [2008] AGREEMENT
AND FOR WHICH CAPACITY IS RESERVED

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<th>NASF</th>
<th>Research Labs</th>
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<th>Instruct. Media</th>
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<th>Auditorium/Exhibit</th>
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</tbody>
</table>

* Existing equals actual plus remaining purchased capacity for building area, parking, and housing.
** For Student Headcount number represents anticipated growth and as authorized by Board of Governors.
+ The previous Master Plan authorized 5,000 additional spaces through the year 2010, taking the main campus to a maximum of 17,203 spaces in the 2010 year. This Master Plan requests no new authorization for parking beyond the previously approved. The maximum parking in the 2015 year (for Main Campus) is 17,203 spaces.

A Total Existing equals enrollment for Main Campus, Non-Main Campus Leon County, and Main Campus APPS (Academic & Professional Program Services). Projected Headcount equals Main Campus, Non-Main Campus, and APPS. All figures are as per FSU Fact Book 2007-2008. Amounts shown do not include any students enrolled in Distance Learning (web-based courses).

X In the 2008 Agreement the Southwest Campus (SW) existing amount included only NASF existing through 2005. The additional amount authorized included only the NASF which was planned for construction between 2009 and 2015. The NASF that was constructed, under construction, or which construction funds were allocated (the point of reference for determining capacity as used) from 2006 through 2008 was omitted. This document corrects this omission.

O Column represents correct total used capacity through 2008.

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### EXHIBIT "A.2"
#### 2011 AMENDMENT OF
#### DEVELOPMENT AUTHORIZED BY THE 2008 AGREEMENT*
#### AND FOR WHICH CAPACITY IS RESERVED

* AS CORRECTED IN EXHIBIT "A.1" OF THIS AGREEMENT.

<table>
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<tr>
<th>ITEM</th>
<th>UNIT TYPE</th>
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<th>ACQUIRED PROPERTY AMOUNT</th>
<th>NEW Item 9</th>
<th>REALLOCATION OF EXISTING AMOUNT</th>
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<td>SW</td>
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1. Existing equals starting capacity plus additional purchased capacity in 2008 Agreement. Southwest Campus is corrected to reflect the actual capacity needed as of 2008. The previous Agreement did not include the square footages constructed or under construction from January 2006 through April of 2008. See Exhibit "A.1".
2. Property purchased or acquired since 2008 Agreement. Amounts represent the classification of space at time of purchase or acquired.
3. New existing amount for this agreement.
4. Reallocated equals a) if positive number, amount taken from the negative number or b) if negative number, total amount distributed to other categories. This number does not apply to parking or housing.
5. Amounts equals new totals within ITEM (categories) when capacities are reallocated.
6. Total Building Area is the grand total of all space.
7. The previous Development Agreement authorized a maximum parking for Main Campus through the year 2015 of 17,203 spaces. An additional 432 spaces were added through acquired properties bringing the total allocation to 17,635. No additional spaces are requested for either campus.
8. Totals equal estimated enrollment for Main Campus, Non-Main Campus Leon County, and Main Campus APPS (Academic & Professional Services). Amounts shown do not include any students enrolled in Distance Learning (web-based) courses.
9. For Student Headcount number represents anticipated growth as authorized by Board of Governors for previous agreement. Current estimates for Fall of 2018 do not indicate any increase above amount anticipated in 2008 Agreement.
FLORIDA STATE UNIVERSITY
SOUTHWEST CAMPUS DEVELOPMENT AGREEMENT COVERAGE AREA
TO: President Eric J. Barron  
FROM: Garnett S. Stokes  
DATE: February 6, 2012  
SUBJECT: Proposal to Explore MS in Corporate & Public Communication Degree Program  
Request for Approval

This Master’s of Science in Corporate & Public Communication degree program replaces the major in Corporate & Public Communication (Major Code 41.0135 and C.I.P 09.0199) previously offered through the College of Communication & Information on the Panama City campus. While it will initially be offered face-to-face through the College of Applied Studies on the Panama City campus, exploration of online coursework is planned to provide regional access. This degree is aligned with the proposed undergraduate degree in Professional Communication, which is being considered under a separate proposal. Both colleges are in support of this proposal.

The program will serve traditional students preparing for their careers as well as professional practitioners interested in advancing their careers through specialized concentrations of study. Emphasis on the practical application of communication theory and methods within the corporate and public environments as well as the potential online delivery format within this degree program are unique within the Florida SUS.

Moving this degree program to the College of Applied Studies at Panama City will increase enrollment and financial independence for that campus. No new resources will be needed to support the establishment of this degree program other than funds associated with anticipated increased enrollment.
TO: President Eric J. Barron  
FROM: Garnett S. Stokes  
DATE: February 6, 2012  
SUBJECT: Proposal to Explore Bachelor’s of Science Degree Program in Professional Communication  
Request for Approval

This proposed Bachelor’s of Science in Professional Communication degree will be offered through the College of Applied Studies at the FSU Panama City campus and will replace the Professional Communication major which is currently offered face-to-face at the Panama City campus through the College of Communication & Information’s degree program. Development of this new degree will allow the FSU Panama City campus to expand its offerings to include an online format available outside of the Panama City area. Both colleges are in support of this proposal.

This degree program requires an internship and specializes in collaborative curriculum development with local community partners serving on an advisory council. The program will serve traditional students preparing for their careers as well as professional practitioners interested in advancing their careers through specialized concentrations of study.

There is not currently a degree program with this name and these requirements in the Florida SUS or Florida College System. No new resources will be needed to support the establishment of this degree program other than funds associated with anticipated increased enrollment at the FSU Panama City campus.
August 16, 2011

VIA FEDERAL EXPRESS
Internal Revenue Service
201 West River Center Boulevard
Attn: Extracting Stop 312
Covington, KY 41011

RE: The Florida State University Real Estate Foundation, Incorporated
    EIN: 27-4212702

Dear Sir or Madam:

Enclosed for filing on behalf of the above-referenced organization, please find IRS Form 1023, Application for Recognition of Exemption with required attachments. Also enclosed is IRS Form 1023 Checklist and a check in the amount of $850.00 made payable to the United States Treasury.

Please contact us should you require anything further. Thank you for your time and consideration.

Very truly yours,

Laura R. Roethel
Paralegal

Enclosures
Form 1023 Checklist
(Revised June 2006)
Application for Recognition of Exemption under Section 501(c)(3) of the Internal Revenue Code

Note. Retain a copy of the completed Form 1023 in your permanent records. Refer to the General Instructions regarding Public Inspection of approved applications.

Check each box to finish your application (Form 1023). Send this completed Checklist with your filled-in application. If you have not answered all the items below, your application may be returned to you as incomplete.

☑ Assemble the application and materials in this order:
  • Form 1023 Checklist
  • Form 2848, Power of Attorney and Declaration of Representative (if filing)
  • Form 8821, Tax Information Authorization (if filing)
  • Expedite request (if requesting)
  • Application (Form 1023 and Schedules A through H, as required)
  • Articles of organization
  • Amendments to articles of organization in chronological order
  • Bylaws or other rules of operation and amendments
  • Documentation of nondiscriminatory policy for schools, as required by Schedule B
  • Form 5768, Election/Revocation of Election by an Eligible Section 501(c)(3) Organization To Make Expenditures To Influence Legislation (if filing)
  • All other attachments, including explanations, financial data, and printed materials or publications. Label each page with name and EIN.

☑ User fee payment placed in envelope on top of checklist. DO NOT STAPLE or otherwise attach your check or money order to your application. Instead, just place it in the envelope.

☑ Employer Identification Number (EIN)

☑ Completed Parts I through XI of the application, including any requested information and any required Schedules A through H.
  • You must provide specific details about your past, present, and planned activities.
  • Generalizations or failure to answer questions in the Form 1023 application will prevent us from recognizing you as tax exempt.
  • Describe your purposes and proposed activities in specific easily understood terms.
  • Financial information should correspond with proposed activities.

☑ Schedules. Submit only those schedules that apply to you and check either “Yes” or “No” below.

  Schedule A  Yes ___ No ✓
  Schedule E  Yes ___ No ✓
  Schedule B  Yes ___ No ✓
  Schedule F  Yes ___ No ✓
  Schedule C  Yes ___ No ✓
  Schedule G  Yes ___ No ✓
  Schedule D  Yes ✓  No ___
  Schedule H  Yes ___ No ✓
An exact copy of your complete articles of organization (creating document). Absence of the proper purpose and dissolution clauses is the number one reason for delays in the issuance of determination letters.

- Location of Purpose Clause from Part III, line 1 (Page, Article and Paragraph Number) Page 1, Article III, Section 1
- Location of Dissolution Clause from Part III, line 2b or 2c (Page, Article and Paragraph Number) or by operation of state law Page 5, Article XIV

Signature of an officer, director, trustee, or other official who is authorized to sign the application.

- Signature at Part XI of Form 1023.

Your name on the application must be the same as your legal name as it appears in your articles of organization.

Send completed Form 1023, user fee payment, and all other required information, to:

Internal Revenue Service
P.O. Box 192
Covington, KY 41012-0192

If you are using express mail or a delivery service, send Form 1023, user fee payment, and attachments to:

Internal Revenue Service
201 West Rivercenter Blvd.
Attn: Extracting Stop 312
Covington, KY 41011
Power of Attorney
and Declaration of Representative

Caution: Form 2848 will not be honored for any purpose other than representation before the IRS.

1. Taxpayer information. Taxpayer(s) must sign and date this form on page 2, line 9.

<table>
<thead>
<tr>
<th>Taxpayer name(s) and address</th>
<th>Social security number(s)</th>
<th>Employer identification number</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Florida State University Real Estate Foundation, Incorporated</td>
<td></td>
<td>45 : 2337977</td>
</tr>
<tr>
<td>2010 Levy Avenue, Bldg. B</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tallahassee, Florida 32306-2739</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Daytime telephone number: 

hereby appoint(s) the following representative(s) as attorney(s)-in-fact:

2. Representative(s) must sign and date this form on page 2, Part II.

<table>
<thead>
<tr>
<th>Name and address</th>
<th>CAF No.</th>
<th>Telephone No.</th>
<th>Fax No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anita L. Pelletier, Esq.</td>
<td>0200-62246R</td>
<td>585-263-1164</td>
<td>866-947-0499</td>
</tr>
<tr>
<td>c/o Nixon Peabody LLP</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1300 Clinton Square</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rochester, NY 14604</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Name and address</th>
<th>CAF No.</th>
<th>Telephone No.</th>
<th>Fax No.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Name and address</th>
<th>CAF No.</th>
<th>Telephone No.</th>
<th>Fax No.</th>
</tr>
</thead>
<tbody>
<tr>
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<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3. Tax matters

<table>
<thead>
<tr>
<th>Type of Tax (Income, Employment, Excise, etc.) or Civil Penalty (see the instructions for line 3)</th>
<th>Tax Form Number (1040, 941, 720, etc.)</th>
<th>Year(s) or Period(s) (see the instructions for line 3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>All matters relating to tax exemption</td>
<td>1023</td>
<td>2011</td>
</tr>
</tbody>
</table>

4. Specific use not recorded on Centralized Authorization File (CAF). If the power of attorney is for a specific use not recorded on CAF, check this box. See the instructions for Line 4. Specific Uses Not Recorded on CAF.

5. Acts authorized. The representatives are authorized to receive and inspect confidential tax information and to perform any and all acts that I (we) can perform with respect to the tax matters described on line 3, for example, the authority to sign any agreements, consents, or other documents. The authority does not include the power to receive refund checks (see line 6 below), the power to substitute another representative or add additional representatives, the power to sign certain returns, or the power to execute a request for disclosure of tax returns or return information to a third party. See the line 5 instructions for more information.

Exceptions. An unenrolled return preparer cannot sign any document for a taxpayer and may only represent taxpayers in limited situations. See Unenrolled Return Preparer on page 1 of the instructions. An enrolled actuary may only represent taxpayers to the extent provided in section 10.3d of Treasury Department Circular No. 230 (Circular 230). An enrolled retirement plan administrator may only represent taxpayers to the extent provided in section 10.3(e) of Circular 230. See the line 5 instructions for restrictions on tax matters partners. In most cases, the student practitioner’s (levels k and l) authority is limited (for example, they may only practice under the supervision of another practitioner).

List any specific additions or deletions to the acts otherwise authorized in this power of attorney:

6. Receipt of refund checks. If you want to authorize a representative named on line 2 to receive, BUT NOT TO ENDORSE OR CASH, refund checks, initial here and list the name of that representative below.

Name of representative to receive refund check(s)
Form 2848 (Rev. 6-2008)

Part I  Declaration of Representative

Caution: Students with a special order to represent taxpayers in qualified Low Income Taxpayer Clinics or the Student Tax Clinic Program (levels k and l), see the instructions for Part II.

Under penalties of perjury, I declare that:

a) I am not currently under suspension or disbarment from practice before the Internal Revenue Service;

b) I am aware of regulations contained in Circular 230 (31 CFR, Part 10), as amended, concerning the practice of attorneys, certified public accountants, enrolled agents, enrolled actuaries, and others;

c) I am authorized to represent the taxpayer(s) identified in Part I for the tax matter(s) specified there; and

d) I am one of the following:

a) Attorney—a member in good standing of the bar of the highest court of the jurisdiction shown below.

b) Certified Public Accountant—duly qualified to practice as a certified public accountant in the jurisdiction shown below.

c) Enrolled Agent—enrolled as an agent under the requirements of Circular 230.

d) Officer—a bona fide officer of the taxpayer’s organization.

e) Full-Time Employee—a full-time employee of the taxpayer.

f) Family Member—a member of the taxpayer’s immediate family (for example, spouse, parent, child, brother, or sister).

g) Enrolled Actuary—enrolled as an actuary by the Joint Board for the Enrollment of Actuaries under 29 U.S.C. 1242 (the authority to practice before the Internal Revenue Service is limited by section 10.3(d) of Circular 230).

h) Unenrolled Return Preparer—the authority to practice before the Internal Revenue Service is limited by Circular 230, section 10.7(c)(13)(vii). You must have prepared the return in question and the return must be under examination by the IRS. See Unenrolled Return Preparer on page 1 of the instructions.

k) Student Attorney—student who receives permission to practice before the IRS by virtue of their status as a law student under section 10.7(d) of Circular 230.

l) Student CPA—student who receives permission to practice before the IRS by virtue of their status as a CPA student under section 10.7(d) of Circular 230.

m) Enrolled Retirement Plan Agent—enrolled as a retirement plan agent under the requirements of Circular 230 (the authority to practice before the Internal Revenue Service is limited by section 10.3(e)).

➤ If this Declaration of Representative is not signed and dated, the Power of Attorney will be returned. See the Part II instructions.

