

The Florida State University Board of Trustees Meeting
Augustus B. Turnbull III Florida State Conference Center
Tallahassee, Florida
Friday, September 24, 2010
SUMMARY MEETING MINUTES
8:00 a.m. – 11:05 a.m.

NOTE: A complete webcast of this meeting has been archived at:
<http://trustees.fsu.edu/meetings/archives.html>

Members Present: Trustees Derrick Brooks (via phone), Susie Busch-Transou, Dustin Daniels, June Duda, David Ford, Andy Haggard, Mark Hillis, Jim Kinsey, Leslie Pantín, Jr., Peggy Rolando (via phone), Brent Sembler and Eric Walker. Member Absent: Trustee Manny Garcia

- 1. Call to Order and Welcome: Mr. Andy Haggard, Chairman (0:00:00)**
 - Chairman Andy Haggard called the meeting to order, and Fran Conaway conducted the roll call.

- 2. Special Presentation, Dean Don Weidner, College of Law**
 - Dean Weidner provided an overview of the College of Law, which he noted is the best law school in the state. Among points of pride: FSU Law students have the highest LSAT scores in Florida; highest average scores in passing the Florida Bar examination, high placement levels, national victories in Moot Court Team competitions, national awards from the Law Student Division of the American Bar Association, top scores in Florida for faculty per capita scholarly impact and national rankings for faculty scholarly impact, high levels of alumni giving and involvement and increasing national rankings. The College is looking forward to expansion into the First DCA building.

- 3. Approval of Minutes of Meeting of June 25, 2010**

Trustee Pantín moved approval of the minutes of the meeting of June 25, 2010. Trustee Sembler seconded, and the motion passed unanimously.

- 4. President's Report: Dr. Eric Barron (0:36:30)**
 - President Barron highlighted items from the 15 areas of emphasis agreed upon for his evaluation as president and based on the university's strategic plan. (His complete report is attached at the end of this document.) In relation to Area of Emphasis 2, launching a \$1 billion+ philanthropic campaign, President Barron introduced Tom Jennings as new vice president for university advancement. The firm of Bentz, Whaley, and Flessner has been hired to do a comprehensive organizational and structural review of Florida State fund-raising and alumni activities, including comparisons with peer organizations. All deans have been asked to develop their "big ideas" and other topics to coordinate with campaign goals. A constituent workshop will be held Nov. 5 to test market ideas and gather new ones. In relation to Area of Emphasis 3, developing strong external relationships, President Barron reported on his meetings with legislative leaders and the FSU delegation and meetings with the Board of Governors. He also discussed how he has calculated and is promoting widespread discussions of the true cost of an education at Florida State. This is intended to help gain freedom for Florida State to spend tuition increases to best meet the needs of the university to support faculty, programs and innovation. In response to trustee comments, President Barron noted that we owe the Legislature a debt of gratitude for making higher education accessible. He stated that we need to focus on quality and making sure

that the top students in the state can come to the top universities in the state and stay here after graduation. Regarding Area of Emphasis 4, developing organizational and communication strategies to ensure confidence in the transparency of university operations, President Barron called attention to the expansion of the Budget Crisis Committee and webcasting of their meetings to ensure that everyone has identical information. He also introduced Jeanette DeDiemar, new assistant vice president for university relations and director of communications, who will be tasked with examining both external and internal communications. Regarding Area of Emphasis 5, mentoring and advising, President Barron reported success in improving retention for freshmen (up 1.7 per cent, to 92 per cent) and six-year graduation rates. Extensive tutoring is being offered for “gateway” courses at Strozier Library. Regarding Area of Emphasis 6, formal launch of the Garnet and Gold Scholars’ program, which encourages and reward students who engage in five categories of valued activities beyond the classroom, is anticipated in November. A Student Foundation has been formed to raise matching funds. Support for this program has been established as a \$25 million campaign goal. President Barron also highlighted Area of Emphasis 8, emphasizing the crucial need for competitive wages for faculty and staff, even in times of austere budgets. Regarding Area of Emphasis 10, President Barron reported on his examination of the management structure, noting that all friendraising and fundraising activities have been united under the new vice president for University Advancement. Liz Maryanski is interim vice president for University Relations. Provost and Executive Vice President Larry Abele has announced that he is stepping down, and a search will begin immediately. The offices of vice president for Research and vice president for Student Affairs will become direct reports to the president at the beginning of 2011. Regarding Area of Emphasis 12, President Barron reported on progress in developing strategies to promote financial flexibility in order to advance university objectives. This includes individual tuition approaches for those state universities with the highest Carnegie classification, which includes Florida State.