<table>
<thead>
<tr>
<th>Designation</th>
<th>Jurisdiction (state) or identification</th>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>a</td>
<td>NY/MA</td>
<td></td>
<td>8/15/11</td>
</tr>
</tbody>
</table>
## Part I Identification of Applicant

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Full name of organization (exactly as it appears in your organizing document)</td>
</tr>
<tr>
<td></td>
<td>The Florida State University Real Estate Foundation, Incorporated</td>
</tr>
<tr>
<td>2</td>
<td>c/o Name (if applicable)</td>
</tr>
<tr>
<td></td>
<td>Jerry Ganz</td>
</tr>
<tr>
<td>3</td>
<td>Mailing address (Number and street) (see instructions)</td>
</tr>
<tr>
<td></td>
<td>Room/Suite</td>
</tr>
<tr>
<td>4</td>
<td>Employer Identification Number (EIN)</td>
</tr>
<tr>
<td></td>
<td>45-2337977</td>
</tr>
<tr>
<td>5</td>
<td>City or town, state or country, and ZIP + 4</td>
</tr>
<tr>
<td></td>
<td>Tallahassee, Florida 32306-2739</td>
</tr>
<tr>
<td>6</td>
<td>Month the annual accounting period ends (01-12)</td>
</tr>
<tr>
<td></td>
<td>06</td>
</tr>
<tr>
<td>7</td>
<td>Primary contact (officer, director, trustee, or authorized representative)</td>
</tr>
<tr>
<td>a</td>
<td>Name: Anita L. Pelletier, Esq.</td>
</tr>
<tr>
<td>b</td>
<td>Phone: (585) 263-1164</td>
</tr>
<tr>
<td>c</td>
<td>Fax: (optional) (866) 947-0499</td>
</tr>
<tr>
<td>8</td>
<td>Are you represented by an authorized representative, such as an attorney or accountant? If “Yes,” provide the authorized representative’s name, and the name and address of the authorized representative’s firm. Include a completed Form 2848, Power of Attorney and Declaration of Representative, with your application if you would like us to communicate with your representative.</td>
</tr>
<tr>
<td>9</td>
<td>Was a person who is not one of your officers, directors, trustees, employees, or an authorized representative listed in line 7, paid, or promised payment, to help plan, manage, or advise you about the structure or activities of your organization, or about your financial or tax matters? If “Yes,” provide the person’s name, the name and address of the person’s firm, the amounts paid or promised to be paid, and describe that person’s role.</td>
</tr>
<tr>
<td>10</td>
<td>Organization’s website:</td>
</tr>
<tr>
<td>b</td>
<td>Organization’s email: (optional)</td>
</tr>
<tr>
<td>11</td>
<td>Certain organizations are not required to file an information return (Form 990 or Form 990-EZ). If you are granted tax-exemption, are you claiming to be excused from filing Form 990 or Form 990-EZ? If “Yes,” explain. See the instructions for a description of organizations not required to file Form 990 or Form 990-EZ.</td>
</tr>
<tr>
<td>12</td>
<td>Date incorporated if a corporation, or formed, if other than a corporation. (MM/DD/YYYY) 05 / 09 / 2011</td>
</tr>
<tr>
<td>13</td>
<td>Were you formed under the laws of a foreign country? If “Yes,” state the country.</td>
</tr>
</tbody>
</table>
Form 1023 (Rev. 6-2006)  Name: The Florida State University Real Estate Foundation, Inc. EIN: 46 – 23379  Page 2

**Part II**  Organizational Structure

You must be a corporation (including a limited liability company), an unincorporated association, or a trust to be tax exempt.  (See instructions.) **DO NOT file this form unless you can check “Yes” on lines 1, 2, 3, or 4.**

1. Are you a corporation? If “Yes,” attach a copy of your articles of incorporation showing certification of filing with the appropriate state agency. Include copies of any amendments to your articles and be sure they also show state filing certification.  
   - Yes ☑ No ☐

2. Are you a limited liability company (LLC)? If “Yes,” attach a copy of your articles of organization showing certification of filing with the appropriate state agency. Also, if you adopted an operating agreement, attach a copy. Include copies of any amendments to your articles and be sure they show state filing certification. Refer to the instructions for circumstances when an LLC should not file its only exemption application.  
   - Yes ☐ No ☑

3. Are you an unincorporated association? If “Yes,” attach a copy of your articles of association, constitution, or other similar organizing document that is dated and includes at least two signatures. Include signed and dated copies of any amendments.  
   - Yes ☐ No ☑

4a. Are you a trust? If “Yes,” attach a signed and dated copy of your trust agreement. Include signed and dated copies of any amendments.  
   - Yes ☐ No ☑

   b. Have you been funded? If “No,” explain how you are formed without any value placed in trust.  
   - Yes ☐ No ☑

5. Have you adopted bylaws? If “Yes,” attach a copy showing date of adoption. If “No,” explain how your officers, directors, or trustees are selected.  
   - Yes ☑ No ☐

**Part III**  Required Provisions in Your Organizing Document

The following questions are designed to ensure that when you file this application, your organizing document contains the required provisions to meet the organizational test under section 501(c)(3). Unless you can check the boxes in both lines 1 and 2, your organizing document does not meet the organizational test. **DO NOT file this application until you have amended your organizing document.** Submit your original and amended organizing documents (showing state filing certification if you are a corporation or an LLC) with your application.

1. Section 501(c)(3) requires that your organizing document state your exempt purpose(s), such as charitable, religious, educational, and/or scientific purposes. Check the box to confirm that your organizing document meets this requirement. Describe specifically where your organizing document meets this requirement, such as a reference to a particular article or section in your organizing document. Refer to the instructions for exempt purpose language. Location of Purpose Clause (Page, Article, and Paragraph):  
   - Page 1, Article III, Section 1 ☑

2a. Section 501(c)(3) requires that upon dissolution of your organization, your remaining assets must be used exclusively for exempt purposes, such as charitable, religious, educational, and/or scientific purposes. Check the box on line 2a to confirm that your organizing document meets this requirement by express provision for the distribution of assets upon dissolution. If you rely on state law for your dissolution provision, do not check the box on line 2a and go to line 2c.  
   - Yes ☑ No ☐

   b. If you checked the box on line 2a, specify the location of your dissolution clause (Page, Article, and Paragraph). Do not complete line 2c if you checked box 2a.  
   - Page 5, Article XIV ☐

2c. See the instructions for information about the operation of state law in your particular state. Check this box if you rely on operation of state law for your dissolution provision and indicate the state:  
   - Yes ☐ No ☑

**Part IV**  Narrative Description of Your Activities

Using an attachment, describe your past, present, and planned activities in a narrative. If you believe that you have already provided some of this information in response to other parts of this application, you may summarize that information here and refer to the specific parts of the application for supporting details. You may also attach representative copies of newsletters, brochures, or similar documents supporting details to this narrative. Remember that if this application is approved, it will be open for public inspection. Therefore, your narrative description of activities should be thorough and accurate. Refer to the instructions for information that must be included in your description.

**Part V**  Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors

1a. List the names, titles, and mailing addresses of all of your officers, directors, and trustees. For each person listed, state their total annual compensation, or proposed compensation, for all services to the organization, whether as an officer, employee, or other position. Use actual figures, if available. Enter “none” if no compensation is or will be paid. If additional space is needed, attach a separate sheet. Refer to the instructions for information on what to include as compensation.

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Mailing address</th>
<th>Compensation amount (annual actual or estimated)</th>
</tr>
</thead>
<tbody>
<tr>
<td>See Attached</td>
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</table>

Form 1023 (Rev. 6-2006)
### Part V

**Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors (Continued)**

#### b
List the names, titles, and mailing addresses of each of your five highest compensated employees who receive or will receive compensation of more than $50,000 per year. Use the actual figure, if available. Refer to the instructions for information on what to include as compensation. Do not include officers, directors, or trustees listed in line 1a.

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Mailing address</th>
<th>Compensation amount (annual actual or estimated)</th>
</tr>
</thead>
<tbody>
<tr>
<td>NONE</td>
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</tbody>
</table>

#### c
List the names, names of businesses, and mailing addresses of your five highest compensated independent contractors that receive or will receive compensation of more than $50,000 per year. Use the actual figure, if available. Refer to the instructions for information on what to include as compensation.

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Mailing address</th>
<th>Compensation amount (annual actual or estimated)</th>
</tr>
</thead>
<tbody>
<tr>
<td>NONE</td>
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</tbody>
</table>

The following “Yes” or “No” questions relate to past, present, or planned relationships, transactions, or agreements with your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed in lines 1a, 1b, and 1c.

2a Are any of your officers, directors, or trustees related to each other through family or business relationships? If “Yes,” identify the individuals and explain the relationship.

- Yes □  No □

b Do you have a business relationship with any of your officers, directors, or trustees other than through their position as an officer, director, or trustee? If “Yes,” identify the individuals and describe the business relationship with each of your officers, directors, or trustees.

- Yes □  No □

c Are any of your officers, directors, or trustees related to your highest compensated employees or highest compensated independent contractors listed on lines 1b or 1c through family or business relationships? If “Yes,” identify the individuals and explain the relationship.

- Yes □  No □

3a For each of your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed on lines 1a, 1b, or 1c, attach a list showing their name, qualifications, average hours worked, and duties.

- Yes □  No □

b Do any of your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed on lines 1a, 1b, or 1c receive compensation from any other organizations, whether tax exempt or taxable, that are related to you through common control? If “Yes,” identify the individuals, explain the relationship between you and the other organization, and describe the compensation arrangement.

- Yes □  No □

4 In establishing the compensation for your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed on lines 1a, 1b, and 1c, the following practices are recommended, although they are not required to obtain exemption. Answer “Yes” to all the practices you use.

a Do you or will the individuals that approve compensation arrangements follow a conflict of interest policy?

- Yes □  No □

b Do you or will you approve compensation arrangements in advance of paying compensation?

- Yes □  No □

c Do you or will you document in writing the date and terms of approved compensation arrangements?

- Yes □  No □
### Form 1023 (Rev. 6-2006)

**Part V**  Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors (Continued)

<table>
<thead>
<tr>
<th>a</th>
<th>Do you or will you record in writing the decision made by each individual who decided or voted on compensation arrangements?</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>b</td>
<td>Do you or will you approve compensation arrangements based on information about compensation paid by similarly situated taxable or tax-exempt organizations for similar services, current compensation surveys compiled by independent firms, or actual written offers from similarly situated organizations?</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>c</td>
<td>Do you or will you record in writing both the information on which you relied to base your decision and its source?</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>d</td>
<td>If you answered &quot;No&quot; to any item on lines 4a through 4f, describe how you set compensation that is reasonable for your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed in Part V, lines 1a, 1b, and 1c.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**5a** Have you adopted a conflict of interest policy consistent with the sample conflict of interest policy in Appendix A to the instructions? If "Yes," provide a copy of the policy and explain how the policy has been adopted, such as by resolution of your governing board. If "No," answer lines 5b and 5c.

<table>
<thead>
<tr>
<th>a</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>b</td>
<td>What procedures will you follow to assure that persons who have a conflict of interest will not have influence over you for setting their own compensation?</td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>What procedures will you follow to assure that persons who have a conflict of interest will not have influence over you regarding business deals with themselves? Note: A conflict of interest policy is recommended though it is not required to obtain exemption.</td>
<td></td>
</tr>
</tbody>
</table>

**6a** Do you or will you compensate any of your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed in lines 1a, 1b, or 1c through non-fixed payments, such as discretionary bonuses or revenue-based payments? If "Yes," describe all non-fixed compensation arrangements, including how the amounts are determined, who is eligible for such arrangements, whether you place a limitation on total compensation, and how you determine or will determine that you pay no more than reasonable compensation for services. Refer to the instructions for Part V, lines 1a, 1b, and 1c, for information on what to include as compensation.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>b</td>
<td>Do you or will you compensate any of your employees, other than your officers, directors, trustees, or your five highest compensated employees who receive or will receive compensation of more than $50,000 per year, through non-fixed payments, such as discretionary bonuses or revenue-based payments? If &quot;Yes,&quot; describe all non-fixed compensation arrangements, including how the amounts are or will be determined, who is or will be eligible for such arrangements, whether you place or will place a limitation on total compensation, and how you determine or will determine that you pay no more than reasonable compensation for services. Refer to the instructions for Part V, lines 1a, 1b, and 1c, for information on what to include as compensation.</td>
</tr>
</tbody>
</table>

**7a** Do you or will you purchase any goods, services, or assets from any of your officers, directors, trustees, highest compensated employees, or highest compensated independent contractors listed in lines 1a, 1b, or 1c? If "Yes," describe any such purchase that you made or intend to make, from whom you make or will make such purchases, how the terms are or will be negotiated at arm's length, and explain how you determine or will determine that you pay no more than fair market value. Attach copies of any written contracts or other agreements relating to such purchases.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>b</td>
<td>Do you or will you sell any goods, services, or assets to any of your officers, directors, trustees, highest compensated employees, or highest compensated independent contractors listed in lines 1a, 1b, or 1c? If &quot;Yes,&quot; describe any such sales that you made or intend to make, to whom you make or will make such sales, how the terms are or will be negotiated at arm's length, and explain how you determine or will determine you are or will be paid at least fair market value. Attach copies of any written contracts or other agreements relating to such sales.</td>
</tr>
</tbody>
</table>

**8a** Do you or will you have any leases, contracts, loans, or other agreements with your officers, directors, trustees, highest compensated employees, or highest compensated independent contractors listed in lines 1a, 1b, or 1c? If "Yes," provide the information requested in lines 8b through 8f.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>b</td>
<td>Describe any written or oral arrangements that you made or intend to make.</td>
</tr>
<tr>
<td>c</td>
<td>Identify with whom you have or will have such arrangements.</td>
</tr>
<tr>
<td>d</td>
<td>Explain how the terms are or will be negotiated at arm's length.</td>
</tr>
<tr>
<td>e</td>
<td>Explain how you determine you pay no more than fair market value or you are paid at least fair market value.</td>
</tr>
<tr>
<td>f</td>
<td>Attach copies of any signed leases, contracts, loans, or other agreements relating to such arrangements.</td>
</tr>
</tbody>
</table>

**9a** Do you or will you have any leases, contracts, loans, or other agreements with any organization in which any of your officers, directors, or trustees are also officers, directors, or trustees, or in which any individual officer, director, or trustee owns more than a 35% interest? If "Yes," provide the information requested in lines 9b through 9f.
### Part V: Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors (Continued)

b. Describe any written or oral arrangements you made or intend to make.

c. Identify with whom you have or will have such arrangements.

d. Explain how the terms are or will be negotiated at arm’s length.

e. Explain how you determine or will determine you pay no more than fair market value or that you are paid at least fair market value.

f. Attach a copy of any signed leases, contracts, loans, or other agreements relating to such arrangements.

### Part VI: Your Members and Other Individuals and Organizations That Receive Benefits From You

The following “Yes” or “No” questions relate to goods, services, and funds you provide to individuals and organizations as part of your activities. Your answers should pertain to past, present, and planned activities. (See instructions.)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. In carrying out your exempt purposes, do you provide goods, services, or funds to individuals? If “Yes,” describe each program that provides goods, services, or funds to individuals.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1b. In carrying out your exempt purposes, do you provide goods, services, or funds to organizations? If “Yes,” describe each program that provides goods, services, or funds to organizations.</td>
<td>✓</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Do any of your programs limit the provision of goods, services, or funds to a specific individual or group of specific individuals? For example, answer “Yes,” if goods, services, or funds are provided for a particular individual, your members, individuals who work for a particular employer, or graduates of a particular school. If “Yes,” explain the limitation and how recipients are selected for each program.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>3. Do any individuals who receive goods, services, or funds through your programs have a family or business relationship with any officer, director, trustee, or with any of your highest compensated employees or highest compensated independent contractors listed in Part V, lines 1a, 1b, and 1c? If “Yes,” explain how these related individuals are eligible for goods, services, or funds.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part VII: Your History

The following “Yes” or “No” questions relate to your history. (See instructions.)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Are you a successor to another organization? Answer “Yes,” if you have taken or will take over the activities of another organization; you took over 25% or more of the fair market value of the net assets of another organization; or you were established upon the conversion of an organization from for-profit to non-profit status. If “Yes,” complete Schedule G.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Are you submitting this application more than 27 months after the end of the month in which you were legally formed? If “Yes,” complete Schedule E.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part VIII: Your Specific Activities

The following “Yes” or “No” questions relate to specific activities that you may conduct. Check the appropriate box. Your answers should pertain to past, present, and planned activities. (See instructions.)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. Do you support or oppose candidates in political campaigns in any way? If “Yes,” explain.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2a. Do you attempt to influence legislation? If “Yes,” explain how you attempt to influence legislation and complete line 2b. If “No,” go to line 3a.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2b. Have you made or are you making an election to have your legislative activities measured by expenditures by filing Form 5768? If “Yes,” attach a copy of the Form 5768 that was already filed or attach a completed Form 5768 that you are filing with this application. If “No,” describe whether your attempts to influence legislation are a substantial part of your activities. Include the time and money spent on your attempts to influence legislation as compared to your total activities.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>3a. Do you or will you operate bingo or gaming activities? If “Yes,” describe who conducts them, and list all revenue received or expected to be received and expenses paid or expected to be paid in operating these activities. Revenue and expenses should be provided for the time periods specified in Part IX, Financial Data.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3b. Do you or will you enter into contracts or other agreements with individuals or organizations to conduct bingo or gaming for you? If “Yes,” describe any written or oral arrangements that you made or intend to make, identify with whom you have or will have such arrangements, explain how the terms are or will be negotiated at arm’s length, and explain how you determine or will determine you pay no more than fair market value or you will be paid at least fair market value. Attach copies of any written contracts or other agreements relating to such arrangements.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3c. List the states and local jurisdictions, including Indian reservations, in which you conduct or will conduct gaming or bingo.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Part VIII Your Specific Activities (Continued)

4a Do you or will you undertake fundraising? If “Yes,” check all the fundraising programs you do or will conduct. (See instructions.)

- [ ] mail solicitations
- [ ] email solicitations
- [x] personal solicitations
- [ ] vehicle, boat, plane, or similar donations
- [ ] foundation grant solicitations
- [ ] phone solicitations
- [ ] accept donations on your website
- [ ] receive donations from another organization’s website
- [ ] government grant solicitations
- [ ] Other

Attach a description of each fundraising program.

b Do you or will you have written or oral contracts with any individuals or organizations to raise funds for you? If “Yes,” describe these activities. Include all revenue and expenses from these activities and state who conducts them. Revenue and expenses should be provided for the time periods specified in Part IX, Financial Data. Also, attach a copy of any contracts or agreements.

- [ ] Yes
- [x] No

c Do you or will you engage in fundraising activities for other organizations? If “Yes,” describe these arrangements. Include a description of the organizations for which you raise funds and attach copies of all contracts or agreements.

- [ ] Yes
- [x] No

d List all states and local jurisdictions in which you conduct fundraising. For each state or local jurisdiction listed, specify whether you fundraise for your own organization, you fundraise for another organization, or another organization fundraises for you.

- [ ] Yes
- [x] No

e Do you or will you maintain separate accounts for any contributor under which the contributor has the right to advise on the use or distribution of funds? Answer “Yes” if the donor may provide advice on the types of investments, distributions from the types of investments, or the distribution from the donor’s contribution account. If “Yes,” describe this program, including the type of advice that may be provided and submit copies of any written materials provided to donors.

- [ ] Yes
- [x] No

5 Are you affiliated with a governmental unit? If “Yes,” explain.

- [ ] Yes
- [x] No

6a Do you or will you engage in economic development? If “Yes,” describe your program.

- [ ] Yes
- [x] No

b Describe in full who benefits from your economic development activities and how the activities promote exempt purposes.

7a Do or will persons other than your employees or volunteers develop your facilities? If “Yes,” describe each facility, the role of the developer, and any business or family relationship(s) between the developer and your officers, directors, or trustees.

- [ ] Yes
- [x] No

b Do or will persons other than your employees or volunteers manage your activities or facilities? If “Yes,” describe each activity and facility, the role of the manager, and any business or family relationship(s) between the manager and your officers, directors, or trustees.

- [ ] Yes
- [x] No

c If there is a business or family relationship between any manager or developer and your officers, directors, or trustees, identify the individuals, explain the relationship, describe how contracts are negotiated at arm’s length so that you pay no more than fair market value, and submit a copy of any contracts or other agreements.

8 Do you or will you enter into joint ventures, including partnerships or limited liability companies treated as partnerships, in which you share profits and losses with partners other than section 501(c)(3) organizations? If “Yes,” describe the activities of these joint ventures in which you participate.

- [ ] Yes
- [x] No

9a Are you applying for exemption as a childcare organization under section 501(k)? If “Yes,” answer lines 9b through 9d. If “No,” go to line 10.

b Do you provide child care so that parents or caretakers of children you care for can be gainfully employed (see instructions)? If “No,” explain how you qualify as a childcare organization described in section 501(k).

- [ ] Yes
- [x] No

c Of the children for whom you provide child care, are 85% or more of them cared for by you to enable their parents or caretakers to be gainfully employed (see instructions)? If “No,” explain how you qualify as a childcare organization described in section 501(k).

- [ ] Yes
- [x] No

d Are your services available to the general public? If “No,” describe the specific group of people for whom your activities are available. Also, see the instructions and explain how you qualify as a childcare organization described in section 501(k).

- [ ] Yes
- [x] No

10 Do you or will you publish, own, or have rights in music, literature, tapes, artworks, choreography, scientific discoveries, or other intellectual property? If “Yes,” explain. Describe who owns or will own any copyrights, patents, or trademarks, whether fees are or will be charged, how the fees are determined, and how any items are or will be produced, distributed, and marketed.

- [ ] Yes
- [x] No
11 Do you or will you accept contributions of: real property; conservation easements; closely held securities; intellectual property such as patents, trademarks, and copyrights; works of music or art; licenses; royalties; automobiles, boats, planes, or other vehicles; or collectibles of any type? If "Yes," describe each type of contribution, any conditions imposed by the donor on the contribution, and any agreements with the donor regarding the contribution.  

| □ Yes | □ No |

12a Do you or will you operate in a foreign country or countries? If "Yes," answer lines 12b through 12d. If "No," go to line 13a.  

| □ Yes | □ No |

13a Do you or will you make grants, loans, or other distributions to organization(s)? If "Yes," answer lines 13b through 13g. If "No," go to line 14a.  

| □ Yes | □ No |

14a Do you or will you make grants, loans, or other distributions to foreign organizations? If "Yes," answer lines 14b through 14f. If "No," go to line 15.  

| □ Yes | □ No |
**Part VIII Your Specific Activities (Continued)**

15. Do you have a close connection with any organizations? If “Yes,” explain.  
   - Yes [ ] No [ ]

16. Are you applying for exemption as a **cooperative hospital service organization** under section 501(a)? If “Yes,” explain.  
   - Yes [ ] No [ ]

17. Are you applying for exemption as a **cooperative service organization of operating educational organizations** under section 501(b)? If “Yes,” explain.  
   - Yes [ ] No [ ]

18. Are you applying for exemption as a **charitable risk pool** under section 501(n)? If “Yes,” explain.  
   - Yes [ ] No [ ]

19. Do you or will you operate a school? If “Yes,” complete Schedule B. Answer “Yes,” whether you operate a school as your main function or as a secondary activity.  
   - Yes [ ] No [ ]

20. Is your main function to provide hospital or medical care? If “Yes,” complete Schedule C.  
   - Yes [ ] No [ ]

21. Do you or will you provide **low-income housing** or housing for the elderly or handicapped? If “Yes,” complete Schedule F.  
   - Yes [ ] No [ ]

22. Do you or will you provide scholarships, fellowships, educational loans, or other educational grants to individuals, including grants for travel, study, or other similar purposes? If “Yes,” complete Schedule H.  
   - Yes [ ] No [ ]

**Note:** Private foundations may use Schedule H to request advance approval of individual grant procedures.
### Part IX Financial Data

For purposes of this schedule, years in existence refer to completed tax years. If in existence 4 or more years, complete the schedule for the most recent 4 tax years. If in existence more than 1 year but less than 4 years, complete the statements for each year in existence and provide projections of your likely revenues and expenses based on a reasonable and good faith estimate of your future finances for a total of 3 years of financial information. If in existence less than 1 year, provide projections of your likely revenues and expenses for the current year and the 2 following years, based on a reasonable and good faith estimate of your future finances for a total of 3 years of financial information. (See instructions.)

#### A. Statement of Revenues and Expenses

<table>
<thead>
<tr>
<th>Type of revenue or expense</th>
<th>Current tax year</th>
<th>3 prior tax years or 2 succeeding tax years</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(a) From 5/31/11</td>
<td>(b) From 7/1/11</td>
</tr>
<tr>
<td>1 Gifts, grants, and contributions received (do not include unusual grants)</td>
<td>0</td>
<td>527,000</td>
</tr>
<tr>
<td>2 Membership fees received</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>3 Gross investment income</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>4 Net unrelated business income</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>5 Taxes levied for your benefit</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>6 Value of services or facilities furnished by a governmental unit without charge (not including the value of services generally furnished to the public without charge)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>7 Any revenue not otherwise listed above or in lines 9–12 below (attach an itemized list)</td>
<td>0</td>
<td>26,000</td>
</tr>
<tr>
<td>8 Total of lines 1 through 7</td>
<td>0</td>
<td>552,000</td>
</tr>
<tr>
<td>9 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to your exempt purposes (attach itemized list)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>10 Total of lines 8 and 9</td>
<td>0</td>
<td>552,000</td>
</tr>
<tr>
<td>11 Net gain or loss on sale of capital assets (attach schedule and see instructions)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>12 Unusual grants</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>13 Total Revenue Add lines 10 through 12</td>
<td>0</td>
<td>552,000</td>
</tr>
<tr>
<td>14 Fundraising expenses</td>
<td>0</td>
<td>22,160</td>
</tr>
<tr>
<td>15 Contributions, gifts, grants, and similar amounts paid out (attach an itemized list)</td>
<td>0</td>
<td>500,000</td>
</tr>
<tr>
<td>16 Disbursements to or for the benefit of members (attach an itemized list)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>17 Compensation of officers, directors, and trustees</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>18 Other salaries and wages</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>19 Interest expense</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>20 Occupancy (rent, utilities, etc.)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>21 Depreciation and depletion</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>22 Professional fees</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>23 Any expense not otherwise classified, such as program services (attach itemized list)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>24 Total Expenses Add lines 14 through 23</td>
<td>0</td>
<td>522,160</td>
</tr>
</tbody>
</table>

Form 1023 (Rev. 6-2006)
### Part IX

**Financial Data (Continued)**

#### B. Balance Sheet (for your most recently completed tax year)

<table>
<thead>
<tr>
<th>1</th>
<th>Cash</th>
<th>1</th>
<th>0</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Accounts receivable, net</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>3</td>
<td>Inventories</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>4</td>
<td>Bonds and notes receivable (attach an itemized list)</td>
<td>4</td>
<td>0</td>
</tr>
<tr>
<td>5</td>
<td>Corporate stocks (attach an itemized list)</td>
<td>5</td>
<td>0</td>
</tr>
<tr>
<td>6</td>
<td>Loans receivable (attach an itemized list)</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>7</td>
<td>Other investments (attach an itemized list)</td>
<td>7</td>
<td>0</td>
</tr>
<tr>
<td>8</td>
<td>Depreciable and depletable assets (attach an itemized list)</td>
<td>8</td>
<td>0</td>
</tr>
<tr>
<td>9</td>
<td>Land</td>
<td>9</td>
<td>0</td>
</tr>
<tr>
<td>10</td>
<td>Other assets (attach an itemized list)</td>
<td>10</td>
<td>0</td>
</tr>
<tr>
<td>11</td>
<td>Total Assets (add lines 1 through 10)</td>
<td>11</td>
<td>0</td>
</tr>
</tbody>
</table>

#### Liabilities

| 12 | Accounts payable | 12 | 0 |
| 13 | Contributions, gifts, grants, etc. payable | 13 | 0 |
| 14 | Mortgages and notes payable (attach an itemized list) | 14 | 0 |
| 15 | Other liabilities (attach an itemized list) | 15 | 0 |
| 16 | Total Liabilities (add lines 12 through 15) | 16 | 0 |

#### Fund Balances or Net Assets

| 17 | Total fund balances or net assets | 17 | 0 |
| 18 | Total Liabilities and Fund Balances or Net Assets (add lines 16 and 17) | 18 | 0 |

#### 19 Have there been any substantial changes in your assets or liabilities since the end of the period shown above? If "Yes," explain.

- Yes [ ]
- No [x]

---

**Part X**

**Public Charity Status**

Part X is designed to classify you as an organization that is either a **private foundation** or a **public charity**. Public charity status is a more favorable tax status than private foundation status. If you are a private foundation, Part X is designed to further determine whether you are a **private operating foundation**. (See instructions.)

#### 1a Are you a private foundation? If "Yes," go to line 1b. If "No," go to line 5 and proceed as instructed.

- Yes [ ]
- No [x]

#### b As a private foundation, section 508(a) requires special provisions in your organizing document in addition to those that apply to all organizations described in section 501(c)(3). Check the box to confirm that your organizing document meets this requirement, whether by express provision or by reliance on operation of state law. Attach a statement that describes specifically where your organizing document meets this requirement, such as a reference to a particular article or section in your organizing document or by operation of state law. See the instructions, including Appendix B, for information about the special provisions that need to be contained in your organizing document.

- Go to line 2.

#### 2 Are you a private operating foundation? To be a private operating foundation you must engage directly in the active conduct of charitable, religious, educational, and similar activities, as opposed to indirectly carrying out these activities by providing grants to individuals or other organizations. If "Yes," go to line 3. If "No," go to the signature section of Part XI. If "No," continue to line 4.

- Yes [ ]
- No [x]

#### 3 Have you existed for one or more years? If "Yes," attach financial information showing that you are a private operating foundation; go to the signature section of Part XI. If "No," continue to line 4.

- Yes [ ]
- No [x]

#### 4 Have you attached either (1) an affidavit or opinion of counsel, (including a written affidavit or opinion from a certified public accountant or accounting firm with expertise regarding this tax law matter), that sets forth facts concerning your operations and support to demonstrate that you are likely to satisfy the requirements to be classified as a private operating foundation; or (2) a statement describing your proposed operations as a private operating foundation?

- Yes [ ]
- No [x]

#### 5 If you answered "No" to line 1a, indicate the type of public charity status you are requesting by checking one of the choices below. You may check only one box.

- 509(a)(1) and 170(b)(1)(A)(i)—a church or a convention or association of churches. Complete and attach Schedule A.
- 509(a)(1) and 170(b)(1)(A)(ii)—a school. Complete and attach Schedule B.
- 509(a)(1) and 170(b)(1)(A)(iii)—a hospital, a cooperative hospital service organization, or a medical research organization operated in conjunction with a hospital. Complete and attach Schedule C.
- 509(a)(3)—an organization supporting either one or more organizations described in line 5a through c, f, g, or h or a publicly supported section 501(c)(4), (5), or (6) organization. Complete and attach Schedule D.

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Form 1023 (Rev. 8-2006)
Part X  Public Charity Status (Continued)

- 501(c)(4)—an organization organized and operated exclusively for testing for public safety.
- 501(c)(5) and 170(b)(1)(A)(vi)—an organization operated for the benefit of a college or university that is owned or operated by a governmental unit.
- 501(c)(1) and 170(b)(1)(A)(vi)—an organization that receives a substantial part of its financial support in the form of contributions from publicly supported organizations, from a governmental unit, or from the general public.
- 501(c)(2)—an organization that normally receives not more than one-third of its financial support from gross investment income and receives more than one-third of its financial support from contributions, membership fees, and gross receipts from activities related to its exempt functions (subject to certain exceptions).
- A publicly supported organization, but unsure if it is described in 5g or 5h. The organization would like the IRS to decide the correct status.

6 If you checked box g, h, or i in question 5 above, you must request either an advance or a definitive ruling by selecting one of the boxes below. Refer to the instructions to determine which type of ruling you are eligible to receive.

a Request for Advance Ruling: By checking this box and signing the consent, pursuant to section 6601(a)(4) of the Code you request an advance ruling and agree to extend the statute of limitations on the assessment of excise tax under section 4940 of the Code. The tax will apply only if you do not establish public support status at the end of the 5-year advance ruling period. The assessment period will be extended for the 5 advance ruling years to 8 years, 4 months, and 15 days beyond the end of the first year. You have the right to refuse or limit the extension to a mutually-agreed upon period of time or issue(e). Publication 1036, Extending the Tax Assessment Period, provides a more detailed explanation of your rights and the consequences of the choices you make. You may obtain Publication 1036 free of charge from the IRS web site at www.irs.gov or by calling toll-free 1-800-829-3676. Signing this consent will not deprive you of any appeal rights to which you would otherwise be entitled. If you decide not to extend the statute of limitations, you are not eligible for an advance ruling.

Consent Fixing Period of Limitations Upon Assessment of Tax Under Section 4940 of the Internal Revenue Code

For Organization

[Signature of Officer, Director, Trustee, or other authorized officer]  
(Type or print name of signer)  
(Data)  
(Type or print title or authority of signer)  

For IRS Use Only

IRS 4940, Exempt Organizations  
(Data)  

b Request for Definitive Ruling: Check this box if you have completed one tax year of at least 8 full months and you are requesting a definitive ruling. To confirm your public support status, answer line 6b(i) if you checked box g in line 6 above. Answer line 6b(ii) if you checked box h in line 6 above. If you checked box i in line 6 above, answer both lines 6b(i) and (ii).

(i) Enter 2% of line 8, column (e) on Part IX-A, Statement of Revenues and Expenses.

(ii) Attach a list showing the name and amount contributed by each person, company, or organization whose gifts totaled more than the 2% amount. If the answer is “None,” check this box.

(iii) For each year amounts are included on lines 1, 2, or 9 of Part IX-A, Statement of Revenues and Expenses, attach a list showing the name of and amount received from each disqualified person. If the answer is “None,” check this box.