5. **Comments, Faculty Senate: Dr. Sandy Lewis, Vice Chair, Faculty Senate Steering Committee** (1:17:48)
 - Dr. Lewis noted that, as the academic year begins, many faculty members have a sense of optimism. They are delighted at what President Barron has accomplished during his first seven months in office, including his fundraising efforts and provision of resources faculty need if they are to be effective. He has moved forward with organizational changes that will lead to more responsiveness to faculty. The 3 per cent bonus to faculty and staff has heightened morale.
6. **Comments, Student Government Association: Mr. Bobby Seifter, Vice President** (1:19:44)
 - Mr. Seifter distributed copies of the Garnet Book, the second installment of the Seminole Traditions book. He also outlined the True Seminole President’s Challenge, which involves freshmen getting acquainted with a variety of areas on campus, getting certified by a counselor, being invited to a banquet and becoming eligible for scholarships. Student Government activities have a common theme of reform—making changes to make Student Government operations more efficient, accessible and focused on what matters most. The major focus of the fall semester to date has been formulation of the \$12.4 million annual budget. They have also been focused on executive agency reform, which has freed up some funds. Over the summer the activity and service fee was increased by 15 per cent, which has allowed supplementation of some Student Government programs as well as creation of new projects, including recording of university lectures. Student Government will also be helping support undergraduate research symposia and journal. They have launched the new Office of Servant Leadership.

7. Legal Update: Mr. Mike Cramer (1:27:00)

- Mr. Cramer reported that after court-ordered mediation in the AP public records case, the parties entered into a stipulated fee agreement, with Florida State paying \$65,000 and the NCAA paying \$260,000, which settles the matter. In the grievance in the UFF case against the university the arbitrator conducted a multi-day hearing. A brief was submitted on Sept. 21, and a decision is expected around Nov. 5.

8. University Relations Update: Ms. Liz Maryanski (1:28:11)

- Ms. Maryanski noted that the president hosted a new event, a highly successful backyard tailgate at the President's House, in conjunction with the first home football game. Additional tailgates will be held throughout the football season, allowing the president to say "hello" to more people and expand the opportunity for interactions with friends and fans well beyond the President's Box. She reported that ticket sales for Seven Days of Opening Nights 2011 are ahead of projections. The mobile app for smartphones and mobile devices has been downloaded by more than 20,000 users. The university's social media presence is now more accessible, with a link posted on the university's front page. She also welcomed Jeanette DeDiemar, assistant vice president of University Relations and director of University Communications.

9. Athletics Update: Mr. Randy Spetman (1:33:04)

- Mr. Spetman noted that Athletics was coming off its best year academically and athletically in history and is off to a great start this year. In recognition of Florida State's fifth place standing in the Learfield Director's Cup, a trophy was presented to President Barron. The Learfield senior vice president was highly complimentary of Florida State operations. Mr. Spetman provided an update on team standings. Athletics continues to look at the addition of women's sand volleyball in 2011 or 2012. He also provided an update on Athletics facilities.

10. Madison Street Update: Mr. John Carnaghi (1:35:13)

- Mr. Carnaghi reported that much has been accomplished since the June Board of Trustees' meeting on the Madison Street Project. Based on a list provided by Trustee Rolando of firms that work in this complex industry, Mr. Carnaghi was able to secure the services of the firm of Jones, Lang and LaSalle of Orlando. These experts have aided the project significantly. There are three primary entities involved in this project: the university, the Boosters and H&H, the developers. The Boosters are responsible for aggregating the land on Madison Street that will be used for the project and to consummate a ground lease with H&H. The university's role is to participate with the Boosters in aggregating the needed land. All that will be needed for Phase 1 is a land swap between the university and the Boosters of the recycling facility on Madison Street. In return, the university will receive the former Morgan Electric facility. Ultimately this land swap will need to be approved by the Board of Trustees and the Florida Cabinet. H&H is responsible for the bulk of the project, including, but not limited to, the design documents, the construction documents, construction, securing financing, meeting zoning requirements, surveys, title work and operations, including leasing the retail property and filling the office and housing spaces. There is much work to be done, but good progress is being made. The consultants confirm that the developers are competent, sophisticated in their business practices and highly entrepreneurial. Financing will be a challenge, but H&H has two banks that are interested. Mr. Carnaghi said he cannot predict success at this time, but all are working hard to make this a reality. He hopes to be able return with the consultants in November to report that they have the makings of a deal and ask trustees for their support.

- Trustee Hillis asked about progress with negotiations between the City of Tallahassee and H&H for infrastructure contributions, and Mr. Carnaghi reporting that talks are proceeding.
- Trustee Sembler said that big picture is that university wants to create a “new downtown.” Are we still looking at the big vision—what the entire street will look like? Mr. Carnaghi explained that everyone is pulling together. He said that if Phase 1 is accomplished, the rest will follow. The financing will be tough. There is much to be worked out.

11. Consent Items: One Motion

Trustee Sembler moved to approve these items. The motion was seconded by Trustee Pantin and passed unanimously.

- Requesting Approval for the 2010-2011 Atlantic Coast Conference Governing Board Certification
- Requesting Approval of the SACS Substantive Change Monitoring and Reporting Policy
- Requesting Approval of Status Report on Purchase Orders over \$1 Million and Five years+ Service Contracts for Fiscal Year 2009-2010
- Requesting Approval of Status Report on Major Construction Projects over \$2 Million for Fiscal Year 2009-2010
- Requesting Approval after Notice of FY 2010-2011 Tuition Policy and Administrative Action
- Requesting Approval of Charter for the Office of Audit Services
- Requesting Approval of 2010-2011 Work Plans for the Office of Audit Services
- Requesting Approval of Amendment to Regulation 6CR-2.007, Use of Campus Facilities
- Requesting Approval of Student Government Bills and Resolutions
- Requesting Approval to Explore Bachelor of Science in Dietetics
- Requesting Approval to Explore Bachelor of Science Marine Science, Conservation and Policy
- Requesting Approval to Explore AA-BS and AS-BS in Public Safety and Security (Panama City)
- Requesting Approval to Explore Interdisciplinary Ph.D. Program in Materials Science
- Requesting Approval to Terminate Adult Education Degree Program
- Requesting Approval of Parking Garage Bond Issuance Resolution

12. Academic Affairs: Dr. Larry Abele (1:45:17)

- Dr. Abele noted that this year’s Convocation for incoming students was a moving, spectacular event. The meaning was enhanced by providing t-shirts to identify each new student’s anticipated major. In addition, all new students were invited to the President’s Backyard Barbecue following Convocation. Enrollment for the fall semester is just over 40,000, and the quality of students is very good. The average GPA is 3.9. The Office of National Fellowships continues defy the imagination with its success. Twenty nominations are currently being forwarded for Rhodes Scholarships, Marshall Fellows, Goldwater Scholarships, Pickering, Hollings and others. Eight out of this year’s group of 15 gubernatorial fellows are from Florida State. The Office of Faculty Recognition is doing well.
- Dr. Abele also commented on the differences of opinion that exist between Faculty Senate and himself. He believes the sanctity and health of the university must come first and that the decisions ratified by the Board of Trustees will allow the university to prosper and move forward in the years ahead.
- Dr. Ross Ellington provided an update on the Office of Research. Last year marked a record number of external awards for grants and grants--\$215 million--up 2.75 per cent from the previous year. The university hit a record \$180 million in federal grants. The \$28 million in NIH (1:52:30)