(iv) For each year amounts are included on line 9 of Part IX-A, Statement of Revenue and Expenses, attach a list showing the name of and amount received from each payee, other than a disqualified person, whose payments were more than the larger of (1) 1% of line 10, Part IX-A, Statement of Revenues and Expenses, or (2) $5,000. If the answer is “None,” check this box.

7 Did you receive any unusual grants during any of the years shown on Part IX-A, Statement of Revenues and Expenses?  

Yes  No
Part XI  User Fee Information

You must include a user fee payment with this application. It will not be processed without your paid user fee. If your average annual gross receipts have exceeded or will exceed $10,000 annually over a 4-year period, you must submit payment of $750. If your gross receipts have not exceeded or will not exceed $10,000 annually over a 4-year period, the required user fee payment is $300. See instructions for Part XI, for a definition of gross receipts over a 4-year period. Your check or money order must be made payable to the United States Treasury. User fees are subject to change. Check our website at www.irs.gov and type "User Fee" in the keyword box, or call Customer Account Services at 1-877-829-5500 for current information.

1  Have your annual gross receipts averaged or are they expected to average not more than $10,000?
   □ Yes  ☑ No
   If "Yes," check the box on line 2 and enclose a user fee payment of $300 (Subject to change—see above).
   If "No," check the box on line 3 and enclose a user fee payment of $750 (Subject to change—see above).

2  Check the box if you have enclosed the reduced user fee payment of $300 (Subject to change).

3  Check the box if you have enclosed the user fee payment of $750 (Subject to change).

I declare under the penalties of perjury that I am authorized to sign this application on behalf of the above organization and that I have examined this application, including the accompanying schedules and attachments, and to the best of my knowledge it is true, correct, and complete.

Please Sign Here
(Signature of Officer, Director, Trustee, or other authorized official)

Gerald Ganz
(Type or print name of signer)

Treasurer
(Type or print title or authority of signer)

(Date)

Reminder: Send the completed Form 1023 Checklist with your filled-in-application.
Schedule D. Section 509(a)(3) Supporting Organizations

Section I  Identifying Information About the Supported Organization(s)

1 State the names, addresses, and EINs of the supported organizations. If additional space is needed, attach a separate sheet.

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>EIN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Florida State University</td>
<td>Florida State University, Tallahassee, FL 32306</td>
<td>59 - 1961248</td>
</tr>
</tbody>
</table>

2 Are all supported organizations listed in line 1 public charities under section 509(a)(1) or (2)? If “Yes,” go to Section II. If “No,” go to line 3.

3 Do the supported organizations have tax-exempt status under section 501(c)(4), 501(c)(5), or 501(c)(6)?

   If “Yes,” for each 501(c)(4), (5), or (6) organization supported, provide the following financial information:
   - Part IX-A. Statement of Revenues and Expenses, lines 1–13 and Part X, lines 6b(i)(a), 6b(i)(b), and 7.
   If “No,” attach a statement describing how each organization you support is a public charity under section 509(a)(1) or (2).

Section II  Relationship with Supported Organization(s)—Three Tests

To be classified as a supporting organization, an organization must meet one of three relationship tests:

Test 1: "Operated, supervised, or controlled by" one or more publicly supported organizations, or Test 2: "Supervised or controlled in connection with" one or more publicly supported organizations, or Test 3: "Operated in connection with" one or more publicly supported organizations.

1 Information to establish the "operated, supervised, or controlled by" relationship (Test 1)

   Is a majority of your governing board or officers elected or appointed by the supported organization(s)? If "Yes," describe the process by which your governing board is appointed and elected; go to Section III. If "No," continue to line 2.

2 Information to establish the "supervised or controlled in connection with" relationship (Test 2)

   Does a majority of your governing board consist of individuals who also serve on the governing board of the supported organization(s)? If "Yes," describe the process by which your governing board is appointed and elected; go to Section III. If "No," go to line 3.

3 Information to establish the "operated in connection with" responsiveness test (Test 3)

   Are you a trust from which the named supported organization(s) can enforce and compel an accounting under state law? If "Yes," explain whether you advised the supported organization(s) in writing of these rights and provide a copy of the written communication documenting this; go to Section II, line 5. If "No," go to line 4a.

4 Information to establish the alternative "operated in connection with" responsiveness test (Test 3)

   a Do the officers, directors, trustees, or members of the supported organization(s) elect or appoint one or more of your officers, directors, or trustees? If "Yes," explain and provide documentation; go to line 4d, below. If "No," go to line 4b.

   b Do one or more members of the governing body of the supported organization(s) also serve as your officers, directors, or trustees? If "Yes," explain and provide documentation; go to line 4d, below. If "No," go to line 4c.

   c Do your officers, directors, or trustees maintain a close and continuous working relationship with the officers, directors, or trustees of the supported organization(s)? If "Yes," explain and provide documentation.

   d Do the supported organization(s) have a significant voice in your investment policies, in the making and timing of grants, and in otherwise directing the use of your income or assets? If "Yes," explain and provide documentation.

   e Describe and provide copies of written communications documenting how you made the supported organization(s) aware of your supporting activities.
Section II Relationship with Supported Organization(s)—Three Tests (Continued)

5 Information to establish the "operated in connection with" integral part test (Test 3)
   Do you conduct activities that would otherwise be carried out by the supported organization(s)? If "Yes," explain and go to Section III. If "No," continue to line 6a.
   □ Yes □ No

6 Information to establish the alternative "operated in connection with" integral part test (Test 3)
   a Do you distribute at least 85% of your annual net income to the supported organization(s)? If "Yes," go to line 6b. (See instructions.)
      If "No," state the percentage of your income that you distribute to each supported organization. Also explain how you ensure that the supported organization(s) are attentive to your operations.
   □ Yes □ No
   b How much do you contribute annually to each supported organization? Attach a schedule.
   □ Yes □ No
   c What is the total annual revenue of each supported organization? If you need additional space, attach a list.
   □ Yes □ No
   d Do you or the supported organization(s) earmark your funds for support of a particular program or activity? If "Yes," explain.
   □ Yes □ No

7a Does your organizing document specify the supported organization(s) by name? If "Yes," state the article and paragraph number and go to Section III. If "No," answer line 7b.
   □ Yes □ No
   b Attach a statement describing whether there has been an historic and continuing relationship between you and the supported organization(s).

Section III Organizational Test

1a If you met relationship Test 1 or Test 2 in Section II, your organizing document must specify the supported organization(s) by name, or by naming a similar purpose or charitable class of beneficiaries. If your organizing document complies with this requirement, answer "Yes." If your organizing document does not comply with this requirement, answer "No," and see the instructions.
   □ Yes □ No

1b If you met relationship Test 3 in Section II, your organizing document must generally specify the supported organization(s) by name. If your organizing document complies with this requirement, answer "Yes," and go to Section IV. If your organizing document does not comply with this requirement, answer "No," and see the instructions.

Section IV Disqualified Person Test

You do not qualify as a supporting organization if you are controlled directly or indirectly by one or more disqualified persons (as defined in section 4946) other than foundation managers or one or more organizations that you support. Foundation managers who are also disqualified persons for another reason are disqualified persons with respect to you.

1a Do any persons who are disqualified persons with respect to you, (except individuals who are disqualified persons only because they are foundation managers), appoint any of your foundation managers? If "Yes," (1) describe the process by which disqualified persons appoint any of your foundation managers, (2) provide the names of these disqualified persons and the foundation managers they appoint, and (3) explain how control is vested over your operations (including assets and activities) by persons other than disqualified persons.
   □ Yes □ No

1b Do any persons who have a family or business relationship with any disqualified persons with respect to you, (except individuals who are disqualified persons only because they are foundation managers), appoint any of your foundation managers? If "Yes," (1) describe the process by which individuals with a family or business relationship with disqualified persons appoint any of your foundation managers, (2) provide the names of these disqualified persons, the individuals with a family or business relationship with disqualified persons, and the foundation managers appointed, and (3) explain how control is vested over your operations (including assets and activities) in individuals other than disqualified persons.
   □ Yes □ No

1c Do any persons who are disqualified persons, (except individuals who are disqualified persons only because they are foundation managers), have any influence regarding your operations, including your assets or activities? If "Yes," (1) provide the names of these disqualified persons, (2) explain how influence is exerted over your operations (including assets and activities), and (3) explain how control is vested over your operations (including assets and activities) by individuals other than disqualified persons.
   □ Yes □ No
EXHIBITS TO FORM 1023 FOR
THE FLORIDA STATE UNIVERSITY
REAL ESTATE FOUNDATION, INCORPORATED

<table>
<thead>
<tr>
<th>Tab</th>
<th>Document</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Articles of Incorporation</td>
</tr>
<tr>
<td>B</td>
<td>By-laws</td>
</tr>
<tr>
<td>C</td>
<td>Conflicts of Interest Policy</td>
</tr>
<tr>
<td>D</td>
<td>Procedures for the Administration of Gifts of Real Property</td>
</tr>
</tbody>
</table>
I certify the attached is a true and correct copy of the Articles of Incorporation of THE FLORIDA STATE UNIVERSITY REAL ESTATE FOUNDATION, INCORPORATED, a Florida corporation, filed on May 9, 2011, as shown by the records of this office.

The document number of this corporation is N11000004518.

Given under my hand and the Great Seal of the State of Florida at Tallahassee, the Capital, this the Ninth day of May, 2011

[Signature]
Kurt S. Browning
Secretary of State
ARTICLES OF INCORPORATION OF

THE FLORIDA STATE UNIVERSITY REAL ESTATE FOUNDATION, INCORPORATED

ARTICLE I

Name

The name of this corporation is The Florida State University Real Estate Foundation, Incorporated and its principal place of business and mailing address shall be located at 2010 Levy Ave, Suite 300, Tallahassee, FL 32306-2739.

ARTICLE II

Enabling Law

This corporation is organized pursuant to the Florida Not for Profit Corporation Act.

ARTICLE III

Purposes

Section 1. This Corporation is organized and shall be operated exclusively for charitable and educational purposes and not for pecuniary profit. The Corporation shall be operated exclusively for the benefit of The Florida State University. With the approval of The Florida State University Board of Trustees, the Corporation shall be a university direct support organization within the definition of Section 1004.28, Florida Statutes, and as such is organized and operated exclusively to receive, hold, invest, and administer property for the benefit of The Florida State University. All references in these Articles to The Florida State University shall be deemed to include any successor university at the same location, regardless of name.

Section 2. The Florida State University Real Estate Foundation, Incorporated shall exist to provide a direct support organization that:

A. Receives contributions of real estate, to hold, manage, lease, mortgage, develop, administer or sell in order to contribute or distribute all or a portion of the net proceeds from such activity to The Florida State University, The Florida State University Foundation, or such other entity as the Board may determine appropriate.
B. Makes expenditures, grants, contributions or distributions to or for the benefit of The Florida State University, directly and/or through The Florida State University Foundation.

C. To do all other acts and things and carry on and conduct all other activities necessary, suitable, convenient, useful or expedient in connection with or incidental to the accomplishment of any of the purposes set forth herein to the fullest extent permitted by Chapter 617, Florida statutes, and the laws of the State of Florida, subject to the restrictions contained in Section 3 of this Article set forth below.

Section 3. Restrictions:

A. Notwithstanding any other provisions of these articles, this Corporation will not conduct any activity not permitted to be carried on by the charter granted by The Florida State University, by Section 1004.28, Florida Statutes, and by a corporation organized and existing under Chapter 617, Florida Statutes.

B. All the assets and earnings of the Corporation shall be used exclusively for the exempt purposes set forth herein

ARTICLE IV

Powers and Limitations on Powers

Section 1. This Corporation shall have all the powers and authority as are now or may hereafter be granted to corporations not for profit under Chapter 617, Florida Statutes or any other laws of the State of Florida. In addition to powers provided by Chapter 617, Florida Statutes, the Corporation shall have the following powers:

A. To purchase, lease, accept as a gift, bequest or devise, or otherwise acquire any real or personal property to be held, administered or used in any way whatsoever for the benefit of the corporation consistent with its purpose expressed above; and to that end, the corporation shall have full power and authority to hold, own, control, handle, sell, lease, pledge, mortgage, exchange, transfer and administer or operate any such real or personal property, including the operation of any business connected with or incident to the ownership or control of such property upon such terms, prices and conditions as it deems appropriate;

B. To distribute the net earnings, gains and assets of the corporation to The Florida State University Foundation, Inc., in a manner consistent with these Articles; provided, however, no part of the net earnings, gains or assets of the corporation shall inure to the benefit of or be distributable to its directors, officers, other private individuals, or organizations organized and operated for a profit with the exception that the corporation shall be authorized and empowered to pay reasonable compensation for
services rendered and to make payments and distributions in furtherance of the purposes as hereinabove stated.

C. To engage in any lawful act or activity for which corporations may be organized under Chapter 617, Florida Statutes, providing such activity is consistent with Section 501(c)(3) of the Internal Revenue Code of 1986.

Section 2. No part of the net earnings shall inure to the benefit of any individual, and no substantial part of its activities shall be for the carrying out of a program of propaganda or otherwise attempting to influence legislation. The Corporation shall not carry on any activities not permitted to be carried on by an organization exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986 (or corresponding provisions of any subsequent revenue laws) or by any organization contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986 (or corresponding provisions of any subsequent revenue laws). The Corporation shall have no capital stock, pay no dividends, distribute no part of the income to its members, directors, or officers, and the private property of the subscribers, members, directors, and officers shall not be liable for the debts of the corporation. The Corporation shall not have the power to convey, lease, pledge, or otherwise encumber assets of the State of Florida.

Section 3. The Florida State University Board of Trustees and The Florida State University assume no financial liability for the Corporation.

ARTICLE V

Capital Stock

The Corporation shall have no capital stock, and no Trustee, officer or employee shall have any right or title to any asset of the Corporation.

ARTICLE VI

Incorporators

The name and address of each incorporator is as follows:

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beth Azor</td>
<td>The Florida State University Real Estate Foundation 2010 Levy Ave, Suite 300 Tallahassee, FL 32306-2739</td>
</tr>
<tr>
<td>Thomas W. Jennings</td>
<td>The Florida State University Real Estate Foundation 2010 Levy Ave, Suite 300 Tallahassee, FL 32306-2739</td>
</tr>
</tbody>
</table>
ARTICLE VII

Directors and Officers

Section 1. The affairs of the Corporation shall be managed by the Board of Directors as authorized by the Bylaws.

Section 2. The Board of Directors shall consist of not less than seven real persons who shall be appointed as prescribed in the Bylaws. In accordance with Section 1004.28, Florida Statutes, one member must be The Florida State University President or his/her designee and one member must be the Chair of The Florida State University Board of Trustees or his/her designee.

Section 3. The Board shall have the following officers who shall be selected by the Board of Directors:

1. Chairman
2. Vice Chairman
3. Secretary
4. Treasurer

The Board of Directors may create additional offices and prescribe the duties thereof, and elect persons to fill such offices. The duties and responsibilities of said officers shall be published in the Bylaws.

ARTICLE VIII

Location of Registered Office and Registered Agent

The address of the initial registered office of this corporation is the Office of the General Counsel, The Florida State University, Suite 424 - Westcott Building, 222 S. Copeland Street, Tallahassee, Florida 32306-1400, and the name of this corporation's initial registered agent at such address is Betty Steffens, General Counsel. Copies of all papers should also be sent to President Eric Barron, The Florida State University, Suite 211 - Westcott, 222 S. Copeland Street, Tallahassee, FL 32306-1470

ARTICLE IX

Bylaws

The Bylaws of the Corporation shall be adopted at the first meeting of the Board of Directors and may be altered, amended, or repealed by a majority vote of the Board of Directors prior to being submitted by the President of The Florida State University to the University's Board of Trustees for approval. The Bylaws shall operate to carry out the purposes of the Corporation and to facilitate the operational procedures thereof. A vote of the majority of the
ARTICLE X

Indebtness

The highest amount of indebtedness or liability to which the Corporation may at any time subject itself shall be at no time in the excess of the total assets held by the Corporation.

ARTICLE XI

Authority to Bind

The Chairman, President and other officers of the Corporation shall be empowered to act for the Corporation upon the authorization of the Board of Directors as stated in the Bylaws.

ARTICLE XII

Amendment

The Articles of Incorporation may be amended by a majority vote of the Board of Directors pursuant to being submitted by the President of The Florida State University to the Board of Trustees for approval. Such action shall be effective upon filing same with the Secretary of State of the State of Florida or as is otherwise provided by law.