grants was also a record and demonstrates our faculty are outcompeting others. Beyond money, our strength in the arts and humanities is clear through hundreds of performances and exhibitions each year. Faculty members are being rewarded for their research and creativity through honors and awards. He noted an extraordinary \$4.4 million award to Al Mele of philosophy from the Templeton Foundation. He noted unique centers at the university, such as the Florida Center for Reading Research and the Center for Autism and Related Disabilities, which receive a tremendous amount of grant support and provide a tremendous amount of public service. The quality of faculty we hire is absolutely dazzling. Four of our assistant professors out of 21 applicants received National Science Foundation career awards, a very high success rate. Two assistant professors received U.S. Air Force early career awards out of only 38 awarded in the United States. Seven students received National Science Foundation Graduate Research Fellowships. Regarding the Deepwater Horizon explosion and subsequent oil spill, Florida State experts have been in the spotlight, calling attention to discrepancies in the original estimates of the spill. The Board of Governors created the Oil Spill Academic Task Force with FSU as the administrative and coordinating hub. FSU is involved in eight (and leads five) of 27 research projects funded by BP in response to the spill. Looking ahead, operations have started using the recently installed world's highest resolution scanning transmission electron microscope for materials research. The instrument can see individual atoms. In October the university will be submitting a proposal to the National Science Foundation for a free-electron laser, also known as the "Big Light" project. This is an \$80 to \$100 million project that would be built next to the Mag Lab. With the reopening of the completely renovated Ruby Diamond Auditorium, the university will have a world-class venue for the performing arts.

13. Finance and Business: Mr. John Carnaghi (2:01:31)

- Mr. Carnaghi reviewed the operating budgets for 2011-2012, including the fixed capital outlay request. The Board of Governors has sent a letter indicating they are not yet ready to let the university know what the fiscal priorities are at this time, but a final response to the initial submission is expected by November.
- Ralph Alvarez presented the proposed budgets.

14. Action Item (ACTION)

Approve the 2010-11 Operating Budget at \$1,130,742,184 for the July 1, 2010, to June 30, 2011, fiscal year as submitted to the Board of Governors on August 17 for appropriated and non-appropriated funds, within available resources and fund balances. (Incorporates three motions.)

Trustee Pantín moved to approve this item. The motion was seconded by Trustee Hillis and passed unanimously.

15. Action Item (ACTION)

Approve the 2010-2011 Direct Support Organizations' budgets. (Incorporates two motions.)

Trustee Pantín moved to approve this item. The motion was seconded by Trustee Kinsey and passed unanimously.

16. Action Item (ACTION)

Approve revision of Board of Trustees policy on campus naming

Discussion ensued and Trustee Hillis offered an amendment specifying that matching gifts be included as part of the contribution. If matches are not received, it is the responsibility of the donor to come up with the full 100 per cent of the gift. Existing gifts will be grandfathered under the prior policy. The new policy will go into effect as of Sept. 24, 2010.

Trustee Duda moved the amendment. The action was seconded by Trustee Pantín and passed unanimously.

Trustee Busch-Transou moved approval of the amended policy. The motion was seconded by Trustee Pantín and passed unanimously.

17. Action Item (ACTION)

Approve naming of the Georges L. Weatherly Oceanographic Staging Facility

Trustee Kinsey moved to approve this item. The motion was seconded by Trustee Sembler and passed unanimously.

18. Action Item (ACTION)

Approve naming of the Johnson-Blalock Education Center

Trustee Pantín moved to approve this item. The motion was seconded by Trustee Duda and passed unanimously.

19. Student Affairs: Dr. Mary Coburn (2:22:49)

- Dr. Coburn reported on the progress of residence halls on campus, noting a new study indicating that living on campus increases student retention by 2-3 per cent, among many other benefits. A recent assessment indicates that Florida State ranks #1 in our Select 6 benchmark group and #2 out of 47 peer institutions for the effectiveness of our overall residential experience. Currently, there are 7244 residents. With the opening of Wildwood II in Summer 2012, the number will increase to 7500 residents on campus. Since 1997, nearly \$200 million has been spent on improving on-campus housing. Dr. Coburn also mentioned that nursing student Sophia Khawly has been named one of the top 10 women in the country by Glamour magazine. Dr. Steven Mills, director of the Center for Leadership and Civic Education has been named Florida's community engagement educator of the year by Florida Campus Compact. Dr. Coburn also described the "Uphold the Garnet and Gold" civility project.

20. University Advancement (2:31:32)

- Scott Atwell, president of the Florida State University Alumni Association reported that about 1600 fans attended the 59th annual kickoff luncheon. Nearly 4000 students attended the president's Backyard Barbecue, which was hosted by the Student Alumni Association. SAA membership has now hit a record 2000. Over 1100 alumni were engaged in Oklahoma in relation to the away game there. As managing entity of the 70 Seminole Clubs around the country, the Alumni Association has asked the clubs to track membership, participation and philanthropic efforts so that these can be counted toward the university's engagement opportunities. The Alumni Association is offering Friday evening pre-game parties in conjunction with every home football game. More than 400 alumni have registered for the October Seminoles at Sea cruise. The Sliger Award will be presented to alumnus and provost Larry Abele at the traditional Homecoming Awards breakfast. Medical school benefactor Charlotte Maguire and long-time housing director Rita Moser will be Homecoming Parade marshalls. The Homecoming Parade will include the Budweiser Clydesdales. An all-college alumni tailgate party will be held prior to the Homecoming game. Based on the president's partnership grants to colleges for alumni events, 36 events have been held to date.
- Perry Fulkerson, vice president for development for the Florida State University Foundation, reported that for fiscal year 2010, \$51.8 million in private giving was accrued, a 32 per cent increase over the goal of \$40 million. This was despite the fact that, nationwide, philanthropy to higher education was down 3 per cent. During a year when there were no raises, 19 per cent of faculty members made gifts. The goal has been set for \$67.6 million for the 2011 fiscal year, and "Big Ideas" are being sought for the next capital campaign. Planning is well under way for the campaign. (2:27:17)

- Brian Swain, chairman of Seminole Boosters, presented an update on the Seminole Boosters. In the just concluded 2010 annual fund campaign, \$13.6 million was raised, a 2 per cent increase over the 2009 campaign. Membership increased to 14,999 members, an increase of 4.6 per cent over 2009. It is anticipated that Seminole Boosters' results will be at the top of the ACC this year. Major gift fundraising efforts have resulted in \$22.6 million for fiscal year to date. (2:43:43)

25. Upcoming Meeting Dates

November 29 & 30, 2010

26. Proposed Meeting Dates (ACTION)

Meeting dates of March 3 & 4 and June 2 & 3, 2011, were proposed.

Trustee Walker moved to approve this item. The motion was seconded by Trustee Ford and passed unanimously.

27. Chairman's Report: Mr. Andy Haggard

- Chairman Haggard called trustees' attention to the reopening of Ruby Diamond Auditorium and events related to the reopening. He noted that Dr. Nicholas Mazza has been named dean of the College of Social Work. He also congratulated Sophia Khawly for being named one of Glamour magazines Top Ten College Women of the Year.

28. Adjournment

The meeting adjourned at 11:05 a.m.