ARTICLE XIII

Term of Existence

This corporation shall commence corporate existence upon the date of filing these articles of incorporation by the incorporators and shall have perpetual existence unless it shall be dissolved pursuant to the laws of the State of Florida and these Articles of Incorporation.

ARTICLE XIV

Dissolution

Upon dissolution of the Corporation, all of its assets remaining after payment of all costs and expenses of such dissolution shall be disbursed to The Florida State University Foundation, Incorporated, provided that it is exempt under the Internal Revenue Code, or in the event that such organization is not in existence or The Florida State University Foundation, Incorporated, is not exempt under the Internal Revenue Code, the remaining assets of the corporation shall be distributed to The Florida State University for such educational, scientific, and/or creative purposes permitted under the Internal Revenue Code, as may be recommended by the University President, and approved by The Florida State University
Board of Trustees. None of the assets will be distributed to any members, directors, or officers of this corporation.

Betty Seffhaus 4-29-11
Registered Agent Date

Incorporator Date

Betty Seffhaus 4/29/2011
Incorporator Date

Having been appointed Registered Agent for the above corporation, the undersigned hereby accepts such appointment. The undersigned certifies that the undersigned is familiar with, and accepts, the obligations of that position as provided by Florida Statues.

Betty Seffhaus
BYLAWS

The Florida State University Real Estate Foundation, Incorporated
(A Not-For-Profit Corporation)

ARTICLE I

Board of Directors

Section 1. Membership. As set forth in the Corporation's Articles of Incorporation, the Board of Directors shall consist of a minimum of seven (7) voting members. The members of the Board of Directors will include, but not be limited to:

a. The Chair of The Florida State University Board of Trustees or designee;

b. The President of The Florida State University or designee;

c. A representative of The Florida State University Foundation, preferably with experience in the real estate field;

d. A representative of the Seminole Boosters, preferably with experience in the real estate field;

e. A representative of The Florida State University Alumni Association, preferably with experience in the real estate field;

f. A minimum of two at-large members, appointed by the President of The Florida State University, who possess significant expertise in the real estate field.

Section 2. Term of Office.

The Chair of The Florida State University Board of Trustees or designee and the President of The Florida State University or designee shall serve as Directors for such time as each respective official continues to serve in his/her position. The term for the other Directors shall be for a period of three (3) years with an option of a three (3) year renewal.

Section 3. Powers and Duties of the Board of Directors.

a. The Florida State University Real Estate Foundation, Incorporated (hereinafter "Foundation") shall exist to accept as a gift, bequest or devise, purchase, lease, or otherwise acquire any real or personal property to be held, administered or used in any way whatsoever for the benefit of the corporation consistent with its purpose as set forth in its Articles of Incorporation; and to that end, the corporation shall have full power and authority to hold, own, control, handle, sell, lease, pledge, mortgage, exchange, transfer and administer or operate any such real or personal property, including the operation of any business connected with or incident to the ownership or control of such property, upon such terms, prices and conditions as it deems appropriate in order
to contribute or distribute all or a portion of the net proceeds from such activity to The Florida State University, The Florida State University Foundation, or such other entity as the Board may determine appropriate as set forth in its Articles of Incorporation.

b. The property, affairs, activities, and concerns of the Foundation shall be vested in the Board of Directors. All management functions shall be exercised by the Board of Directors, subject to delegation by the Board to the officers, the Executive Committee and other appropriate staff. The Board of Directors shall approve budgets, if necessary, on an annual basis. These budgets shall be approved by the University President and recommended by the Chair to the Board of Trustees for review. The President of The Florida State University shall have authority and responsibility to monitor and control the use of the University's resources and name, shall review and approve expenditure plans and shall monitor the organization for compliance with federal and state laws. No contributions of funds or supplements to support intercollegiate athletics shall be received by the Foundation without approval of the President of The Florida State University.

c. The Foundation shall not give, directly or indirectly, any gift to a political committee or committee of continuous existence as defined in Section 106.011, F.S., for any purpose other than those certified by a majority roll call vote of the Foundation's governing board at a regularly scheduled meeting as being directly related to the educational mission of the University.

d. The Foundation shall comply with all regulations adopted by The Florida State University Board of Trustees with regard to the operation of direct-support organizations in accordance with Section 1004.28, Florida Statutes.

Section 4. Meetings.

a. A regular annual meeting of the Board of Directors shall be held at a date, time, and place set by the Board of Directors. Notice of the meeting, signed by the Secretary, shall be mailed, by the postal service or electronically, to the last recorded address of each Director at least ten days before the time appointed for the meeting.

b. Special meetings of the Board may be called by the Chair of the Foundation or the President of the University. Notice of any special meeting of the Board of Directors shall be given at least ten days prior thereto by personal delivery or sent by U.S. Mail to each Director at the address as shown by the records of the Foundation.

c. Emergency meetings may be called by the Chair of the Foundation, and the Board may exercise all emergency powers permitted in accordance with Chapter 617, Florida Statutes. Whenever an emergency exists, a majority of the voting Board members present at an emergency meeting shall determine any emergency actions to be taken.

d. Any Director may waive notice of any meeting. The attendance of a Director at any meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Business to be transacted at the meeting
need not be specified in the notice or waiver, unless specifically required by law or by these Bylaws.

Section 5. Quorum. A majority of the Board of Directors shall constitute a quorum for the transaction of business at any meeting of the Board. If a quorum is not present, a majority of those present may adjourn the meeting from time-to-time without further notice.

Section 6. Manner of Acting. The act of a majority of the Directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, unless the act of a greater number is required by law or by these Bylaws.

Section 7. Vacancies. Whenever any vacancy occurs on the Board of Directors by death, resignation or otherwise, it shall be filled, without undue delay, by a majority vote of the current Directors of the Foundation at any duly organized meeting. In the case of a vacancy in the positions held by the Chair of The Florida State University Board of Trustees or designee or the President of The Florida State University or designee, their successor shall assume that position as Director upon taking the underlying position or being designated by the holder of such position.

ARTICLE II

Members

Section 1. Qualifications. The Board of Directors shall have full discretionary power to set qualifications for members in addition to those set out in the Articles of Incorporation, and establish the voting and other rights and privileges of members.

Section 2. Removal. With the exception of the Chair of The Florida State University Board of Trustees or designee and the President of The Florida State University or designee, a Director may be removed from the Board of Directors upon the recommendation of the Board of Directors with the concurrence of the President of The Florida State University and Chair of The Florida State University Board of Trustees, when it is determined that the best interest of the Foundation will be served thereby. Such member shall be replaced as soon as practicable in the same manner as initially appointed.

ARTICLE III

Officers

Section 1. Number. As set forth in the Corporation's Articles of Incorporation, the officers of the Foundation shall be a Chair, a Vice Chair, a Secretary, and Treasurer.

Section 2. Appointment. The officers shall be elected by the Board of Directors at its first meeting and, thereafter at its annual meeting, shall serve for a term of two (2) years, and may be reappointed by the Board for one additional two-year term. However, the Chair of the Foundation shall be selected by the Board of Directors with prior approval of the President of The
Florida State University and shall report to the President of the Florida State University or a designee reporting directly to the President.

Section 3. Duties of Officers. The duties and powers of the officers of the Foundation shall be as follows:

a. Chair. The Chair of the Foundation (who shall be a Director) shall be the presiding officer of the Foundation and shall exercise general supervision and oversight of the business of the Foundation. The Chair appoints members of committees, and sees that orders and resolutions of the Board of Directors are executed. The Chair is a member ex officio, with the right to vote, on all committees. The Chair of the Foundation shall discharge such other duties as may be assigned to him by the Board of Directors.

b. Vice Chair. The Vice Chair (who shall be a Director) shall assist the Chair in carrying out the programs of the Foundation. In the event of the death, prolonged absence or disability of the Chair of the Foundation, the Board shall appoint the Vice Chair as Acting Chair, and, as such, the Acting Chair shall have all the authority and duties vested in the Chair.

c. Secretary. The Secretary shall keep full and accurate minutes of all meetings of the Board of Directors and Executive Committee in a book provided for that purpose and shall transmit all notices required by the Bylaws of the Foundation. The Secretary shall have custody of the corporate seal of the Foundation. The Secretary may sign documents with the Chair in the name of the Foundation and, when required, shall affix thereto the seal of the Foundation. The Secretary shall have charge of all official records of the Foundation which shall be at all reasonable times open to the inspection of any Director, and shall in general perform all duties incident to the management of the Office of Secretary for the Board of Directors. In the absence or unavailability of the Secretary to attest to the execution of the documents referenced above, the Treasurer of the Foundation is designated to attest to the authority of the officer/director and, when required, to affix thereto the seal of the Foundation.

d. Treasurer. The Treasurer shall render to the Board of Directors an account and statement of all financial transactions, if any, at the annual meeting of the Board and at other times as the Board may determine. The Treasurer will prepare an annual budget, if necessary, for the Foundation for approval by the Board of Directors. The Treasurer shall cause an annual audit to be made as required by statute and regulation.

Section 4. Bond. The officers of the Foundation shall, if required by the Board of Directors, give to the Foundation such security for the faithful discharge of their duties as the Board may direct.

Section 5. Checks. Checks or drafts on the funds of the Foundation, if any, shall be signed (electronically) by any two of the officers or Directors authorized to do so by the Board of Directors. All disbursements from Foundation funds shall be made in accordance with the approval matrix prior to issuance.

Section 6. Audit. The Chair of the Foundation shall arrange for the auditing, at least annually, of the books, records, and accounts of the Foundation by an independent certified public accountant. The annual audit and management letter shall be forwarded by the President of The Florida State
University to The Florida State University Board of Trustees for review and oversight no later then the end of the fourth month following the close of the Foundation's fiscal year. The annual audit shall be conducted in accordance with The Florida State University Board of Trustee's Regulation 6C2-2.025.

Section 7. Vacancies. Vacancies in any office shall be filled by the President of The Florida State University based on the recommendation of the Board of Directors, made at its regular annual meeting or at a meeting specifically called for that purpose. However, in the case of a vacancy in the Office of Chair of the Foundation of the Foundation, that officer shall be selected by the Board of Directors based upon the recommendation and approval of the President of The Florida State University.

Section 8. Compensation of Officers. The officers shall receive no special salary or compensation for being officers of the Foundation other than their usual salaries as employees of The Florida State University, if so employed.

Section 9. Employees. Employees of the Foundation shall not be considered to be employees of The Florida State University Board of Trustees or the State of Florida by virtue of their employment by the Foundation. The Foundation shall provide equal employment opportunity to all persons regardless of race, creed, color, sex, religion, national origin, age, disability, veterans' or marital status, sexual orientation, gender, identity, gender expression, or any other protected group status.

Section 10. Conflict of Interest Policy. The Board shall adopt a Conflict of Interest Policy. Members of the Board who are employed by The Florida State University or any other state agency are also subject to the Code of Ethics for Public Officers and Employees, Part III, Chapter 112, Florida Statutes.

Article IV

Committees

Section 1. Committees. The Chair of the Board shall have the power to establish committees and appoint members, subject to the approval of the Board. Standing committees are charged specifically with the immediate care and supervision of the subject matters assigned to them. The Chair of the Board of Trustees, or in the Chair's absence the Vice Chair of the Board, shall be ex officio members of all standing committees and subcommittees.

Section 2. Notice and Records. The Secretary of the Board shall notice meetings of standing, special, and ad hoc Committees in the same manner as for meetings of the Board of Directors. The Secretary shall not maintain minutes of these meetings, but will ensure that the meeting is audiotaped and kept publicly available.

ARTICLE V

Fiscal Year

The fiscal year of the Foundation shall commence on July 1 of each year and end on June 30 of the following year.
ARTICLE VI

Corporate Seal

The corporate seal shall be in the form approved by the Board of Directors.

ARTICLE VII

Indemnification, Insurance and Bonds

Section 1. Indemnification. Pursuant to Sections 607.0850 and 617.0831, Florida Statutes, any person who was or is a party, or is threatened to be made a party, to any threatened, pending, or completed action, suit, or proceeding whether civil, criminal, administrative, or investigative (other than an action by, or in the right of, the Foundation), by reason of the fact that he is or was a Director or Officer of the Foundation shall be indemnified against expenses (including attorneys' fees), judgments, fines, and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit, or proceeding, including any appeal thereof, but only if he acted in good faith and in a manner he reasonably believed to be in, or not opposed to, the best interest of the Foundation, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful.

Section 2. Authorization of Indemnification. Any indemnification hereunder shall be made by the Foundation only upon a determination that indemnification of the Director or Officer is proper in a specific case because he has met the standard of conduct set forth in Section 1 above. Such determination shall be made by the Board of Directors by a majority vote of a quorum consisting of Directors who were not parties to such action, suit or proceeding or, if such quorum is not obtainable, by a majority vote of a committee duly designated by the Board of Directors (in which Directors who are parties may participate) consisting solely of two or more Directors not at the time parties to the action, suit, or proceeding or by a committee comprised of individuals who were not parties to such action, suit, or proceeding where such committee is selected by a majority vote of the full Board of Directors (in which Directors who are parties may participate).

Section 3. Insurance.

a. The Foundation shall obtain and maintain throughout its existence reasonable, commercially available directors and officers liability insurance in the amount of no less than $5,000,000, which shall provide coverage to all officers, Board members, and employees of the Foundation.

b. The Foundation shall obtain and maintain throughout its existence reasonable, commercially available general liability insurance for the Foundation and its officers, Board members, and employees.

Section 4. Bonding. The Foundation shall obtain and maintain throughout its existence reasonable, commercially available bonding for all appropriate officers, Board members, and employees of the Foundation. The Board of Directors shall decide by majority vote which officers, Board members, and employees should be bonded.
ARTICLE VIII

Amendments

As provided in the Corporation's Articles of Incorporation, the Bylaws of this Foundation may be altered, amended, or repealed by a majority vote of the current Directors of the Foundation at any duly organized meeting, subject to final approval by the President of The Florida State University and The Florida State University Board of Trustees. Upon statutory enactments, amendments to existing laws or promulgation of rules affecting University direct support organizations by The Florida State University Board of Trustees or the University, the Board of Directors shall meet and alter, amend, or repeal any of the Bylaws to remain in conformity with such changes. A special meeting may be held for such purposes.

CERTIFICATION OF ADOPTION

I hereby certify that at a regular meeting of the Board of Directors of The Florida State University Real Estate Foundation, Inc., that the foregoing Bylaws were duly adopted pursuant to Section 617.0206, Florida Statutes, as approved by the required majority of the members of the Board of Directors of the Foundation on this 7th day of July 2011.

Beth Azor, Chair

Date

7-7-11
THE FLORIDA STATE UNIVERSITY
REAL ESTATE FOUNDATION

Conflict of Interest Policy and
Disclosure Form (effective through June 30, 2012)

This statement is designed to help members of The Florida State University (FSU) Real Estate Foundation Board of Directors identify situations that present potential conflicts of interest. A director has a conflict of interest whenever the director, a director’s family member or a business associated with a director or a director’s family member has an existing or potential financial/personal interest in a matter pending before the Real Estate Foundation Board of Directors or the Real Estate Foundation. Any potential conflicts of interest or uncertainty regarding a conflict shall be brought to the immediate attention of the chair of the Real Estate Foundation Board of Directors.

1) Family member includes: spouse, parents, siblings, aunts/uncles, children, domestic partner and any person residing in a director’s household.

2) Business associated with a director means an organization, corporation, partnership, joint venture, proprietorship or other entity or associate(s) with respect to which either the director or a member of the director’s family:

   A) Receives compensation or has any contractual right to future income (excluding compensation from the University), or any governmental source, investment or savings income, retirement or insurance benefits, rents or alimony, or non-financial consideration and benefits. Note: Investment income from mutual funds, stocks and/or bonds of less than five (5) percent ownership in a company shall not constitute a conflict;

   B) Serves as an officer, director, partner or employee; or
C) Holds a foreseeable financial interest, which may result from a director’s official authority as a member of the Real Estate Foundation Board of Directors.

The Real Estate Foundation is encouraged to use a Request for Proposal (RFP) process when it is engaged in business/financial transactions involving certain vendor services. These services may include but are not limited to banking, legal and audit services. The Real Estate Foundation Board of Directors will require that the vendor disclose any real or perceived conflict of interest with any Real Estate Foundation board or staff member prior to submitting the proposal. If the Real Estate Foundation Board of Directors deems the conflict to be real, that individual must immediately excuse him/herself from all deliberations related to the transaction.