Submitted by Frances Aidman Conaway, 11/5/10

ATTACHMENT
PROGRESS IN AREAS OF EMPHASIS FOR THE PRESIDENT
2010/2011 Academic Year
Report to the Board of Trustees 9-24-2010

Area of Emphasis 1: *Takes actions that serve to strengthen Florida State University, while simultaneously enhancing our national rank, particularly in areas where we lag peer institutions (including faculty awards and honors, national recognition of academic excellence, rate of annual giving, enhanced corporate funding). (addresses Strategic Priority Plan Priority 8.0)*

- Please note that many of the bulleted items under other areas of emphasis directly address this area of emphasis and are not repeated here.

Area of Emphasis 2: *Takes the steps to launch a 1+Billion dollar philanthropic campaign, including (a) creation of a vision and strategy, (b) development of campaign objectives, (c) implementation of a coordinated, university-wide development operation, and (d) hiring the staff and providing the leadership necessary to reach the campaign goal. (addresses Strategic Plan Priorities 1.0 through 8.0)*

- Campaign themes emerging (as presented during the last BOT meeting)
- Redefined the role of the Foundation President; one VP position now oversees all fund-raising and friend-raising efforts
- Hired Tom Jennings, VP for University Advancement, from the University of Virginia
- Hired a group of new Development Officers for assessment (introduced at the last Board meeting)
- Hired Bentz, Whaley, and Flessner to do a comprehensive organizational and structural review of Florida State fund-raising and alumni activities (final report expected early October)
- All Deans are at work on “big ideas” other topics to be a part of the campaign – October 18th – Deans retreat to share all ideas from the colleges
- November 5 – constituent workshop to test market ideas, gather new ones prior to campaign launch
- Still targeting 2011 as campaign start

Area of Emphasis 3: *Develops strong relationships with the State Legislature and the Office of the Governor in order to support the objectives of the Florida State University.*

- Face to face meetings to make the case for FSU resources, including true cost of an education at FSU with legislative leaders and members of the FSU delegation
- Face to face meetings being scheduled with members of the Board of Governors
- Promoting wide-spread discussions on the true cost of an education at FSU – national press on the growing cost of higher education and loss of accessibility to college does not apply to FSU

Area of Emphasis 4: *Develops concrete organizational and communication strategies that will ensure confidence in the transparency in university decision-making and administration (addresses Strategic Plan Priority 6.0)*

- Frequent emails directly from me on actions taken by my office which go university-wide
- Budget crisis committee now expanded to include at least one representative from every college – large colleges have multiple representatives. Webcasted so that all can view the content
- New communications director will be tasked to look inside as well as focus outside the institution.

Area of Emphasis 5: *Continue to advance efforts in mentoring and advising that ensure strong student performance and timely graduation (addresses Strategic Plan Priority 1.0, 2.0, and 6.0)*

- Added X advisors and Academic Success Coaches to continue efforts to improve retention (now 92% for the entire student body - a 1.7% increase) and six year graduation rates (African-American graduation rate increased by 2% to 74%)
- Extensive tutoring for “gateway” courses at the Library (referred to as “Club Stroz” on YouTube)

Area of Emphasis 6: *Establish the Garnet and Gold Scholars program to enhance our ability to encourage and then reward students who engage in valued activities that extend beyond the classroom experiences including leadership, internships, undergraduate research, study abroad, and service. (addresses Strategic Plan Priority 1.0, 2.0 and 7.0)*

- Requirements are established
- Expect formal launch of the program in November
- Student Foundation formed to raise money (\$250,000) to match expected Knight Foundation grant
- Established as a \$25M campaign goal

Area of Emphasis 7: *Retain high-profile/high-impact research facilities such as the National High Field Magnetic Laboratory. Develop additional opportunities for investment in research and creative endeavors, and increase our ability to support graduate students even in times of austere budgets. (addresses Strategic Plan Priority 4.0)*

- Research programs the primary request for State appropriations, including “Big Light” (as a new investment in an area of innovation) and the National High Field Magnetic Laboratory (to ensure continuation of this program)
- Multi-million dollar grant – wind tunnel for the Center for Aero-Propulsion
- Improved insurance for graduate students as a part of collective bargaining – this is one of the major areas which we had fallen behind our peers