Though legal opinions suggest it may be permissible for Real Estate Foundation directors to purchase real property held by the Real Estate Foundation, to avoid allegations of irregular or questionable conduct, directors and officers are not permitted to purchase properties held by the Real Estate Foundation.

The FSU Real Estate Foundation outlines the following steps that a Real Estate Foundation director must take to handle a conflict of interest to fulfill his or her fiduciary duty with reasonable diligence and care:

FSU Real Estate Foundation Board of Directors Disclosure Form
Page 2 of 2

1) Prior Disclosure: A director must disclose all real and potential conflicts.
2) Nonparticipation: A director must not participate in any discussion, decision or vote in which he or she has a conflict of interest.
3) Disinterested Review: The remaining directors who do not have self-interest in the outcome of a decision should objectively make the decision that is in the best interest of the FSU Real Estate Foundation.

4) Documentation: Board minutes should reflect that (A) a conflict was disclosed and (B) that the conflicted director did not participate in the discussion, decision or in the vote.

5) Annual Update: A director must update and sign the disclosure form annually.

Each Real Estate Foundation board member - upon accepting board membership and annually thereafter - shall complete a disclosure form identifying any relationships, positions or circumstances in which the Real Estate Foundation board member is involved that he or she believes could cause a conflict of interest to arise. Specific information regarding business interests of a Real Estate Foundation board member or a family member shall be treated as confidential and shall be made available only to the Real Estate Foundation's Board chair or vice-chair.

Any changes to the policy shall be communicated immediately to all Real Estate Foundation board members.

Please return the following requested information to Sarishni Poonen via e-mail, fax, or mail. If not applicable, please write "N/A", sign and return.

Please list any interests or organizations that may constitute a conflict of interest as defined above:

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

I hereby certify that the information set forth above is true and complete to the best of my knowledge. I have reviewed and agree to abide by the Conflict of Interest Policy of The Florida State University Real Estate Foundation that is currently in effect.

Signature: _______________________________ Date: ____________________________

(Name of Real Estate Foundation Board of Director—please print)
Procedures for the Administration of Gifts of Real Property

The Florida State University (FSU) Real Estate Foundation welcomes, and actively solicits, gifts of real property. In addition, in furtherance of its mission, the FSU Real Estate Foundation may acquire interests in real property by non-gift means for use by FSU.

The Real Estate Foundation markets gifts of real property unless the university intends to retain the property for active use. Proceeds from donated real property sales, lease or trades are used for the charitable purposes specified by donors.

The Real Estate Foundation Board of Directors determines acceptance, management and liquidation of real property according to the following policy: The Real Estate Foundation makes inquiries prior to the acceptance of a real property gift concerning its condition, including valuation, marketability, carrying costs and environmental risks. Real property gifts and allied transactions require MAI or SRA appraisals, title work, environmental reports, and other due diligence procedures typical of real property transactions.

The appraisals and environmental reports are of particular importance to donors and the Foundation. They provide measures of protection to both parties from claims by third parties, including the Internal Revenue Service or government environmental agencies. For example, the IRS requires “qualified appraisals” before donors are allowed to claim income tax deductions for charitable contributions. Also, federal and state environmental statutes can impose retroactive, joint and several liability upon donors (or their estates) or the Real Estate Foundation regardless of fault. This liability can be limited by due diligence exercised by both donors and the Real Estate Foundation.

The following procedures are to be followed in the acquisition, use, management, sale, lease or trade of real property. Any questions about the procedures should be directed to the Real Estate Foundation’s Treasurer. The procedures govern the acceptance of real property, special acquisitions, and the management and sale of real property.

Following a review process that includes relevant Real Estate Foundation staff and, at times, other consultants, the sole authority for the acceptance of any real estate gift rests with the Real Estate Foundation’s Board of Directors. Except as provided for in Paragraph J, College or Unit Agreement infra, the donor and/or university unit serving as cognizant beneficiary or purchaser of each real property must agree, in writing and prior to consideration by the board of directors, to pay all expenses and carrying costs of the property. These include, but are not limited to legal fees, taxes, mortgage and interest payments, insurance, utilities, and other expenses until the property is liquidated. If a decision is made to retain the property to maximize its ultimate benefit to the university, the university unit benefiting from the donation of the property would be responsible for paying the cost noted above on an ongoing basis. The donor’s or university unit’s agreements to this arrangement shall be sufficient to authorize the Real Estate Foundation to disburse funds for the expenses from the beneficiary fund, or, if that fund has insufficient cash assets, from another fund of the unit designated by its dean or chair. The Real Estate Foundation also may agree to carry such costs and will recapture any expenditures from sale proceeds.
Minimum Standards for Real Property

Acceptance of any real property is subject to the following minimum standards:

A. Completion of the Real Estate General Review – Parts I and II.

B. Review and recommendation by the Real Estate Foundation’s Treasurer. The completed reviews must be submitted by an FSU Foundation fundraiser, or a fundraiser’s designee, to the Treasurer at least three weeks prior to consideration by the board of directors.

C. A Phase I Environmental Report, prepared at the prospective donor’s expense, except where the proposed gift is residential property. The board of directors may accept or reject this report and request a Phase II or III Environmental Report. These also are subject to approval by the committee.

D. Proof of clear chain of title.

E. A plat rendering that includes adjacent properties. The board of directors may also require a survey.

F. A building inspection and termite inspection must be completed by qualified companies at the prospective donor’s expense.

G. An MAI or SRA appraisal, whichever is appropriate, that has been or will be performed within sixty days prior to the date of the gift, except as noted in Section C herein entitled “Appraisal”.

H. All revenues, expenses, assessments, and claims associated with the property paid and/or current on the date of gift, including taxes and other expenses for which the Real Estate Foundation would be ultimately liable, including without limitation, mortgages and liens, and lease or other revenues.

I. Mortgage assumption assignment ability acceptable to the board of directors.

J. Absence of referral fee(s) to secure the gift.

K. Approval by the board of directors of any special deed clauses associated with the property.

L. An agreement, in writing, to pay all expenses related to the property prior to sale or final disposition. In certain instances, the university unit may agree to repay the Real Estate Foundation its costs from the proceeds of the sale.
Real Estate Gift Analysis

Prior to acceptance or recording of any documents related to real property acquisitions, the Real Estate Foundation’s Treasurer will expeditiously review the documentation, taking into consideration the donor’s time constraints. They will consider the following about the real property to be acquired:

A. Market conditions for resale or disposition.
B. The condition of any improvements.
C. The current and potential zoning, land use, and concurrency issues.
D. Any costs associated with holding the real property for resale.
E. Donor’s comments in General Review Parts I and II.6
F. Other considerations specific to the acquisitions (see Section I herein).

General Warranty Deed

Title will be transferred to the Real Estate Foundation by general warranty deed unless transfer is by a trustee, personal representative, or other fiduciary providing a deed appropriate to that capacity. The Real Estate Foundation’s legal counsel will review all deeds.

Appraisal

The Internal Revenue Service requires an appraisal if the value of the real property is greater than $5,000 and the donor wishes to claim a charitable income tax deduction. The appraisal must be performed and value rendered no earlier than 60 days prior to the date of the gift and no later than the due date of the donor’s tax return in which the charitable deductions for the gift will be claimed. In the absence of an appraisal, the real property may be recorded on the books for its current ad valorem tax value provided that such property shall be recorded at no more than $5,000.

Appraisals must conform to acceptable appraisal standards promulgated by the Appraisal Standards Board of the Appraisal Foundation as evidenced by USPAP. Appraisers must be state-licensed or certified. Appraisals must be performed by a member of the Appraisal Institute (MAI) for commercial properties or a Senior Residential Appraiser (SRA) for residential properties. The appraisal methodology must conform to the regulations and definition of market value.

It is the responsibility of the donor to pay for the appraisal. Appraisers should be engaged directly by the Real Estate Foundation. If not, the Real Estate Foundation will provide an approved list of appraisers from which the donor must select. The Real Estate Foundation will select appraisers on a non-preferential basis who (1) possess the requisite education, expertise and competence to render an unbiased opinion, and (2) have no direct or indirect interest, financial or otherwise, in the property or the transaction.

The Chair of the Real Estate Foundation’s board of directors must approve any exception to the policies on appraisal, appraisers, or payment of appraisals.
Title Search and Title Insurance

A title search is required for all real property transactions. A title search and title insurance will be required for non-gift or gift acquisitions of mortgaged property. In all cases, satisfactory proof of title must be furnished.

Survey

A survey may be required for any real property transaction. A survey will be required for all gift and non-gift acquisitions of mortgaged property, unless the board of directors and the Real Estate Foundation’s legal counsel determine that existing surveys or drawings are adequate. It is the responsibility of the donor to pay for the survey, if required.

Real Property Taxes and Other Carrying Costs

The donor is required to present evidence that all real property taxes and other carrying costs are paid and current. Donors will pay all or prorate the taxes and other carrying costs until the property is sold. If a decision is made to prorate the taxes to maximize its ultimate benefit to the university, the university unit benefiting from the donation of the property would be responsible for paying the real property taxes and other carrying costs on an ongoing basis.

Mortgaged Property

The Real Estate Foundation rarely accepts mortgaged property and never accepts mortgaged property into a charitable remainder unitrust. However, when real property subject to a mortgage is acquired, the mortgage will be current and assumable and will be accepted only following approval by the board of directors and the Real Estate Foundation’s legal counsel. Prior to the acceptance of mortgaged property, the following must be obtained:
   A. A minimum of a 50 percent equity value will have been established.
   B. A method for the payment of the remaining debt will be determined.
   C. An MAI or SRA appraisal will have been performed within sixty days prior to the date of the gift.

Leases

When real property is acquired subject to a lease, leases will not be in default and will be assignable by the landlord. All property acquired subject to a lease will require approval by the board of directors. Upon approval, the leases will be assigned to the Real Estate Foundation and all deposits, advance rents, and other monies will be transferred to the Real Estate Foundation or otherwise accounted for as required by law.

Special Deed Clauses

The board of directors must approve any special deed clauses.

College or Unit Agreement
Each academic unit benefiting from a gift or acquisition of real property will agree, in writing, to pay taxes, insurance, mortgage payments, and other related expenses incurred by the Real Estate Foundation until the property is liquidated. The units may agree to allow the Foundation to recoup these costs from the proceeds of the sale of the property. The written approval will authorize the Treasurer to pay the expenses and it will identify the appropriate Real Estate Foundation account from which the monies are to be disbursed. Due to IRS regulations, this portion of the policy will not apply in cases where charitable remainder unitrusts are funded with real estate.

Environmental Requirements

No interest in real property, whether acquired outright, in trust, by bequest, as a secured interest, or otherwise, will be accepted by or on behalf of the Real Estate Foundation without first complying with the following procedures:

A. The FSU Foundation staff member responsible for coordinating the transfer of real property will notify the Real Estate Foundation Treasurer of the proposed transaction as soon as possible.

B. A Phase I Environmental Report will be performed on every real property asset, except residential property, prior to its acceptance by the Real Estate Foundation. The Real Estate Foundation, at its discretion, also may require environmental reports on residential property. It is the responsibility of the donor to pay for any Environmental Reports.

C. If the environmental report indicates area(s) of significant concern, a more comprehensive investigation including, but not limited to, a Phase II or Phase III Environmental Report will be undertaken prior to acceptance of the property. All environmental reports will be performed by a consultant approved by the Real Estate Foundation.

D. If the above procedures reveal any liability, the real property may be accepted only after a request, in writing, by the Treasurer and a subsequent written approval of the board of directors.

E. All contracts for environmental reports will be prepared and reviewed by the chief financial officer.

F. The Real Estate Foundation will obtain an indemnification agreement from the transferor of real property regarding hazardous waste liability.

G. In the case of an acquisition of real property by estate, all costs of environmental assessment and remediation will be borne by the estate before the real property is distributed to the Real Estate Foundation. If the remediation is too costly, or the potential for liability too great, the Real Estate Foundation may disclaim its interest in the real property.

All real property held by the Real Estate Foundation in any capacity shall be managed to minimize or eliminate any liability resulting from hazardous materials and to comply with all federal and state regulations related thereto. The sale or transfer of real property by the Real Estate Foundation will be handled so as to eliminate any future liability by the Foundation for hazardous substance remediation. The Real Estate Foundation will fully disclose to prospective transferees any and all information concerning the condition of any hazardous substances existing on the real property.
Unsolicited Deeds

Unsolicited deeds will not be accepted. Upon the receipt of unsolicited deeds, the chief financial officer will immediately notify the grantor in writing that the real property has not been accepted and will not be accepted until the requirements of the policy governing real property transfers are met.

Helpful Information

The appropriate development officer from the FSU Foundation should submit the following information, if available, together with the gift review form to the board of directors:

A. Deed, including legal description, showing ownership by the donor.
B. Prior appraisal.
C. Prior survey.
D. Prior titles policies or abstracts.
E. Prior environmental assessments and building inspection reports.
F. Tax parcel identification number.
G. Copy of most recent tax bill.

Real Estate Used to Fund Planned Giving Vehicles

As a general rule, encumbered real estate should not be used to fund any type of income-producing planned giving vehicle. However, unencumbered real estate may be used to fund specific types of planned gifts known as charitable remainder unitrusts. Section 664 of the Internal Revenue Code describes the types of charitable remainder trusts to be used in this situation. The rules involved are complex and specific. Should the donor request that the Real Estate Foundation serve as Trustee of such a charitable remainder unitrust, the FSU Foundation’s Office of Planned Giving will review the request in consultation with the chief financial officer as well as the Real Estate Foundation’s agent in managing these trusts.

The Real Estate Foundation strongly discourages the use of real estate as a funding mechanism for all other types of income-producing vehicles, such as charitable gift annuities.

Time Share Units
Time share units will not be accepted as gifts by the Real Estate Foundation.

The Sale and Management of Real Property Gifts

In accepting property for resale, the Real Estate Foundation seeks to obtain the best price and terms within a reasonable period of time, unless the board of directors deems that holding or leasing of the property is in the Real Estate Foundation’s best interest. During any holding or leasing period:
- 7 -

- The Real Estate Foundation is authorized to charge routine property carrying costs, such as taxes, insurance, maintenance, travel, surveying/engineering, title examination, closing and other costs, to the cognizant beneficiary of the property in accordance with the Procedures For Accepting Real Estate Gifts. These costs shall be reported regularly to the appropriate fund administrator.
- The properties will be listed for sale within a reasonable period of time. The Treasurer is authorized to execute listing contracts on behalf of the board of directors.
- A property’s objective may be changed to the production of income or appreciation after consultation with all affected parties and with the consent of the board of directors.

Sales Efforts

The properties will be listed for sale within a reasonable period of time. The Treasurer shall provide the board of directors, at its periodic meetings, with an inventory of all held by the Real Estate Foundation. The committee may solicit board assistance in liquidation efforts.
- Brokers participating in the local Multiple Listing Service (MLS) or the equivalent listing service for commercial properties shall be given preference. All efforts shall be made to retain a brokerage that can give the property the broadest national exposure.
- The Real Estate Foundation strives to provide all brokers with equal access to its real estate inventory. This objective does not preclude the use of exclusive listings provided that broker fees are not in excess of customary local fees.
- Properties may be marketed in-house, although this practice is discouraged. The chief financial officer shall attempt to negotiate reduced fees when brokers present buyers arising from in-house marketing efforts.
- An auction sale may be approved by the board of directors for groups of lots or parcels when they are in the same subdivision or geographic location.

Listing Prices

- The listing price of property shall be set by the Real Estate Foundation based on review of information contained within the current appraisal and recommendation by the listing broker. If no offers have been received on the property within a reasonable period of time, the Foundation’s treasurer shall seek authority from the chair of the Real Estate Foundation’s board of directors to reduce the listing price accordingly. In situations where it is in the Foundation’s best interest not to have a listing price on property held for resale (i.e. large commercial properties, etc.) no listing price is required.
- No referral fee will be paid to any broker securing a gift of real property. Special consideration may be given to the procuring broker when listing the real property for sale, provided any such agreement to list is non-binding on the Real Estate Foundation and the fees are not in excess of customary local fees.
- Whenever possible, the Real Estate Foundation staff will solicit recommendations regarding local brokers and the general marketing effort from local board members, friends of FSU or the donor.
- The payment of fees to brokers when they are principals is discouraged. In such an event, the proportion of the broker’s interest in the transaction will reduce the fee.