Area of Emphasis 8: *Develop strategies that ensure a competitive wage for faculty and staff even in times of austere budgets (addresses Strategic Plan Priority 5.0)*

- Non-recurring bonus of 3% awarded August 27th – with a deficit we can’t make it recurring, even though this was a top priority
- University is working on multiple strategies currently
 - Proposed re-initiation for Professorial Excellence Program to increase salaries of our top performers
 - Actively investigating a Voluntary Separation Program that will allow new faculty be hired while using salary savings for faculty raises
 - Proposed increase in salaries of named professors to increase salaries of top performers
 - Examining every potential source of funds to grant at least 3% in permanent raises (part base and part merit) for the next cycle.

Area of Emphasis 9: *Thoroughly assess current practices for review of faculty and staff annual performance and determine any areas of potential improvement. (addresses Strategic Plan Priority 3.0 and 6.0)*

- Quality Enhancement Reviews for Assessment of Teaching

Area of Emphasis 10: *Use the insights gained from the time in office to ensure that the management team and/or its structure meets the best needs of the University, including search for a Vice President of University Advancement to oversee all development and alumni activities (addresses Strategic Plan Priority 6.0)*

- All fund-raising and friend-raising now under one VP – University Advancement
- Liz Maryanski is now Interim VP for University Relations – no current plans for a search
- Jeanette Dediemar is new Associate Vice President for University Relations and Director of Communications
- Provost and Executive Vice President Larry Abele has announced that he is stepping down after 16 years of service effective at the end of 2010– a search is beginning immediately.
- VP for Research and VP for Student Affairs will move to be direct reports of the President at the start of 2011.

Area of Emphasis 11: *Develop the tools to promote strong leadership and capable university management (department chair, dean, offices of the President) through consistent and appropriate solicitation of periodic faculty, staff and peer input. (addresses Strategic Plan Priority 6.0)*

- Fall Chairs and Deans Meeting

Area of Emphasis 12: *Develop strategies and scenarios that will promote greater financial flexibility in order to advance University objectives, including explicit options that can be presented to the Board of Trustees and developed into courses of action. (addresses Strategic Plan Priority 6.0)*

- Budget scenarios presented to the Board of Trustees (prior meeting) continue to be refined; these scenarios have been presented to the Budget Crisis Committee and the Deans for information and feedback
- Seeking recognition by the Board of Governors, as now allowed by law, for the Carnegie Highest Classification universities (includes FSU) to continue to increase tuition by 15% and allow the increase to be directed to areas of greatest need
- Monitoring BOG rules on developing market rate approach to on-line graduate courses

Area of Emphasis 13: *Develop and implement strategies (e.g. focus groups, visits, informal gatherings, etc.) to provide faculty and staff an increased ability to provide direct input and engage in constructive discourse with the president and top-level administrators. (addresses Strategic Plan Priorities 3.0 through 6.0)*

- Systematically inviting the faculty from all colleges (or parts of large colleges) to the President's House for informal discussions
- Explicitly inviting responses to all communications from the President's Office

Area of Emphasis 14: *Takes the steps to increase campus security and safety. (addresses Strategic Plan Priorities 3.0 through 6.0)*

- Implemented a crime-mapping display to promote risk avoidance
- Emergency management test on campus

Area of Emphasis 15: *Participate actively in national arenas of importance to Florida State University, including enhancing our interaction with the U.S. Congress, Office of the White House, Federal agencies, and university associations (e.g. APLU – Association of Public and Land Grant Universities) (addresses Strategic Plan Priorities 4.0, 6.0, 7.0 and 8.0)*

- Traveled to Washington to meet with members of the Florida Delegation and their staffs; additional meetings planned to include federal agencies
- Maintained role in the National Academy of Sciences and as a member of the NOAA Science Advisory Board
- Accepted role as presenter at the Association of Public and Land Grant Universities