Acceptance and Execution of Contracts
The Treasurer and/or the Real Estate Foundation’s legal counsel will review and comment upon each sales contract prior to its presentation to the board of directors for review. Contracts will be subject to the following:

1. The Foundation board’s Treasurer is authorized to execute sales contracts under $100,000 without board of directors approval, if the sales price is at least the approved price, and the contract contains standard terms. The Treasurer will report all such transactions on a quarterly basis.
2. Contracts exceeding $100,000 require the approval of the Real Estate Foundation’s board of directors prior to execution by the Foundation Treasurer.
3. All other contracts require board of directors approval prior to execution by the Treasurer.
4. The Treasurer is encouraged to seek advice of the Real Estate Foundation’s board of directors when negotiating sales contracts. Financed sales will be subject to the prior approval of the Foundation’s board.
5. The secretary of the Foundation’s board, or his/her designee, will keep minutes of all actions of the board of directors.

Leasing

Leases With FSU
- The chief financial officer may negotiate leases with FSU at less than market rents, provided the use of the real property is non-profit, complies with FSU’s objectives and the Real Estate Foundation’s mission, and does not result in any expense to the Real Estate Foundation. The leases may not create a negative cash flow for the Real Estate Foundation unless the beneficiary college agrees in writing to underwrite the losses.
- All leases will be negotiated and executed in accordance with the FSU Board of Trustees’ policies and procedures.
- The Real Estate Foundation’s legal counsel will review and approve all leases prior to execution.
- Funding of depreciation shall be considered when computing break-even points for below market or nominal rent leases.

Other Leases
- Upon approval by the Real Estate Foundation’s legal counsel, the Treasurer is authorized to execute a lease provided that the term is less than two years and/or the total rent is $25,000 or less.
- Approval by the board of directors will be required when the term of the lease is more than two years and/or the total rent is more than $25,000.
- The Treasurer may delegate leasing and management functions to outside professional management firms when deemed appropriate.

Non-Discrimination

The Real Estate Foundation will not discriminate or condone discrimination in its real property activities. It will conduct all affairs in compliance with all applicable state and federal equal opportunity, fair housing, equal credit opportunity or other anti-discrimination laws.
Exceptions

Upon written request by the chief financial officer, exceptions to these policies and procedures will, except for Paragraph E above, \textit{Non-Discrimination}, be considered on an individual basis by the board of directors.
THE FLORIDA STATE UNIVERSITY REAL ESTATE FOUNDATION, INC.

REAL ESTATE GENERAL REVIEW – PART I

(To be completed by either the owner/prospective donor or by the development officer using information provided by the owner/prospective donor)

Legal description and location of property (e.g., lot xx, section xyz, subdivision, county, etc.)

Is the property owned jointly with other individuals? Yes ___ No ___

Name, address, and social security number of each property owner and type of ownership:

Describe when and how each owner(s)/prospective donor(s) acquired the property. Indicate the property’s “adjusted basis” or “tax cost (i.e. the original purchase price plus cost of improvements less depreciation claimed while owned).

Has a professional appraisal been prepared within the last six months? Yes ___ No ___

- If so, please indicate appraiser’s valuation and attach a copy of the report.
- If not, what is the owner/prospective donor’s estimate of the property value? Describe the basis for this estimate.

Has the property been on the market at any time during the last year? Yes ___ No ___

- If so, please indicate dates, offering price(s), and name and address of representing agent.

Is the property “marketable”? Yes ___ No ___

- If yes, describe recent comparable sales.

Does the property currently produce income? Yes ___ No ___

- If yes, please indicate the specific source and periodic amount.
List each current lease arrangement relative to the property, including lease term, provisions for insurance, taxes, maintenance responsibilities, and notice requirements for vacation of the premises. Provide a copy of each lease agreement.
Is the property encumbered? Yes __ No __

- If so, please list each mortgager or claimant, and the amount owed to each.

Are all taxes, covenant fees, and maintenance expenses current? Yes __ No __

Please provide an estimate of the annual expense borne by the property owner(s) for the following:

- Property taxes
- Insurance
- Utilities
- Maintenance
- Association dues/fees
- Other

Please indicate current zoning classification and any pending rezoning issues.

Please describe any problems unique to the property, e.g., zoning questions, neighbor disputes, property upkeep, controversial development planned for the area, etc., that have not otherwise been discussed in this questionnaire.
REAL ESTATE GENERAL REVIEW – PART II

(To be completed by development officer)

1. What use does the donor wish to make of the proceeds of the sale?

   If the donor intends to fund a named endowment, have, or when will fund guidelines be executed?   Yes__ Date ___________   No__

2. Has the donor been advised of his/her responsibility to provide an appraisal an environmental study (phase I, minimum), and title examination at his/her expense?   Yes__ No__

3. Will the gift be used to provide income to the donor and/or other beneficiaries? If so, does the donor understand that a net income charitable remainder unit-trust is the only gift arrangement available?   Yes__ No__ N/A__

   a. Will there be more than one life income beneficiary? If so, indicate names, dates of birth and social security numbers of each beneficiary.

4. Was the donor advised of appraisal requirement relative to IRS Form 8283?   Yes__ No__

   a. Was the donor advised of the IRS reporting requirements for properties sold within two years of the date of the gift?   Yes__ No__

5. Please indicate your assessment of any problems unique to the property, e.g., zoning questions, neighbor disputes, property upkeep, controversial development planned for the area.

6. Are you aware of any prospects interested in purchasing the property?

Development officer name: _________________________________________
October 28, 2011

Lynda Williams
2010 Levy Ave.
Suite 300
Tallahassee, FL 32310

Re: Document Number N1100004518

The Restated Articles of Incorporation for THE FLORIDA STATE UNIVERSITY REAL ESTATE FOUNDATION, INCORPORATED, a Florida corporation, were filed on October 28, 2011.

The certification you requested is enclosed.

Should you have any questions concerning this matter, please telephone (850) 245-6050, the Amendment Filing Section.

Annette Ramsey
Regulatory Specialist II
Division of Corporations

Letter Number: 011A00024634

Please provide us with an email address for this business entity. The Division of Corporations sends important reminders and notices to those business entities that have provided our office with an email address. Make sure your entity receives these helpful communications by providing our office with an active email address.
I certify the attached is a true and correct copy of the Restated Articles of Incorporation, filed on October 28, 2011, for THE FLORIDA STATE UNIVERSITY REAL ESTATE FOUNDATION, INCORPORATED, a Florida corporation, as shown by the records of this office.

The document number of this corporation is N11000004518.

Given under my hand and the Great Seal of the State of Florida at Tallahassee, the Capital, this the Twenty-eighth day of October, 2011.

[Signature]
Secretary of State
FIRST RESTATED ARTICLES OF INCORPORATION

OF

THE FLORIDA STATE UNIVERSITY REAL ESTATE FOUNDATION,

INCORPORATED

ARTICLE I

Name

The name of this corporation is The Florida State University Real Estate Foundation, Incorporated and its principal place of business and mailing address shall be located at 2010 Levy Ave, Suite 300, Tallahassee, FL 32306-2739.

ARTICLE II

Enabling Law

This corporation is organized pursuant to the Florida Not for Profit Corporation Act.

ARTICLE III

Purpose

Section 1. This Corporation is organized and shall be operated exclusively for charitable and educational purposes and not for pecuniary profit. The Corporation shall be operated exclusively for the benefit of The Florida State University. With the approval of The Florida State University Board of Trustees, the Corporation shall be a university direct support organization within the definition of Section 1004.28, Florida Statutes, and as such is organized and operated exclusively to receive, hold, invest, and administer property for the benefit of The Florida State University. All references in these Articles to The Florida State University shall be deemed to include any successor university at the same location, regardless of name.

Section 2. The Florida State University Real Estate Foundation, Incorporated shall exist to provide a direct support organization that:

A. Receives contributions of real estate, to hold, manage, lease, mortgage, develop, administer or sell in order to contribute or distribute all or a portion of the net proceeds from such activity to The Florida State University, The Florida State University Foundation, or such other entity as the Board may determine appropriate.

B. Makes expenditures, grants, contributions or distributions to or for the benefit of The Florida State University, directly and/or through The Florida State University Foundation.
C. To do all other acts and things and carry on and conduct all other activities necessary, suitable, convenient, useful or expedient in connection with or incidental to the accomplishment of any of the purposes set forth herein to the fullest extent permitted by Chapter 617, Florida statutes, and the laws of the State of Florida, subject to the restrictions contained in Section 3 of this Article set forth below.

Section 3. Restrictions:

A. Notwithstanding any other provisions of these articles, this Corporation will not conduct any activity not permitted to be carried on by the charter granted by The Florida State University, by Section 1004.28, Florida Statutes, and by a corporation organized and existing under Chapter 617, Florida Statutes.

B. All the assets and earnings of the Corporation shall be used exclusively for the exempt purposes set forth herein

ARTICLE IV

Powers and Limitations on Powers

Section 1. This Corporation shall have all the powers and authority as are now or may hereafter be granted to corporations not for profit under Chapter 617, Florida Statutes or any other laws of the State of Florida. In addition to powers provided by Chapter 617, Florida Statutes, the Corporation shall have the following powers:

A. To purchase, lease, accept as a gift, bequest or devise, or otherwise acquire any real or personal property to be held, administered or used in any way whatsoever for the benefit of the corporation consistent with its purpose expressed above; and to that end, the corporation shall have full power and authority to hold, own, control, handle, sell, lease, pledge, mortgage, exchange, transfer and administer or operate any such real or personal property, including the operation of any business connected with or incident to the ownership or control of such property upon such terms, prices and conditions as it deems appropriate;

B. To distribute the net earnings, gains and assets of the corporation to The Florida State University Foundation, Inc., in a manner consistent with these Articles; provided, however, no part of the net earnings, gains or assets of the corporation shall inure to the benefit of or be distributable to its directors, officers, other private individuals, or organizations organized and operated for a profit with the exception that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes as hereinabove stated.
C. To engage in any lawful act or activity for which corporations may be organized under Chapter 617, Florida Statutes, providing such activity is consistent with Section 501(c)(3) of the Internal Revenue Code of 1986.

Section 2. No part of the net earnings shall inure to the benefit of any individual, and no substantial part of its activities shall be for the carrying out of a program of propaganda or otherwise attempting to influence legislation. The Corporation shall not carry on any activities not permitted to be carried on by an organization exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986 (or corresponding provisions of any subsequent revenue laws) or by any organization contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986 (or corresponding provisions of any subsequent revenue laws). The Corporation shall have no capital stock, pay no dividends, distribute no part of the income to its members, directors, or officers, and the private property of the subscribers, members, directors, and officers shall not be liable for the debts of the corporation. The Corporation shall not have the power to convey, lease, pledge, or otherwise encumber assets of the State of Florida.

Section 3. The Florida State University Board of Trustees and The Florida State University assume no financial liability for the Corporation.

ARTICLE V

Capital Stock

The Corporation shall have no capital stock, and no Trustee, officer or employee shall have any right or title to any asset of the Corporation.

ARTICLE VI

Incorporators

The name and address of each incorporator is as follows:

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beth Azor</td>
<td>The Florida State University Real Estate Foundation</td>
</tr>
<tr>
<td></td>
<td>2010 Levy Ave, Suite 300</td>
</tr>
<tr>
<td></td>
<td>Tallahassee, FL 32306-2739</td>
</tr>
<tr>
<td>Thomas W. Jennings</td>
<td>The Florida State University Real Estate Foundation</td>
</tr>
<tr>
<td></td>
<td>2010 Levy Ave, Suite 300</td>
</tr>
<tr>
<td></td>
<td>Tallahassee, FL 32306-2739</td>
</tr>
</tbody>
</table>
ARTICLE VII

Directors and Officers

Section 1. The affairs of the Corporation shall be managed by the Board of Directors as authorized by the Bylaws.

Section 2. The Board of Directors shall consist of not less than seven real persons who shall be appointed as prescribed in the Bylaws. In accordance with Section 1004.28, Florida Statutes, one member must be The Florida State University President or his/her designee and one member must be the Chair of The Florida State University Board of Trustees or his/her designee.

Section 3. The Board shall have the following officers who shall be selected by the Board of Directors:

1. Chairman
2. Vice Chairman
3. Secretary
4. Treasurer

The Board of Directors may create additional offices and prescribe the duties thereof, and elect persons to fill such offices. The duties and responsibilities of said officers shall be published in the Bylaws.

ARTICLE VIII

Location of Registered Office and Registered Agent

The address of the initial registered office of this corporation is the Office of the General Counsel, The Florida State University, Suite 424 - Westcott Building, 222 S. Copeland Street, Tallahassee, Florida 32306-1400, and the name of this corporation's initial registered agent at such address is Betty Steffens, General Counsel. Copies of all papers should also be sent to President Eric Barron, The Florida State University, Suite 211 - Westcott, 222 S. Copeland Street, Tallahassee, FL 32306-1470

ARTICLE IX

Bylaws

The Bylaws of the Corporation shall be adopted at the first meeting of the Board of Directors and may be altered, amended, or repealed by a majority vote of the Board of Directors prior to being submitted by the President of The Florida State University to the University’s Board of Trustees for approval. The Bylaws shall operate to carry out the purposes of the Corporation and to facilitate the operational procedures thereof. A vote of the majority of the
members of the Board of Directors shall be required to effect any alteration, change or amendment.

ARTICLE X

Indebtness

The highest amount of indebtedness or liability to which the Corporation may at any time subject itself shall be at no time in the excess of the total assets held by the Corporation.

ARTICLE XI

Authority to Bind

The Chairman, President and other officers of the Corporation shall be empowered to act for the Corporation upon the authorization of the Board of Directors as stated in the Bylaws.

ARTICLE XII

Amendment

The Articles of Incorporation may be amended by a majority vote of the Board of Directors pursuant to being submitted by the President of The Florida State University to the Board of Trustees for approval. Such action shall be effective upon filing same with the Secretary of State of the State of Florida or as is otherwise provided by law.

ARTICLE XIII

Term of Existence

This corporation shall commence corporate existence upon the date of signing these articles of incorporation by the incorporators and shall have perpetual existence unless it shall be dissolved pursuant to the laws of the State of Florida and these Articles of Incorporation.

ARTICLE XIV

Dissolution

Upon dissolution of the Corporation, all of its assets remaining after payment of all costs and expenses of such dissolution shall be disbursed to The Florida State University Foundation, Incorporated, provided that it is exempt under the Internal Revenue Code ("Code") Section 501(c)(3), or in the event that such organization is not in existence or The Florida State University Foundation, Incorporated, is not exempt under the Code, the remaining assets of
the corporation shall be distributed to The Florida State University for such purposes permitted under Code Section 501(c)(3). If The Florida State University is no longer in existence, then upon the dissolution of the corporation, assets shall be distributed for one or more exempt purposes within the meaning of Code Section 501(c)(3).

CERTIFICATE

These amended and restated Articles of Incorporation were adopted pursuant to Sections 617.1002, 617.1006 and 617.1007 of the Florida Statutes, and the Articles of Incorporation of the Corporation. There are no members entitled to vote on amendments to the Articles of Incorporation. The Board of Directors adopted, authorized and consented to the filing of these amended and restated Articles of Incorporation on October 20, 2011.

THE FLORIDA STATE UNIVERSITY
REAL ESTATE FOUNDATION, INC.

Beth A. Azor,
Chair, Board of Directors
BYLAWS
(as amended October 20, 2011)

The Florida State University Real Estate Foundation, Incorporated
(A Not-For-Profit Corporation)

ARTICLE I

Board of Directors

Section 1. Membership. As set forth in the Corporation’s Articles of Incorporation, the Board of Directors shall consist of a minimum of seven (7) voting members. At all times, at least a majority of the Board of Directors shall be appointed or elected by The Florida State University, and the members of the Board of Directors will include, but not be limited to:

a. The Chair of The Florida State University Board of Trustees or designee;

b. The President of The Florida State University or designee;

c. A representative of The Florida State University Foundation, preferably with experience in the real estate field;

d. A representative of the Seminole Boosters, preferably with experience in the real estate field;

e. A representative of The Florida State University Alumni Association, preferably with experience in the real estate field;

f. A minimum of two at-large members, appointed by the President of The Florida State University, who possess significant expertise in the real estate field.

Section 2. Term of Office.

The Chair of The Florida State University Board of Trustees or designee and the President of The Florida State University or designee shall serve as Directors for such time as each respective official continues to serve in his/her position. The term for the other Directors shall be for a period of three (3) years with an option of a three (3) year renewal.

Section 3. Powers and Duties of the Board of Directors.

a. The Florida State University Real Estate Foundation, Incorporated (hereinafter “Foundation”) shall exist to accept as a gift, bequest or devise, purchase, lease, or otherwise acquire any real or personal property to be held, administered or used in any way whatsoever for the benefit of the corporation consistent with its purpose as set forth in its Articles of Incorporation; and to that end, the corporation shall have full power and authority to hold, own, control, handle, sell, lease, pledge, mortgage, exchange, transfer and administer or operate any such real or personal property, including the operation of any business connected with or incident to the ownership or control of such property,
upon such terms, prices and conditions as it deems appropriate in order to contribute or distribute all or a portion of the net proceeds from such activity to The Florida State University, The Florida State University Foundation, or such other entity as the Board may determine appropriate as set forth in its Articles of Incorporation.

b. The property, affairs, activities, and concerns of the Foundation shall be vested in the Board of Directors. All management functions shall be exercised by the Board of Directors, subject to delegation by the Board to the officers, the Executive Committee and other appropriate staff. The Board of Directors shall approve budgets, if necessary, on an annual basis. These budgets shall be approved by the University President and recommended by the Chair to the Board of Trustees for review. The President of The Florida State University shall have authority and responsibility to monitor and control the use of the University’s resources and name, shall review and approve expenditure plans and shall monitor the organization for compliance with federal and state laws. No contributions of funds or supplements to support intercollegiate athletics shall be received by the Foundation without approval of the President of The Florida State University.

c. The Foundation shall not give, directly or indirectly, any gift to a political committee or committee of continuous existence as defined in Section 106.011, F.S., for any purpose other than those certified by a majority roll call vote of the Foundation’s governing board at a regularly scheduled meeting as being directly related to the educational mission of the University.

d. The Foundation shall comply with all regulations adopted by The Florida State University Board of Trustees with regard to the operation of direct-support organizations in accordance with Section 1004.28, Florida Statutes.

Section 4. Meetings.

a. A regular annual meeting of the Board of Directors shall be held at a date, time, and place set by the Board of Directors. Notice of the meeting, signed by the Secretary, shall be mailed, by the postal service or electronically, to the last recorded address of each Director at least ten days before the time appointed for the meeting.

b. Special meetings of the Board may be called by the Chair of the Foundation or the President of the University. Notice of any special meeting of the Board of Directors shall be given at least ten days prior thereto by personal delivery or sent by U.S. Mail to each Director at the address as shown by the records of the Foundation.

c. Emergency meetings may be called by the Chair of the Foundation, and the Board may exercise all emergency powers permitted in accordance with Chapter 617, Florida Statutes. Whenever an emergency exists, a majority of the voting Board members present at an emergency meeting shall determine any emergency actions to be taken.

d. Any Director may waive notice of any meeting. The attendance of a Director at any meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not
lawfully called or convened. Business to be transacted at the meeting need not be specified in the notice or waiver, unless specifically required by law or by these Bylaws.

Section 5. Quorum. A majority of the Board of Directors shall constitute a quorum for the transaction of business at any meeting of the Board. If a quorum is not present, a majority of those present may adjourn the meeting from time-to-time without further notice.

Section 6. Manner of Acting. The act of a majority of the Directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, unless the act of a greater number is required by law or by these Bylaws.

Section 7. Vacancies. Whenever any vacancy occurs on the Board of Directors by death, resignation or otherwise, it shall be filled, without undue delay, by a majority vote of the current Directors of the Foundation at any duly organized meeting. In the case of a vacancy in the positions held by the Chair of The Florida State University Board of Trustees or designee or the President of The Florida State University or designee, their successor shall assume that position as Director upon taking the underlying position or being designated by the holder of such position.

ARTICLE II

Members

Section 1. Qualifications. The Board of Directors shall have full discretionary power to set qualifications for members in addition to those set out in the Articles of Incorporation, and establish the voting and other rights and privileges of members.

Section 2. Removal. With the exception of the Chair of The Florida State University Board of Trustees or designee and the President of The Florida State University or designee, a Director may be removed from the Board of Directors upon the recommendation of the Board of Directors with the concurrence of the President of The Florida State University and Chair of The Florida State University Board of Trustees, when it is determined that the best interest of the Foundation will be served thereby. Such member shall be replaced as soon as practicable in the same manner as initially appointed.

ARTICLE III

Officers

Section 1. Number. As set forth in the Corporation's Articles of Incorporation, the officers of the Foundation shall be a Chair, a Vice Chair, a Secretary, and a Treasurer.

Section 2. Appointment. The officers shall be elected by the Board of Directors at its first meeting and, thereafter at its annual meeting, shall serve for a term of two (2) years, and may be reappointed by the Board for one additional two-year term. However, the Chair of the Foundation shall be
selected by the Board of Directors with prior approval of the President of The Florida State University and shall report to the President of the Florida State University or a designee reporting directly to the President.

Section 3. Duties of Officers. The duties and powers of the officers of the Foundation shall be as follows:

a. Chair. The Chair of the Foundation (who shall be a Director) shall be the presiding officer of the Foundation and shall exercise general supervision and oversight of the business of the Foundation. The Chair appoints members of committees, and sees that orders and resolutions of the Board of Directors are executed. The Chair is a member ex officio, with the right to vote, on all committees. The Chair of the Foundation shall discharge such other duties as may be assigned to him by the Board of Directors.

b. Vice Chair. The Vice Chair (who shall be a Director) shall assist the Chair in carrying out the programs of the Foundation. In the event of the death, prolonged absence or disability of the Chair of the Foundation, the Board shall appoint the Vice Chair as Acting Chair, and, as such, the Acting Chair shall have all the authority and duties vested in the Chair.

c. Secretary. The Secretary shall keep full and accurate minutes of all meetings of the Board of Directors and Executive Committee in a book provided for that purpose and shall transmit all notices required by the Bylaws of the Foundation. The Secretary shall have custody of the corporate seal of the Foundation. The Secretary may sign documents with the Chair in the name of the Foundation and, when required, shall affix thereto the seal of the Foundation. The Secretary shall have charge of all official records of the Foundation which shall be at all reasonable times open to the inspection of any Director, and shall in general perform all duties incident to the management of the Office of Secretary for the Board of Directors. In the absence or unavailability of the Secretary to attest to the execution of the documents referenced above, the Treasurer of the Foundation is designated to attest to the authority of the officer/director and, when required, to affix thereto the seal of the Foundation.

d. Treasurer. The Treasurer shall render to the Board of Directors an account and statement of all financial transactions, if any, at the annual meeting of the Board and at other times as the Board may determine. The Treasurer will prepare an annual budget, if necessary, for the Foundation for approval by the Board of Directors. The Treasurer shall cause an annual audit to be made as required by statute and regulation.

Section 4. Bond. The officers of the Foundation shall, if required by the Board of Directors, give to the Foundation such security for the faithful discharge of their duties as the Board may direct.

Section 5. Checks. Checks or drafts on the funds of the Foundation, if any, shall be signed (electronically) by any two of the officers or Directors authorized to do so by the Board of Directors. All disbursements from Foundation funds shall be made in accordance with the approval matrix prior to issuance.

Section 6. Audit. The Chair of the Foundation shall arrange for the auditing, at least annually, of the books, records, and accounts of the Foundation by an independent certified public accountant. The annual audit and
management letter shall be forwarded by the President of The Florida State University to The Florida State University Board of Trustees for review and oversight no later then the end of the fourth month following the close of the Foundation's fiscal year. The annual audit shall be conducted in accordance with The Florida State University Board of Trustee's Regulation 6C2-2.025.

Section 7. Vacancies. Vacancies in any office shall be filled by the President of The Florida State University based on the recommendation of the Board of Directors, made at its regular annual meeting or at a meeting specifically called for that purpose. However, in the case of a vacancy in the Office of Chair of the Foundation of the Foundation, that officer shall be selected by the Board of Directors based upon the recommendation and approval of the President of The Florida State University.

Section 8. Compensation of Officers. The officers shall receive no special salary or compensation for being officers of the Foundation other than their usual salaries as employees of The Florida State University, if so employed.

Section 9. Employees. Employees of the Foundation shall not be considered to be employees of The Florida State University Board of Trustees or the State of Florida by virtue of their employment by the Foundation. The Foundation shall provide equal employment opportunity to all persons regardless of race, creed, color, sex, religion, national origin, age, disability, veterans' or marital status, sexual orientation, gender, identity, gender expression, or any other protected group status.

Section 10. Conflict of Interest Policy. The Board shall adopt a Conflict of Interest Policy. Members of the Board who are employed by The Florida State University or any other state agency are also subject to the Code of Ethics for Public Officers and Employees, Part III, Chapter 112, Florida Statutes.

Article IV

Committees

Section 1. Committees. The Chair of the Board shall have the power to establish committees and appoint members, subject to the approval of the Board. Standing committees are charged specifically with the immediate care and supervision of the subject matters assigned to them. The Chair of the Board of Trustees, or in the Chair's absence the Vice Chair of the Board, shall be ex officio members of all standing committees and subcommittees.

Section 2. Notice and Records. The Secretary of the Board shall notice meetings of standing, special, and ad hoc Committees in the same manner as for meetings of the Board of Directors. The Secretary shall not maintain minutes of these meetings, but will ensure that the meeting is audiotaped and kept publicly available.

ARTICLE V

Fiscal Year

The fiscal year of the Foundation shall commence on July 1 of each year and end on June 30 of the following year.
ARTICLE VI

Corporate Seal

The corporate seal shall be in the form approved by the Board of Directors.

ARTICLE VII

Indemnification, Insurance and Bonds

Section 1. Indemnification. Pursuant to Sections 607.0850 and 617.0831, Florida Statutes, any person who was or is a party, or is threatened to be made a party, to any threatened, pending, or completed action, suit, or proceeding whether civil, criminal, administrative, or investigative (other than an action by, or in the right of, the Foundation), by reason of the fact that he is or was a Director or Officer of the Foundation shall be indemnified against expenses (including attorneys' fees), judgments, fines, and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit, or proceeding, including any appeal thereof, but only if he acted in good faith and in a manner he reasonably believed to be in, or not opposed to, the best interest of the Foundation, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful.

Section 2. Authorization of Indemnification. Any indemnification hereunder shall be made by the Foundation only upon a determination that indemnification of the Director or Officer is proper in a specific case because he has met the standard of conduct set forth in Section 1 above. Such determination shall be made by the Board of Directors by a majority vote of a quorum consisting of Directors who were not parties to such action, suit or proceeding or, if such quorum is not obtainable, by a majority vote of a committee duly designated by the Board of Directors (in which Directors who are parties may participate) consisting solely of two or more Directors not at the time parties to the action, suit, or proceeding or by a committee comprised of individuals who were not parties to such action, suit, or proceeding where such committee is selected by a majority vote of the full Board of Directors (in which Directors who are parties may participate).

Section 3. Insurance.

a. The Foundation shall obtain and maintain throughout its existence reasonable, commercially available directors and officers liability insurance in the amount of no less than $5,000,000, which shall provide coverage to all officers, Board members, and employees of the Foundation.

b. The Foundation shall obtain and maintain throughout its existence reasonable, commercially available general liability insurance for the Foundation and its officers, Board members, and employees.

Section 4. Bonding. The Foundation shall obtain and maintain throughout its existence reasonable, commercially available bonding for all appropriate officers, Board members, and employees of the Foundation. The Board of Directors shall decide by majority vote which officers, Board members, and employees should be bonded.
ARTICLE VIII

Amendments

As provided in the Corporation's Articles of Incorporation, the Bylaws of this Foundation may be altered, amended, or repealed by a majority vote of the current Directors of the Foundation at any duly organized meeting, subject to final approval by the President of The Florida State University and The Florida State University Board of Trustees. Upon statutory enactments, amendments to existing laws or promulgation of rules affecting University direct support organizations by The Florida State University Board of Trustees or the University, the Board of Directors shall meet and alter, amend, or repeal any of the Bylaws to remain in conformity with such changes. A special meeting may be held for such purposes.

CERTIFICATION OF ADOPTION

I hereby certify that at a regular meeting of the Board of Directors of The Florida State University Real Estate Foundation, Inc., that the foregoing amended Bylaws were duly adopted pursuant to Section 617.0206, Florida Statutes, as approved by the required majority of the members of the Board of Directors of the Foundation on this 10 day of October, 2011.

Beth Azor, Chair

10-20-11 Date
MEMORANDUM

TO: President Eric J. Barron
FROM: Thomas Jennings, Jr.
DATE: February 21, 2012
SUBJECT: Confirmation of Building Name Approval:
Tibbals Learning Center and Phase II
Ulla R and Arthur F. Searing Wing
Request for Approval

In assembling documentation of buildings at the Sarasota Campus, Ringling staff questioned whether there was confirmed approval of two fairly recent building names.

Prior to July 1, 2007, no State Building could be named after a living person without legislative approval. On that date, responsibility for naming of university buildings was transferred to the Florida Board of Governors. Effective March 27, 2008, the Board of Governors transferred that authority to the individual university boards of trustees. Obviously, there was a period of transition as to applicable law.

The Tibbals Learning Center was opened in 2006 and the new addition to it in 2011. The Searing Wing was opened in 2007. In all cases, the donors provided at least 50 percent of the contraction cost which was matched by the state and the buildings were constructed are open.

In an abundance of caution, we are asking the board to confirm the naming of these buildings.
**Circus Museum – Tibbals Learning Center**

Constructed: 2004-2005  
Architect: John Toppe, Harvard Jolly & Toppe, St. Petersburg, FL  
With assistance from Yann Weymouth, HOK, Tampa, FL – campus master planner  
Construction firm: Willis A. Smith Construction, Sarasota, FL  
Exhibition design firm: Jack Rouse Associates, Cincinnati, OH  
Fabricator: Nasset, Orlando, FL  
Square footage: 30,600  
New exhibition space: 27,000; 10,000 for miniature circus (3,800)  
Cost: $10,255,618.00  
Ground breaking: January 2002  
Enacting legislation for name:  
Gala event: January 2006  
Opened: January 14, 2006

**Circus Museum – Phase II Tibbals Building**

Constructed: 2010-2011  
Architect: Stan Loper, Fleischmann & Garcia, Tampa, FL  
Construction firm: Willis A. Smith Construction, Sarasota, FL  
Exhibition Design firm: West Office Exhibition Design, Oakland, CA  
Fabricator: Explus, Dulles, VA  
Square footage: 24,475  
New exhibition space: 10,940  
Cost: $7,506,237.00  
Ground breaking: January 2010  
Opening: September 24, 2011  
Gala event: January 21, 2011  
Dedication: January 21, 2011

**Ulla R and Arthur F. Searing Wing**

Constructed: 2005-2006  
Architect: Yann Weymouth, HOK, Tampa, FL  
Construction firm: Willis A. Smith Construction, Sarasota, FL  
Square footage: 30,000 (17,050 -- including Turrell 5,000 sf -- exhibition)  
Cost: $11.5 m  
Opened: February 3, 2007  
First exhibitions: *Encouraging American Genius: Master Paintings from the Corcoran Gallery of Art* and *Bedazzled: 5,000 Years of Jewelry from the Walters Museum of Art.*
THE FLORIDA STATE UNIVERSITY
BOARD OF TRUSTEES

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Joe Camps
Peggy Rolando
Sandra Lewis
Staff: Garnett Stokes

COLLECTIVE BARGAINING ISSUES:
Peggy Rolando, Chair
Susie Busch-Transou
Mark Hillis
Ex-Officio: Andy Haggard
Staff: Carolyn Egan

FINANCE & BUSINESS COMMITTEE:
Mark Hillis, Chair
Allan Bense
Ed Burr
Brent Sembler
Staff: John Carnaghi

COMPENSATION COMMITTEE:
Joe Gruters, Chair
June Duda
Sandra Lewis
Joe Camps
Mark Hillis
Staff: John Carnaghi

STUDENT AFFAIRS COMMITTEE:
Susie Busch-Transou, Chair
June Duda
Joe Gruters
Avi Assidon
Staff: Mary Coburn
THE FLORIDA STATE UNIVERSITY
UPCOMING MEETING DATES

June 7 & 8, 2012 (Sarasota, FL)
September 6 & 7, 2012
November 1 & 2, 2012